

JULY 2026

Office of Planning and Zoning

PLAN2040 AND REGION PLANS

ANNE ARUNDEL COUNTY GENERAL DEVELOPMENT PLAN 2025 PROGRESS REPORT

By embracing its rich Chesapeake culture and heritage, invaluable ecosystems and emerging opportunities, Anne Arundel County embodies the best of both the past and future, providing its residents a place where all are proud to live, work, learn, and play.

- Plan2040 Vision Statement

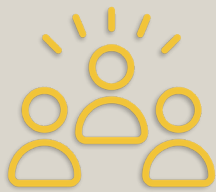




NATURAL ENVIRONMENT



BUILT ENVIRONMENT



HEALTHY COMMUNITIES



HEALTHY ECONOMY

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A MESSAGE FROM THE COUNTY EXECUTIVE

As a former community organizer, I have always found that local government works best when people engage and it is a two-way street: we listen, we act, and we show our work. The Plan2040 Annual Report is that process in action, and it is how we stay accountable to the goals in our General Development Plan.

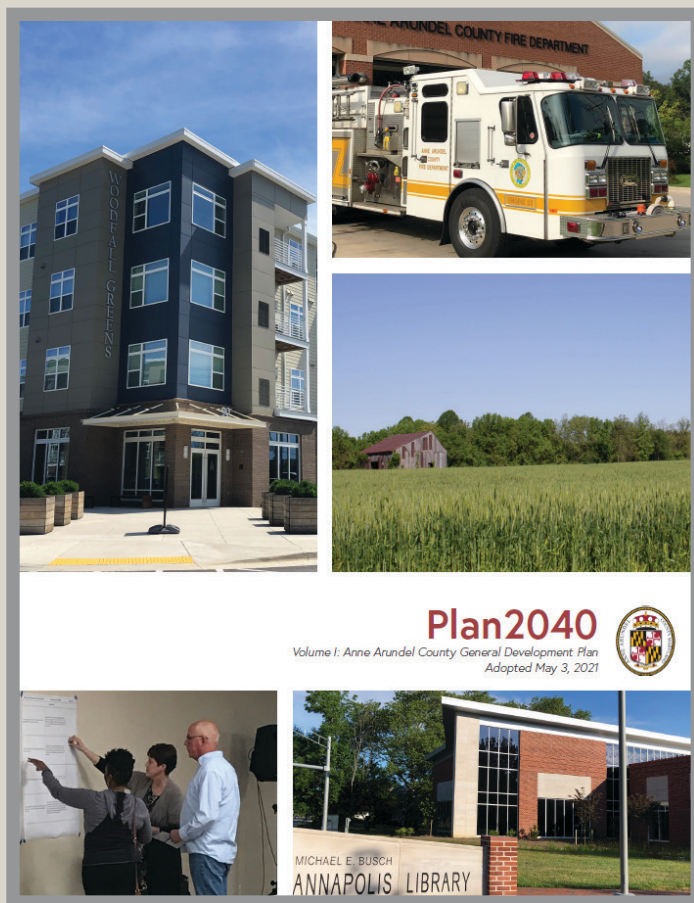
This year's report is particularly significant because our "to-do list" has grown, in a good way. The number of strategies we are tracking nearly doubled with the six approved Region Plans. Whether it is addressing transit-oriented development or protecting the character of our rural areas, Region Plans bring community-scale vibrancy and form to the countywide approach of Plan2040.

While we celebrate the wins, we also recognize the challenges. Implementation is hard work. It requires navigating shifting economic tides and ensuring that as we grow, we do not leave any of our residents behind. Our commitment to transparency means being honest about the obstacles we face and being proactive in finding solutions that prioritize the well-being of our people over the interests of a few.

Our successes are the result of the partnership between you—the residents—and your local government. It is your engagement that keeps us focused. By working together, we will continue to prove that Anne Arundel County is, and will remain **The Best Place - For All.**



Steuart Pittman
Anne Arundel County Executive

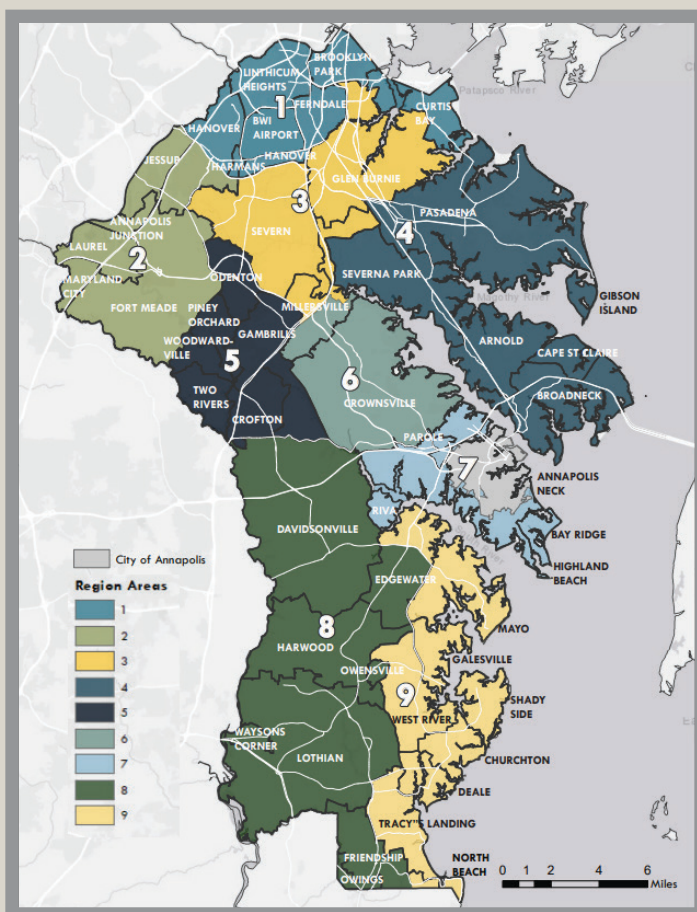


ABOUT THE PLAN

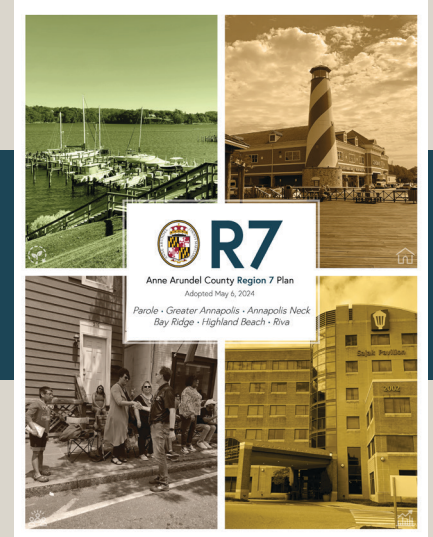
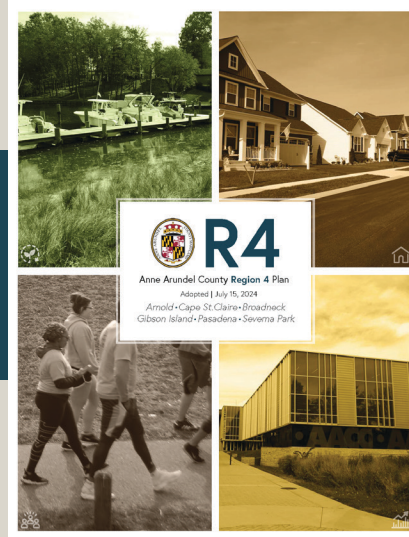
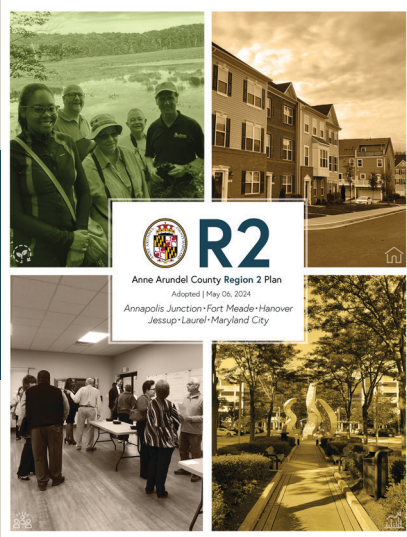
Plan2040 is the General Development Plan for Anne Arundel County that **sets the policy framework** to protect the natural environment, shape development of the built environment, provide public services to promote healthy communities, and support a vibrant, resilient economy. Plan2040 provides a shared, long-range direction for County elected officials, staff, and community members to address land use issues, and it balances many competing demands on land use by creating consistent development patterns. This framework also seeks to overcome the historical challenges of segregation and the persistence of generational poverty in parts of the County.

Plan2040 is informed by dozens of public forums and thousands of comments from the community. Many common concerns occur throughout the County, like traffic congestion, limited childcare, environmental protection, and housing affordability. These issues are complex and broad; addressing them requires the efforts of over 20 County departments, along with State and Federal agencies, non-profit organizations, and the private sector. Plan2040 includes **goals, policies, and strategies** to address these issues and manage development and redevelopment.

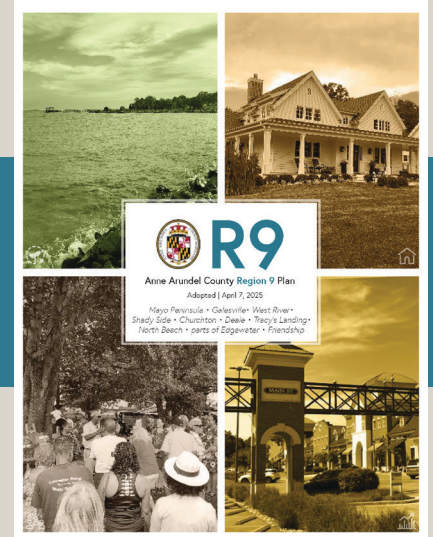
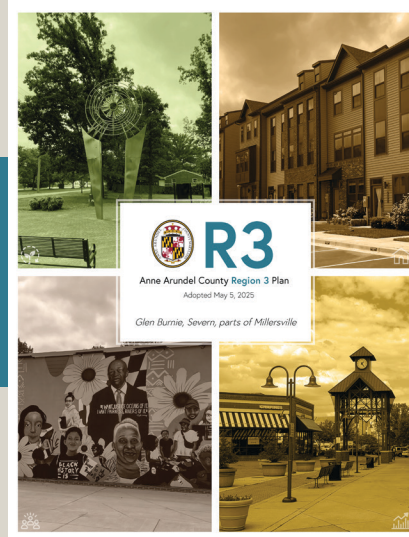
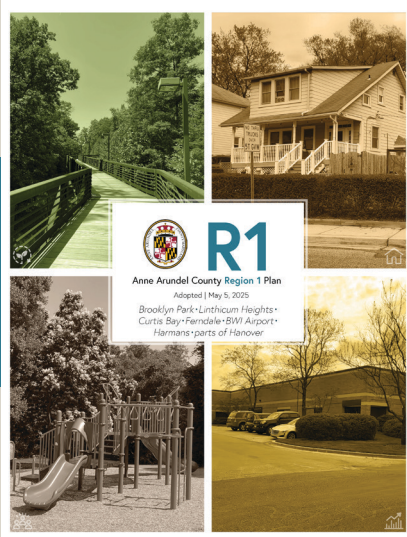
Recognizing the unique and diverse landscapes and communities in Anne Arundel County, Plan2040 includes a call for community-scale plans with regional data and local perspectives. When Plan2040 became effective in 2021, County staff began working on a series of **nine Region Plans** to implement and enhance countywide goals, policies, and strategies. Region Plans provide a shared vision for the next 20 years and identify specific recommendations about land use, zoning, environmental protection, transportation improvements, public facilities, and community design.



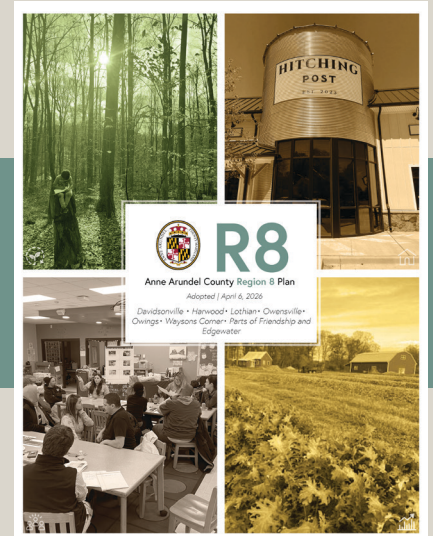
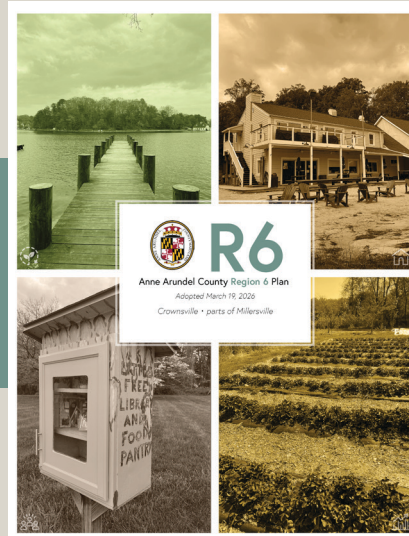
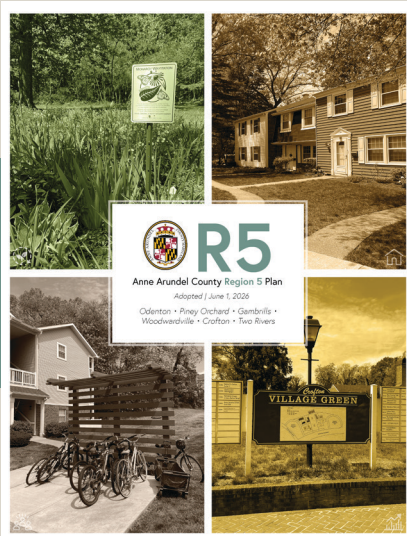
Round 1 - Approved 2024



Round 2 - Approved 2025



Round 3 - Ongoing 2025, Approved 2026



INTRODUCTION

The Plan2040 Annual Report provides an **overview of progress through calendar year 2025** on implementation of Anne Arundel County's General Development Plan. This is the fifth report on the implementation of Plan2040. The annual report provides a vehicle for continued transparency and accountability, offering an opportunity to demonstrate how the County consistently follows through on commitments made during the Plan2040 planning process.

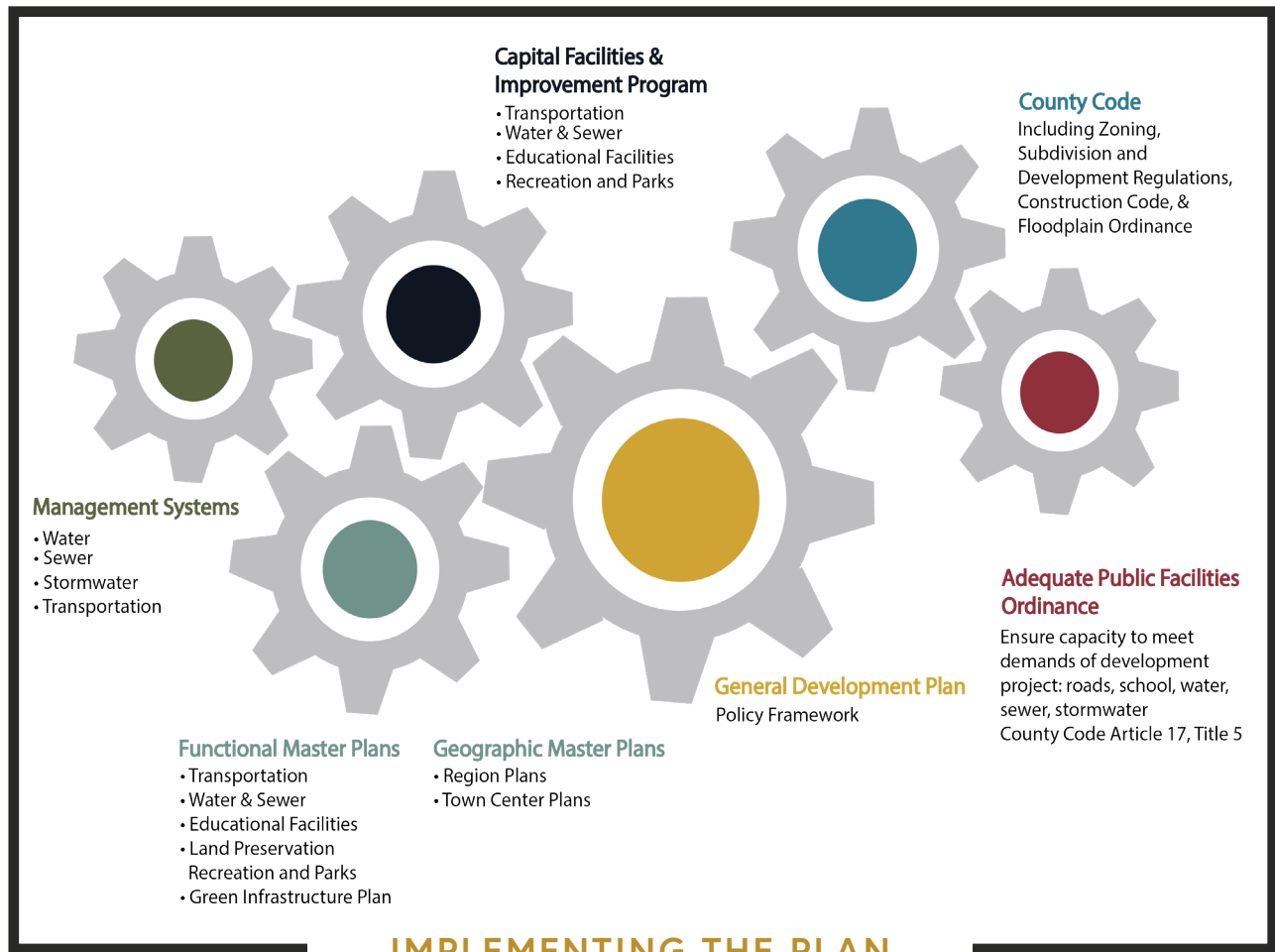
The Plan2040 Annual Report complements other progress reports the County regularly prepares. Many County departments and programs provide reports as part of regulatory compliance, grant or financial reporting, or transparency to the public. For example, summary publications

are available from the County Executive Office's Community Engagement and Constituent Services, Department of Public Works' Bureau of Watershed Protection and Restoration, and other partners in implementation. Although the Office of Planning and Zoning compiles the report, it reflects the accomplishments of many departments, agencies, community organizations, and individuals.

This year's report tracks progress on **hundreds of new strategies**: Since Plan2040's adoption in 2021, the County completed and approved nine Region Plans, with six finished by the end of the 2025 calendar year. Strategies from the final three Region Plans will be included in the next annual report.



Plan2040's policies, along with the community-driven strategies from Region Plans, work together to shape a future for Anne Arundel County that is Green, Smart, and Equitable.



The Plan2040 and Region Plans Annual Report brings together information about efforts across County government; this document provides the reader with a broad understanding of the many efforts underway to achieve the Plan2040 vision of a green, smart, and equitable Anne Arundel County. The report follows the same organizational structure as the General Development Plan, with chapters focused on the **Natural Environment, Built Environment, Healthy Communities, and Healthy Economy**. Each chapter provides updates on the following elements:

- Summary statistics on progress show how many strategies are complete, in progress, or not yet started.
- Key performance indicators provide benchmarks and a way to track and evaluate trends.
- Progress highlights share brief examples of projects and programs that implement Plan2040 and the Region Plans.

Appendix A is a matrix with all of the goals, policies, and strategies from Plan2040, along with the status of implementation and performance measures. To track progress in a central place and convey the interconnection of these plans, the matrix for Plan2040 also includes strategies from the six Region Plans approved by 2025—Regions 1, 2, 3, 4, 7, and 9—nearly doubling the total number of strategies for tracking.

During the planning process, Plan2040 stakeholders found certain County operations to be significant, and related strategies became a part of Plan2040. These strategies are **ongoing and perpetually in progress**; while they are included in the assessment, these strategies are not expected to reach a completed status because they are a part of core agency operations. These **programmatic strategies** make up 42% of the overall strategy total.



NATURAL ENVIRONMENT

Goals, policies, and strategies in the Plan2040 Natural Environment chapter are designed to measure, identify, protect, and restore sensitive environmental features; improve water quality; and report on the progress of these efforts. The Natural Environment chapter focuses on the following topics:

- Environmentally Sensitive Areas (Goal NE1)
- Forests, Greenways, and Priority Agriculture Preservation Areas (Goals NE2 and NE3)
- Water Resources (Goals NE4 and NE5)
- Sustainable Communities (Goal NE6)

STATUS OF NATURAL ENVIRONMENT STRATEGIES

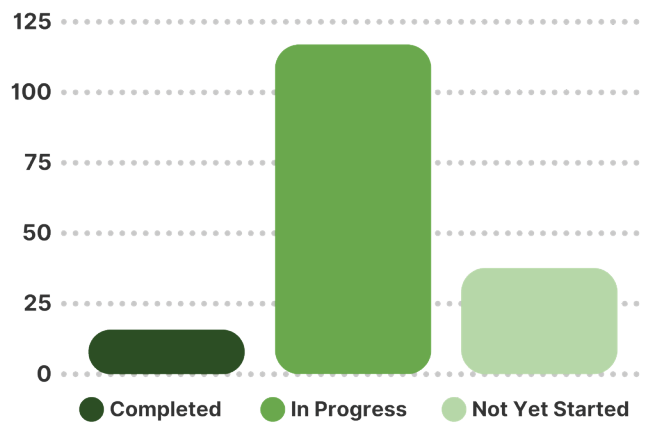
Natural Environment strategies affirm and strengthen many ongoing programs at the County and provide direction for new policies and programs to develop in the future. Strategies from adopted Region Plans address specific natural resources cherished by local communities.

In 2025, 68% of strategies are underway, 9% are complete, and 22% are not yet started; 41% of these strategies are part of ongoing operations. With the approved Region Plan strategies included, the County is tracking 73 new Natural Environment strategies.

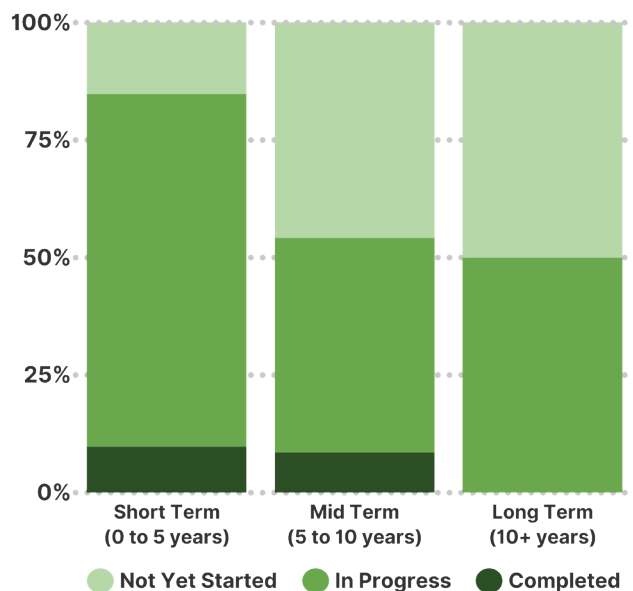
See **Appendix A** for the matrix of goals, policies, and strategies with performance measures and status indicators.



Status of Natural Environment Strategies



Status of Strategies by Timeframe



PROGRESS HIGHLIGHTS

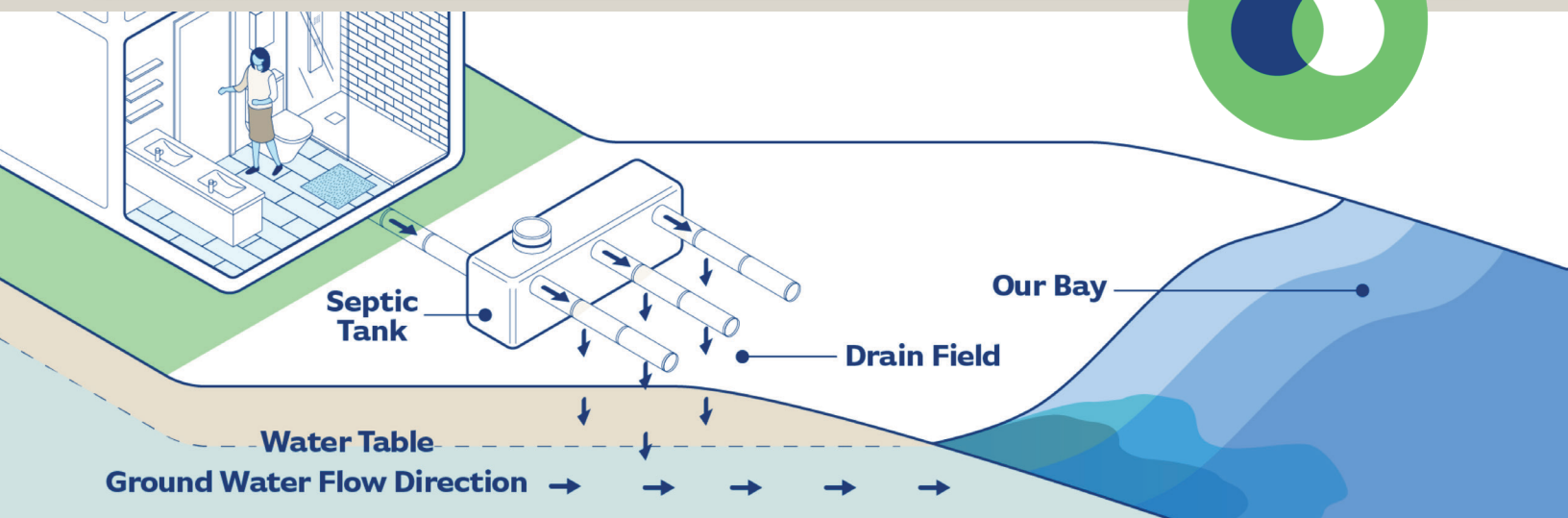
Natural Environment strategies direct the protection of sensitive ecological resources, farmland, and sustainable communities. The following examples highlight progress achieved in 2025.

Clean Water

The Anne Arundel Soil Conservation District (District) advanced agricultural conservation in 2025 by developing 130 new or updated **Soil Conservation and Water Quality Plans**, covering 4,460 acres of farmland, pasture, and forest. By partnering with more than 100 local farmers, the District installed 325 best management practices (BMPs) and worked with 16 producers to plant 4,103 acres of cover crops. The District also met the 2025 planning goals of the Maryland Phase 3 Watershed Implementation Plan (WIP), demonstrating the strong commitment of the agricultural community to improve the health of the Chesapeake Bay. The District continues to collaborate with agricultural landowners to benefit water quality, reduce soil erosion, and enhance soil health and nutrient management across the County.

With funding from the Maryland Department of the Environment (MDE) through the Bay Restoration Fund, the Anne Arundel County Department of Health (DOH) helped homeowners upgrade **private septic systems** to reduce nutrient pollution. Properties located in the County's Priority Funding Area received assistance to convert from private septic systems to public sewer connections to benefit water quality. DOH also supported upgrades to nitrogen-reducing septic systems, further decreasing nitrogen discharges to local waterways. In FY2025, 161 septic systems upgraded to nitrogen-reducing technology and nine properties connected to public sewer. As unit costs continue to rise, DOH prioritizes projects within the Critical Area to direct funding to properties with the greatest potential to benefit water quality.

The **Illicit Discharge Detection and Elimination (IDDE) program** identifies areas in need of investment to prevent stormwater quality deterioration. At an outfall screening in FY2025, the County's IDDE consultants revealed a large hole forming above an outfall pipe and severe erosion occurring downstream of the outfall. Upon further investigation, County staff discovered an eroding hillside below the outfall, and a video inspection revealed piping in poor condition. Planned for 2026, repair will prevent a significant amount of sediment discharge into a stream that directly leads to the Patuxent River.



Land Conservation

The Anne Arundel County Department of Public Works' Bureau of Watershed Protection and Restoration (DPW-BWPR) and its community partners continued advancing **habitat restoration and forest conservation** efforts in FY2025. Through large-scale tree planting and vegetation initiatives, thousands of new native plants now enhance wildlife habitat and strengthen forest health. In addition, the Watershed Stewards Academy (WSA) planted 33,904 native plants, including 4,295 new trees, further growing the County's tree canopy and improving ecological resilience. Additionally, WSA certified 25 new Master Watershed Stewards through Class 16, strengthening the County's network of trained volunteers dedicated to improving local water quality and community resilience.

To advance innovative approaches to land, forest, and agricultural conservation, DPW-BWPR awarded \$1.9 million through its **Full Delivery of Water Quality Improvements** contract. Funding supports restoration of an eroding shoreline along the Severn River and the protection and enhancement of two tidal islands within the river system. These projects will stabilize vulnerable shorelines, improve water quality, and preserve critical habitat. The selected design-build team will lead landowner coordination, design, permitting, and construction for all three restoration efforts.

The County also continued **protecting working lands** through the Agricultural and Woodland Preservation Program. As of December 2025, approximately 14,900 acres of agricultural land are permanently preserved through conservation easements. In 2025 alone, two additional preservation easements conserved 312 acres of land in farm and forest use. The County will continue promoting the Agricultural and Woodland Preservation Program to ensure the long-term protection of productive farmland and natural resources.



Equity in the Natural Environment

Through partnerships with nonprofit organizations and community members, outreach efforts expanded to waterfront property owners and homeowners associations, delivering technical assistance on **shoreline restoration and resilient landscaping** practices. In 2025, WSA connected with more than 47,714 County residents ready to learn about improving and protecting their properties.

With the support of more than 740 community volunteers, WSA's Save Our Trees (SOT) program **removed invasive vines** from 5,084 trees as of June 2025, releasing nearly 17 acres of forest canopy from smothering vegetation. The program continued to expand community engagement and environmental education efforts across Anne Arundel County in FY2025:

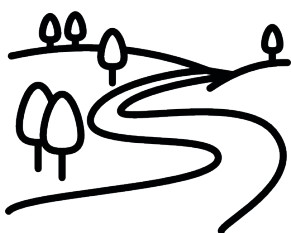
- Conducted 121 presentations to increase awareness of forest stewardship and shoreline protection at community association meetings, educational workshops, and through local media outlets
- Partnered with Annapolis, Broadneck, and Northeast High Schools to establish ongoing education and action programs that engage local students





KEY INDICATORS

Land Stewardship

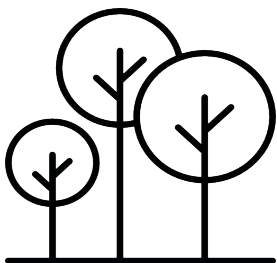


312 acres

of farm and forest conserved through easements in 2025

for a total of 14,900 acres protected by easements through the Agricultural and Woodland Preservation Program

Vegetation

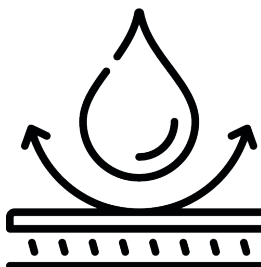


4,295 trees

planted in FY2025

by Watershed Stewards Academy volunteer projects

Water and Soils



3,420 acres

of impervious surfaces treated in 2025

with stormwater best management practices (greater than required under the current MS4 permit)

161 upgrades

to septic systems in 2025

and 9 private septic systems converted and connected to public sewer to reduce nutrient pollution



BUILT ENVIRONMENT

The Built Environment chapter addresses how the County will manage land development to accommodate growth in population and employment. Plan2040 policies direct development to targeted areas, revitalizing and redeveloping areas that have declined; providing more diverse and affordable housing options; creating a reliable transportation system with viable transit, biking, and walking options; protecting historic resources; and building resilience to climate change.

The Planning for the Built Environment chapter focuses on the following topics:

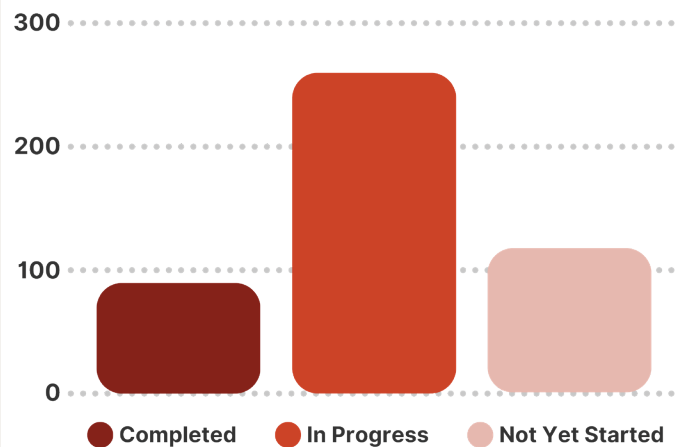
- Land Use (Goals BE1 - BE10)
- Housing, including Affordable Housing (Goals BE11 - BE12)
- Community Revitalization (Goal BE13)
- Archaeology and Historic Resource Protection (Goal BE14)
- Transportation (Goal BE15)
- Climate Resilience (Goal BE16)
- Noise (Goal BE17)

STATUS OF BUILT ENVIRONMENT STRATEGIES

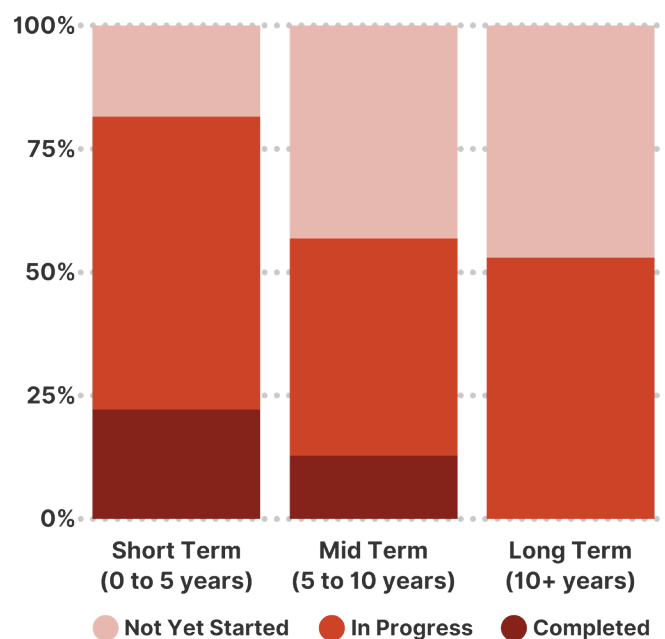
The County is dedicating significant resources to implementing Built Environment strategies. Many of the strategies in the Built Environment chapter guided the region planning process. As of 2025, 56% of strategies are underway, 19% are complete, and 25% are not yet started; 39% of these are part of ongoing agency work programs. Built Environment strategies more than doubled with the addition of Region Plan strategies, adding 235 new strategies for tracking. See **Chapter 6** of this report for information on the Region Plans and **Appendix A** for the matrix with goals, policies, and strategies.



Status of Built Environment Strategies



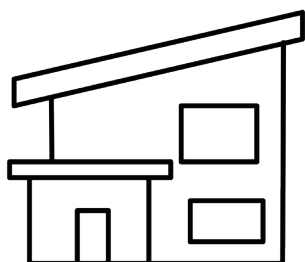
Status of Strategies by Timeframe





KEY INDICATORS

Residential Development



1,585 residential building permits

issued in 2025

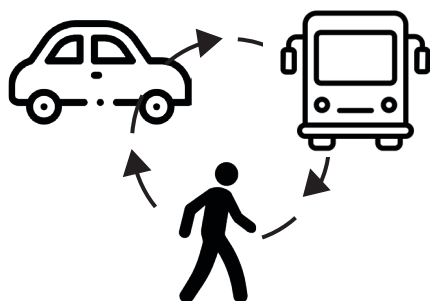
16% within the Targeted Growth Area
and 95% in Priority Funding Areas

632 residential units

approved in final subdivision plans in 2025

59% inside Targeted Growth Areas
and 97% in Priority Funding Areas

Transportation



5.8 Million VMT

(Vehicle Miles Traveled) in Anne Arundel County

in 2024, according to the MDOT State Highway
Administration 2025 Annual Report—a 7.2% decrease from
6.2 Million VMT in 2019

95% on time

performance for transit routes in 2025

PROGRESS HIGHLIGHTS

Built Environment strategies detail improvements for land use, housing, community revitalization, archaeology and historic protection, transportation, climate resilience, and noise. This section offers examples of progress made in 2025.

Policy Updates

Anne Arundel County continued to pursue significant land use legislation that addressed Built Environment strategies from Plan2040 and the approved Region Plans in 2025. Collaboration from an interagency Housing Subcabinet and an interagency implementation workgroup resulted in the successful implementation of programs and policies like the Workforce Housing, Moderately Priced Dwelling Units (MPDU), and Adequate Public Facility changes; identification of County surplus property for affordable housing development; and the successful finance closing for new affordable housing developments.

As part of multiple efforts to tackle the housing affordability crisis, the County Council approved the **Housing Attainability Act** (Bill 72-24). Aiming to maximize land use and generate stock at varying price points, while balancing community character, the Housing Attainability Act requires residential development projects that create 20 or more housing units to enroll 10% of the for-sale units and 15% of the rental units in a new MPDU program, excluding areas with rural zoning. Each MPDU unit is eligible for an impact fee waiver and water/sewer capital connection fee discounts. When more than the required MPDUs are conveyed, developers are eligible for density bonuses. The Housing Attainability Act also added a diversity of housing types to the County code, including triplexes, fourplexes, and multiplexes.

Arundel Community Development Services, Inc. (ACDS) screens for renter and homebuyer eligibility for the moderately priced units. Adjusted for household size, eligible renters earn within 75% of the Area Median Income (AMI) and homebuyers earn within 100% of the AMI, as published by the US Department of Housing and Urban Development. ACDS and the County finalized design guidelines and house price setting limits, and the law became effective for developments with applications submitted July 1, 2025, or later. The first impacted projects are expected to come online over the next two years. Also in 2025, ACDS developed a Payment in Lieu of Taxes (PILOT) policy to analyze affordable housing developments and make recommendations to the County Council for moving PILOT agreements forward. The County identified three multifamily rental developments to recommend for future PILOTs.

The County demonstrated focused follow-through on refining and implementing housing relief policies. In the summer of 2025, the County initiated work to expand the **Homeowners Property Tax Credit** (Bill 65-25), and signed the bill into law in September 2025. The legislation increases the assessed value cap for the local supplement to the homeowners' property tax credit from \$350,000 to \$400,000. This expansion allows approximately 2,000 more homeowners to qualify for tax relief.

To streamline **redevelopment** initiatives, the County processed 55 Exemption Applications since the adoption of





Bills 74-21, 99-21, and 73-23 to simplify the application process for eligible redevelopment projects in support of the County's Targeted Development, Redevelopment, and Revitalization Policy Areas. Bill 2-25, effective July 1, 2025, established requirements for eligible redevelopment projects. New checklists for plan and submittal requirements are available on the County Website, and the digital permit database can accept this new redevelopment application type.

Development Trends

Nationwide economic trends continue to impact the built environment in Anne Arundel County. The Consumer Price Index for all goods and services rose 2.7% from December 2024 to December 2025, and the federal interest rate for borrowing slightly decreased. Rising construction costs can constrain new development activity, while lower interest rates may improve borrowing conditions, both influencing housing supply and shaping the feasibility and character of projects in the County.

Meanwhile, the price of housing in Anne Arundel County continues to increase: the median home price in 2024 was \$489,000, compared to a median of \$495,000 in 2025, representing a 1.2% rise. The number of home sales in the County dipped by 4.7% in 2025. In spite of these factors, the County led the Baltimore Metropolitan Region for all types of residential permits combined, landing second overall for single-family permits. The County permitted nearly three times more multi-family residential projects in 2025 than in 2024, despite a 15% decrease in multi-family building permits in the metro area. See **Appendix B** for a summary of permit data for the County over time.



Safe Routes to School

Anne Arundel County continues to invest in improving routes students walk and bike to school. In 2025, the County received a grant from the Maryland Department of Transportation Motor Vehicle Administration's Maryland Highway Safety Office for **bike and pedestrian safety training**. As a result, visits to five schools across the County will occur in 2026. The County also received Safe Routes to School (SRTS) grant funding to hire a SRTS Coordinator for three years. This new position will work with Anne Arundel County Public Schools (AACPS) to encourage more walking and bicycling to schools. The County also began a **Safe Routes to Transit Study** in 2025, which will analyze zones of fixed routes where pedestrian connections are lacking. The study focuses on three areas for accessibility to transit stops, and it will consider first mile, last mile, and transit stop improvements.





Affordable Housing and Rehabilitation Projects

Anne Arundel County made multiple steps to address housing affordability in recent years. Here are examples of how Arundel Community Development Services (ACDS) and County partners made further progress through providing education, financial and technical assistance, and dedicated development through 2025:

Rehabilitated

26 homes occupied by low and moderate income homeowners, an increase over the previous year

Provided

over 556 individuals with homeownership counseling

Provided

over \$10.6M in HOME and County funds towards the preservation and new construction of 500 affordable housing units, including Eagle Park, Morris Blum, Heritage Homes, Little Patuxent Senior, and Brock Bridge Landing developments

Completed

construction on four new developments in Communities of Opportunity:

(1) Eagle Park – New construction – 48 units for families (Hanover)

(2) Heritage Homes - Redevelopment and preservation - 182 units for former public housing residents (Glen Burnie and Odenton)

(3) Little Patuxent Senior (formerly known as Villages at Little Patuxent) - New construction - 78 units for seniors (Gambrills)

(4) Doll Apartments (Heritage at Madison) - Redevelopment and preservation - 16 supportive housing units for individuals and families experiencing homelessness (Glen Burnie)

Approved

PILOT agreements for four housing projects resulting in the creation of 270 new workforce housing units for families and seniors

Assisted

12 households with obtaining private mortgage funds

Leveraged

CDBG and HOME funds, with \$439,485 in Maryland Housing Rehabilitation Program (MHRP) funds and Lead Hazard Reduction Grant, to rehabilitate properties countywide

Equity in the Built Environment

With the establishment of the MPDU program within the Housing Attainability Act, the construction of **affordable housing units** is increasing in Anne Arundel County. ACDS appropriated over \$3 million in local Housing Trust Fund (HTF) dollars to support affordable multi-family housing development throughout the County for FY2025. The County expended \$210,000 of the HTF to provide transitional housing for individuals exiting incarceration and at risk of becoming unhoused.

The County is also underwriting two projects with Chesapeake Neighbors, LLC, to develop a duplex for families, as well as to create a new group home for individuals with disabilities. Arundel House of Hope, Inc. received funds to acquire and begin renovation on a nine-unit Single Room Occupancy (SRO) for individuals experiencing housing instability, and Anne Arundel County Community Action Agency received funds to develop transitional housing in Glen Burnie with 15 beds for returning residents.





HEALTHY COMMUNITIES

Anne Arundel County provides a wide variety of community services and operates public facilities to address local needs. Plan2040 establishes a coordinated policy framework for the delivery of community services that responds to changing demographics and future development patterns.

The Planning for Healthy Communities chapter focuses on the following topics:

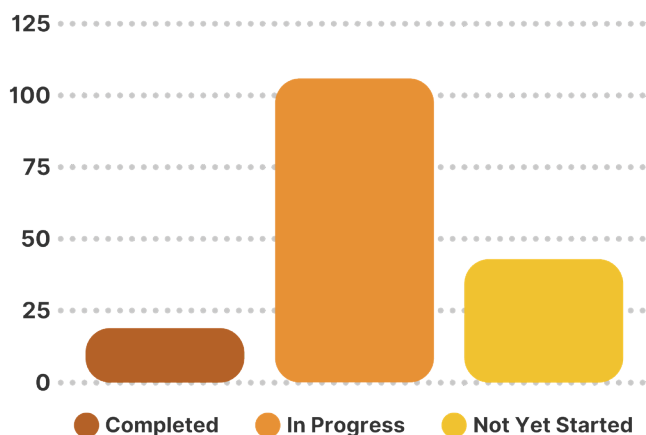
- Public Education (Goals HC2 and HC3)
- Libraries (Goal HC4)
- Aging and Disabilities (Goals HC5 and HC6)
- Access to Healthy Foods (Goal HC7)
- Recreation and Parks (Goal HC8)
- Waste Management (Goal HC9)
- Public Safety (Goal HC10)

STATUS OF HEALTHY COMMUNITIES STRATEGIES

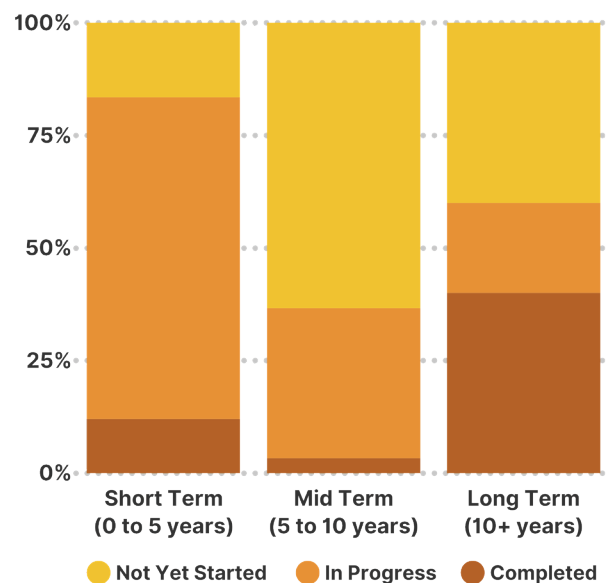
Anne Arundel County saw noticeable progress in 2025 toward improving public safety, schools, social services, libraries, and parks. With grant funding through State and Federal resources, and effective budgeting, the County made strides toward improving the quality of life for all residents. With added Region Plan strategies, total Healthy Communities strategies nearly doubled: the County is now tracking 168 strategies, with 63% underway, 11% complete, and 26% not yet started. Half of these strategies are programmatic. See **Appendix A** for information on the status and performance measures for each strategy.



Status of Healthy Communities Strategies



Status of Strategies by Timeframe

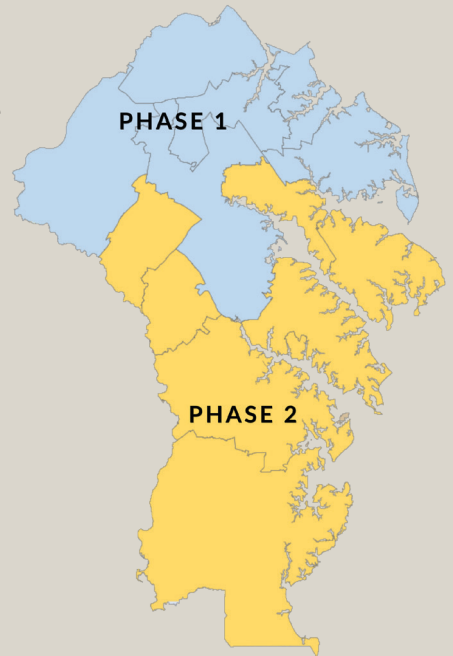


PROGRESS HIGHLIGHTS

Healthy Communities strategies demonstrate Anne Arundel County's dedication to providing access to quality public schools and libraries, services for senior and disabled residents, healthy food, recreation and parks, waste management, and protective and emergency services. This section highlights progress made in 2025.

Education

A key tool for balancing capacity and enrollment among schools is the adjusting of school district boundaries. The Board of Education initiated a **comprehensive countywide redistricting** process in February 2023. The process to address the County was split into two phases:



- The **Phase 1** redistricting plan addressed the County's northernmost schools and created districts for the new Severn Run High School and Two Rivers Elementary School. The Board of Education adopted the Phase 1 plan in November 2023, bringing all public schools in that area below 100% of State-Rated Capacity. Phase 1 went into effect during the 2024-2025 school year, and these schools continue to operate below the State-Rated Capacity, meaning there is more space than required for each student.
- The **Phase 2** redistricting plan involved Annapolis, Arundel, Broadneck, Crofton, Severna Park, South River, and Southern feeder districts. The Board of Education approved the Phase 2 plan in November 2025.

Anticipating population shifts and localized attendance changes from future residential growth, investments focused on **adding space and updating aging facilities** to ensure a modern, equitable learning environment for all students:

In 2025, the County constructed six classrooms at Park Elementary School in Brooklyn Park. Following design approval, renovations began on the Carver Center in Gambrills for new pre-kindergarten and kindergarten classrooms. Construction to replace the Center of Applied Technology (CAT) North facility continues; the design for the replacement of Old Mill Middle School North received approval; and, construction to replace Old Mill High School is underway.

AACPS also worked on multiple school renovations, such as the roofs of Annapolis Middle, Crofton Woods Elementary, Southern Middle, and Sunset Elementary; ceilings and lights at Arundel Middle and Brooklyn Park Elementary; and replacement of the boiler at Glen Burnie High. Ongoing construction at Lindale Middle in Linthicum is for the replacement of the school's roof, HVAC, and windows.



Addressing Equity for Healthy Communities



The Department of Recreation and Parks (DRP) initiated upgrades to Germantown Elementary and Bates Middle Schools in the Annapolis High School feeder system. DRP will use Maryland Department of Natural Resources' Program Open Space to fund field improvements and **expand recreational opportunities** that benefit Anne Arundel County and Annapolis City residents in the 21401 and 21403 ZIP codes, where pockets of poverty and other negative social and health indicators are concentrated.

DRP is also working together with the Department of Public Works (DPW) to expand non-vessel water access activities to local waterways and the Chesapeake Bay. In July 2025, DPW and DRP published a **Park Water Access Study for Non-Vessel Uses** that considers 14 County-owned parks for swimming, fishing, paddling, and enjoying the natural scenery. Of the parks included in the study, the majority are within areas of need, including Sullivan Park, Brewer Pond Natural Area, Thomas Point Park, Shady Side Park, Shady Cove Natural Area, Jack Creek Park, Rose Haven Memorial Park, and Patuxent Wetlands Park.

Libraries

Discoveries: The Library at the Mall opened in 2018 as a 3,000-square-foot storefront, and the branch continues to grow as one of Anne Arundel County Public Library's (AACPL) busiest. In 2020, the branch moved to a 13,000-square-foot location with a community pantry, event space, and teen area. With investments from Anne Arundel County, the Library Foundation, and community donors, the branch added 3,200 square feet in 2025. Visitors can access a larger program room, enhanced Discovery Dock children's area, new space for middle-grade readers, expanded collections, and a quiet shared workspace with desktop computers.



Also, a new 40,000-square-foot (SF) **Glen Burnie Library** is currently in development,

featuring outdoor learning space, community meeting rooms, and modern amenities. A key partnership with the Office of Planning and Zoning (OPZ) brings a **dedicated cultural resources center** to 8,000 SF of the branch, gathering the archaeology lab and collections in one place. With schematic design complete, the project reflects feedback from over 1,000 community members through surveys, listening sessions, and outreach. The existing Glen Burnie Library is the most visited in the County, with over 175,000 visits in FY2025. AACPL refreshed seven other branches to maintain and improve spaces for continued community enjoyment.

The **Community Pantry** at Discoveries: The Library at the Mall provides diapers; menstrual and incontinence supplies; and assistance with government benefits, kindergarten registration, and health information.

The Crofton Library's **new monument**, created by Eagle Scout Athena Cochrane, honors the enslaved individuals who lived and labored on local farms.

Health-To-Go vending machines at Brooklyn Park and Deale Libraries offer free health supplies, like naloxone kits, fentanyl test strips, COVID kits, and masks.

Brooklyn Park, Crofton, or Linthicum Library visitors can take or leave art and supplies from **Community Art Boxes**, thanks to the Chesapeake Arts Center!





Public Safety

Replacement of Brooklyn Park's **Northern District Police Station** is budgeted, planned, and designed. This project breaks ground in the fall of 2026. Construction of the new building is expected to finish in 2030. The existing Northern District Station structure will remain in place and operational, while the replacement structure is built approximately 12 inches away on the same site at Hammonds Lane.

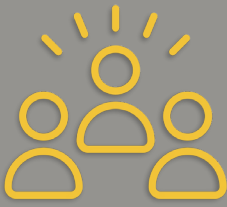
District operation, supplies, and equipment will be relocated, and the predecessor building will be demolished and replaced with public and secure parking. Improvements at the station aim to provide the department with modern resources to serve the community into the future. With upgraded technology and new space, the design features areas for staffing units, amenities, community engagement, and support services. The new building will allow hosting of community events, warming nights, and press conferences.

When the new structure is ready, the

Real Time Information Center (RTIC)

In February 2025, Anne Arundel County opened the new Real Time Information Center, or RTIC. This high-tech center acts as a central hub for first responders. Immediate access to available data and technology helps first responders monitor situations, address crimes, and show up with adequate resources. With access to smart tools, like license plate readers and situational awareness platforms, staff can quickly inform emergencies. The RTIC also enhances crime response and prevention, helping law enforcement solve cases more efficiently and identify emerging threats through the analysis of real-time data and crime patterns. Residents and businesses can voluntarily register security cameras with RTIC's "Community Connect" program.





KEY INDICATORS

Emergency Response



3.9 minutes

Emergency Response Time

for high priority calls that reach the Anne Arundel County Police Department, meeting the **3.9-minute target**

Education



9 of 111 schools

at or above capacity

based on the School Utilization Chart adopted by the County Council in March 2025, compared to **31 of 109 schools** at or above capacity in 2022

Libraries

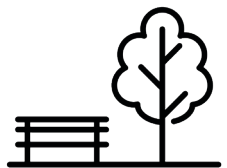


0.44 square feet

of library space per capita in 2025

With the target of 0.5 square feet of library space per capita, County libraries have a 90% customer satisfaction rating

Parks



11,984 acres

of public park land across 161 parks

with the target of 12,330 acres of parkland by 2040

Senior Centers



181,784 visits

to Senior Activity Centers in fiscal year 2025

on track to reach the goal of 300,000 annual visits by 2028



HEALTHY ECONOMY

The diverse economy of Anne Arundel County ranks as the third largest in Maryland. The County is home to several critical statewide and national assets, including Baltimore-Washington International (BWI) Thurgood Marshall Airport, Fort George G. Meade, the National Security Agency, and the U.S. Cyber Command. Approximately 66,000 businesses are located in Anne Arundel County, including technology, healthcare, construction, hospitality, retail, maritime, and agriculture.

The Planning for Healthy Economies chapter focuses on the following topics:

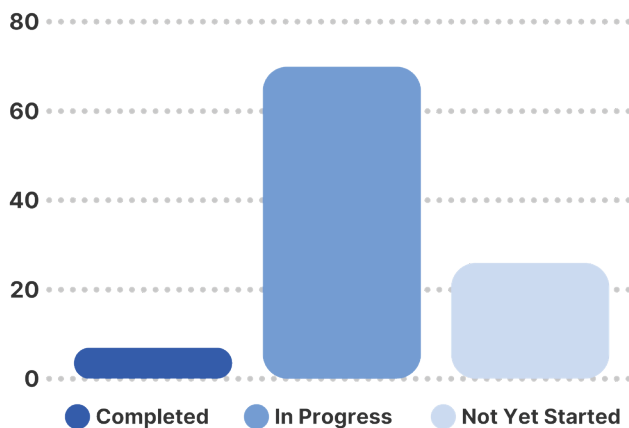
- Aligning Economic Development and Growth Management Policies (Goals HE1, HE3, HE4, HE5, and HE6)
- Business Recruitment, Retention, and Expansion (Goal HE2)

STATUS OF HEALTHY ECONOMY STRATEGIES

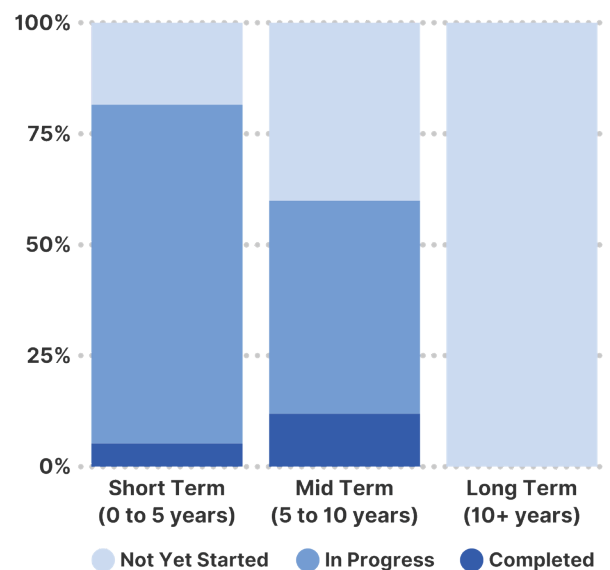
Healthy Economy strategies in Plan2040 and the Region Plans guide the work program of the Anne Arundel Economic Development Corporation, revitalization efforts of the Office of Planning and Zoning, and capital projects managed by the Department of Public Works and Office of Transportation. Many of these strategies involve ongoing programs that are expected to remain active: for 42% of strategies, the status of 'In Progress' is as close to 'Complete' as possible. By the end of 2025, approximately 68% of the Healthy Economy strategies are in progress, 7% are complete, and 25% are not yet started. These percentages included 54 new strategies from adopted Region Plans. See **Appendix A** for information on the status and performance measures for each strategy.



Status of Healthy Economy Strategies



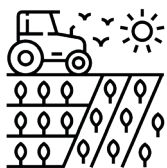
Status of Strategies by Timeframe





KEY INDICATORS

County Industries



483 jobs

added to businesses in Anne Arundel County through the Inclusive Ventures Program (IVP)

3.1% rate of unemployment

unemployment rate for December 2025 was above the 2.9% rate for November 2024 and below Maryland's unemployment rate of 4.2% for December 2025

Commercial Vacancy Rates

Property Type	December 2024	December 2025
Office	7.5%	7.7%
Flex	8.4%	7.8%
Industrial	6.9%	8.8%
Retail	3.3%	2.7%

17 loans for \$2.14 M

closed by AAEDC in 2025

to support small, minority-, woman-, and Veteran-owned local businesses

PROGRESS HIGHLIGHTS

Anne Arundel County's strategies for a Healthy Economy support private sector economic development, encouraging opportunities for business growth and employment.

Growing Opportunities

Through 2025, the Anne Arundel Economic Development Corporation (AAEDC) continued to spend down a \$1.6 million grant in Federal Omnibus Spending funds to continue and expand the **Inclusive Venture Program (IVP)**. Celebrating five years in 2026, IVP is a cornerstone of grassroots economic development in Anne Arundel County. With 184 graduates of the program since it began, IVP had 36 small, minority, woman, or Veteran-owned business representatives graduate across 3 cohorts in 2025, including 12 Hispanic business owners from the second Spanish-language version of the program. Impact surveys from the first 11 cohorts show that 119 graduates created 483 net jobs and generated nearly \$53 million in revenue in Anne Arundel County. Also in 2025, the Maryland Small Business Development Center conducted 2,883 counseling sessions and helped launch 40 new businesses, resulting in 155 new jobs.



Investing in Improvements

The **Arundel Community Reinvestment (ACR) Fund** is designed to spur economic activity, investment, and improvement in the County's eleven Commercial Revitalization Districts, Enterprise Zones, and designated commercial corridors in South County. The ACR offers grants and loans up to \$150,000, to be repaid over three to seven years at zero-percent interest. Eligible improvements include renovation and upgrades to building exteriors and site improvements, including landscaping. AAEDC awarded two ACR loans for \$135,000 total and three grants for \$108,000 total in 2025. AAEDC also conducted a mailing campaign to all commercial properties in the Brooklyn Park Commercial Revitalization Area with information on the ACR Loan Program for Commercial Facade Improvements.

Revitalization and Placemaking

Early in 2025, AAEDC activated the **Glen Burnie Town Center (GBTC)** with support from State and local funding. In partnership with The Better Block Foundation, AAEDC and community volunteers transformed the 'Glen Burnie Better Plaza' into a vibrant gathering space to inspire and empower residents. The design embodies the aspirations and vision of residents and provides an amenity that continues to serve the area, offering a welcoming venue for regular events and activities. The Plaza officially opened in mid-2025, following a two-day festival featuring local businesses, entertainment, and interactive activities. Alongside state and local leaders, AAEDC unveiled a new mural across the street from the Plaza at Rotary Park later in 2025. Comacell "Cell Spitfire" Brown Jr. designed and installed a bright, colorful, and larger-than-life mural that captures the community's vision of promoting unity and connection to life. Turn the page for photo highlights.



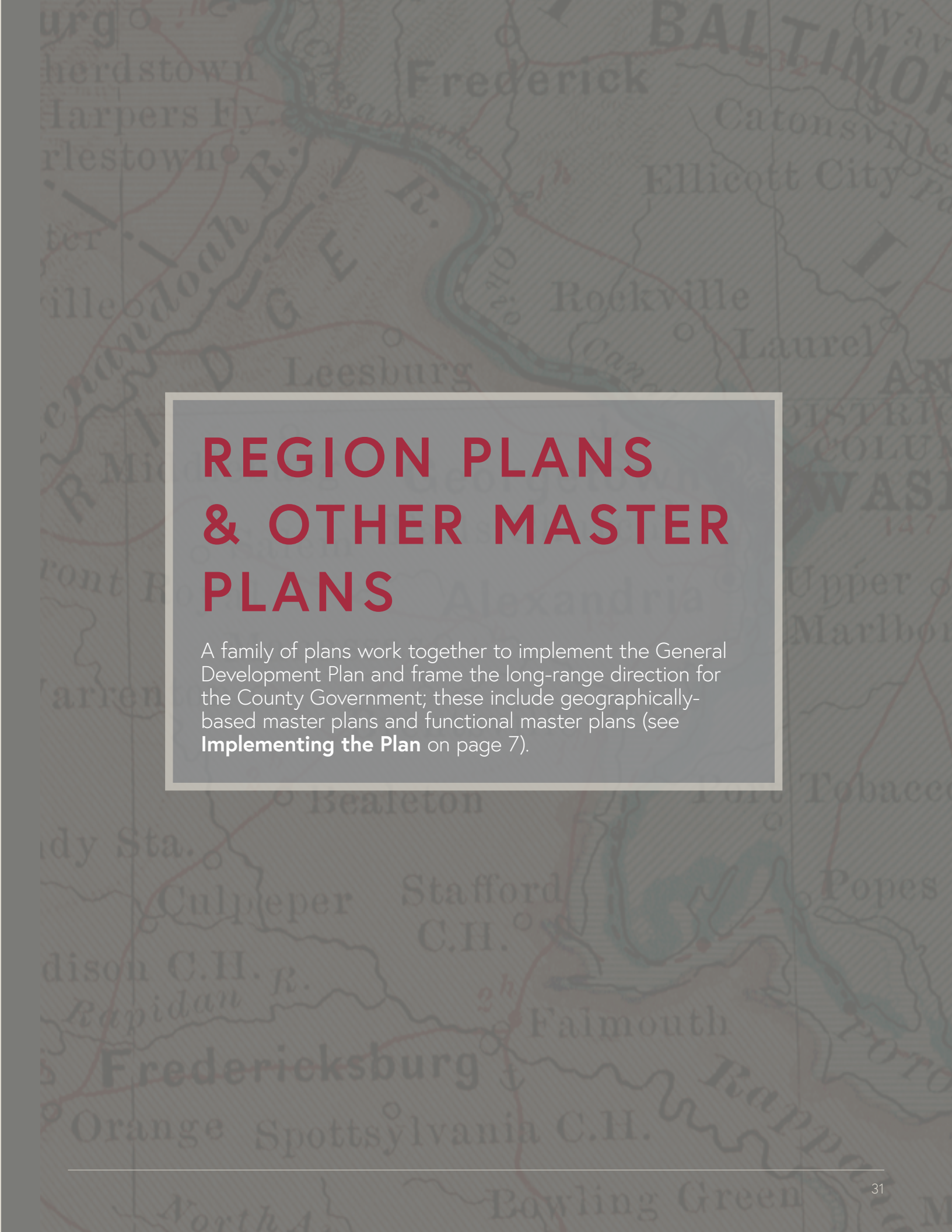
Supporting Local Farmers

To support local farmers in Anne Arundel County, Bill 94-24 codified the **Agriculture Commission** in 2024, solidifying the involvement of farming professionals in impactful, local decision-making. The Agriculture Commission's Legislative Committee continues to review and recommend changes to the County Code to support farming businesses and their success. For example, in late 2025 Bill 99-25 was introduced to expand farmers rights in situations such as nuisance lawsuits for farmers following accepted practices.

In 2025, AAEDC began a market study to determine the community need and desire for a **Regional Agriculture Center** in Anne Arundel County. AAEDC continues to send monthly newsletters to constituents to promote farmers' markets, local producers and their products, and events. They also provide an online flip book guide to local producers and products, as well as a hard copy that is updated annually. Additionally, AAEDC created an Agricultural Business Toolkit to help farmers navigate the permitting process, and Arundel Ag plans to create an interactive flowchart that provides an easily navigable process for specific farm events and plans. AAEDC staff also conduct farm visits to meet with local producers and provide technical assistance.

There are currently three Curriculum for Agricultural Science Education (CASE) **programs for youth** in Anne Arundel County. There are also two Future Farmers of America (FFA) groups: CAT North and Southern High School. AAEDC staff partnered with University of Maryland Extension, Maryland Agriculture Education Foundation, and Anne Arundel County Public Schools on plans to increase the availability of agricultural programs to students.



A historical map of the Potomac River region, showing the river flowing from the top left towards the bottom right. Various towns and cities are labeled, including Frederick, Rockville, Leesburg, and Ellicott City. The map is rendered in a faded, sepia tone, serving as a background for the text.

REGION PLANS & OTHER MASTER PLANS

A family of plans work together to implement the General Development Plan and frame the long-range direction for the County Government; these include geographically-based master plans and functional master plans (see **Implementing the Plan** on page 7).

THREE ADDITIONAL REGION PLANS

Region 5

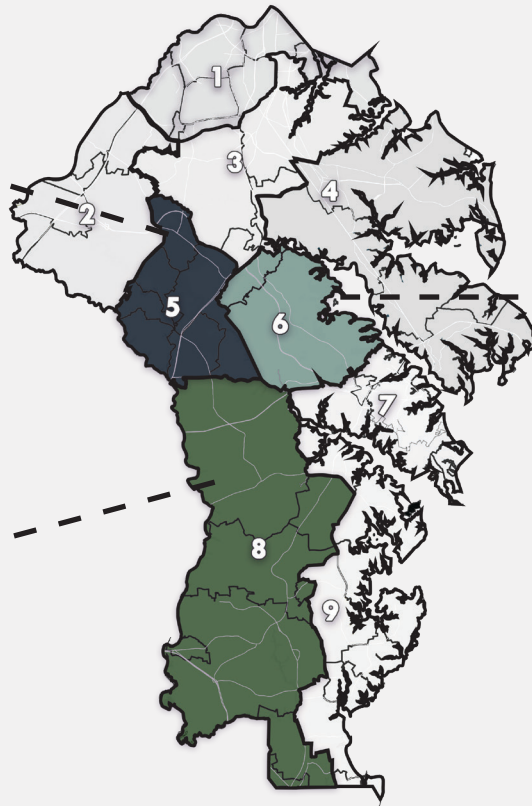
Odenton, Woodwardville, Two Rivers, Gambrills, and Crofton - tied together by MD 3, a heavily commercialized corridor

Region 8

South County from MD 450 and MD 214 south to the County boundary, east of the Patuxent River and west of MD 2 and Muddy Creek Road

Region 6

Crownsville community and part of Millersville - bound by MD 3 and I-97 to the north, the Severn River to the east, the Annapolis area to the south, and the Crofton/Gambrills area to the west



Region 4

Pasadena, Severna Park, Gibson Island, Arnold, Cape St. Claire, and Broadneck

Region 3

Glen Burnie, Severn, and parts of Millersville

Region 7

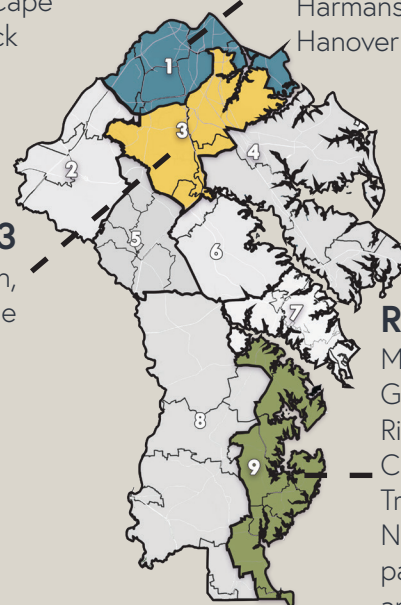
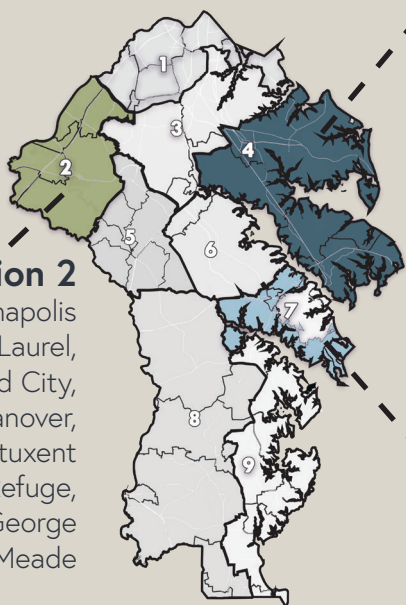
Parole, Annapolis, parts of Edgewater, Highland Beach, and Riva

Region 1

Brooklyn Park, Linthicum Heights, Curtis Bay, Ferndale, BWI Airport, Harmans, and parts of Hanover

Region 9

Mayo Peninsula, Galesville, West River, Shady Side, Churchton, Deale, Tracy's Landing, North Beach, and parts of Edgewater and Friendship



APPROVED IN 2024

APPROVED IN 2025

REGION PLANS

Anne Arundel County engages in a cyclical planning process, beginning with the approval of the General Development Plan (GDP). Guided by a Countywide Vision from the GDP, Region Plans provide area-specific recommendations for achieving and refining goals on a community scale, along with an opportunity for collectively assessing and updating zoning. Region Plans focus on smaller geographic areas, allowing for parcel-specific recommendations on land use and zoning. At the end of this cycle, the planning process will repeat to make necessary adjustments in strategies, land use, and zoning to facilitate implementation of the Vision.

Region Plans align with the goals and policies of Plan2040. Once approved by the County Council, strategies from the Region Plans are integrated with the GDP, and the related comprehensive zoning changes update official Zoning Maps. With the approval of Plan2040 in 2021, the County began nine Region Plans to establish community-level guidance and recommendations for land use and comprehensive rezoning. In 2025, planning processes were active for Rounds 2 and 3, and by 2026 all plans gained County Council approval:

Round 1 - Approved in 2024

The County Council approved the **Region 2 and Region 7 Plans** and comprehensive zoning in May 2024 and the **Region 4 Plan** and comprehensive zoning in July 2024.

Round 2 - Approved in 2025

County Council approval for the **Region 9 Plan** and comprehensive zoning occurred in April 2025, followed by approval of the **Region 1 and Region 3 Plans** and comprehensive zoning in May 2025.

Round 3 - Ongoing in 2025, Approved in 2026

The **Region 5, Region 6, and Region 8** planning process began in the spring of 2024. Throughout 2025, staff coordinated with County agencies and other local stakeholders, developed drafts for public review, and presented draft plans and comprehensive zoning recommendations to the Planning Advisory Board for review. The County Council introduction occurred in early 2026, and approval occurred in the spring.

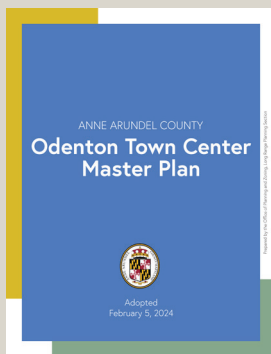
Final versions of the Region Plans and Comprehensive Zoning are available on the County Website, and physical copies of the Region Plans are available at libraries in these Regions.



TOWN CENTER PLANS & FUNCTIONAL MASTER PLANS

These functional and geographic area master plans were in development or adopted in 2025:

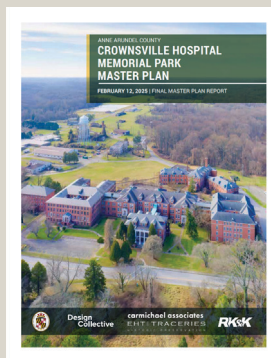
In 2025, the Office of Planning and Zoning produced annual reports for the Odenton Town Center Master Plan, Green Infrastructure Master Plan, and Plan2040. The biennial report for the Parole Town Center Master Plan was underway.



Odenton Town Center Master Plan Update

The County Council approved the [Odenton Town Center Master Plan \(OTCMP\)](#) in February 2024. The 2024 OTCMP provides a policy framework for development and redevelopment, establishes a basis for budgeting to support future growth, along with design requirements, to promote a connected, walkable community. The Office of Planning and Zoning prepared the [Odenton Town Center Master Plan 2025 Annual Report](#) to share progress through May 2025. The report highlights major projects, lists potential areas for activation and redevelopment, and offers key indicators for tracking achievements.

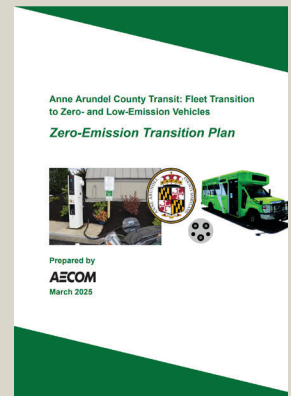
Crownsville Hospital Memorial Park Master Plan



Anne Arundel County released the [Crownsville Hospital Memorial Park Master Plan](#) Final Report in February 2025. The County acquired this 500-acre property from the State of Maryland in 2022, and the master plan effort launched in October 2023. This plan is a vital part of fulfilling commitments made in Plan2040. Extensive community engagement shaped the values and principles that will guide the transformation of the park into the "green and healing heart" of the County. The Master Plan acknowledges and honors the past, provides concepts for a sanctuary of wellness for the community, maintains and amplifies connections to surrounding greenspaces, and upgrades infrastructure to ensure the safety of visitors and health of the natural environment. The American Society of Landscape Architects recognized this work in 2025 with the Professional Award of Excellence, Analysis & Planning.

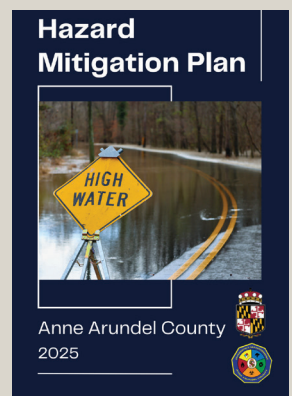
Zero-Emission Transition Plan

To reduce greenhouse gas (GHG) emissions, the Office of Transportation produced a roadmap for shifting the County's fleet of vehicles from fossil fuels to battery-electric alternatives. The [Zero-Emission Transition Plan](#) (ZET Plan), released in early 2025, demonstrates the County's commitment to minimizing the environmental impact of transit operations, while maintaining quality, equitable services for riders. The current fleet of 55 vehicles includes cutaway buses of varying sizes and two transit vans, with future expansion anticipated with the transition to electric vehicles. The ZET Plan includes a long-term overview, looks at available funds for implementation, considers policies and legislation that impact current technology, evaluates facilities and utility partnerships, and addresses potential impacts to the existing workforce.



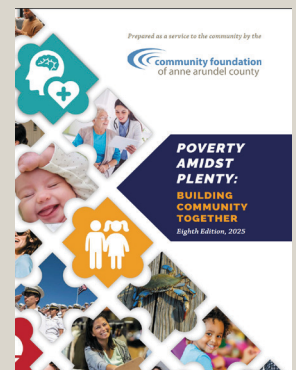
Hazard Mitigation Plan

Anne Arundel County formally adopted the [Hazard Mitigation Plan](#) (HMP) 2025 update by Executive Order 68 and Resolution 22-25. Effective through September 2030, the HMP serves as a local guide for committing resources to reduce the effects of natural and human-made hazards (non-natural, technological). The plan includes hazard identification, risk and capability assessments, and mitigation strategies. By implementing these strategies, communities can become more resilient to disasters, ensuring quicker recovery and less disruption to daily life.



Poverty Amidst Plenty VIII: Building Community Together

The Anne Arundel County Partnership for Children, Youth, and Families released the eighth community needs assessment, [Poverty Amidst Plenty VIII: Building Community Together](#). Updated every three years, this report highlights the ongoing and daily challenges absorbed by vulnerable residents. Findings offer an overview of demographics, examine gaps in community services, identify place-based disparities and areas of most need, and offer potential solutions and resources for positive change.



JULY 2026

Office of Planning and Zoning

PLAN2040 AND REGION PLANS

**ANNE ARUNDEL COUNTY
GENERAL DEVELOPMENT PLAN
2025 PROGRESS REPORT
APPENDICES**



Acronyms.....3

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Healthy Economy.....152

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ACRONYMS

AACC	Anne Arundel Community College	CEO	County Executive's Office
AACH	Anne Arundel Crossroads Heritage Area	CIP	Capital Improvement Program
AACPL	Anne Arundel County Public Library	CLG	Certified Local Government
AACPS	Anne Arundel County Public Schools	CNA	Certified Nursing Assistant
AAEDC	Anne Arundel Economic Development Corporation	CoC	Continuum of Care
AAWDC	Anne Arundel Workforce Development Corporation	COOs	Communities of Opportunity
ACDS	Arundel Community Development Services	CPTED	Crime Prevention Through Environmental Design
ACR	Arundel Community Reinvestment	CRC	Central Recycling Center
ADA	Americans with Disabilities Act	CRP	Carbon Reduction Program
ADU	Accessory Dwelling Unit	CRS	Cultural Resources Section, Office of Planning and Zoning
AHU	Affordable Housing Unit	DHCD	Maryland Department of Housing and Community Development
AIDU	Adult Independent Dwelling Unit	DNR	Maryland Department of Natural Resources
AMI	Area Median Income	DOAD	Department of Aging and Disabilities
ANZ	Airport Noise Zone	DOH	Department of Health
APF	Adequate Public Facilities Ordinance	DRP	Department of Recreation and Parks
APS	Accessible Pedestrian Signal	DPW	Department of Public Works
ARPA	American Rescue Plan Act	DPW-BWPR	Department of Public Works, Bureau of Watershed Protection and Restoration
BCF	Baltimore Community Foundation	DPW-WMS	Department of Public Works, Waste Management Services
BDA	Beaver Dam Analog	EFMP	Educational Facilities Master Plan
BEPS	Building Energy Performance Standards	EMS	Emergency Medical Services
BMP	Best Management Practice	ENR	Enhanced Nutrient Removal
BWI	Baltimore-Washington International Airport	ESC	Erosion and Sediment Control
CASE	Curriculum for Agricultural Science Education	ESD	Environmental Site Design
CAT	Center for Applied Technology	ESFs	Emergency Support Functions
CCHA	Chesapeake Crossroads Heritage Area	ETA	Easy Travel Access Rides On-Demand Transit Program
CEN	Office of Central Services	EV	Electric Vehicle
		FCE	Forest Conservation Easement
		FD	Fire Department

ACRONYMS

FFA	Future Farmers of America	MDOT	Maryland Department of Transportation
FIDS	Forest Interior Dwelling Species	MEP	Maximum Extent Practicable
FMNP	Farmers Market Nutrition Program	MGS	Maryland Geological Survey
FMO	Fire Marshal's Office	MHRP	Maryland Housing Rehabilitation Program
FPC	Food Policy Council	MIAB	Maritime Industry Advisory Board
FVC	WIC Fruit and Vegetable Checks	MPDU	Moderately Priced Dwelling Unit
GBA	Greater Baybrook Alliance	MS4	Municipal Separate Stormwater Sewer System
GBC	Greater Baltimore Committee	NACWA	National Association of Clean Water Agencies
GBTC	Glen Burnie Town Center	NAP	Noise Abatement Plan
GDP	General Development Plan	NEPA	National Environmental Policy Act
GHG	Greenhouse Gas Emissions	NOAA	National Oceanic and Atmospheric Administration
GIS	Geographic Information System	NPDES	National Pollutant Discharge Elimination Systems
GPT	General Paratransit	NPS	National Park Service
GTFS	Generic Transit Format Standard	NRC	Northern Recycling Center
HMP	Hazard Mitigation Plan	OEM	Office of Emergency Management
HOA	Homeowners Association	OLDCC	Office of Local Defense Community Cooperation
HOPWA	Housing Opportunities for Persons with AIDS	OOT	Office of Transportation
HOV	High Occupancy Vehicle	OPZ	Office of Planning and Zoning
HTF	Housing Trust Fund	OS	Open Space
IDDE	Illicit Discharge Detection and Elimination	OTC	Odenton Town Center
I&P	Department of Inspections and Permits	OTCMP	Odenton Town Center Master Plan
IPM	Integrated Pest Management	PCB	Polychlorinated Biphenyls
ITS	Intelligent Transportation Systems	PCRC	Police Community Relations Council
IVP	Inclusive Ventures Program	PCYF	Partnership for Children, Youth, and Families
LEED	Leadership in Energy and Environmental Design	PD	Police Department
LFGE	Landfill Gas to Energy	PILOT	Payment In Lieu of Taxes
LPPRP	Land Preservation, Parks, and Recreation Plan	PPA	Priority Preservation Area
LPN	Licensed Practical Nurse	PSAP	Pedestrian Safety Action Plan
LRM	Longevity Ready Maryland	PUD	Planned Unit Development
LUN	Land Use Navigator System	RA	Rural Agricultural
MAA	Maryland Aviation Administration		
MAR	Managed Aquifer Recharge		
MDE	Maryland Department of the Environment		

ACRONYMS

REAL	Office of Central Services, Real Estate Division	WB&A	Washington-Baltimore-Annapolis Trail
RFP	Request for Proposal	WFH	Workforce Housing
RLD	Residential Low Density	WIC	Women, Infants, and Children
RTIC	Real Time Information Center	WIP	Watershed Implementation Plan
SAC	Stakeholder Advisory Committee	WPRF	Watershed Protection and Restoration Fee
SBDC	Maryland Small Business Development Center	WRF	Water Reclamation Facility
SCD	Soil Conservation District	WSA	Watershed Stewards Academy
SF	Square Feet	WWTP	Wastewater Treatment Plant
SFMNP	Senior Farmers Market Nutrition Program	ZET	Zero-Emission Transition Plan
SHA	Maryland State Highway Administration		
SNAP	Supplemental Nutrition Assistance Program		
SOT	Save Our Trees		
SPSC	Step Pool Storm Conveyance		
SRO	Single Room Occupancy		
SRTS	Safe Routes to School		
SUP	Shared Use Path		
SWM	Stormwater Management		
S@YL	Summer At Your Library		
TBRA	Tenant-Based Rental Assistance		
TIF	Tax Increment Financing		
TLC	Transportation and Land Use Connections Grant Program		
TNC	Transportation Network Company		
TOD	Transit Oriented Development		
TSMO	Transportation Systems Management Operations		
TSWM	Temporary Stormwater Management		
UMBC	University of Maryland Baltimore County		
USGS	United States Geological Survey		
VAACC	Visit Annapolis and Anne Arundel County		
VMT	Vehicle Miles Traveled		
VZ	Vision Zero		

Implementation Plan Matrix

Planning for the Natural Environment

Goal	Policy	Strategy	2025 Update	Performance Measure	Status
Goal NE1: Align development regulations and review practices with Plan2040, that recognizes the importance of the County's environmental features; limitations on infrastructure; and the desire to focus development, redevelopment and revitalization in the Targeted Development, Redevelopment and Revitalization Policy Areas; enhance quality of life; and protect and enhance neighborhoods.					
Goal NE1	Policy NE1.1	a. Add a category to the Natural Features section of Article 17 that addresses the habitat of rare, threatened, and endangered species.	FIDS protections are expanded to include those habitats outside of the Critical Area.	Status of update to Article 17	In Progress
Goal NE1	Policy NE1.1	b. As a first step in the development application process, require an existing conditions plan that graphically depicts a site's existing conditions that includes field-delineated and identified environmental features, provides a narrative description of the environmental features, and contributes to the establishment of a limit of disturbance for the project.	DPW-BWPR is leading a workgroup with OPZ and I&P, along with key representatives from the Developer community, to draft proposed legislative changes to enhance environmental protection at the onset of a development application.	Demonstrate natural resource inventory made a requirement.	In Progress
Goal NE1	Policy NE1.1	c. Identify ephemeral streams or areas of potential ephemeral streams and analyze the need for disturbance prohibitions or other regulatory measures.	The preliminary mapping of ephemeral streams was conducted, and no changes to County Code or regulations are yet enacted. While ephemeral streams have been identified in the County's GIS system as part of Department of Public Works watershed assessments, no steps have been taken to give them additional regulatory protection.	Document evaluation of stream buffer requirements and any changes adopted.	In Progress
Goal NE1	Policy NE1.1	d. Where an existing buffer around a stream or wetland is not currently vegetated, revise the landscape manual to require native plantings within the buffer for new and redevelopment projects.	I&P published a native plant list, and I&P forestry and grading teams improved coordination: (1) Staff participate in pre-construction meetings and site walks to identify tree conflicts upfront and opportunities for native plants/trees. (2) To the extent practicable, I&P preempts reforestation required as a part of development projects to ensure tree survival, maintenance optimization, and potential invasive issues are addressed while the project is active.	Demonstrate landscape manual updated	In Progress
Goal NE1	Policy NE1.1	e. Collect and report losses and gains in natural features from development and redevelopment projects.	DPW-BWPR, I&P, and OPZ collaborated to prepare an online data dashboard to summarize forest conservation, replanting, and clearing activities.	Report on impacts to natural features (annual basis)	In Progress
Goal NE1	Policy NE1.1	f. Provide a natural features map for public consumption, and update the map periodically to reflect changes.	Plan2040's Resource Sensitive Policy Areas Map is posted online, and the My Anne Arundel website also provides natural features data in addition to a number of other data layers.	Publish map and updates	Completed
Goal NE1	Policy NE1.1	g. Revise the County's Open Space (OS) Zoning District to separate active recreation uses from conservation uses.	OPZ is actively working on revisions to the County's OS Zoning District; this topic will be addressed in the Zoning Code Update legislation planned for 2026.	Document zoning ordinance changed.	In Progress

Implementation Plan Matrix Planning for the Natural Environment

Goal	Policy	Strategy	2025 Update	Performance Measure	Status
Goal NE1	Policy NE1.1	h. Build and maintain needed capacity in County review agencies to appropriately evaluate development applications and verify conditions in the field.	Staff review applications and provide comments to development project applicants within 60 calendar days 89% of the time, just under the goal of 90%. The average turnaround time for project reviews in FY25 was 47.3 days. Staffing in OPZ remained consistent from FY24 to FY25 at 26 (+1 from FY23).	Tracking development review metrics	In Progress
Goal NE1	Policy NE1.1	i. In coordination with the Bureau of Watershed Protection and Restoration partners, plant trees and vegetation to provide wildlife, such as beavers, with materials to build and maintain dams and other habitat.	The Anne Arundel County Watershed Stewards Academy (WSA) planted 33,904 native perennials, shrubs, and trees, including 4,295 new trees. With over 740 community volunteers, Save Our Trees (SOT) cleared destructive invasive vines from 5,084 trees, supporting nearly 17 acres of forest canopy through June 2025.	Acres of land planted	In Progress
Goal NE1	Policy NE1.1	j. Continue to work with State and Federal agencies (such as MDE) to streamline permitting for ecological restoration projects, such as living shoreline projects.	DPW-BWPR completed 8 stream restoration projects in 2025.	Track number of ecological restoration projects	In Progress
Goal NE1	Policy NE1.2: Protect environmentally sensitive areas in the County's Critical Areas.				
Goal NE1	Policy NE1.2	a. Create a County Habitat Protection Program in accordance with guidance provided in COMAR Sec. 27.01.09.	Further action on a County Habitat Protection Program will follow adoption of the Critical Area Code reform and occur with the development of the Habitat Assessment Manual.	Status of Habitat Protection Program	In Progress
Goal NE1	Policy NE1.2	b. Complete a comprehensive update of the County's Critical Areas Program and amend relevant sections of Articles 17 and 18 of the County Code to implement recommendations.	A draft of desired changes is in progress. Legislative updates are expected to be completed in 2027.	Status of amendments to Articles 17 and 18	In Progress
Goal NE1	Policy NE1.2	c. Update the Habitat Assessment Manual guidance document for use in review of development applications in the Critical Area.	The Habitat Assessment Manual will be updated with the update of the Critical Area Program.	Status of update of manual	In Progress
Goal NE1	Policy NE1.3: Protect, enhance, and create living shorelines and nearshore habitat.				
Goal NE1	Policy NE1.3	a. Minimize tidal wetland and beach habitat loss by protecting existing natural shorelines through enforcement of Critical Area buffer requirements.	Anne Arundel County is one of the leading jurisdictions in the implementation of living shoreline protections.	Quantify permitted wetland impacts and shoreline alterations (number and linear feet).	In Progress
Goal NE1	Policy NE1.3	b. Expand the list of stormwater best management practices eligible for tax incentives to include living shorelines.	Living shorelines are on the list of best management practices eligible for tax incentives.	Demonstrate incentives established.	Completed
Goal NE1	Policy NE1.3	c. Establish performance zoning criteria in Articles 17 and 18 for the protection of natural features, including maximum impervious surface limitations and minimum landscape surface or open space requirements for each zoning district.	Not yet started.	Status of reforms to County Code.	Not Yet Started

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Planning for the Natural Environment

Goal	Policy	Strategy	2025 Update	Performance Measure	Status
Goal NE1	Policy NE1.3	d. Require all shoreline restoration projects on County-owned properties to utilize living shoreline restoration techniques where feasible. Require designs take into account projections for sea level rise.	As a rule, DPW-ENG prioritizes both the creation of living shorelines, as well as opportunities for public access, where work is taking place on County properties. During FY25, DPW-BWPR awarded \$1.999 million through its innovative Full Delivery of Water Quality improvements contract for the restoration of an eroding shoreline on the Severn River. The Indian Landing Boat Club Living Shoreline and Island Restoration project, located in Millersville, will use a variety of shoreline protection and marsh creation approaches to stabilize eroding areas, protect existing marsh, and create new marsh habitat in the upper Severn River.	Demonstrate shoreline projects used stated techniques.	In Progress
Goal NE1	Policy NE1.3	e. Coordinate education and outreach for waterfront property owners and homeowners associations on shoreline restoration. Work with landowners and key environmental groups to identify appropriate, site-specific stabilization techniques to preserve shoreline. Direct landowners to existing funding sources and resources, including the County's Emergent Marsh Grass Program.	To date, this effort is ongoing, yet informal. DPW-BWPR works with individual property owners on a case-by-case basis to evaluate their water frontage and suggest management options. In conjunction with other County agencies, DPW-BWPR developed a "best practices" website, the Waterfront Homeowner's Guide, to respond to commonly asked questions. In northern Anne Arundel County, the Stoney Beach Community lost more than 70 feet of shoreline in recent storms. Watershed Stewards partnered with their HOA, GreenTrust Alliance, BayLand Consultants & Designers, and Environmental Quality Resources to install a living shoreline to control erosion, filter pollution, and create valuable habitat for local wildlife.	Demonstrate assistance program established.	In Progress
Goal NE1	Policy NE1.3	f. Review and revise, as necessary, regulations and design standards for shoreline stabilization projects to use living shoreline techniques unless demonstrated to be infeasible and to establish design elevations that account for sea level rise.	A more recent tool to combat eroding streams and pollutants leaving agricultural properties is the Step Pool Storm Conveyance (SPSC) that, until recently, has only been installed on urban sites.	Status of Code and policy updates	In Progress
Goal NE1	Policy NE1.3	g. Expand education and outreach for waterfront property owners and homeowners associations on shoreline restoration. Partner with non-profit organizations to expand capacity for education and outreach.	WSA reached 47,714 Anne Arundel County residents, providing technical assistance or environmental education, and certified 25 new Master Watershed Stewards in Class 16.	Status of education and outreach efforts	In Progress
Goal NE1	Policy NE1.4: Protect unique environmental features and habitats including the Jabez Branch, Magothy Bog Complex, and other features or areas identified by the State or the County.				
Goal NE1	Policy NE1.4	a. Identify other unique environmental features and habitats and consider County code changes to offer additional protections for these areas.	Not yet started.	Demonstrate sensitive areas identified.	Not Yet Started

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Goal	Policy	Strategy	2025 Update	Performance Measure	Status
Goal NE1	Policy NE1.4	b. Protect fishery habitat by initiating a cooperative effort with the Maryland Department of Natural Resources to establish "Fisheries Habitat Protection Zones."	Not yet started.	Demonstrate fisheries habitat protection zones created.	Not Yet Started
Goal NE1	Policy NE1.4	c. Adopt an overlay zone with special provisions to protect natural features in the Jabez Branch watershed.	Not yet started.	Status of legislation.	Not Yet Started
Goal NE1	Policy NE1.5: Reduce the use of pesticides that are known to impact wildlife habitat, human health, and water quality.				
Goal NE1	Policy NE1.5	a. Prohibit the use of potentially harmful pesticides on all County-owned, managed, or controlled properties. Coordinate with the agricultural community and environmental groups to develop policies for farmers leasing County land for agriculture.	DRP established an Integrated Pest Management (IPM) program to control pests and minimize the amount and toxicity of pesticides used at park facilities. OCS works to provide and manage the safest and least harmful pesticides and pest control maintenance by providing repeated training and education on the least harmful pesticides available to staff and contractors.	Status of policy or ordinance to prohibit certain pesticides.	In Progress
Goal NE1	Policy NE1.5	b. Consider an ordinance prohibiting the use of cosmetic pesticides for lawn care.	Not yet started.	Status of ordinance to prohibit certain uses of pesticides.	Not Yet Started
Goal NE1	Policy NE1.5	c. Support the County's participation in the Bee City, USA program, which recognizes jurisdictions with pollinator protections, including pesticide prohibitions.	Anne Arundel County's Bee City Program is no longer active. Protection of pollinators is pursued through other efforts, like landscape management at County facilities. Volunteer organizations, like Pollinator Pathways, are also active in this area. In FY25, WSA's RePollinate Anne Arundel Program distributed over 6,000 plants to over 20 project sites, including residential communities and County parks.	Status of evaluation and membership in program.	Completed
Goal NE1	Policy NE1.5	d. Partner with non-profit organizations and others on public education and social marketing to reduce use of pesticides, herbicides, and chemical fertilizers.	WSA reached 47,714 residents, providing technical assistance or environmental education throughout the County.	Tracking outreach efforts	In Progress
Goal NE2: Retain existing forest cover, increase forest replanting efforts and increase urban tree canopy.	Policy NE2.1: Expand the amount of forest and tree canopy cover across all watersheds.				
Goal NE2	Policy NE2.1	a. Track the amount of forested acres preserved, planted, and cleared during the development process and activities exempt from the forest conservation law and report status of tree planting and forest conservation accomplished through county and state funded land preservation programs annually.	In 2024, DPW-BWPR, I&P, and OPZ collaborated on an interactive data dashboard to summarize forest conservation, replanting, and clearing activities. The "State of the Forest" dashboard is available online; an update is pending.	Annual reports.	In Progress
Goal NE2	Policy NE2.1	b. Periodically conduct a total tree canopy survey and report status of tree canopy losses and gains.	DPW received and reviewed the 2020 canopy dataset; once updated, tree canopy layers for 2020 and 2023 will be published.	Completion of surveys.	In Progress

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Goal	Policy	Strategy	2025 Update	Performance Measure	Status
Goal NE2	Policy NE2.1	c. Facilitate the creation of forest mitigation banks by implementing a streamlined forest mitigation bank approval process to offset losses from development projects.	I&P is enhancing the forestry webpage to improve implementation. Changes include checklists for forest banks, review and approvals information, forest management resources, and FAQs. The site will give mitigation banks, HOAs, and residents tools to properly manage forested areas and FCEs.	Number of forest mitigation banks and their status.	In Progress
Goal NE2	Policy NE2.1	d. Increase mitigation requirements for projects that clear forest above the forest conservation ordinance's conservation thresholds, and prioritize mitigation onsite or within the same watershed.	Reforms to forest conservation requirements in the County Code were passed by County Council in November 2019. On and off-site replanting is required to be provided by the applicant as part of the development approval process.	Adoption of changed text of Forest Conservation Ordinance.	In Progress
Goal NE2	Policy NE2.1	e. To the extent feasible, require no net forest or tree canopy loss for County projects.	While County Code does not require no net tree loss for County projects, development review of County projects pushes to minimize tree removal. When forest removal is proposed, mitigation is required in the form of on or off-site replanting, to be provided by the applicant as part of the development approval process.	Status of policy. Track compliance of projects with policy.	In Progress
Goal NE2	Policy NE2.1	f. Ensure that all County Departments are educated about forest conservation policies and are conducting their roles and responsibilities with forest conservation as a priority.	OPZ Development and I&P Forestry are trained in implementation of forest conservation requirements during onboarding. During development review, OPZ and I&P/Engineering work closely together to ensure that proposed developments and limits of disturbance are designed to limit clearing to the maximum extent practicable, which is also a requirement of the State mandated stormwater management criteria.	Number of education trainings / participation.	In Progress
Goal NE2	Policy NE2.1	g. Fund a robust community-based urban tree planting effort so planting trees becomes standard practice by communities and residents across the County. Ensure the program actively addresses a lack of tree canopy in underserved communities and results in a more equitable distribution of tree canopy throughout the County.	In FY25, WSA planted 1,954 bare root seedlings through the Backyard Buffers Program; distributed 390 trees to over 64 County residents with the Groves of Gratitude Program; planted 1,141 containerized trees through the Tree Troopers Program; and planted 1,511 trees through other Steward projects. WSA's Tree Ambassadors Program facilitates community-based tree planting projects, bringing free or low-cost trees to underrepresented communities.	Funding amount for tree planting program. Acres of trees planted.	In Progress
Goal NE2	Policy NE2.1	h. Evaluate and consider adoption of a tree canopy ordinance that prioritizes areas with high impervious surface coverage.	I&P staff are overseeing a University of Maryland graduate student who is conducting a capstone project focused on this initiative. Project objectives include (1) conducting a comparative review of tree canopy ordinances in other jurisdictions; (2) identifying best practices, policy mechanisms, and common challenges in ordinance design and enforcement; (3) conducting a spatial assessment of tree canopy and impervious surface patterns across Anne Arundel County to identify potential priority areas; and (4) developing policy recommendations outlining feasible pathways for adoption and implementation. After the completion of this work, next steps will be reviewed and evaluated for consideration.	Status of study and legislation.	In Progress

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Goal	Policy	Strategy	2025 Update	Performance Measure	Status
Goal NE2	Policy NE2.1	i. Conduct a study to explore urban heat islands and tree canopy in low-income and underserved communities.	Not yet started.	Status of study.	Not Yet Started
Goal NE2	Policy NE2.1	j. Maintain and build partnerships with community members and organizations, such as the Watershed Stewards Academy and local schools, to increase public awareness and involvement in environmental projects like tree planting and maintenance.	WSA certified 25 new Master Watershed Stewards in Class 16; hosted an additional 31 outreach/continuing education events and short courses, including their annual "Spring into Action" Conference with over 1,000 people; and supported residents in completing nearly 730,000 hours of training as a result of WSA programs. WSA's Save our Trees partnered with high schools to establish ongoing education and action programs with students. WSA maintains publicly-accessible resources for tree planting and maintenance on their website.	Tracking outreach efforts	In Progress
Goal NE2	Policy NE2.1	k. Evaluate and reform, if needed, the performance bond and maintenance requirements under the forest conservation ordinance to ensure forest conservation easements are being properly maintained.	I&P is working with the development community to provide maintenance guidance as a part of project approvals, which are to be a part of the homeowners association (HOA) hand-off. I&P is also working to publish vegetative maintenance guidance and other information on forest conservation easements (FCEs) directed to HOAs and property owners.	Adoption of changed text of Forest Conservation Ordinance	In Progress
Goal NE2	Policy NE2.1	l. Evaluate reforms to forest conservation ordinance to provide flexibility to replant areas in previously developed communities (such as homeowner association open spaces).	The County plans to update its Forest Conservation requirements to reflect changes passed in State laws during the 2023-24 General Assembly session. We are currently waiting for the State to finalize and release a model forest conservation ordinance, expected in 2026.	Adoption of changed text of Forest Conservation Ordinance	In Progress
Goal NE2	Policy NE2.2: Develop, establish and implement a Forestry Management Program.				
Goal NE2	Policy NE2.2	a. Maintain the viability of the County's forested lands through invasive species control.	I&P reinvigorated an Invasive Species Work Group through the addition of a Chesapeake Climate and Conservation Corps volunteer; the group brings together County staff and local non-profits to explore strategies to educate the public and pursue targeted control efforts on County properties. Beginning in December 2025, the Corps volunteer engaged 4 volunteers, removed 3,610 square feet of invasives, and conducted outreach for South River High School's environmental club. I&P Forestry grant partners funded an additional 2,561 acres of invasive management. Code change (Bill 67-25) includes a new Habitat Enhancement Plan to help streamline review and permitting for invasive removal and native plant projects, when these projects previously required a grading permit.	Track acres of land where invasive species control conducted.	In Progress

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Goal	Policy	Strategy	2025 Update	Performance Measure	Status
Goal NE2	Policy NE2.2	b. Increase resources for existing County reforestation program and investigate changes geared to smaller parcels and with less restrictive qualifying requirements than the existing program.	I&P started discussions with WSA to improve education and outreach efforts for targeted audiences to engage in projects with community-level impacts and to provide educational opportunities at a smaller scale.	Funding level for reforestation program and acres planted.	In Progress
Goal NE2	Policy NE2.2	c. Create a Countywide woodland conservation plan that would establish priority retention and afforestation areas.	I&P, DRP, DPW-BWPR, and OPZ are discussing how to most effectively implement this strategy.	Status and adoption of woodland conservation plan.	Not Yet Started
Goal NE2	Policy NE2.2	d. Provide resources to support the promotion and maintenance of tree planting in underserved communities.	WSA's Tree Ambassadors Program facilitates community-based tree planting projects, bringing free or low-cost trees to underrepresented communities.	Track education programs	In Progress
Goal NE2	Policy NE2.2	e. Prioritize tree plantings in areas with relatively low tree canopy.	Through RePlant, WSA offers four tree planting initiatives: Backyard Buffers, Groves of Gratitude, Tree Troopers, and Tree Ambassadors. These programs offer trees and planting support for individual property owners, neighborhoods, schools, congregations, and underrepresented communities.	Tracking percent of tree canopy	In Progress
Goal NE3: Expand, enhance and continue to protect the County's greenways, open space, rural areas and the Priority Preservation Area.					
Goal NE3	Policy NE3.1	a. Update the County's 2002 Greenways Master Plan to refine the data and analyses using more current technology. Include contiguous tracts of forest greater than 75 acres and, to the extent feasible, priority retention areas listed in the Forest Conservation Ordinance, trails, agricultural easements, historic and cultural resources, all other environmental features that are protected under Article 17 of the County Code. Include contiguous corridors connecting these features.	OPZ and DRP prepared the update to the 2002 Greenways Master Plan, called the Green Infrastructure Master Plan. The County Council approved the plan in April 2022.	Adoption of updated Greenways Master Plan.	Completed
Goal NE3	Policy NE3.1	b. Develop a comprehensive land preservation strategy that focuses on preserving ecologically sensitive areas, prioritizes properties for preservation, and includes funding recommendations such as credits for carbon offsets and ecosystem services.	The Green Infrastructure Plan (2022); Land Preservation, Parks, and Recreation Plan (2022); and the General Development Plan (2021) together provide a comprehensive land preservation strategy.	Completion of land preservation strategy.	Completed
Goal NE3	Policy NE3.1	c. Develop acquisition priorities consistent with land and forest conservation goals in the GDP, Region Plans, the greenways plan, watershed studies and subwatershed priorities for preservation. Allow for the incorporation of other environmentally valuable areas into acquisition priorities.	The Green Infrastructure Plan; Land Preservation, Parks, and Recreation Plan; and the General Development Plan identify and align land acquisition priorities. Plans for Regions 1, 2, 3, 4, 6, 7, 8 and 9 are approved, and the Region 5 Plan is under review with the County Council. Each of the Region Plans include strategies related to land conservation.	Documentation of priorities	In Progress
Goal NE3	Policy NE3.1	d. Acquire 750 acres of additional land for greenways, parks, and open space as recommended in the Land Preservation Recreation and Parks Plan (2017). Add a project line in the Capital Budget for the specific purpose of land conservation based on acquisition priorities.	DRP acquired 64 acres in 2025. Between July 2022 and December 31, 2025, DRP acquired a total of 597 acres. The DRP has a long-standing capital project dedicated to the acquisition of Parkland-P400200, and a portion of the funding is dedicated to land purchases for conservation.	Acres of land acquired.	In Progress

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Goal	Policy	Strategy	2025 Update	Performance Measure	Status
Goal NE3	Policy NE3.1	e. Target flood-prone properties, including non-tidal wetlands, and areas at risk from sea level rise as priorities for easement or fee simple acquisition.	This program is currently on hold, though evaluations about flood risk are taken into account as properties come available for conservation purposes, or for donation, and are reviewed by County staff.	Acres of flood prone properties that have been acquired or have new easements	In Progress
Goal NE3	Policy NE3.1	f. Promote the permanent protection of sensitive areas, agricultural land, forest land and stream buffers through the Agricultural and Woodland Preservation Program.	Promotion of the Agricultural and Woodland Preservation Program is continual. Two preservation easements were executed in 2025, keeping 312 acres of land in farm and forest. As of December 2025, approximately 14,900 acres of agricultural land have been protected by easements through the Agricultural and Woodland Preservation Program.	Acres of land protected through the program	In Progress
Goal NE3	Policy NE3.1	g. Develop a method for identifying, tracking, and inspecting all protected lands throughout the County, including those protected through private means (e.g., private land trust easements).	Annually, DRP coordinates with other County departments and with private land trusts to update the geodatabase of conserved properties. Maps and statistics are published in the 2022 Land Preservation, Parks, and Recreation Plan, the 2022 Green Infrastructure Master Plan, and the 2025 Green Infrastructure Master Plan Annual Report.	Establishment of tracking method. Map of protected lands.	In Progress
Goal NE3	Policy NE3.1	h. Educate the public about what is being done to increase the amount of protected land in the County and about how they can support such efforts.	In 2023, 2024, and 2025 the County prepared Green Infrastructure Master Plan Annual Reports to document progress in conserving land in the Green Infrastructure Network. The reports, along with information on conservation and stewardship resources, are available at aacounty.org/greeninfrastructure .	Track education programs, number of participants / web visits	In Progress
Goal NE3	Policy NE3.1	i. Consider a land protection program that quantifies and values ecosystem services and compensates landowners to protect their land.	Ecosystem service values were calculated as part of the Green Infrastructure Master Plan. Development of a program to compensate landowners for ecosystem service values has not yet started, however, the County received an \$890,000 grant from the State Rural Legacy Program to purchase conservation easements based on ecosystem value on properties.	Status of evaluation.	In Progress
Goal NE3	Policy NE3.1	j. Provide financial and technical support to residents, neighborhood associations, and community organizations to purchase and conserve open spaces near their neighborhoods, particularly in areas with steep slopes, wetlands, or containing other environmental features.	County staff and non-profit partners have conducted targeted outreach and responded to landowners requests for support to conserve land in the Green Infrastructure Network. Technical assistance is provided, but no new funding programs are established. A total of 323 acres of land were conserved in the Network in 2025.	Track financial and technical programs	In Progress
Goal NE3	Policy NE3.2: Continue expanding the network of protected corridors of woodlands and open space as set forth in the Greenways Master Plan.				

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Goal	Policy	Strategy	2025 Update	Performance Measure	Status
Goal NE3	Policy NE3.2	a. Explore innovative alternatives and tools to achieve land, forest, and agricultural conservation goals, including public-private partnerships seeking to offset carbon emissions or reduce carbon.	During FY25, the Bureau of Watershed Protection and Restoration awarded \$1.999 million through its innovative Full Delivery of Water Quality improvements contract for the restoration of an eroding shoreline on the Severn River, as well as the protection and enhancement of two tidal islands in the Severn that provide critical habitat and water quality benefits. The winning design-build team, BayLand Consultants & Designers, Inc. will undertake the landowner coordination, design, permitting, and construction of all three projects.	List of alternatives/tools	In Progress
Goal NE3	Policy NE3.2	b. Evaluate and adopt relevant and effective programs to enhance land conservation efforts including, if recommended, new tax incentives to permanently protect lands.	Not yet started.	Evaluation of land conservation programs. Demonstrate implementation of recommendations.	Not Yet Started
Goal NE3	Policy NE3.2	c. Inventory County properties and identify those providing ecosystem services (stormwater management, Forest Interior Dwelling Species habitat, etc.). Place these properties in permanent County ownership and document ecosystem services and other value for future reference.	For the Green Infrastructure Master Plan (2022), the County conducted an assessment of the Green Infrastructure Network to document ecosystem services. County lands are being managed to sustain ecosystem services.	Inventory completed. Map produced.	Completed
Goal NE3	Policy NE3.2	d. Include mapped greenways in the areas listed as priority retention areas in the County's Forest Conservation Ordinance.	As part of Green Infrastructure Master Plan process, County policy has focused on non-regulatory approaches to conservation. The idea of including mapped Green Infrastructure in forest conservation requirements was considered and not recommended for implementation.	Status of amendment of ordinance.	Not Yet Started
Goal NE3	Policy NE3.2	e. Work with property owners to conserve land within the Green Infrastructure Network.	County staff and non-profit partners conducted targeted outreach and responded to landowners requests for support to conserve land in the Green Infrastructure Network. A total of 323 acres of land were conserved in the Network in 2025.	Acres of land acquired	In Progress
Goal NE3	Policy NE3.3: Preserve 80 percent of undeveloped land within the Priority Preservation Area through protective easements in order to meet the State's PPA protection goal.				
Goal NE3	Policy NE3.3	a. Continue to pursue state certification of the agricultural land preservation program.	Anne Arundel County's Agricultural and Woodland Preservation Program has been Certified by the Maryland Department of Agriculture and Maryland Department of Planning since 1991. Certification extends through 2028, and application for recertification will be made at the appropriate time to maintain the certification.	Maintenance of certification (recertification required at 5-year intervals)	Completed
Goal NE3	Policy NE3.3	b. Continue to utilize various county and state easement acquisition programs and explore additional funding resources to encourage protection of the PPA.	The Agricultural and Woodland Preservation Program actively seeks to protect land in the PPA through easements and other tools. In 2025, two farms in the PPA have easements processing; these easements will preserve 185 acres. This program protects approximately 14,900 acres of agricultural land as of December 2025.	Number of County/State easements acquired and acres preserved	In Progress

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Goal	Policy	Strategy	2025 Update	Performance Measure	Status
Goal NE3	Policy NE3.3	c. Work with local land trusts and nonprofit organizations to increase their role in preserving land in the PPA and disseminating information about associated tax credits.	County staff partner with Scenic Rivers Land Trust and the Magothy River Land Trust to conserve properties. County Staff also partner with organizations such as the Farm Bureau, Soil Conservation District, and Arundel Ag to share information and promote land conservation programs. Regular coordination meetings and information sharing with partners is ongoing.	Track number of partners, outcomes of partnerships (number of private easements acquired), information and materials distributed	In Progress
Goal NE3	Policy NE3.3	d. Conduct a detailed development capacity analysis to determine the number of individual properties within the PPA that have remaining development rights to sell and that are eligible to participate in an existing agricultural preservation program and evaluate potential expansion of the PPA boundary in other rural areas of the County.	Analysis is underway and is supporting land conservation efforts. OPZ staff began analysis of remaining development potential on parcels over 30 acres in the PPA; that information is supporting outreach and marketing efforts for the Agricultural and Woodland Preservation Program.	Completion of analysis	In Progress
Goal NE3	Policy NE3.3	e. Update program regulations for the Agriculture and Woodland Preservation Program to correct outdated Code references, and to revise the permitted uses within the Agricultural and Woodland Preservation Program to include accessory uses on minimal acreage that will not interfere with farming operations, as well as other rural economy uses.	In 2025, OPZ staff began the process of updating program regulations. This involved research into best practices and engagement with the agricultural community, including the Agricultural Preservation Advisory Board, an ad hoc working group, the County Agricultural Commission, and the Farm Bureau. OPZ developed recommendations and shared updates for public review.	Status of reforms to Code	In Progress
Goal NE3	Policy NE3.3	f. Revise the Preservation Easement Purchase Priority Rating System to grant extra points to properties located in the Priority Preservation Area.	As part of program regulations update, the Priority Rating System was reviewed and improvements recommended. Updates were developed and shared for public review.	Status of reforms to Preservation Easement Purchase Priority Rating System	In Progress
Goal NE3	Policy NE3.3	g. Coordinate with the Office of Planning and Zoning to track and report acreage lost to development and acreage preserved within the Priority Preservation Area on an annual basis.	The Office of Planning and Zoning will begin reporting the acreage lost to development and acreage preserved within the Priority Preservation Area in the Annual Report to the Maryland Department of Planning starting with the Calendar Year 2025 report.	Annual report on acreage lost to development and acreage preserved within the PPA	In Progress
Goal NE3	Policy NE3.3	h. Continue partnering with Arundel Ag to provide marketing and outreach assistance within the Priority Preservation Area.	In 2025, Arundel Ag provided graphic design support to update marketing materials for the County Agricultural and Woodland Preservation Program. Arundel Ag also helped promote the program through newsletters and events.	Track marketing efforts (contacts, successes, collateral materials, etc)	In Progress
Goal NE3	Policy NE3.3	i. Research the possibility of revising the County District program to allow for the tax credit to continue on easement properties in alignment with the timeframe of the easement.	As part of program regulations update, the tax credit time frame was reviewed; staff made recommendations to align it with the duration of preservation easements. Recommendations were shared for public review, and staff are drafting a formal update.	Status and conclusion of research	In Progress
Goal NE4: Improve and protect surface water quality by reducing impacts from stormwater runoff, wastewater discharge, and septic systems.		Policy NE4.1: Achieve or exceed Federal and State mandated water quality standards.			

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Goal	Policy	Strategy	2025 Update	Performance Measure	Status
Goal NE4	Policy NE4.1	a. Integrate land use planning and water resource protection through the preservation of lands adjacent to water resources, protection of lands adjacent to water resources on development sites, and the implementation of stormwater practices to protect downstream water resources.	OPZ issued Green Notice OPZ-21-05 (2021) to clarify and limit modifications to floodplain and non-tidal wetland requirements. The County adopted the Green Infrastructure Master Plan in 2022, updating County policy framework for voluntary land conservation, including many areas along streams and wetlands. Region Plans include a thorough review of land use and zoning with consideration for land and water resources. Through comprehensive zoning, the County refined the Open Space Zone to apply to parks, recreation areas, floodplains, areas under conservation easement, and (in the last six regions) maintained on properties with over 20% OS and environmental features. The County approved Region Plans for Regions 2, 4, and 7 in 2024, and then Regions 1, 3, and 9 in 2025. The planning process is nearly complete for the remaining trio of Regions (Regions 5, 6, and 8).	Inclusion of water resource protection considerations in Region Plans.	In Progress
Goal NE4	Policy NE4.1	b. Maintain a proactive ecological monitoring program to assess the effectiveness of stormwater management practices and watershed restoration actions and track progress toward meeting water quality standards.	The Illicit Discharge Detection and Elimination (IDDE) program identifies areas in need of investment to prevent stormwater quality deterioration. At an outfall screening in FY25, the County's IDDE consultants revealed a large hole forming above an outfall pipe and severe erosion occurring downstream of the outfall. Upon follow-up investigation, County staff discovered an eroding hillside below the outfall, and a video inspection revealed piping in poor condition. Planned for 2026, repair will prevent a significant amount of sediment discharge into a stream that directly leads to the Patuxent River. DPW-BWPR and WSA are the 2025 recipients of the "Overall Winner in MS4 Phase I Innovation & Program Management" Award from the Water Environment Federation's National Municipal Stormwater and Green Infrastructure Program for Municipal Separate Stormwater Sewer Programs (MS4s).	Demonstrate that monitoring program being conducted.	In Progress

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Goal	Policy	Strategy	2025 Update	Performance Measure	Status
Goal NE4	Policy NE4.1	c. Support agricultural landowners to implement Best Management Practices (BMPs) to protect soil and water quality.	The District continues to work with agricultural landowners to improve water quality, reduce soil erosion, and improve soil health and nutrient management. We also remain active in the County's efforts to control sediment runoff on urban development projects, reviewing 1,145 sediment and erosion control plans impacting approximately 10,500 acres in 2025. In 2025, the Soil Conservation District developed 130 new or updated Soil Conservation and Water Quality plans covering 4,460 acres of farmland, pasture, and forest. The District also partnered with over 100 farmers to install 325 Best Management Practices and worked with 16 farmers to plant 4,103 acres of cover crops. Additionally, the District met the 2025 planning goals of the Maryland Phase 3 Watershed Implementation Plan (WIP), demonstrating the local farmers' commitment of reducing pollutants, such as nitrogen and phosphorus, to protect the Chesapeake Bay.	Number of BMPs implemented/acres treated.	In Progress
Goal NE4	Policy NE4.1	d. Implement a new process for the transfer of responsibility for maintaining stormwater Best Management Practices (BMPs) from developers to Homeowner Associations that considers associated costs and expertise necessary for long- term maintenance of BMPs.	The HOA checklist, published by I&P in Blue Notice 25-02 (August 2025), supports the informed transfer of BMP responsibility to Homeowner Associations. Items required at various project stages are identified, and items from the project completion stage are rolled into the BMP Hand-off Packet. This process helps with the County's review and ensures HOAs have basic information regarding the documents, obligations, and cost information.	Status of development and implementation of process.	Completed
Goal NE4	Policy NE4.1	e. Work with local watershed and other environmental organizations to monitor and restore local water quality.	The BWPR routinely works with local watershed groups on restoration projects throughout the County, most notably through its restoration grant program. That information is tracked in the Bureau's annual Land of Rivers report. The County also promotes the water quality monitoring work undertaken by partners. In FY25, the County awarded 6 grants totaling approximately \$1.1 million to local environmental organizations to fund water quality improvement projects.	Track number of water quality monitoring stations and events, and number of restoration projects	In Progress
Goal NE4	Policy NE4.1	f. Implement multiple-benefit stream restoration and stormwater retrofit projects that improve water quality while also reducing flood risk.	The County completed 7 BMP/Ponds retrofit projects. As of FY25, the County has treated over 100% (3,420 out of 2,998) of the required equivalent impervious acres under the current permit. Stream and wetland restoration stabilizes soils and provide natural water quality benefits through floodplain connection and ecosystem repair.	Track projects and investment	In Progress
Goal NE4	Policy NE4.2: Promote development/redevelopment policies that lead to a reduction of impervious surfaces.				

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Goal	Policy	Strategy	2025 Update	Performance Measure	Status
Goal NE4	Policy NE4.2	a. Review development/redevelopment policies governing impervious surface limits in each zoning district.	The 2024 Housing Attainability Act (Bill 72-24) increased maximum lot coverage in the Residential Zoning Districts, except Rural Agricultural (RA) and Residential Low Density (RLD).	Status of zoning code amendment.	Completed
Goal NE4	Policy NE4.2	b. Create incentives to reduce impervious surface on development/ redevelopment sites.	The Watershed Protection and Restoration Fee (WPRF) Credit Program provides a financial incentive to reduce stormwater runoff on developed sites; it allows eligible property owners to reduce the assessed fee by up to 50% by installing stormwater runoff controls.	Status of development of incentives.	Completed
Goal NE4	Policy NE4.2	c. Require projects on County land to utilize pervious materials to the maximum extent practicable, including, but not limited to green roofs and pervious pavement.	The County restored 3,420 acres of impervious surface, surpassing the 2021- 2026 goal of 2,998 acres.	Track use of pervious materials on projects on County lands	In Progress
Goal NE4	Policy NE4.2	d. Identify pilot and demonstration projects to retrofit and improve parking lot and pavement areas at County facilities, such as solar canopies, bioswales, rain gardens, and pollinator habitats.	DPW-BWPR partnered with DRP and the Alliance for the Chesapeake Bay to replace managed turf with 2.55 acres of native pollinator meadow habitat on Park property, including Lake Waterford Park and Fort Smallwood Park. The Resilience Authority of Annapolis and Anne Arundel County is working with County agencies and other local and Federal partners to revitalize the Glen Burnie Town Center; the refined concept plan adds 22 additional trees and reduces existing pavement.	Track status of projects	In Progress
Goal NE4	Policy NE4.2	e. Continue to partner with owners, homeowner associations, and other similar community associations of properties developed before contemporary stormwater regulations to reduce existing paving, install rain gardens and other stormwater management retrofits, and properly maintain stormwater management facilities.	Through the Watershed Restoration Grant Program in 2025, funding recipients treated 144.8 acres of impervious land in the South and Severn River watersheds.	Number of projects implemented	In Progress
Goal NE4	Policy NE4.2	f. Consider revising parking requirements to reduce impervious cover.	Not yet started.	Status of County Code updates	Not Yet Started
Goal NE4	Policy NE4.3: Reduce total nutrient loads from onsite septic systems and small community-based systems (also known as "minor systems").				
Goal NE4	Policy NE4.3	a. Implement the recommendations from the Septic Task Force final report to address onsite wastewater management problem areas.	DPW re-assessed and recognized the need for modified septic connection options in 2025. Staff are examining a prioritized approach and larger community incentives.	Tracking implementation of 2018 Septic Task Force recommendations.	In Progress
Goal NE4	Policy NE4.3	b. Evaluate methods to assist communities with reducing nutrient loads from minor treatment systems and implement where feasible.	DPW received a petition for service from the Summerhill Waste Water Treatment Plant (WWTP) in 2025. The County and MDE are discussing possible connection of the Summerhill WWTP facility to the County's system.	Completion of study. Implementation of recommendations.	In Progress

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Goal	Policy	Strategy	2025 Update	Performance Measure	Status
Goal NE4	Policy NE4.3	c. Evaluate the impact of increasing precipitation events and sea level rise on septic system function and develop strategies to ensure adequate percolation and functionality.	DOH monitors groundwater levels throughout the year to determine when the proper time is to perform septic testing for new construction and additions. A 100-foot setback is required between a septic system and water way unless a variance is approved. DOH will participate in an inter-departmental Climate Resiliency Working Group that develops strategies to promote resilience to change. The County published the Sea Level Rise Strategic Plan Update, Phase 1 Vulnerability and Risk Assessment in August 2023. The report identifies areas susceptible to SLR across projection scenarios and offers recommendations to address vulnerabilities on private property, as well as through land use policy.	Study of climate change and septic systems. Recommendations from study.	In Progress
Goal NE4	Policy NE4.3	d. Implement the recommendations from the Septic Task Force final report to improve the County's petition process for connecting to public sewer.	The Our wAAter Program is ongoing and actively being improved to encourage participation. DPW held informational meetings and is preparing petition studies as requested.	Report on the improvements to the County's petition process.	In Progress
Goal NE4	Policy NE4.3	e. Encourage and evaluate potential incentives for upgrading all existing septic systems to Best Available Technology.	In FY25, upgrades occurred to 161 septic systems, and conversions allowed 9 septic systems to connect to sewer systems. With funding from MDE through the Bay Restoration Fund, DOH works with homeowners to convert properties from private septic to public sewer, if they are in a Priority Funding Area, and to update septic systems to nitrogen-reducing septic tanks to improve water quality. DOH prioritizes properties in the Critical Area to ensure funding has the greatest impacts on water quality.	Number of septic systems upgraded.	In Progress
Goal NE4	Policy NE4.3	f. Develop a program to ensure individual septic systems and denitrification systems are properly maintained by homeowners.	Once a property owner has an enhanced or nitrogen-reducing septic system installed, yearly maintenance of the system is required. Typically, a two-year maintenance agreement comes with the newly-installed system at a required fee. A licensed/certified contractor must conduct the work and report it to MDE. DOH sent out notifications to property owners to remind or require maintenance be completed. Approximately 2,600 notices were sent in FY25. If future septic or building permits for a property with an enhanced system are reviewed by DOH, they can require proof that the system is in compliance.	Development of program. Metrics of tracking maintenance.	In Progress
Goal NE4	Policy NE4.3	g. Engage with community associations and property owners in Wastewater Management Problem Areas to leverage Bay Restoration Funds for upgrades to existing septic systems or conversions of households from septic systems to public sewer.	DPW developed and posted an informational video called AACo Clean Water Program - the Our wAAter Overview and other supporting information on the Anne Arundel County DPW YouTube page.	Number of properties upgraded to sewer	In Progress

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Goal	Policy	Strategy	2025 Update	Performance Measure	Status
Goal NE4	Policy NE4.3	h. Engage with community associations and property owners in Wastewater Management Problem Areas to upgrade or convert more households from septic systems to sewer, with a focus on priority areas identified in the Our wAAtter program.	The Our wAAtter Program is ongoing and actively being improved to encourage participation. Staff are examining a prioritized approach and larger community incentives.	Number of properties in WMPAs upgraded to sewer	In Progress
Goal NE4	Policy NE4.4: Reduce sediment pollution from active construction sites.				
Goal NE4	Policy NE4.4	a. Conduct a comprehensive review of permit, inspection, and enforcement procedures for erosion and sediment control and long-term stormwater management. Develop recommendations to improve procedures.	I&P met with representatives from local watershed groups and local non-profits to discuss and receive feedback on development project and construction-related matters. I&P created a dedicated email for residents to report complaints about development projects. Additionally in 2025, I&P published a Blue Notice and update memo on digital submissions, creating a more efficient and streamlined process for as-built review and approval.	Status of procedures review and recommendations.	Completed
Goal NE4	Policy NE4.4	b. Implement regular inspection staff information sharing to identify problem sites/issues and contractors for progressive enforcement action and/or policy/code revisions.	I&P, DPW, and OPZ meet monthly with the development community to discuss and resolve various ongoing issues; this group includes engineers, developers, builders, and others involved in land development. I&P also arranges regular meetings with contractors and landscape professionals, as well as with SCD to ensure communication lines are open and reviews of erosion and sediment control (ESC) plans and stormwater management (SWM) plans are optimized. To help improve internal communication and promote cross training, I&P holds quarterly presentations and discussions on department roles; in the future, review and inspection staff will be invited to attend additional field walks and site meetings.	Track meetings and information sharing activities	In Progress
Goal NE4	Policy NE4.4	c. Increase the treatment requirements for active construction sites to account for precipitation changes as a result of climate change.	Erosion and Sediment Control (ESC) standards are primarily regulated by MDE and reviewed through SCD at a project level. The County needs to review opportunities to work with stakeholders to implement strategies for quantity control during construction (Temporary SWM) for existing rainfall and how to incorporate, account for rainfall pattern changes, including more frequent and high-intensity storms. I&P published updated standards for Temporary Storm Water Management (TSWM), and specifically addresses outfall velocities and quantities of flows during construction. I&P is reviewing site design requirements to incorporate quantity management coupled with water quality, essentially creating hybrid designs with higher quantity management standards during construction. The State of Maryland is updating requirements related to municipal stormwater permits.	Status of update of stormwater requirements.	In Progress

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Goal	Policy	Strategy	2025 Update	Performance Measure	Status
Goal NE4	Policy NE4.4	d. Work with stakeholders, including Maryland Department of the Environment, to review and update existing standards and techniques for sediment and erosion control design, construction, and maintenance.	I&P provided comments on the proposed MDE Advanced Notice of Proposed Rulemaking for Updated SWM Regulations and Design Manual. I&P also provided site information to MDE for potential case studies on Environmental Site Design (ESD) to the Maximum Extent Practical (MEP) site evaluation. I&P staff presented at the Maryland Association of Floodplain and Stormwater Managers conference; the topic was "Stormwater Management – Team Approach – From Design to Construction to Maintenance – Challenges and Lessons Learned". MDE expressed an interest in rolling the County's Temporary Stormwater Management (TSWM) into the Erosion and Sediment Control (ESC) updates the State is actively drafting.	Status of update of stormwater requirements.	In Progress
Goal NE4	Policy NE4.4	e. Create an easy-to-use water quality complaint application and educate residents and watershed organizations on how to report potential violations.	I&P maintains a 24-Hour Environmental Hotline for citizens to report environmental complaints, including Critical Area violations, spills, and illegal dumping into the County storm drain system. The Hotline has been in existence since 1988, and it is advertised in numerous ways, including the County Inspections and Permits webpage: aacounty.org/inspections-and-permits/inspections/site-inspections. The Environmental Hotline number is 410-222-7171. In addition, the County webpage provides a link for citizens to submit online requests for investigation of environmental concerns or any other observations or issues: aacounty.org/services-and-programs/report-a-concern. Reporting concerns and issues can also be done any time through the 311 mobile app or by dialing 311 (Mon–Fri from 8:00 to 4:30) to reach a County customer service representative. The County is committed to customer service and promptly responds to reported concerns. The County continues use of the complaint management system, Code Compliance Review, instituted in 2018. I&P completed multiple education and outreach webinars in 2025 to educate citizens on the process of reporting complaints and potential violation. Dedicated emails are available for complaint reporting, tracking, and efficient action: codecompliance@aacounty.org and grading@aacounty.org.	Status of application development.	Completed
Goal NE4	Policy NE4.5: Implement efficient and effective stormwater management best management practice (BMP) design and maintenance review and improve BMP education and awareness.				

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Goal	Policy	Strategy	2025 Update	Performance Measure	Status
Goal NE4	Policy NE4.5	a. Improve education and communication between engineers, contractors, inspectors, and local community based experts in the field by creating a feedback loop to bring knowledge into design and review that will ensure projects are comprehensive, resilient and sustainable designs and construction / maintenance challenges are proactively solved.	I&P met with the City of Annapolis staff to provide an overview of the County review and inspection process and to assist with development of stormwater management regulations to match County standards. I&P staff participated in Community Association Summit Meeting with community and homeowner associations to discuss stormwater issues. County staff are also involved in outreach partnerships and engagement activities with local nonprofits, supporting and participating in presentations to Citizens Environmental Commission and other groups, like stormwater management trainings organized by the Watershed Stewards Academy. I&P regularly meets with developers, engineers, and contractors to identify and address issues, improve project design and performance, and improve cross training opportunities through enhanced coordination, site visits, and a feedback loop to address construction and maintenance at the design stage. I&P facilitates monthly meetings with the development community to review ongoing issues and ways to adapt existing standards, requirements, and propose new solutions, given the increase in infill and redevelopment sites and the need to still meet SWM regulations.	Track education and information sharing activities.	In Progress
Goal NE4	Policy NE4.5	b. Update the Anne Arundel County Stormwater Management Practices and Procedures Manual with the latest science, rainfall data, water quality, and peak-flow requirements in recognition of precipitation changes related to climate change.	County staff actively participated in the review of the proposed SWM regulations published by MDE. I&P provided County comments on proposed MDE Advanced Notice of Proposed Rulemaking for Updated SWM Regulations and Design Manual, and provided site information to MDE for potential case studies on Environmental Site Design (ESD) to the Maximum Extent Practical (MEP) site evaluation.	Status of manual update.	In Progress
Goal NE4	Policy NE4.5	c. Consider changes to the stormwater management design standards to store greater storm volumes on site to protect downstream properties and water resources in a changing climate.	I&P published Blue Notice 23-03 (July 2023) with updated guidance for downstream investigation/assessment to clarify and enhance the methods for determination of outfall stability and capacity, better advising the onsite or offsite stormwater management impacts and mitigation requirements. I&P is currently working with the development community on sites where qualitative and quantitative SWM could be applied as a "hybrid approach" to better address quantity management and still meet channel protection and groundwater recharge requirements.	Status of manual update.	In Progress

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Goal	Policy	Strategy	2025 Update	Performance Measure	Status
Goal NE4	Policy NE4.5	d. Work with stakeholders, internal and external to improve BMP education, outreach and training opportunities.	I&P is developing a standard SWM exhibit, to be added to the SWM private agreement, to assist homeowners in identifying how stormwater is treated on their site and understanding maintenance responsibilities. I&P and DPW-BWPR, in partnership with WSA, also hosts educational workshops on SWM. In the FY25 budget, I&P requested dedicated outreach funds to help with these efforts. Education and outreach activities are ongoing, including the creation of new educational and training materials. I&P made a stormwater management group, with grading section, to help with construction installation inspections, hand-off meetings, and warranty inspections.	Track education and training activities.	In Progress
Goal NE4	Policy NE4.5	e. Provide incentives, such as density and floor area ratio allowances, reduction in setbacks, reforestation, and open space; for development and redevelopment projects that manage stormwater quantity and quality above County Code.	Incentives are addressed in the Housing Attainability Act of 2024 (Bill 72-24) and Redevelopment (Bill 2-25).	Status of reforms to County Code (Articles 17 and 18)	Completed
Goal NE4	Policy NE4.6: Provide the highest level of economically achievable wastewater treatment at all County Water Reclamation Facilities in order to reduce pollutant loads to water bodies.				
Goal NE4	Policy NE4.6	a. Meet or exceed Enhanced Nutrient Removal Permit Requirements at Water Reclamation Facilities.	DPW's Utility Operations received National Association of Clean Water Agencies (NACWA) Peak Performance Awards for perfect National Pollutant Discharge Elimination Systems (NPDES) permit compliance at all seven of the County's Water Reclamation Facilities (WRF). County-owned WRFs perform better than permitting requires, following installation of Enhanced Nutrient Removal technology.	Monitoring reports of discharge.	Completed
Goal NE4	Policy NE4.6	b. Explore alternative treatment methods and technologies to further reduce nutrient loads from Water Reclamation Facilities.	DPW reassessed long-term integrated nutrient strategy for meeting nutrient requirements. DPW is considering additional treatment technologies or the adoption of alternate approaches that can generate nutrient credits.	Review of alternatives.	In Progress
Goal NE4	Policy NE4.6	c. Provide the highest level of economically achievable wastewater treatment at all Anne Arundel County Water Reclamation Facilities and to work with Baltimore City, Baltimore County and the State of Maryland in order to reduce pollutant loads to water bodies that directly affect Anne Arundel County.	DPW has an ongoing project to benchmark Wastewater Treatment Plant (WWTP) performance and look for opportunities to provide more efficient treatment or improve reliability.	Status of water quality	In Progress
Goal NE4	Policy NE4.7: Adjust current stormwater fees to encourage reduction of large areas of impervious surface.				

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Goal	Policy	Strategy	2025 Update	Performance Measure	Status
Goal NE5: Ensure the safe and adequate supply of groundwater resources and wastewater treatment services for current and future generations.					
Goal NE5	Policy NE5.1	a. Continue to participate in regional planning efforts to monitor and protect groundwater resources that serve the County.	DPW is participating in the development of a regional groundwater model through a partnership with United States Geological Survey (USGS), Maryland Geological Survey (MGS), and MDE.	Status of participation.	In Progress
		b. Continue to assess and address water quality problem areas identified in the Master Plan for Water Supply and Sewerage Systems.	DPW will be working with Maryland Geological Survey (MGS) and MDE to study saltwater intrusion in the Broadneck Peninsula.	Monitoring and list actions.	In Progress
		c. Work with internal and external stakeholders to improve water conservation education for residents.	DPW added more information on water conservation to the ourwaater.org website and video content to the department's YouTube channel.	Number of materials and outreach activities.	In Progress
		d. Evaluate options to ensure the long-term sustainability of County's groundwater supply.	DPW is participating in the development of a regional groundwater model through a partnership with United States Geological Survey (USGS), Maryland Geological Survey (MGS), and MDE. DPW supported legislation to allow a pilot program to be developed to investigate managed aquifer recharge.	Status of evaluation.	In Progress
Goal NE5	Policy NE5.1	e. Invest in new technologies to improve productivity, reliability, and security of the public water system.	DPW participated in a pilot for Managed Aquifer Recharge (MAR) at the Patuxent WRF. Anne Arundel County is exploring MAR as an innovative way to maintain groundwater supplies, while protecting against the impact of continued withdrawals. Based on the program's success, DPW plans to install a demonstration facility to validate the concept. Current projects to improve security include water facility lighting, cybersecurity vulnerability assessment, security camera and gate upgrades, and security smart locks. At the 38th annual Water Environment Federation's Technical Exhibition and Conference, DPW's Bureau of Utility Operations won first place in Division III for the Operations Challenge Competition; the team received recognition for excellence in process control, laboratory, collections, and safety.	Track projects and investment.	In Progress

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Goal	Policy	Strategy	2025 Update	Performance Measure	Status
Goal NE5	Policy NE5.1	f. Encourage, or when possible require, the abandonment of shallow, unconfined water wells to be redrilled by current regulations when a well system fails.	New well systems must comply with current regulatory standards, including setbacks and water quality. All new or replacement wells must be grouted and sealed to a confined aquifer. The abandonment of existing shallow/unconfined wells is not mandatory, unless another situation requires it; this would include a pending permit requiring the abandonment, if the existing shallow well is not producing adequate water and needs replacing, or the connection to public water precludes the necessity of that well.	Track projects and investment.	In Progress
Goal NE5	Policy NE5.1	g. Perform a comprehensive review of regulations pertaining to groundwater quality coordinated across County agencies. Identify and implement key changes to improve groundwater quality protections.	Not yet started.	Status of review of regulations.	Not Yet Started
Goal NE5	Policy NE5.1	h. Allow for the re-use of non-potable water for appropriate on-site uses.	DPW is examining the feasibility of wastewater effluent reuse for non-potable applications such as data centers.	Status of Code and policy updates	In Progress
Goal NE5	Policy NE5.2: Ensure adequate capacity at the County's Water Reclamation Facilities to treat existing and projected wastewater flows outlined in the Master Plan for Water Supply and Sewerage Systems.				
Goal NE5	Policy NE5.2	a. Continue to evaluate alternatives at Water Reclamation Facilities that will redirect existing and future flows to service areas where facility sites can best support future upgrades and meet capacity demands and permit requirements.	DPW completed two studies: a study evaluating possible flow pathways and a study of small Cox Creek Water Reclamation Facility expansion.	Describe status.	In Progress
Goal NE5	Policy NE5.2	b. Reduce the amount of water unnecessarily entering Water Reclamation Facilities by continuing efforts to identify and reduce infiltration and inflow in the County's wastewater system.	DPW initiated a new contract specific to the Broadwater Service area. DPW will be initiating a second effort in the northern part of the County.	Describe status.	In Progress
Goal NE5	Policy NE5.2	c. Invest in new technologies to improve productivity, reliability, and security of the wastewater system.	A utility benchmarking project will consider new technologies that can improve performance and efficiency.	Track projects and investment.	In Progress
Goal NE5	Policy NE5.3: Develop a long-term public water and sewer infrastructure replacement program.				
Goal NE5	Policy NE5.3	a. Develop infrastructure replacement schedules and upgrade Capital Improvement Program projects to meet life cycle needs.	DPW initiated a new asset management program to support the development of an overall asset management strategy, as well as asset management plan, for all of DPW's water and sewer assets.	Status of Capital Improvement Program	In Progress

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Goal	Policy	Strategy	2025 Update	Performance Measure	Status
Goal NE5	Policy NE5.3	b. Evaluate and address the impacts of sea level rise and climate variability on the County's water and sewer infrastructure and future needs.	Anne Arundel County published the Sea Level Rise Strategic Plan Update in 2023. This report notes that none of the public water or sewer treatment plants are in projected inundation areas, however, certain pumps and pipes could be impacted by flooding. This plan suggests protections of water and sewer infrastructure through actions to reduce flood risk, such as elevating pump stations and electronics, upgrading structures, and constructing stormwater BMPs. The Military Installation Resilience Review for the US Navy-Annapolis facility recommended that the final effluent filter pumps at the Annapolis Water Reclamation Facility be replaced with pumps that will not be damaged if under water.	Develop list of actions to address impacts. Status of implementation of listed actions.	In Progress
Goal NE6: Create resilient, environmentally-sound and sustainable communities.	Policy NE6.1: Improve interdepartmental coordination to establish consistent environmental data in order to maximize the success of sustainable and resilient policies.				
Goal NE6	Policy NE6.1	a. Evaluate options for establishing a Department of the Environment and Sustainability to be a resource for consistent, holistic data for all departments.	Not yet started.	Status of potential new department.	Not Yet Started
Goal NE6	Policy NE6.1	b. Modernize County codes and evaluate procedures and practices to facilitate comprehensive, coordinated environmental review among all departments.	Practices to facilitate multi-department review are modernized through the adoption of the Land Use Navigator (LUN) System. LUN is a web based application that allows customers and project reviewers to access and obtain project information remotely.	Status of code and procedures update.	In Progress
Goal NE6	Policy NE6.1	c. Utilize geodatabases as a common baseline of environmental data to facilitate decision making across land use departments.	County land use departments share geodatabase information for assessment; data sets are maintained and updated regularly.	Status of use of geodatabases.	In Progress
Goal NE6	Policy NE6.1	d. Institutionalize climate change resiliency planning and implementation across County agencies.	County Departments, including OPZ, DPW, and OEM collaborated on a number of climate change resiliency plans and projects. These include an update assessment of risk related to sea level rise in the County, a roadway vulnerability analysis, and a coastal resilience plan focused on the Deale-Shady Side Peninsula. In 2025, the County approved the updated Hazard Mitigation Plan that incorporates climate change concerns. The County also partnered with the City of Annapolis and US Navy on a Military Installation Resilience Review for the US Navy-Annapolis installation, reviewing supporting infrastructure and public service systems that support the facility.	Status of climate plans and implementation.	In Progress

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Goal	Policy	Strategy	2025 Update	Performance Measure	Status
Goal NE6	Policy NE6.1	e. Continue to pursue innovative funding sources.	The Resilience Authority of Annapolis and Anne Arundel County secured over \$50 M in federal, state and local funding since it was founded in 2022 to support resilience projects. In 2025, the Resilience Authority secured an additional \$36.2 million in funding for resilience activities and advanced 13 new projects across the region. To date, the Resilience Authority's projects have avoided \$68.2 million in climate-related damages.	Track application and success in obtaining federal and state grants.	In Progress
Goal NE6	Policy NE6.1	f. Consider recommendations of the US Navy-City of Annapolis-Anne Arundel County Military Installation Resilience Review.	Two conservation areas identified as part of the MIRR were completed to help with encroachment and stormwater impacts. The Resilience Authority is currently advancing design for the Jonas Green shoreline rehabilitation project and exploring potential funding through the Office of Local Defense Community Cooperation (OLDCC). To further support restoration efforts in this area, the Resilience Authority also completed preliminary design for ten priority natural infrastructure projects in the Eastport community as part of a NOAA-funded initiative.	Status of feasibility study, number of recommendations implemented	In Progress
Goal NE6	Policy NE6.2: Improve communications and outreach with County Residents to engage and educate regarding sustainable and resilient policies.				
Goal NE6	Policy NE6.2	a. Expand public-facing Geographic Information Systems to educate and engage stakeholders.	My Anne Arundel, a public GIS system, was launched in May 2021. The website makes a wide range of data available for the public to explore. Updates are regularly made to data layers.	Status of public GIS tools.	Completed
Goal NE6	Policy NE6.2	b. Increase education and outreach efforts related to improving water quality in the Bay to promote training resources and grant programs, such as the Bay Restoration Fund and Anne Arundel County Watershed Restoration Grant Program, which are available for residents.	Bay Restoration Funds enabled nitrogen reducing treatments for private septic or conversion to public sewer: In FY25, BRF funds were leveraged to cost-share 157 pre-treatment units and 8 connections to public sewer. Subject to available funds, property owners in Anne Arundel County with septic systems may be eligible for grant-supported upgrades to their septic systems.	Utilization of grant programs	In Progress
Region Plans					

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Goal	Policy	Strategy	2025 Update	Performance Measure	Status
Region 1, Goal NE1		Prioritize implementation of stormwater management and stream restoration projects in watersheds identified as priorities by the County Bureau of Watershed Protection and Restoration, including Sawmill Creek and tributaries to the Patapsco River.	DPW-BWPR has an ongoing partnership with the University of Maryland Baltimore County (UMBC) and Maryland Department of the Environment (MDE) on polychlorinated biphenyls (PCB) monitoring in Sawmill Creek. Examples of projects completed in 2025 that impact priority watersheds in Region 1 include structural repairs at Coronet Dr, River Rd, Park Circle Dr/Race Rd, Camrose Ave, and Old Elkridge Landing. Stream restoration projects programmed in Region 1 focus on degraded and severely degraded systems of Stony Run, Holly Creek, Deep Run, and the Patapsco River. Projects for Sawmill Creek and Cabin Branch are in progress.	Number of stormwater best management practices implemented and linear feet of stream restoration completed.	In Progress
Region 1, Goal NE2		Provide incentives to development and redevelopment projects that provide stormwater management retrofits, environmental restoration projects, and urban streetscape improvements in areas of low-income communities, such as Brooklyn Park.	Bill 2-25, effective July 2025, streamlined the development review process and created additional incentives to encourage redevelopment.	Number of projects constructed.	In Progress
Region 1, Goal NE3		In collaboration with residents and local businesses, implement projects that improve stormwater management and reduce urban flood risk in older communities with inadequate stormwater infrastructure, such as the northern part of Brooklyn Park, Pumphrey, and Holly Creek area.	Within the Holly Creek watershed, the County established a new outfall in the southwestern corner of the Pumphrey community in 2024, and a pond retrofit is planned for a commercial property near the intersection of MD 170 and MD 168. Nearby in the Patapsco watershed, DPW completed stormwater infrastructure repairs at Zeppelin Ave and Elizabeth Ave in the Pumphrey community in 2024. In 2024, DPW repaired stormwater infrastructure in Brooklyn Park on Riverview Rd, 6th Ave, and Edison St. In 2025, DPW completed pipe repairs at 2nd St and Belle Grove Rd in Brooklyn Park. The County studied two stream restoration projects in Brooklyn Park, selecting the Middle School project to move forward; construction began in late 2025. By the end of 2025, more than 40 urban stormwater BMPs are cataloged on commercial and residential sites in and around the Pumphrey community and nearly 150 exist in Brooklyn Park. DPW completed construction of the Brooklyn Middle School Stream Restoration (SR-06) in 2026.	Number of facilities improved.	In Progress
Region 1, Goal NE4		Identify the need for additional storm drains along MD 170 to the County boundary.	Not yet started.	Identify specific areas for improvements. Number of flooding events at those locations.	Not Yet Started
Region 1, Goal NE5		Collaborate with the developers of the former Belle Grove sand and gravel mining site to incorporate green infrastructure into any redevelopment plans.	Not yet started.	Identify opportunity sites for additional green infrastructure and secure funding for feasibility study, acquisition, design and construction.	Not Yet Started

Implementation Plan Matrix Planning for the Natural Environment

Goal	Policy	Strategy	2025 Update	Performance Measure	Status
Region 1, Goal NE6		Incorporate principles of Crime Prevention Through Environmental Design in tree planting and landscaping to promote public safety along with environmental improvement.	Not yet started.	Demonstration of consideration of public safety concerns in urban tree planting projects.	Not Yet Started
Region 1, Goal NE7		Pursue partnerships and sponsorship with private businesses, such as those associated with the BWI Marshall Airport and the Local Development Council, to implement and fund tree planting and environmental restoration projects.	Not yet started.	Number of private partnerships or sponsorships and financial value.	Not Yet Started
Region 1, Goal NE8		Incorporate trees and rain gardens in streetscape improvements to both improve the look of the street and improve the environment, with a focus on MD 2 in Brooklyn Park.	Not yet started.	Number of square-feet of improved streetscape areas.	Not Yet Started
Region 1, Goal NE9		Implement recommendations of the Greater Baybrook Alliance Blue-Green Infrastructure Plan, including partnering with private businesses and landowners to enhance commercial and retail frontages with native plants and trees and rain gardens and to retrofit large surface parking lots with stormwater best management practices.	Not yet started.	Number of recommendations implemented.	Not Yet Started
Region 1, Goal NE10		Improve the water quality of the Patapsco Nontidal and Tidal watersheds and waterways to create access and safe recreation opportunities.	County staff continue to plan and implement water quality improvement projects in each of these watersheds. DPW completed 11 water quality improvement projects, including two extended detention shallow wetlands, two outfall gully stabilizations, four stream restorations, one living shoreline, and two conservation landscaping plantings.	Number of projects constructed and demonstration of consideration of public safety concerns.	In Progress
Region 1, Goal NE11		Partner with the Port of Baltimore to ensure dredging operations do not impact the health of communities within the Patapsco Nontidal and Tidal watersheds.	Not yet started.	Demonstration of consideration of public safety concerns.	Not Yet Started
Region 1, Goal NE12		Ensure the soil is remediated as the Belle Grove, U.S. Army Depot, and Brandon Shores sites are redeveloped.	Not yet started.	Site receives proper approvals from the Maryland Department of the Environment for the proposed uses.	Not Yet Started
Region 1, Goal NE13		Promote conservation and/or acquisition of property in the Green Infrastructure Network, with a focus on land surrounding existing public parks and protected open spaces, such as Patapsco Valley State Park and Cabin Branch Park.	County staff and non-profit partners conducted targeted outreach and responded to landowners' requests for support to conserve land in the Green Infrastructure Network. In 2025, 8.8 acres are conserved within the Network in Region 1.	Acres of land conserved in Region.	In Progress
Region 1, Goal NE14		In addition to the County Capital Improvement Program, identify and pursue all other grant funding sources to help finance watershed restoration initiatives in Region 1.	Not yet started.	Complete additional SWM retrofit projects currently under design as identified by the County Watershed Protection and Restoration Services.	Not Yet Started
Region 2, Goal NE1		Identify strategies to reduce the flow of water from the Little Patuxent River into the channel leading into/out of Oxbow Lake during flood events in order to maintain a healthy Oxbow Preserve ecosystem.	BWPR currently has a project in design to protect and enhance the Oxbow Lake.	Status of implemented strategies	In Progress

Implementation Plan Matrix Planning for the Natural Environment					
Goal	Policy	Strategy	2025 Update	Performance Measure	Status
Region 2, Goal NE2		Install and maintain Beaver Dam Analogs (BDAs) in the channel.	Not yet started.	Number of BDAs installed	Not Yet Started
Region 2, Goal NE3		Prioritize tree plantings in areas with relatively low tree canopy such as Maryland City and parts of Laurel.	Not yet started.	Amount of tree canopy added	Not Yet Started
Region 2, Goal NE4		Acquire or conserve through easement or other mechanisms additional land in the Patuxent River Watershed and in floodplains.	Not yet started.	Acres of land acquired	Not Yet Started
Region 2, Goal NE5		Promote redevelopment of aging and underperforming stormwater management sites with a focus on the Commercial Revitalization Area along MD 198.	Not yet started.	Tracked projects and investment	Not Yet Started
Region 3, Goal NE1		In partnership with community members and organizations such as the Watershed Stewards Academy, implement stormwater management improvements and tree planting to reduce flooding and improve natural habitat in community properties. Prioritize community properties in impaired watersheds, like Marley Creek, Furnace Creek, Sawmill Creek, and Stoney Creek.	Not yet started.	Number of stormwater best management practices implemented and number of trees planted.	Not Yet Started
Region 3, Goal NE2		Incorporate trees and rain gardens in Region 3 streetscapes to both improve the visual quality and provide environmental benefits. Prioritize major community corridors, including Routes 2 and 3 in the Glen Burnie area.	Not yet started.	Tracking of projects and investment	Not Yet Started
Region 3, Goal NE3		Prioritize implementation of stormwater management and stream restoration projects in watersheds identified as priorities by the County Bureau of Watershed Protection and Restoration, including the Jabez Branch, Sawmill Creek, and Marley Creek.	Not yet started.	Tracking of projects and investment	Not Yet Started
Region 3, Goal NE4		Promote conservation of property in the Green Infrastructure Network, with a focus on land surrounding existing public parks and protected open spaces, such as Severn Run Natural Area (including the Jabez Branch watershed) and large forested areas on Marley Neck.	County staff and non-profit partners conducted targeted outreach and responded to landowners' requests for support to conserve land in the Green Infrastructure Network. A total of 323 acres of land were conserved in the Network in 2025.	Acres of land conserved in Region.	In Progress
Region 3, Goal NE5		Promote redevelopment of vacant or underutilized properties and retrofit of aging and underperforming stormwater management infrastructure, particularly in Glen Burnie.	Not yet started.	Number of facilities improved	Not Yet Started
Region 3, Goal NE6		Provide funding resources and technical support for communities to design and implement living shoreline projects, with a focus on areas at greatest risk of sea-level rise impacts such as Stoney Creek and Nabbs Creek.	In 2025, a three-part project to protect Nabbs Creek, which included a living shoreline, was completed.	Number of projects funded, amount of grants awarded and linear feet of shoreline enhanced.	In Progress

Implementation Plan Matrix Planning for the Natural Environment

Goal	Policy	Strategy	2025 Update	Performance Measure	Status
Region 4, Goal NE1		Increase funding and technical support for communities to design and implement living shorelines projects with a focus on areas at greatest risk of sea-level rise impacts such as Lake Shore.	The Resilience Authority of Annapolis and Anne Arundel County is a regional center of climate intelligence facilitates our ability to secure and organize financial and executional resources, to accelerate and scale project implementation, and to amplify the efforts of other organizations through complementary visioning and collaboration.	Status of program / amount of funding	In Progress
Region 4, Goal NE2		Develop a "Scenic Rivers" program for Region 4, to include protection of culturally and environmentally important vistas, improvement of designated spaces for public enjoyment, signage, and programming.	Not yet started.	Status of program development	Not Yet Started
Region 4, Goal NE3		Prioritize tree plantings in areas with relatively low tree canopy, such as Riviera Beach, and in Commercial Revitalization Areas.	Not yet started.	Amount of tree canopy added	Not Yet Started
Region 4, Goal NE4		Work with property owners in Region 4 to conserve land within the Green Infrastructure Network.	County staff and non-profit partners conducted targeted outreach and responded to landowners' requests for support to conserve land in the Green Infrastructure Network. While acquisition of land is in progress, acreage of conservation did not increase within the Network in Region 4 this year.	Acres of land acquired	In Progress
Region 4, Goal NE5		Continue to support the Harting Farm Stream Restoration project and identify other multiple-benefit stream restoration and stormwater retrofit projects that improve water quality while also reducing flood risk.	The Harting Farm stream and wetland restoration project is completed.	Number of stream restoration and stormwater retrofit projects	Completed
Region 4, Goal NE6		Promote redevelopment of aging and underperforming stormwater management sites with a focus on the Commercial Revitalization Areas along Mountain Road.	Not yet started.	Track redevelopment efforts	Not Yet Started
Region 4, Goal NE7		Prepare a feasibility study of sea level rise adaptation measures for peninsulas and low lying areas, especially the Lake Shore Peninsula. Provide and implement recommendations for community-scale actions and projects.	Not yet started.	Track progress of planning efforts	Not Yet Started
Region 7, Goal NE1		Acquire or conserve through easement or other mechanisms additional land in the Severn and South River Watersheds. Allow public access where possible and not in conflict with conservation goals.	The Glebe Heights property--60+ acres of forest and wetland in the South River watershed--was protected in late 2025.	Acres of land conserved	In Progress
Region 7, Goal NE2		Work with property owners to conserve land within the Green Infrastructure Network, with a focus along South River and connections with City of Annapolis Greenways.	The Glebe Heights property, 60+ acres of forest and wetland in the South River watershed, was protected in late 2025.	Acres of land conserved	In Progress
Region 7, Goal NE3		Continue to promote redevelopment or retrofit of aging and underperforming stormwater management sites, particularly in the Parole Town Center.	Not yet started.	Number of facilities improved	Not Yet Started
Region 7, Goal NE4		Coordinate with the City of Annapolis, USNA, and St. Johns College to prepare a feasibility study of sea level rise adaptation measures for the Annapolis Neck Peninsula, and provide and implement recommendations for community-scale actions.	Not yet started.	Status of feasibility study	Not Yet Started

Implementation Plan Matrix Planning for the Natural Environment					
Goal	Policy	Strategy	2025 Update	Performance Measure	Status
Region 7, Goal NE5		Implement recommendations of the US Navy-City of Annapolis-Anne Arundel County Military Installation Resilience Review. Conduct a feasibility study and implement measures to increase resilience of Annapolis Wastewater Reclamation Facility and Broad Creek Water Treatment Plant and their respective pipe networks to coastal flooding.	Not yet started.	Status of feasibility study; number of recommendations implemented	Not Yet Started
Region 7, Goal NE6		Increase funding and technical support for communities to design and implement living shorelines projects with a focus on areas at greatest risk of sea level rise impacts such as Arundel on the Bay, Highland Beach, and Bay Ridge.	The Resilience Authority of Annapolis and Anne Arundel County is a regional center of climate intelligence facilitates our ability to secure and organize financial and executional resources, to accelerate and scale project implementation, and to amplify the efforts of other organizations through complementary visioning and collaboration.	Feet of living shoreline created	In Progress
Region 9, Goal NE1		Promote conservation of land in the Green Infrastructure Network with a focus on property surrounding existing public parks and protected open spaces such as Jack Creek Park, Deep Creek Natural Area, Franklin Point State Park, and other locations most at risk to coastal flooding and sea level rise.	County staff and non-profit partners conducted targeted outreach and responded to landowners' requests for support to conserve land in the Green Infrastructure Network. In Region 9 in 2025, approximately 323 acres of land in the Green Infrastructure Network were conserved through acquisition, conservation easements, and protections established through the development review process. Cumulatively, from January 1, 2020, to December 31, 2025, a total of approximately 1,906 acres of land have been conserved in the Network.	Acres of land conserved	In Progress
Region 9, Goal NE2		Support conservation of forested wetlands in Region 9 through more stringent enforcement of forest conservation and non-tidal wetlands requirements in County Code and through technical and financial support for voluntary property owner efforts to manage and conserve these areas.	Not yet started.	Track acres of forest cleared, conserved, and replanted on an annual basis.	Not Yet Started
Region 9, Goal NE3		Provide grants to non-profit organizations, community associations, and homeowner associations for open space conservation. The intent of these grants would be to support conservation of properties that are not appropriate to include in the County parks system.	The County provides funding to the Chesapeake Bay Trust to administer grants to non-profit organizations to purchase permanent conservation easements on forested lands. Grants are available for the purchase of conservation easements, but not fee simple acquisition of land.	Number of grants issued and funding amount.	In Progress
Region 9, Goal NE4		Evaluate and, if feasible, revise the County Agricultural Preservation Program to support farms under 50 acres and allow more flexibility of uses, like agritourism.	In 2025, OPZ staff began the process of updating the Program Regulations. This involved research into best practices and engagement with the agricultural community, including the Agricultural Preservation Advisory Board, an ad hoc working group, the County Agricultural Commission, and the Farm Bureau. Recommended updates were drafted and shared for public review.	Status of evaluation and status of changes to County policy and/or Code.	In Progress
Region 9, Goal NE5		Evaluate and, if feasible, expand the Rural Legacy Area and Priority Preservation Area boundaries to include more land, particularly in the southeast corner of the County.	Analysis of the potential expansion of Rural Legacy Area and Priority Preservation Area boundaries is underway.	Status of change of boundaries of Rural Legacy Area and Priority Preservation Area.	In Progress

Implementation Plan Matrix Planning for the Natural Environment

Goal	Policy	Strategy	2025 Update	Performance Measure	Status
Region 9, Goal NE6		Improve efforts to engage Hispanic and African American / Black farmers in agricultural preservation programs.	Program staff are expanding outreach efforts to build relationships with Hispanic and African American farmers.	Track and evaluate demographics of applicants for agricultural preservation programs.	In Progress
Region 9, Goal NE7		Increase public education efforts on preparedness for coastal flood events, especially on the Mayo Peninsula, Galesville, Shady Side, and Deale.	The communities of Mayo, Galesville, Shady Side, and Deale within Region 9 are at risk to coastal flood events based on previous weather events and future impacts from sea level rise. The Office of Emergency Management completed 10 outreach events in communities prone to coastal flooding.	Number of community education events and/or participants	In Progress
Region 9, Goal NE8		Conduct a sea level rise adaptation plan for the Deale-Shady Side Peninsula and implement recommendations of the plan.	Through partnership with DPW, OEM, and the Resilience Authority, the County released the Deale/Shady Side Peninsula Flood Reduction Study in 2025. The County is partnering with local communities and the Resilience Authority to implement priority recommendations.	Status of study and status of implementation of recommendations.	In Progress
Region 9, Goal NE9		Conduct sea level rise adaptation plans for Mayo Peninsula, Herring Bay, and other at-risk communities and implement recommendations of the plans.	Not yet started	Status of plans and status of implementation of recommendations.	Not Yet Started
Region 9, Goal NE10		Implement the proposed beneficial re-use of dredged material from Broadwater Creek, Carrs Creek, and Parker Creek to restore eroded shorelines and coastal wetlands.	The Resilience Authority and DPW received significant funding from National Oceanic and Atmospheric Administration (NOAA) to execute the first of these pilot projects.	Number of dredge projects completed and acres / linear feet of habitat restoration created.	In Progress
Region 9, Goal NE11		In partnership with the Resilience Authority, provide funding and technical support for communities and individual landowners to design and implement coastal resilience projects with a focus on areas at greatest risk of sea-level rise impacts such as London Towne, Selby, and Columbia Beach.	The Resilience Authority and County departments are providing technical support and assisting in fundraising to support design and implementation of multiple coastal resilience projects, including in Columbia Beach and the beneficial reuse of channel dredging material to restore shorelines and reduce flood risk.	Status of study and status of implementation of recommendations.	In Progress

Implementation Plan Matrix

Planning for the Built Environment

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE1: Align development regulations and review practices with Plan2040, that recognizes the importance of the County's environmental features; limitations on infrastructure; and the desire to focus development, redevelopment and revitalization in the Targeted Development, Redevelopment and Revitalization Policy Areas; enhance quality of life; and protect and enhance neighborhoods.					
Goal BE1	Policy BE1.1	a. Holistically review and amend the County's Subdivision and Development Code (Article 17) and the Zoning Code (Article 18) to: i. Facilitate the implementation of the GDP, ii. Eliminate conflicts within the County Codes, iii. Address issues and conflicts between the County Codes and the intent of the Plan2040. Amendments should consider:	Related reforms are included in the Article 18 Update legislation drafted by OPZ in 2025; introduction of this material at County Council is anticipated in 2026.	Status of reforms to County Code (Articles 17 and 18)	In Progress
Goal BE1	Policy BE1.1	1. Including a Statement of Intent at the beginning of Article 17 and Article 18 to give weight to the goals, policies, and strategies of the County's General Development Plan (GDP) by emphasizing the purpose of these codes in implementing the GDP and promoting the health, safety and welfare of the residents of the County.	Related reforms are included in the Article 18 Update legislation drafted by OPZ in 2025; introduction of this material at County Council is anticipated in 2026.	Status of reforms to County Code (Articles 17 and 18)	In Progress
Goal BE1	Policy BE1.1	2. Adding a Purpose and Intent Statement for each of the zoning district definitions.	Related reforms are included in the Article 18 Update legislation drafted by OPZ in 2025; introduction of this material at County Council is anticipated in 2026.	Status of reforms to County Code (Articles 17 and 18)	In Progress
Goal BE1	Policy BE1.1	3. Revising the uses permitted for each zoning district to ensure consistency and compatibility with each district's purpose in relation to the corresponding planned land use descriptions as detailed in the GDP.	Related reforms are included in the Article 18 Update legislation drafted by OPZ in 2025; introduction of this material at County Council is anticipated in 2026.	Status of reforms to County Code (Articles 17 and 18)	In Progress
Goal BE1	Policy BE1.1	4. Evaluating and revising the bulk regulations for the RA zoning district with the intent of permitting no more than one dwelling unit per 20 gross acres. The revisions should also be consistent with the intent of the State's Environmental Code for Growth Tiers.	The County evaluated the bulk regulations and ultimately decided to retain the current density allowances in the RA district. Changes would have a negative impact on property valuations for purposes of agricultural preservation easements.	Status of reforms to County Code (Articles 17 and 18)	Completed

Implementation Plan Matrix Planning for the Built Environment

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE1	Policy BE1.1	5. Reviewing and revising the requirements for Mixed-Use Districts, including those for provision of a combination of uses, consideration of distance to uses, scale, design guidelines and connectivity between uses.	OPZ issued Green Notice OPZ-21-05 (2021) to clarify and limit modifications to floodplain and non-tidal wetland requirements. The County approved the Green Infrastructure Master Plan in 2022, updating County policy framework for voluntary land conservation, including many areas along streams and wetlands. Region Plans include a thorough review of land use and zoning with consideration for land and water resources. Through comprehensive zoning, the County refined the Open Space Zone to apply to parks, recreation areas, floodplains, areas under conservation easement, and (in the last six regions) maintained on properties with over 20% OS and environmental features. The County approved Region Plans for Regions 2, 4, and 7 in 2024, and then Regions 1, 3, and 9 in 2025. The Region 6 Plan was approved in March 2026 and the Region 8 Plan was approved in April 2026. The Region 5 Plan is expected to be approved in June 2026.	Status of reforms to County Code (Articles 17 and 18)	Completed
Goal BE1	Policy BE1.1	6. Evaluating the effectiveness of the County's Small Business zoning district at fulfilling its purpose of permitting businesses in residential structures in transition areas; and revising the County Code as needed.	In 2024, the County Council passed Bills 92-23 and 14-24 that revised the use and bulk regulation provisions of the Small Business zoning district.	Status of reforms to County Code (Articles 17 and 18)	Completed
Goal BE1	Policy BE1.1	7. Providing streamlined review of development applications within the County's Targeted Development, Redevelopment and Revitalization Policy Areas.	Bill 2-25, effective July 1, 2025, established new development requirements for redevelopment projects under certain circumstances to specified policy areas. New checklists for plan and submittal requirements were created and uploaded to the County Website, and the LUN database was adjusted to accommodate this new Concept Plan application type. Phase II of the LUN update is scheduled to address the Redevelopment Concept pre-submission meeting application type. 55 Exemption Applications have been processed since the adoption of Bills 74-21, 99-21, and 73-23.	Status of reforms to County Code (Articles 17 and 18)	Completed
Goal BE1	Policy BE1.1	8. Revising cluster subdivision provisions in County Code to more effectively protect open space and environmental features.	Bill 73-22 was approved in October 2022. The bill revised the definition of cluster development and added new landscape screening and buffer requirements.	Status of reforms to County Code (Articles 17 and 18)	Completed
Goal BE1	Policy BE1.1	9. Review the Planned Unit Development requirements, including a study of appropriate zoning districts. Review and improve Codes as necessary with the intent that this type of development should be consistent with the GDP, encourage development that is imaginative and innovative, and offers a variety of dwelling unit types, densities, and site arrangements with well-integrated community facilities and services.	OPZ drafted legislation to revise and update the Planned Unit Development (PUD) subtitle; introduction of the bill is waiting for an opening in the legislative schedule.	Status of reforms to County Code (Articles 17 and 18)	In Progress

Implementation Plan Matrix Planning for the Built Environment					
Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE1	Policy BE1.1	10. Removing residential uses as permitted or conditional uses in the Commercial zoning districts unless the zoning district is within a Targeted Development, Redevelopment or Revitalization Policy Area.	Due to current demand for housing, particularly affordable housing, there is no current plan to eliminate residential uses from commercial districts.	Status of reforms to County Code (Articles 17 and 18)	Completed
Goal BE1	Policy BE1.1	11. Revising the R5 zoning district to provide bulk regulations for townhomes to be compatible with scale and character of single family residences or permit townhouses by Special Exception only.	Legislation passed in 2024 (Bill 72-24, the Housing Attainability Act) revised bulk regulations in all residential districts to make them applicable for the range of dwelling types allowed, including missing middle dwelling types.	Status of reforms to County Code (Articles 17 and 18)	Completed
Goal BE1	Policy BE1.1	12. Reviewing the Special Exception requirements in Article 18 for assisted living facilities that further considers minimum lot size, location, setbacks, heights and density within residential districts for the purpose of compatibility within established communities.	Special Exception requirements for assisted living facilities have been revised. Bill 49-21, approved in July 2021, made changes to the allowances for adult independent dwelling units (AIDU) developed in conjunction with assisted living facilities.	Status of reforms to County Code (Articles 17 and 18)	Completed
Goal BE1	Policy BE1.1	13. Upon approval of the update to the 2002 Greenways Master Plan, revising Article 17 to ensure protection of County designated greenways.	The Green Infrastructure Master Plan is focused on voluntary conservation measures; no changes are proposed to development requirements in the County Code.	Status of reforms to County Code (Articles 17 and 18)	Not Yet Started
Goal BE1	Policy BE1.1	14. Consider adding language in Articles 17 and 18 that the Planning and Zoning Officer must advise the County Council whether a text amendment is consistent with the GDP when the Council considers a text amendment.	Related reforms are included in the Article 18 Update legislation drafted by OPZ in 2025; introduction of this material at County Council is anticipated in 2026.	Status of reforms to County Code (Articles 17 and 18)	Not Yet Started
Goal BE1	Policy BE1.1	15. Revising the BWI Mixed-Use Overlay Area boundaries and code provisions to reflect the intent of the Development Policy Areas.	Plan2040 adopted the area within the BWI Mixed-Use Overlay Area as a Critical Economic Development Policy Area. The Region 1 Plan confirmed this designation with approval in May 2025. A Critical Economic Development Policy Area is existing or planned regional-scale destinations, employment centers, or areas supporting the County's major economic drivers. They have primarily industrial, commercial, and mixed land uses within the Priority Funding Area, with flexible land use policies to facilitate business growth and job creation. Additionally, Bill 30-25 amended the BWI-Mixed Use Overlay Area Map and the Code to permit additional uses within this area in June 2025.	Status of reforms to County Code (Articles 17 and 18)	Completed
Goal BE1	Policy BE1.1	16. Revising the boundaries of the BWI / Fort Meade Growth Area Map adopted by Bill 55-16 and provisions within Article 18 to reflect the intent of the Development Policy Area Map.	In April of 2024, the County Council passed Bill 20-24, which allowed certain sites in the BWI/Fort Meade Growth Area to provide multi-family residences in place of required retail, office, or industrial uses under the condition that 10% of the housing units have deed restrictions to meet affordability criteria. The Bill did not change the boundary of the BWI/Fort Meade Growth Area.	Status of reforms to County Code (Articles 17 and 18)	Completed

Implementation Plan Matrix Planning for the Built Environment

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE1	Policy BE1.1	17. Exploring and developing additional innovative tools such as overlay zones, form-based codes, and transit supportive design guidelines to implement the Development Policy Areas; and provide flexibility and incentives such as density bonuses in the County's Targeted Development, Redevelopment and Revitalization Development Policy Areas.	Bill 2-25 was passed which streamlines the development review process for redevelopment projects and creates additional incentives in Articles 17 and 18 to encourage redevelopment in certain Development Policy Areas.	Status of reforms to County Code (Articles 17 and 18)	Completed
Goal BE1	Policy BE1.1	18. Expanding the sections of the County Code that will limit the types of modification permitted under Article 17-2-108(a).	Development review procedures related to modifications were refined through the following Green Notices: OPZ issued Green Notices related to modifications to floodplain (OPZ-21-05) and non-tidal wetland (OPZ-20-06) requirements, but County Code changes have yet to be proposed.	Status of reforms to County Code (Articles 17 and 18)	Completed
Goal BE1	Policy BE1.1	b. Revise the County Code to facilitate the establishment of home-based childcare centers in all residential and appropriate non-residential zoning categories.	Child care centers are allowed as a home occupation in all residential districts, and child care centers outside of a home setting are allowed widely in most zoning districts, either as a permitted or a Special Exception use.	Status of County Code updates	Completed
Goal BE1	Policy BE1.1	c. Enact Code changes to facilitate establishment of small, home-based childcare centers in all residential and appropriate non-residential zoning categories.	Child care centers are allowed as a home-occupation in all residential districts, and child care centers outside of a home setting are allowed widely in most zoning districts, either as a permitted or a Special Exception use.	Status of County Code updates	Completed
Goal BE1	Policy BE1.1	d. Update the County Code to incentivize space for childcare in different types of new development, including mixed-use, residential, office, and other appropriate commercial locations. Potential incentives may include density bonuses, waiving of impact fees, or others.	Child care is widely allowed within the zoning ordinance in many zoning districts.	Status of County Code updates	Completed
Goal BE1	Policy BE1.1	e. Evaluate the County Code to provide for the equitable distribution of medical and recreational cannabis uses (as defined in the Zoning Code) throughout the County. The County Code should establish requirements that limit facilities near schools, parks, and other public facilities for the use.	County Council Bill 56-23 provided allowances for medical and recreational cannabis license holders in accordance with State requirements; these uses changed from Special Exception uses to conditional uses and removed a number of requirements.	Track licensed cannabis distributors	Completed
Goal BE1	Policy BE1.1	f. Review the current Marina zoning laws to evaluate the impact marinas have on adjacent properties. Consider limiting and/or expanding allowable activities, and promoting redevelopment that is harmonious with the surrounding neighborhood.	Council Bill 3-24 created a new maritime zoning district, MA1-B, and established allowable uses, bulk requirements, and conditional use requirements relevant to the district and uses.	Status of County Code updates	Completed
Goal BE1	Policy BE1.1	g. Review the Landscape Manual and/or development regulations for potential revisions to strengthen the mitigation of visual conflict and noise, fumes, and light impacts of intensive non-residential areas on residential neighborhoods.	Not yet started.	Status and report of review	Not Yet Started
Goal BE1	Policy BE1.2: Support the intent of Plan2040 by consistent implementation of the County Code.				

Implementation Plan Matrix Planning for the Built Environment					
Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE1	Policy BE1.2	a. Develop a set of criteria or standards to be used in determining whether a Modification request would nullify the intent and purpose of the GDP, Article 17 or Article 18 of County Code.	Not yet started.	Status of reforms to Modifications criteria	Not Yet Started
Goal BE1	Policy BE1.2	b. Develop and maintain standardized training materials for onboarding new staff and implement a continuing education program for all staff.	OPZ Development Division staff have access to current policy and interpretation, and this information is updated continuously. Regular Land Use Navigator training is conducted (weekly and monthly). Materials associated with training are regularly updated and distributed. This material is also available to staff. Training materials such as Green Notices, checklists, and relevant ordinances remain up-to-date. OPZ provides staff with financial support for continuing education.	Status of training materials and number of trainings provided and percentage of review staff that have participated.	In Progress
Goal BE1	Policy BE1.2	c. Develop up-to-date, internal, and public-facing graphics that outline and clarify the standard development application review procedures.	The County provides an overview of the development review process at aacounty.org/opz ; this content was last updated in 2023, and it is being updated and refined due to the implementation of the Land Use Navigator electronic application review system that went live in August of 2025.	Status of training materials and number of trainings provided and percentage of review staff that have participated.	In Progress
Goal BE1	Policy BE1.2	d. Migrate paper-based historic files to electronic media to ensure the transfer and integrity of institutional knowledge.	OPZ and I&P are in the process of scanning and saving historic paper files to digital storage. Paper-based contracts are routed through DocuSign for review and signature. County staff use Google's cloud-based Drive to store and share documents. The Office of Information Technology hosts training videos on the County's intranet and provides technical support on Drive.	Status of training materials and number of trainings provided and percentage of review staff that have participated.	In Progress
Goal BE1	Policy BE1.2	e. Build and strengthen relationships between agencies tasked with implementing local, State, and Federal regulations with particular attention to coordination between OPZ, OOT, and DPW to ensure consistent and coordinated development review.	OPZ, OOT, DPW, and other relevant agencies coordinate during development review on a regular basis (weekly and monthly) to discuss project compliance.	N/A	In Progress
Goal BE1	Policy BE1.2	f. Improve the permit intake system to ensure all relevant agencies are included in the review process.	The Land Use Navigator system launched in 2022 and is in progress to incorporate more elements of the development review process. Electronic development review includes automated systems to integrate review and comments from all relevant agencies.	N/A	In Progress
Goal BE1	Policy BE1.2	g. Create a more comprehensive Countywide agency review for proposed Capital projects.	Staff from multiple County departments review Capital projects at the 30%, 60%, and 90% design milestones.	Status of reforms to review process for proposed Capital projects.	In Progress

Implementation Plan Matrix Planning for the Built Environment

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE1	Policy BE1.3: The County will provide adequate public schools, roads and other infrastructure facilities in a timely manner and encourage sustainable growth and development practices that enhance the quality of life and general health, safety and welfare of its residents.				
Goal BE1	Policy BE1.3	a. Conduct a fiscal impact analysis that will consider the impacts of Plan2040. Primary consideration should be given to impacts of the adopted Land Use Plan; population, employment and housing projections by Region; transportation and necessary infrastructure improvements; and COVID-19-related impacts. The net fiscal impact should be determined for each Region Planning Area so that adjustments can be made during the Region Planning process.	The County completed a fiscal impact analysis study in 2024.	Status of study.	Completed
Goal BE1	Policy BE1.3	b. Conduct an impact fee study that will determine the development and redevelopment-related costs to construct infrastructure, review the current school, transportation and public facility impact fee districts, review the current impact fee ordinance, develop applicable development impact fees, and recommend impact fee district boundary changes and Code changes.	Informed by the fiscal impact analysis study completed in 2024, legislation to make any changes to the fee structure or other program elements is planned for 2026.	Status of study.	Completed
Goal BE1	Policy BE1.3	c. Update the County's development impact fees and relative sections of Article 17 based on the impact fee study for the purpose of re-establishing a predictable, equitable, and efficient way of assessing the impact of growth on the County's infrastructure.	Informed by the fiscal impact analysis study completed in 2024, legislation to make any changes to the fee structure or other program elements is planned for 2026.	Status of impact fee update.	In Progress
Goal BE1	Policy BE1.3	d. Update the growth management program that will focus on recognizing the diverse development patterns within the County and their impacts on infrastructure; balancing the multiple County priorities such as affordable housing, economic development and community equity; and facilitating sustainable development in a well-managed, orderly manner based on its most current land use plan. This tool should help to ensure that development and redevelopment occurs in the location, form and amount defined in each of the Region Plans.	The County's School Adequate Public Facilities (APF) ordinance was updated in 2023 and the Transportation APF ordinance was updated in 2025.	Status of program update	Completed
Goal BE1	Policy BE1.3	e. Consistent with a recommendation from the Schools Adequate Public Facilities subgroup, update the current adequate public facilities ordinance for schools using the 2020 Montgomery County, MD Growth and Infrastructure Policy for Schools as a model.	The Schools Adequate Public Facilities (APF) subgroup completed their work and documented their findings in a summary report in May 2023. Bill 52-23 was approved in July 2023 and updated the APF ordinance consistent with the recommendations of the subgroup.	Status of code update	Completed
Goal BE1	Policy BE1.3	1. Conduct a thorough data-driven analysis and stakeholder-informed approach to determine the shortcomings and assist in the update of the current adequate public facilities ordinance for schools;	Led by OPZ, the County completed data analysis and stakeholder discussions through the Schools APF subgroup; findings are documented in the final report.	Status of code update	Completed

Implementation Plan Matrix Planning for the Built Environment					
Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE1	Policy BE1.3	2. Identify impacts to the school system based on housing growth and redevelopment trends, housing type, home ownership turnover, and student generation rates and cycles;	Led by OPZ, the County completed data analysis and stakeholder discussions through the Schools APF subgroup; findings are documented in the final report.	Status of code update	Completed
Goal BE1	Policy BE1.3	3. Balance the fee and tax structure that funds school construction and renovation at the State and local levels;	An evaluation of the school impact fee structure occurred in 2023 under the impact fee study. The decision to revise the impact fee schedule will be made by the County Council.	Status of code update	Completed
Goal BE1	Policy BE1.3	i. Consider linking school impact fees to geographic areas based on growth patterns; and	An evaluation of the school impact fee structure occurred in 2023 under the impact fee study. The County's Schools APF subgroup considered and ultimately did not recommend linking school impact fees to different geographic areas.	Status of code update	Completed
Goal BE1	Policy BE1.3	ii. Evaluate the use of demand pricing tied to school utilization rates.	An evaluation of the school impact fee structure occurred in 2023 under the impact fee study. The County's Schools APF subgroup considered and ultimately did not recommend the use of demand pricing.	Status of code update	Completed
Goal BE1	Policy BE1.3	4. Update the current adequate public facilities ordinance for transportation in accordance with future recommendations from the Transportation Adequate Public Facilities subgroup.	Bill 81-25, approved in December 2025, updated the APF ordinance consistent with many of the recommendations of the subgroup.	Status of code update	Completed
Goal BE1	Policy BE1.3	5. Invest in current management and tracking systems to better measure impacts of development, monitor growth, and aid the County's ability to deliver its services.	The Land Use Navigator (LUN) is a digital management and tracking system used for permits and applications. LUN modernizes County review services, cuts paperwork, streamlines communication, and offers tools for improved transparency among stakeholders. In 2025, the County launched Phase II of LUN implementation, offering users access to real-time information on their projects, automated updates, and online application submittal.	[Blank in Plan2040] Investment in management and tracking systems	Completed
Goal BE1	Policy BE1.4: Collaborate in County, City and regional planning activities to enhance coordination and implementation of land use, environment,conservation, infrastructure, economic development and community facility policies, programs, and projects.				
Goal BE1	Policy BE1.4	a. Continue and improve collaborative efforts between County and State agencies, the City of Annapolis and neighboring jurisdictions to coordinate planning efforts in land use, development, transportation systems, and protection of environmental resources.	Coordination among government agencies is ongoing. The Resilience Authority of Annapolis and Anne Arundel County supports multi-jurisdictional coordination for projects that mitigate the impacts of climate change.	Participation in meetings and information sharing with partner agencies	In Progress

Implementation Plan Matrix Planning for the Built Environment

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE1	Policy BE1.4	b. Continue to participate in the Baltimore Metropolitan Council and initiate a more formal relationship with the Washington Metropolitan Council of Governments, in leadership and in working committees to coordinate effective regional approaches to land use, transportation, housing, and environmental protection.	County elected leadership and staff participate regularly on boards and working groups of both the Baltimore Metropolitan Council and Washington Metropolitan Council of Governments. Through the Transportation & Land Use Connections (TLC) grant program in 2025, the County received regional support for the Brooklyn Park bicycle and pedestrian connectors project (Priority Project #3 of the BP Neighborhood Study), to study the feasibility of three new paths to increase walking in the area. The TLC grant program also supported the analysis and preliminary design of pedestrian connections in Priority Project #4 this year.	Participation in Baltimore Metropolitan Council and Washington Metropolitan Council of Governments	In Progress
Goal BE1	Policy BE1.4	c. Enhance coordination between the City of Annapolis, the County, and State partners in current planning and development where impacts cross jurisdictions and responsibility, particularly along key corridors such as MD2, Forest Drive/MD665 and MD450. Establish an MOU or other formal mechanism to require regular coordination between agency partners to ensure alignment in assessing impacts of development proposals on land use and infrastructure and coordinating mitigation and implementation of recommended improvements.	Not yet started.	Status of MOU	Not Yet Started
Goal BE1	Policy BE1.4	d. Create a mechanism and process that requires coordination between the City of Annapolis, the County, and State partners in long-range land use, transportation and infrastructure planning. Implement quarterly agency meetings, in addition to existing mechanisms, to align priorities and investment.	Not yet started.	Status of ongoing meetings	Not Yet Started
Goal BE1	Policy BE1.5: Encourage use of vacant or underutilized County-owned surplus properties to support environmental conservation and community benefit.				
Goal BE1	Policy BE1.5	a. Continue to review all County, Board of Education and State surplus properties in accordance with Plan2040, Region Plans, Greenways Plan, and other adopted plans and implementing programs to determine if there is a current or long range need to retain the property for conservation, afforestation (including to meet offsite forest conservation ordinance requirements), public use (such as open space or recreational uses), or for other uses (such as development of affordable housing).	Surplus properties are reviewed by County agencies, in accordance with approved plans and programs, to determine if there is a current or long range need to retain the property in accordance with the County's master plans. The County is partnering with ACDS to plan for an affordable housing development on a surplus property in the Glendale Terrace neighborhood in Glen Burnie.	Review of surplus properties	In Progress
Goal BE1	Policy BE1.5	b. Continue keeping local land trusts informed of surplus properties in environmentally sensitive areas.	DRP and OPZ staff regularly coordinate with land trusts on natural resource land conservation opportunities.	Track information sharing efforts	In Progress

Implementation Plan Matrix

Planning for the Built Environment

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE2: Preserve the agricultural and rural character of the County's Rural and Agricultural Policy Area.	Policy BE2.1: Maintain limited development patterns compatible with and intrinsic to the rural parts of the County by using the Rural and Agricultural land use designation as the primary planning mechanism for preserving the character of the County's Rural and Agricultural Policy Area. Limit development to rural densities beyond the boundary of County's public sewer service area.				
		a. Maintain the Rural Agricultural (RA) and Rural Low Density (RLD) Zoning districts as the primary implementation strategy for the Rural and Agricultural Development Policy Area. Do not support upzoning of properties that are not consistent with the most current adopted Land Use Plan.	Comprehensive zoning analysis is conducted as part of Region Plans. Zoning Maps for Regions 2, 4, and 7 were approved by the County Council in 2024; zoning maps for Regions 1, 3, and 9 were approved by the County Council in 2025. The Comprehensive Zoning Map for Region 6 was approved by the County Council in March 2026 and for Region 8 in April 2026. The Region 5 Comprehensive Zoning Map is expected to be approved in June 2026.	Number of properties and acres of land upzoned from RA and RLD to higher density/intensity zones	In Progress
		b. Consider the historic development patterns such as cross-road communities and encourage these patterns to be respected.	There is a study underway to examine and potentially reclassify roadways in the County. AECOM is leading the effort and OOT is the consultant manager. OPZ analyzed cross-road communities, such as Churchton, as part of the Region 8 and 9 planning processes. In 2025, the Region 9 Plan received approval, and the Region 8 Plan received approval in 2026.	Status of study.	In Progress
		c. Revise zoning and development provisions as needed to ensure development is compatible with rural character. During the Region Planning process, consider the guidelines developed in the South County Small Area Plan.	As OPZ concludes region planning, staff are beginning to work on projects focused on bolstering South County's rural character, with the expectation of identifying and recommending Code changes to address this strategy.	Status of reforms to County Code (Articles 17 and 18)	In Progress

Implementation Plan Matrix Planning for the Built Environment

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE2	Policy BE2.1	d. Consider additional updates to the zoning ordinance to enable diversification of on-farm activities that are accessory to the principal use, so that farms and farmers may continue thriving in a changing economy.	Bills 68-20 and 69-20, passed in 2020, expanded uses allowed on farms to include farm alcohol production facilities and farm special events and site stays. Bill 74-21 approved in 2021 provides some relief from site development plan requirements for certain farm-related improvements. In 2023, Bill 62-23 passed, allowing farm dual uses, such as contractor yards, farm vehicle and equipment repair, and skilled trades, with required conditions; and Bill 63-23 clarified and modified permit exemptions for certain agricultural buildings. Bill 29-25, effective in July of 2025, established a new conditional use of Large Animal Veterinary Clinics for vet clinics specifically located in Ag Buildings on farms in the RA district to serve large farm animals and livestock.	Status of reforms to County Code (Articles 17 and 18)	Completed
Goal BE2	Policy BE2.1	e. Continue to consider and evaluate the recommendations of the Agriculture, Farming and Agritourism Commission to promote, coordinate, develop, further and establish agriculture, farming and agritourism in the County for implementation.	The Agricultural Commission identified issues in the County Code and collaborated with County staff and the County Council to address them. The Status Update for Strategy BE2.1d lists examples of Code reforms shaped by Commission recommendations. In 2024, the passage of Bill 94-24 codified the Agricultural Commission.	Status of evaluation of Commission recommendations; status of implementation of Commission recommendations when evaluation indicates implementation is advisable.	In Progress
Goal BE3: Preserve and strengthen the County's existing and historic communities by encouraging resident participation in the planning processes, with particular emphasis on involvement of historically underrepresented and marginalized communities.					
Goal BE3	Policy BE3.1	a. Improve community input into the planning and development processes by reviewing and revising the community meeting and input process for development applications.	Green Notice OPZ-20-11-Rev describes the reforms to the community meetings for development applications. In 2020, the community meetings for development applications transitioned to a virtual platform. The new system increased public notification, improved access to information about proposed projects, recorded and made the meetings available for remote and asynchronous viewing, and made meetings more accessible and convenient. In 2022, an option for meeting in-person was established.	Status of reforms to community meetings for development review	Completed

Implementation Plan Matrix Planning for the Built Environment					
Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE3	Policy BE3.1	b. Ensure each community is represented during the Region Planning process.	Public outreach for Region Plans included a variety of approaches to promote input from all communities; staff leveraged traditional and digital media, held in-person and virtual open houses, and attended community-hosted festivals and presentations. OPZ participated in 28 public outreach events in 2025. In 2024 and 2025, the County funded grants for local nonprofits to further engage underrepresented communities. Visit Region Hub sites and check the Region Plans for more details; start at aacounty.org/regions . Stakeholder Advisory Committees (SACs) played a key role in developing the Region Plans, meeting regularly to collaborate on goals and strategies for their Regions, and making recommendations on proposed zoning changes during the comprehensive zoning process. Seeking a diverse group of representatives, elected officials considered locations (residence or employment), organizational affiliations, and skill sets of SAC applicants.	Statistics on public engagement in region plans, including demographics	Completed
Goal BE3	Policy BE3.1	c. Identify the character of each community in terms of environmental and historic resources, unique features, types of uses, densities, specific land use and development issues to address.	Region Plans include descriptions of the physical character, environmental and historic resources, development patterns, and challenges of communities within each Region. Many also include special sections on smaller areas where a tailored vision for the future can be used to help guide development and redevelopment for compatibility with a community's character.	Status of analyses in Region Plans	Completed
Goal BE3	Policy BE3.1	d. Explore and identify funding possibilities for improvements to address community problems and priorities to improve livability.	County Departments including DPW, OOT, and DRP are engaged with communities to respond to localized problems and improve livability. Funding is commonly sought for such projects. The Resilience Authority of Annapolis and Anne Arundel County provides additional capacity and obtains grants to help communities address issues like flooding. In 2025, Anne Arundel County and the Resilience Authority received a national grant to design three coastal sites, advancing regional sediment management and marsh restoration.	Track identified and funded improvements	In Progress
Goal BE3	Policy BE3.1	e. Revise the County Code as necessary to remove regulatory barriers that inhibit improvements within communities or specific neighborhoods.	Recommendations for County Code changes are identified in Region Plans.	Status of reforms to County Code (Articles 17 and 18)	In Progress
Goal BE3	Policy BE3.1	f. After the 2020 Census data is available, prepare updated population and household forecasts to better assess needs of the communities.	For consistency across the Region Plans, OPZ used 2020 census data in demographic analyses and forecasts.	Status of analyses in Region Plans	Completed
Goal BE3	Policy BE3.1	g. Ensure infill and redevelopment in the County's Neighborhood Preservation Policy Area complements or blends with the existing built and planned character of the area and the cultural and environmental heritage of the area.	The development review process uses existing County Code requirements to promote compatibility.	Track development patterns, number of units and location	In Progress

Implementation Plan Matrix Planning for the Built Environment

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE3	Policy BE3.1	h. Provide the communities with data-driven impact analysis of regional land use and transportation policies.	Recent land use and transportation studies with an impact analysis include the Parole Mobility Study (February 2021), Vision Zero (2022), the Brooklyn Park Mobility Study (2023), and Walk and Roll (2023). Region Plans are informed by briefing papers on land use and transportation issues and conduct impact analysis of proposed zoning changes relative to transportation, drinking water and sewer system capacity, and stormwater runoff / water quality.	Publication of reports	Completed
Goal BE3	Policy BE3.2: Ensure infill development and redevelopment in existing residential neighborhoods are compatible in scale, use, form and intensity with the surrounding neighborhood character.				
Goal BE3	Policy BE3.2	a. Strengthen the subdivision, development and zoning regulations to ensure high-quality new development and redevelopment in established communities.	Bill 2-25, effective July 2025, encourages redevelopment of previously improved properties.	Status of reforms to County Code (Articles 17 and 18)	In Progress
Goal BE3	Policy BE3.2	b. Use the Region Plan process to explore the need for additional tools to guide neighborhood development, such as area design guidelines, form-based code overlays, or urban design standards.	The County Council approved Region Plans for Regions 2, 4, and 7 in 2024 and Regions 1, 3, and 9 in 2025. The Region 6 Plan was approved in March 2026 and the Region 8 Plan was approved in April 2026. The Region 5 Plan is expected to be approved in June 2026. Strategies and tools for neighborhood development are incorporated into the Region Plans. Where communities could benefit from additional analysis and engagement, Region Plan strategies provide the direction to develop Sector Plans.	Status of analyses in Region Plans	In Progress
Goal BE4: Support quality of life and economic vitality in County Peninsula Policy Areas, while preserving the environmentally sensitive areas.	Policy BE4.1: Prioritize protection of sensitive environmental features on County peninsulas during long range planning efforts.				
Goal BE4	Policy BE4.1	a. Through the Region Planning process, identify sensitive environmental features and preserve them through regulatory tools, acquisition, or partnership with private land trusts or other agencies.	The County Council approved Region Plans for Regions 2, 4, and 7 in 2024 and Regions 1, 3, and 9 in 2025. The Region 6 Plan was approved in March 2026 and the Region 8 Plan was approved in April 2026. The Region 5 Plan is expected to be approved in June 2026. Maps of environmentally sensitive areas are incorporated in the Region Plan process, and implementation strategies that promote conservation are included in the Plans.	Status of analyses in Region Plans	In Progress

Implementation Plan Matrix Planning for the Built Environment					
Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE4	Policy BE4.1	b. Consider vulnerability to sea level rise, coastal flooding and nuisance flooding during land use, development and zoning processes. Consider expansion of the Critical Area to include these areas.	The County conducted an updated sea level rise risk assessment. Anne Arundel County also partnered with the US Navy and City of Annapolis on a Military Installation Resilience Review to assess risks, including sea level rise and flooding, and recommend mitigation measures. Information on sea level rise and flooding is also considered in the Region Plans.	Status of development of tools and procedures to analyze sea-level rise and flooding in review processes.	In Progress
Goal BE4	Policy BE4.1	c. Reduce residential densities on peninsulas where appropriate through the land use and zoning process. Do not support upzoning of residential densities that are inconsistent with the most current adopted Land Use Plan.	The County conducted a comprehensive zoning review for the Region Plans. OPZ recommended zoning changes, including reducing density in certain areas on peninsulas, to be consistent with the Plan2040 Planned Land Use Map. Tables with zoning change information are available on Region Hub sites; start at aaccounty.org/regions .	Track number and acres of zoning changes	In Progress
Goal BE4	Policy BE4.1	e. Review and update the County Code to improve the retention of natural features and replanting of native species when developing or redeveloping, especially in Peninsula policy areas and Critical Areas.	Bill 2-25, effective July 2025, encourages redevelopment and includes provisions for the preservation and conservation of natural features, including within the Critical Area.	Status of County Code updates	In Progress
Goal BE4	Policy BE4.2: Ensure the maritime industry remains a viable driver of economic growth and stability in the Peninsula Policy Areas.				
Goal BE4	Policy BE4.2	a. Retain the Maritime land use and designation and the appropriate Maritime zoning district of the existing marinas.	The County Council approved Region Plans for Regions 2, 4, and 7 in 2024 and Regions 1, 3, and 9 in 2025. The Region 6 Plan was approved in March 2026 and the Region 8 Plan was approved in April 2026. The Region 5 Plan is expected to be approved in June 2026. Comprehensive zoning was conducted as part of Region Plan processes. Planned Land Use and Zoning maps prepared for Regions 1, 3, 4, 6, 7, and 9 incorporated consideration of marinas and recommendations for appropriate designations. Approved Zoning updates are accessible on the County's Zoning Map and shown in tables on Region-specific Hub sites and within approved Region Plans; go to aaccounty.org/regions .	Track number and acres of zoning changes	In Progress
Goal BE4	Policy BE4.2	b. Analyze small-scale non-conforming marinas in residential areas to determine whether a new zoning district and requirements should be established that are more compatible with the surrounding community.	Stakeholder Advisory Committees for Regions 4, 7, and 9 made recommendations related to marinas in residential areas. The County Council passed Bill 3-24 in 2024 to promote compatibility with residential areas; this Bill created the MA-1B Neighborhood Marina zoning district with provisions for uses and scale of development for small marinas.	Status of reforms to County Code (Articles 17 and 18)	Completed
Goal BE4	Policy BE4.2	c. Review Maritime use requirements to ensure environmental protection, adaptability to sea level rise, and adequacy of transportation infrastructure.	Not yet started.	Status of review	Not Yet Started

Implementation Plan Matrix Planning for the Built Environment

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE4	Policy BE4.2	d. Ensure that the maritime industry is represented during the Region Planning process.	OPZ sought input from and recommended members of the Maritime Industry for Stakeholder Advisory Committees (SACs) for the Region Plans. The Region 1 SAC appointments included two representatives and the Region 9 SAC had three representatives with maritime affiliations. (Each SAC consisted of 9-15 members per Region.)	Track participation of maritime industry in Region Plans	Completed
Goal BE4	Policy BE4.3: Improve the adequacy and safety of critical transportation corridors in Peninsula Policy Areas.				
Goal BE4	Policy BE4.3	a. Identify and invest in solutions to relieve congestion and enhance safety on peninsula corridor roadways.	Operational improvement projects in vicinity of Bay Bridge have been implemented, and the Maryland Transportation Authority's Bay Crossing Study is nearing completion. The County's approved FY26 budget includes funding for a new electric ferry service between Annapolis, Queen Anne's County, and Baltimore. OOT is implementing recommendations from the Forest Drive Safety Study. The study corridor is approximately 2.75-miles in length from Bywater Road to Arundel on the Bay Road. A widening project (in design) will provide an additional eastbound travel lane along MD 214 from MD 468 to east of Loch Haven Road, including bicycle compatible shoulders and intersection improvements at Loch Haven Road. The College Parkway safety improvements study is complete, and the County is working on implementation.	Status of analyses in Region Plans	In Progress
Goal BE4	Policy BE4.3	b. Develop comprehensive action plans and provide resources for management and/or evacuation of vulnerable peninsula areas during emergency events.	OEM updated the County's Emergency Operations Plan, which included revisions to the base plan and the Emergency Support Functions (ESFs). The plan is under final review by the Office of Law to ensure legal requirements are met. The County Evacuation Plan is undergoing review, revisions, and updates. FEMA adopted and approved the Hazard Mitigation Plan 2025 update on 9/8/25.	Status of emergency response plans	In Progress
Goal BE5: Focus and encourage carefully planned and high quality development, redevelopment and revitalization in the Targeted Development, Redevelopment and Revitalization Policy Areas while meeting environmental requirements.		Policy BE5.1: Align zoning and development regulations in the Targeted Development, Redevelopment and Revitalization Policy Areas to encourage private sector development and redevelopment that enhances surrounding community character.			

Implementation Plan Matrix Planning for the Built Environment

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE5	Policy BE5.1	a. Adopt zoning and development tools tailored to the distinct Targeted Development, Redevelopment and Revitalization Policy Areas that promote high quality design that supports walking, biking, and transit.	Bill 75-24 revised Mixed Use Districts to improve applicability in today's market and implement Plan2040 recommendations. Bill 2-25 streamlined the development process and revised Articles 17 and 18 to encourage redevelopment. Bill 30-25 revised the overlay regulations to allow stacked townhouses as a permitted use, made adjustments to allowed density and building heights, and slightly expanded the overlay boundary to include six additional lots in the BWI Mixed Use Overlay. Bill 81-25 revised transportation APF standards, provided for multi-modal transportation mitigation, and revised standards for transportation impact fee credits. Bill 87-25 updated the Odenton Town Center (OTC) zoning districts to align with the 2023 OTC Master Plan and moves some properties from one OTC district to another.	Status of reforms to County Code (Articles 17 and 18)	In Progress
Goal BE5	Policy BE5.1	b. Expand incentives to encourage business and employment growth in Targeted Development, Redevelopment and Revitalization Policy Areas, such as density bonuses, impact and connection fee reductions, increased design flexibility and other regulatory incentives.	The County's approved Parole Town Center (2023) and Odenton Town Center (2024) Master Plans include Code reforms to facilitate redevelopment and revitalization in those area. The Redevelopment Bill (2-25), effective July 2025, includes provisions to allow mixed use and greater regulatory flexibility for projects that meet the redevelopment definition and are located in Targeted Development and Redevelopment Policy Areas.	Status of reforms to County Code (Articles 17 and 18)	Completed
Goal BE5	Policy BE5.1	c. Review land use during the Region Plan process in the Targeted Development, Redevelopment and Revitalization Development Policy Areas and modify as appropriate to support housing needs, economic development and job creation. Comprehensive zoning for these areas should be consistent with the adopted land use plan.	County staff and Region Plan Stakeholder Advisory Committees reviewed planned land use and zoning and made recommendations for changes in Targeted Areas to support housing needs and economic development. The County Council approved Region Plans and Zoning Map updates for Regions 1, 2, 3, 4, 7, and 9 in 2024-2025; the Region 6 Plan in March 2026; and the Region 8 Plan in April 2026. The Region 5 Plan is expected to be approved in June 2026.	Status of analyses in Region Plans	In Progress
Goal BE5	Policy BE5.1	d. Evaluate options to support provisions of structured parking to promote efficient land use and vibrant development in Targeted Development, Redevelopment, and Revitalization Areas.	Development requirements in Parole Town Center include standards for structured parking for larger projects (§ 17-7-908(b)).	Status of reforms to County Code (Articles 17 and 18)	In Progress
Goal BE5	Policy BE5.1	e. Review zoning designations in Targeted Development, Redevelopment and Revitalization Areas to facilitate quality development.	County staff and Region Plan Stakeholder Advisory Committees reviewed planned land use and zoning and made recommendations for changes in Targeted Areas to support housing needs and economic development. The County Council approved Region Plans and Zoning Map updates for Regions 1, 2, 3, 4, 7, and 9 in 2024-2025; the Region 6 Plan in March 2026; and the Region 8 Plan in April 2026. The Region 5 Plan is expected to be approved in June 2026.	Status of analyses in Region Plans	In Progress

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE5	Policy BE5.1	f. Revise the County Code to provide greater flexibility for redevelopment, while meeting the vision of the Region. Consider changes to density allowances, setbacks, reforestation, open space, and other provisions.	Effective July 2025, Bill 2-25 streamlines the development review process and creates additional incentives in Articles 17 and 18 to encourage redevelopment.	Status of County Code updates	Completed
Goal BE5	Policy BE5.2: Ensure that adequate capacity exists prior to or concurrently with development through Adequate Public Facilities Ordinance requirements and prioritizing necessary capital investments and infrastructure improvements to support development in the Town Center, Critical Economic and Transit-Oriented Policy Areas.				
Goal BE5	Policy BE5.2	a. Prioritize the Capital Program to provide public amenities within Targeted Development, Redevelopment and Revitalization areas.	The County included several significant Capital Projects in the FY25 and FY26 Approved Budgets for facilities and infrastructure projects to service Targeted Development, Redevelopment, and Revitalization Areas. Examples of projects include the replacement of the Center of Applied Technology (CAT) North facility, Old Mill High School, and Old Mill Middle School North; construction of a Joint 911 Public Safety Center; new structured parking garage near the Odenton MARC Station; extension of the BWI Trail and multimodal safety improvements along Belle Grove Road to Ritchie Hwy; park improvements and construction of a community center in Brooklyn Park; and a new library in Glen Burnie and replacement of the elevator in the Brooklyn Park Library.	Track capital projects in Targeted Development, Redevelopment and Revitalization Areas	In Progress
Goal BE5	Policy BE5.2	b. Update the Adequate Public Facilities Ordinance to improve its effectiveness in ensuring public services and infrastructure are provided to support development and redevelopment. In particular, develop a new Growth and Infrastructure Policy based on Montgomery County's Growth and Infrastructure Policy which uses data-driven analysis to identify impacts to the school system based on housing growth and redevelopment trends, housing type, home ownership turnover, and student generation rates and cycles. In addition, consider a comprehensive transportation review to ensure multimodal capacity for development.	Schools and Transportation working groups conducted reviews of APF requirements. The Schools working group provided a final report with recommendations in May 2023, and the County Council passed Bill 52-23 in July 2023 to incorporate the recommended reforms. Bill 81-25, adopted in December 2025, revised the APF ordinance for transportation to require adequacy tests that ensure current and future development provides sufficient improvements to address their impacts on the entire transportation network. This update is consistent with the County's long-range plans and policies, including Plan2040, Move Anne Arundel!, Complete Streets, and Vision Zero.	Status of APFO reforms	Completed

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Planning for the Built Environment

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE5	Policy BE5.2	c. Identify key capital improvement projects for each of the Targeted Development, Redevelopment and Revitalization Policy Areas to promote and facilitate economic and residential development and redevelopment, specifically within the center. Identify and coordinate capital improvement projects with County agencies and key stakeholders.	The Parole Town Center Master Plan, Odenton Town Center Master Plan, and Glen Burnie Town Center Revitalization Master Plan each identify Capital Improvement Projects to support redevelopment and revitalization. Capital projects planned in Odenton include a new community park, road and sidewalk improvements, and a parking garage at the MARC train station. Capital projects planned for Parole include a new transit center, traffic management improvements, and pedestrian connectivity improvements. Projects for Glen Burnie include park improvements, streetscape improvements, and renovation of the public plaza.	Track capital projects in Targeted Development, Redevelopment and Revitalization Areas	In Progress
Goal BE5	Policy BE5.2	d. Utilize financial and regulatory incentives and development agreements to encourage growth in Targeted Development, Redevelopment, and Revitalization Policy Areas, and evaluate the use of incentives, such as density enhancements, impact and connection fee abatement, reduction in setback requirements, height bonuses, and FAR increases.	Incentives like tax credits and fee reductions continue in select areas, as codified, to encourage growth in Targeted Areas. Regulatory incentives are incorporated into the updates of the Parole and Odenton Town Center Master Plans. Recent developments in the Parole and Odenton Town Centers capitalized on incentives, including density bonuses. Glen Burnie also continues to benefit from the creation of the sustainability overlay.	Number and financial value of incentives and agreements utilized in Targeted Development and Revitalization Areas	In Progress

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE5	Policy BE5.2	e. Provide safe bicycle and pedestrian connections within and to Targeted Development, Redevelopment and Revitalization Policy Areas.	The County has several bicycle and pedestrian mobility projects underway in Targeted Areas: - Parole - Riva Road Shared Use Path (SUP): from Speicher Drive to Forest Drive, with improvements at the crossing locations of Riva Road along the path - Poplar Trail to South Shore Connection: shared use path connection from the current end of the South Shore Trail at the intersection of MD 2 and MD 450 to the proposed end of the City of Annapolis's West-East Express Trail at Gibraltar Avenue - Housley: design and construction of a shared use path to fill gaps on Housley Road from the terminus of the existing SUP to the South Shore Trail on Bestgate Road - Odenton - South Shore Trail: extension into Odenton - Odenton Grid Streets: This project is to design, acquire rights-of-way, and construct road improvements, pedestrian and bicycle facilities, and streetscape improvements to grid streets within the Odenton Town Center area. - Glen Burnie 177 to 648 improvements by the Glen Burnie Transit Center - Dorsey Road to the MARC station trail extension by DRP - Countywide - Sidewalk improvements adjacent to Arundel High School - Blue Water Boulevard Shared-Use Path: This project will design shared-use path along Blue Water Boulevard from Portland Station Lane / Regiment Way to MD 175 (Annapolis Road).	Track pedestrian and bicycle access projects in Targeted Development and Revitalization Areas	In Progress
Goal BE5	Policy BE5.2	f. Provide public transportation connections within and to Targeted Development, Redevelopment and Revitalization Policy Areas.	The County added the BWI Express Route and expanded the South County Call and Ride.	Track public transportation service levels in Targeted Development and Revitalization Areas	In Progress
Goal BE5	Policy BE5.2	g. Implement recommendations from the School Adequate Public Facilities workgroup to balance enrollment and allow for appropriate levels of development in Targeted Development, Redevelopment, and Revitalization Policy Areas.	The adoption of Bill 52-23, combined with the completion of Countywide school redistricting in 2025, addressed the previous facility capacity constraints and frequent school chart closures that impacted the approval of residential construction projects. The majority of County schools were open to new enrollment over the past two years. The final phase of redistricting will go into effect in the 2026-2027 school year.	Status of County Code updates	Completed
Goal BE6: Promote and facilitate economic growth and job creation within Critical Economic Development Policy Areas.	Policy BE6.1: Retain appropriately zoned land in the Critical Economic Development Policy Area to meet the County's projected economic development needs.				

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE6	Policy BE6.1	a. Coordinate with Anne Arundel Economic Development Corporation to anticipate the County, regional and national economic trends and land use demands. Consider changes to the land use plan and comprehensive zoning changes within the Critical Economic Development Policy Area to meet these demands.	AAEDC provided data and analysis to support Region Plans, informing updates to planned land use and comprehensive zoning. The County Council approved Region Plans and Zoning Map updates for Regions 1, 2, 3, 4, 7, and 9 in 2024-2025; the Region 6 Plan in March 2026; and the Region 8 Plan in April 2026; and, the Region 5 Plan in June 2026.	Preparation of employment projections and land demand	In Progress
Goal BE6	Policy BE6.2: Provide clear regulatory standards and a flexible process that supports high-quality design and appropriately scaled development incentives to promote development of major economic drivers, regional destinations, employment centers, and support businesses and services within a built environment that enhances community quality and sustainability.				
Goal BE6	Policy BE6.2	a. Revise County zoning and development regulations to encourage high-quality development that promotes walking, biking, and transit and reduces the need for variances and modifications to accommodate growth of employment centers.	The County Council adopted Bill 75-24 in December 2024 to update the Mixed Use Zoning Districts. The bill revised and renamed the four previous Mixed Use Zoning Districts and added one more. The new Mixed Use zones provide a range of scale of development to fit different communities around the County. Mixed-use Code reform includes design requirements to support walking and biking.	Status of reforms to County Code (Articles 17 and 18)	Completed
Goal BE6	Policy BE6.2	b. Develop strong multimodal links between employment centers, community attractions, and transit-oriented areas.	Multiple public transportation and multimodal projects are underway in Targeted Areas. The County added a new BWI Express Route to the Annapolis Mall and expanded the South County Call and Ride service area. Shared-use paths are in progress from Arundel Mills to BWI Loop and along the east side of MD 713 (Ridge Road) from Arundel Way to MD 176 (Dorsey Road). With support from MDOT SHA, the MD 713 project includes stormwater management and intersection upgrades; construction is expected in 2026. The BWI Trail Spur extension from Maple Road to Nursery Road light rail station is funded for construction and made possible with over \$6 million in grant support from MDOT, through the Transportation Alternatives and Kim Lamphier Bikeways Grant programs.	Track public transportation service levels in Targeted Development and Revitalization Areas	In Progress
Goal BE6	Policy BE6.2	c. Invest in reliable transit services for major destinations.	In 2025, the County added a free express route from Annapolis Mall to BWI Thurgood Marshall Airport, with intermediate stops at Crownsville and Millersville Park & Ride.	Track public transportation service levels in Targeted Development and Revitalization Areas	In Progress

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE6	Policy BE6.2	d. Implement identified roadway improvements to ensure adequate capacity for economic drivers.	The County is collaborating with MDOT SHA on road widening and added capacity projects along MD 2, MD 3, MD 214, MD 170, and I-97. When possible, projects include bicycle and pedestrian infrastructure. OOT is working with MDOT SHA on cost-sharing.	Track proposed roadway projects	In Progress
Goal BE7: Promote vibrant, high-quality development in Town Centers that provides opportunities to live, work, learn, and play without daily use of a car.	Policy BE7.1: Provide clear regulatory standards with flexibility to support high-quality design and incentives scaled to promote mixed-use development and redevelopment; and provide people-centered amenities and a built environment that will enhance community quality and sustainability.				
Goal BE7	Policy BE7.1	a. With local input, update, and implement recommendations of the Odenton and Parole Town Center Plans.	The County Council approved the Parole Town Center Master Plan in 2023 and the Odenton Town Center Master Plan in 2024. Implementation is underway and can be monitored through the reporting cycles for these plans.	Status of analyses in Region Plans	In Progress
Goal BE7	Policy BE7.1	b. With local input, develop and implement a Town Center Plan for Glen Burnie.	A Glen Burnie Town Center Master Plan effort has not begun, but several other major initiatives are underway or have been completed. These efforts will impact and be incorporated into a future Master Plan. The County published the Glen Burnie Town Center Revitalization Market Study in 2021 and the Revitalization Plan in 2022. In 2025, AAEDC completed implementation of a \$250,000 State grant for improvements to the Glen Burnie Town Center, in partnership with the organization Better Block. This initiative included a new mural in Rotary Park and the installation of parking and wayfinding signage in the Town Center. Also, the Baltimore Community Foundation awarded AAEDC funding for revitalization and placemaking work in the Glen Burnie Town Center. This supported AAEDC's management of the Glen Burnie Farmers Market which was held from June-September 2025 and attracted an average of 150 visitors per week. AAEDC continued to implement Project Restore Funds and Façade Improvement Funds from the Maryland Department of Housing and Community Development (DHCD) to fill vacant spaces and improve the facades of vacant spaces. In 2025, the County selected Sawmill Partners LLC for the redevelopment of County-owned property at 7409 B&A Boulevard.	Status of Glen Burnie Town Center Plan	In Progress

Implementation Plan Matrix Planning for the Built Environment					
Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE7	Policy BE7.1	c. Revise the County Code to include Town Center development regulations that promote a high-quality urban community with civic amenities.	Bill 64-20, passed September 2020, established the Glen Burnie Sustainable Community Overlay Area. The updated Parole (2023) and Odenton (2024) Town Center Master Plans include recommendations to reform the County Code to promote high-quality development; the County Council approved the Master Plans and County Code updates.	Status of reforms to County Code (Articles 17 and 18)	Completed
Goal BE7	Policy BE7.1	d. Incorporate transportation studies into Town Center planning to develop strong multimodal links within Town Centers and among employment centers, community attractions and transit-oriented areas.	Findings from transportation studies are incorporated into the Master Plans for the Parole and Odenton Town Centers, such as multi-modal transit centers and mobility improvements. Additional transportation planning is ongoing: Examples in Parole include the South Shore-Poplar Trail connection study, the West Street safety study, and the Spruill Road extension study.	Track public transportation service levels in Town Centers	In Progress
Goal BE7	Policy BE7.1	e. Develop and implement Design Guidelines to promote quality design and a sense of place in Town Centers.	Parole and Odenton Town Center Master Plans both incorporate design guidelines that are documented in the Master Plans and the County Code. Implementation is ongoing through new development and redevelopment in each Town Center.	Status of design guidelines	In Progress
Goal BE7	Policy BE7.1	f. Through the Region Planning process, evaluate the extent of land included in Town Center land use designations to accommodate the County's forecasted development needs.	The draft Region 5 Plan and related comprehensive zoning recommendations follow the land use guidance from the 2024 OTCMP. OPZ anticipates the draft Region 5 Plan and Zoning Map to be approved in 2026. The Region 3 Plan revised the Glen Burnie Town Center Planned Land Use area. The Region 6 Plan, approved by the Council in March 2026, includes a recommendation for a modest expansion of the Town Center Planned Land Use to align with the existing boundary of the Parole Town Center.	Inclusion of evaluation in Region Plans	In Progress
Goal BE8: Encourage hubs of limited commercial and community services for rural or suburban area residents in locations where such uses exist or have traditionally existed.					
	Policy BE8.1: Provide a development framework and incentives to encourage a mix of commercial, service and residential uses within Village Centers that are compatible with the scale and character of the surrounding community. Integrate people-centered amenities and multimodal connectivity to surrounding residential neighborhoods.				
Goal BE8	Policy BE8.1	a. With local input, develop and implement a sector plan for each Village Center.	A scope of work and timeline for completion of the sector plans is underway.	Status of Village Center Plans	In Progress

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE8	Policy BE8.1	b. Revise the County Code to include development regulations that enable the development of a mixed-use, suburban or rural Village Center and amenities.	The County Council adopted Bill 75-24 to update the Mixed Use Zoning Districts. The Bill revised and renamed the four previous Mixed Use Zoning districts and added one for small scale developments. The new Mixed Use zones provide a range of development scales to fit different communities around the County, including suburban and rural areas.	Status of reforms to County Code (Articles 17 and 18)	Completed
Goal BE8	Policy BE8.1	c. Through the Region Planning process, evaluate the extent of land included in Village Center land use designations to accommodate the County's forecasted development needs.	Analysis of each Region's development capacity was part of region planning. Approved Region Plans include recommendations for updates to Village Centers, where appropriate to community character. The County Council adopted Region Plans for Regions 2, 4, and 7 in 2024 and Regions 1, 3, and 9 in 2025. The Council approved the Region 6 Plan in March 2026 and the Region 8 Plan in April 2026. Approval of the Region 5 Plan occurred in June 2026.	Inclusion of evaluation in Region Plans	Completed
Goal BE8	Policy BE8.1	d. In village centers and mixed-use areas, explore revising parking and similar regulations (such as setbacks, lot coverage, etc) related to construction of housing.	Bill 75-24 updated Mixed Use zoning districts and adjusted bulk requirements to provide more flexibility in site design for eligible projects.	Status of County Code updates	In Progress
Goal BE8	Policy BE8.1	e. Promote development of neighborhood mixed-use commercial and service hubs near and compatible with residential neighborhoods, linked by bicycle and pedestrian connections and to allow shorter vehicle trips for many daily needs.	Zoning and development tools are in place; implementation is occurring through comprehensive zoning, site design, and bicycle-pedestrian planning.	Status of zoning and development tools	In Progress
Goal BE9: Provide a high-quality mix of employment, residential, commercial and service uses near existing or funded transit stations.	Policy BE9.1: Encourage and facilitate mixed-use development and redevelopment around transit that is compatible with the surrounding community and provides connections to employment centers, community attractions and residential areas.				
Goal BE9	Policy BE9.1	a. With local input, develop and implement a master plan for transit station areas.	The County contracted with a consultant to study development potential around transit stations. OOT supported a light rail Transit Oriented Design plan, along with Baltimore City, Baltimore County, and the State. The Odenton Town Center Master Plan (2024) focuses on transit-oriented development. The Benfield Corridor Study (2025) incorporates local transit needs to support future bus service.	Status of Transit Station Area Plans	In Progress

Implementation Plan Matrix Planning for the Built Environment					
Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE9	Policy BE9.1	b. Revise zoning and development regulations to promote transit-oriented development.	Recent updates to the Parole (2023) and Odenton (2024) Town Center Master Plans, as well as the Mixed Use Zoning regulations, will serve to promote transit-oriented development (TOD). Additional recommendations for Code changes may follow the study of transit station area development.	Status of reforms to County Code (Articles 17 and 18)	In Progress
Goal BE9	Policy BE9.1	c. Invest in transportation links between transit-oriented areas and regional destinations.	Transit services experienced 95% on time performance in 2025. In 2025, the County added a free express route from Annapolis Mall to BWI Thurgood Marshall Airport, with intermediate stops at Crownsville and Millersville Park & Ride. The County's approved FY26 budget includes funding for a new electric ferry service between Annapolis, Queen Anne's County, and Baltimore.	Track public transportation service levels in Transit Station Areas	In Progress
Goal BE9	Policy BE9.1	d. Encourage the redevelopment of surface parking lots at high-use transit facilities to parking structures or mixed-use development containing structured parking to support higher utilization and more efficient use of land.	In 2025, the State released a Request for Proposals (RFP) for West Lot development at the Odenton MARC station. The County was awarded \$750,000 from MDOT to support pre-construction of a new parking garage. Additionally, OOT supported a light rail Transit Oriented Design plan, along with Baltimore City, Baltimore County, and the State.	Status of parking structure projects near transit stations	In Progress
Goal BE10: Relieve traffic congestion and improve mobility options and safety in the Critical Corridor Policy Areas.	Policy BE10.1: Reduce traffic congestion, provide adequate infrastructure and reliable multimodal connections, and improve safety in Critical Corridor Policy Areas.				
Goal BE10	Policy BE10.1	a. Prioritize transportation improvements in Critical Corridor Policy Areas to reduce traffic congestion and improve safety.	Safety, capacity, and multimodal upgrades from Waugh Chapel Road to MD 32 are underway, and Pedestrian Safety Action Plans (PSAPs) are underway on MD 3 and MD 2. Along Route 2 in Brooklyn Park, OOT is conducting a Ritchie Hwy visioning study. MDOT SHA is also designing improvements from Ordinance Road to Walton Avenue that address safety, accessibility, and connectivity through upgrades to the bicycle-pedestrian infrastructure, vehicle travel lanes, landscaping, and stormwater management.	Number and type of transportation projects	In Progress

Implementation Plan Matrix Planning for the Built Environment

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE10	Policy BE10.1	b. With stakeholder input, develop and implement plans to identify critical mobility connections, safety challenges, and provide tailored multimodal solutions along each identified corridor.	A Ritchie Highway visioning plan is underway, in line with the process and goals of the Brooklyn Park Mobility Audit, with enhanced stakeholder input and support from Communities of Hope and Greater Baybrook Alliance (GBA). Additionally, a Vision Zero work group meets quarterly, including stakeholders such as the Anne Arundel County Police, AACPS, and the Baltimore Metropolitan Council. OOT works with street teams along high-injury corridors to put up signs and place imaging on buses. OOT continues to provide grant-funded bicycle and pedestrian safety training in elementary schools. In 2025, OOT secured Safe Routes to School (SRTS) grant funding to hire a contractual SRTS Coordinator to work with County schools on a plan and program, facilitate additional grant funding, and encourage more walking and bicycling to school.	Status of plans	In Progress
Goal BE10	Policy BE10.1	c. Proactively coordinate with the State of Maryland on transportation improvements related to state highways.	OOT is actively supporting the Bay Bridge Crossing Study, including through ramp metering to address local road use by drivers attempting to avoid Route 50 traffic. Read more about MDOT SHA coordination in the County Executive's 2025 Priority Letter from May 2025: https://www.mdot.maryland.gov/OPCP/Anne_Arundel_2025_PL.pdf .	N/A	In Progress
Goal BE10	Policy BE10.1	d. Develop an access management strategy for Critical Corridor Policy Areas. Consider such actions as access consolidation, building a well-connected local road network, parallel local roadways, and commercial site interconnections.	OPZ's Development Transportation review team evaluate projects to determine if interparcel connections or other design alternatives are required by Code.	Status of access management strategies	In Progress
Goal BE10	Policy BE10.2: Promote redevelopment of underutilized or distressed properties in the Critical Corridor Policy Areas that provide multimodal transportation solutions for the existing communities.				
Goal BE10	Policy BE10.2	a. Explore new mechanisms to encourage redevelopment of underutilized and distressed properties that will be equally accessible to commuters and neighborhood residents using a variety of transportation options.	Bill 2-25 streamlined the development process and revised Article 17 and 18 provisions to encourage redevelopment. Eight of the Region Plans are approved by the County Council, and approval for Region 5 is expected in June 2026. OPZ will conduct studies and develop plans for the areas identified in Region Plans.	Status of analyses in Region Plans	Completed
Goal BE10	Policy BE10.2	b. With local input, develop and implement master plans that coordinate redevelopment opportunities and transportation improvements.	Eight of the Region Plans are approved by the County Council, and approval of Region 5 is expected in June 2026; each Region Plan included analysis and discussion of redevelopment and transportation improvements.	Status of analyses in Region Plans	Completed

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status	
Goal BE10	Policy BE10.3: Within critical corridor areas, consider incentives for projects that provide contributions to public transportation infrastructure, such as transit stations and pedestrian and bicycle facilities.					
Goal BE11: Provide for a variety of housing types and designs to allow all residents housing choices at different stages of life and at all income levels.	Policy BE11.1: Ensure the quality of the County's existing housing stock is maintained.					
Goal BE11	Policy BE11.1	a. Provide for enhanced code enforcement to prevent and eliminate nuisance properties.	OPZ, I&P, DPW, and DOH all have a role in bringing non-compliant properties into compliance, following a stepwise legal process. Complaints are investigated and abatement of violations is pursued to the extent allowed by law. The County established a coordinated system to receive complaints via 311 (SeeClickFix), email, an online complaint form, and letters submitted by standard mail. Digital tools help better coordinate the resolution of violations and establish a phased approach to bring the violation properties into compliance, while addressing all interagency concerns.	Number of code enforcement actions per year and/or number of staff in code enforcement	Completed	
Goal BE11	Policy BE11.1	b. Support Arundel Community Development Services programs to provide assistance for home maintenance and repair.	The County rehabilitated or repaired 26 homes occupied by low- and moderate-income homeowners, an increase over the previous year, including making accessibility modifications to three of these homes. ACDS, on behalf of the County, acquired and completed renovations on two housing units, making them available for rent to income eligible households, providing affordable workforce housing, and contributing to neighborhood stabilization.	ACDS quantify number of home projects and financial value of improvements	In Progress	
Goal BE11	Policy BE11.2: Review zoning and development regulations and amend to allow for a variety of residential forms, densities and sizes in stable communities throughout the County.					
Goal BE11	Policy BE11.2	a. Study the potential for new forms of housing, or additional areas for certain housing forms, in residential or mixed-use zoning categories. Potential forms may include duplexes or triplexes, "tiny house" forms, shared housing, cottage houses, or accessory dwelling units (ADU's) such as garage apartments or in-law suites.	Introduced in July and effective in October 2025, Bill 69-25 allows workforce housing as a conditional use in the R22 district. Bill 92-25, introduced in 2025, defines a cottage home development as a Special Use in Article 18, and establishes development and zoning requirements for the use in commercial and mixed-use districts.	Status of study	Completed	
Goal BE11	Policy BE11.2	b. Where appropriate, amend zoning and development regulations to allow additional residential forms and housing densities, with strong provisions to ensure compatibility with the surrounding built character.	The Housing Attainability Act (Bill 72-24), passed in October 2024, provides definitions and allows for 'missing middle' housing types including triplex, fourplex, multiplex, and stacked townhouses in County Code.	Status of reforms to County Code (Articles 17 and 18)	Completed	

Implementation Plan Matrix Planning for the Built Environment

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE11	Policy BE11.2	c. Work with developers to provide the full spectrum of rental and ownership housing choices for all incomes, ages, and abilities, especially in areas designated for increased density and revitalization.	ACDS utilized over \$3 million in local Housing Trust Fund dollars to support affordable multi-family housing development throughout the County. This fund, coupled with previously allocated Housing Trust Fund dollars, local HOME, HOME ARP, and general County funds, allowed the following projects to be funded, constructed, rehabilitated, or completed in FY25: - Heritage Homes - Redevelopment and preservation - 182 units for former public housing residents (Glen Burnie, Odenton) - Complete in FY 25 - North Odenton 4 and North Odenton 9 - New construction - 150 units for families (Odenton) - To be completed in FY26 - Eagle Park - New construction - 48 units for families (Hanover) - Complete in FY 25 - Little Patuxent Senior (formerly known as Villages at Little Patuxent) - New construction - 78 units for seniors (Gambrills) - Complete in FY 25 - The Willows at Forest Drive - New construction - 58 units for individuals (Annapolis) - To be complete in FY 26 - Doll Apartments (Heritage at Madison) - Redevelopment and preservation - 16 supportive housing units for individuals and families experiencing homelessness (Glen Burnie) - Complete in FY 25 The County adopted the Housing Attainability Act which requires a portion of Moderately Priced Dwelling Units provided in all new developments, effective July 1, 2025.	Percent of County residents considered 'rent burdened'	In Progress
			d. Make necessary Code revisions to allow development of accessory dwelling units (ADU's) for existing and new single-family dwellings. Consider incentives for new housing developments as well as explore opportunities to promote ADU construction for existing homes.	Bill 6-23, passed in 2023, revised County Code to allow detached ADUs, exempted ADUs from capital facility connection charges and impact fees, and revised requirements related to ADUs.	
			e. Add definitions for "Missing Middle" residential forms in the County Code.	The Housing Attainability Act (Bill 72-24), passed in October 2024, provides definitions and allows for 'missing middle' housing types including triplex, fourplex, multiplex and stacked townhouses in County Code.	
			f. Develop and implement Design Guidelines to ensure new Missing Middle forms are compatible with surrounding existing neighborhoods.	Not yet started.	
Goal BE11	Policy BE11.2			Status of reforms to County Code (Articles 17 and 18)	Completed
Goal BE11	Policy BE11.2			Status of County Code updates	Completed
Goal BE11	Policy BE11.2			Status of planning study and implementation	Not Yet Started

Implementation Plan Matrix Planning for the Built Environment					
Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE11	Policy BE11.2	g. Identify challenges of constructing Missing Middle housing, including County Code requirements, market feasibility, and infrastructure capacity. Implement recommendations to facilitate Missing Middle in Neighborhood Preservation policy areas. Consider changes to provisions of lot and dwelling unit size requirements, allowances for duplexes, triplexes, and quadplexes in additional zoning categories such as R2 and R5.	The Housing Attainability Act (Bill 72-24), passed in October 2024, provides County Code updates that allow and address types of Missing Middle housing.	Status of County Code updates	In Progress
Goal BE11	Policy BE11.2	h. Identify challenges of constructing Missing Middle housing as redevelopment and infill, including County Code requirements, market feasibility, and infrastructure capacity. Implement recommendations to facilitate the development of Missing Middle housing in a manner that enhances the built environment of these areas and considers infrastructure availability. Consider changes to provisions related to lot and dwelling unit size requirements, and allowances for duplexes, triplexes, and quadplexes in additional zoning categories.	The Housing Attainability Act (Bill 72-24), passed in October 2024, provides County Code updates that allows and address types of Missing Middle housing.	Status of County Code updates	In Progress
Goal BE11	Policy BE11.3: Expand the supply of housing for senior adults by facilitating opportunities to age in place and create senior-friendly communities across the County.				
Goal BE11	Policy BE11.3	a. Facilitate the private sector's development of a range of housing options for seniors near transportation, medical, and recreational amenities. Prioritize sites with redevelopment potential for options such as assisted living facilities, retirement communities, affordable independent living communities, and continuing care communities.	DOAD continues to expand affordable senior housing through strategic partnerships and provider outreach. In 2025, 19 new assisted living facilities opened in the County; to ensure these remain accessible, 14 providers received subsidy funding. DOAD and ACDS continue to collaborate on further affordable housing opportunities for senior residents.	Number of affordable units constructed.	In Progress
Goal BE11	Policy BE11.3	b. Expand and improve programs and facilities available to the senior population and senior communities, including transit options, recreational facilities and programs, and activity centers.	In 2025, DOAD prioritized infrastructure and innovation, with ongoing renovations at the Arnold Senior Center and upgrades across six community centers; formally launched the Easy Travel Access (ETA) on-demand transit program to enhance senior mobility; and expanded the new Dementia Navigation program to provide essential 1:1 support and cognitive health education for residents and caregivers.	Number of expanded and new programs and facilities for seniors	In Progress

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE11	Policy BE11.3	c. Support resources and partnerships to help senior homeowners obtain services related to home repair, maintenance, renovation and modifications.	To further assist residents in aging safely at home, the ADA Coordinator is now a certified Aging in Place Specialist, providing expert assessments and recommendations for home modifications. DOAD leveraged emergency funds and partnerships with nonprofits to provide essential repairs and medical equipment to those in need. Through the Repair With Care program, ACDS successfully supported 72 older adult households with critical home maintenance in 2025.	Number of projects and funding for senior homeowner programs	In Progress
Goal BE12: Ensure the County's workforce, elderly and other vulnerable populations have access to an adequate supply of housing in a variety of neighborhoods that is affordable for a range of income levels. Particular attention should be given to meeting the needs of renter households earning 60% and below of the Area Median Income (AMI) and homebuyer households earning below 120% AMI. Policy BE12.1: Increase the supply of affordable housing units throughout the County, especially in Communities of Opportunity, without further concentrating affordable units in areas of older housing stock and high concentrations of low- to moderate-income households.					
Goal BE12	Policy BE12.1	a. Ensure that there is an appropriate amount of multifamily land inventory within Communities of Opportunity in the County that could accommodate workforce and affordable housing needs.	An evaluation of land available for multifamily housing occurred during the Region Plan process. Recommendations in the Region Plans ensure availability of multifamily land inventory in Communities of Opportunity throughout the County that are served or planned to be served with public sewer.	Acres of land in Communities of Opportunity where zoning allows affordable multi-family housing units	Completed
Goal BE12	Policy BE12.1	b. Review County surplus land not intended for resource conservation for the feasibility of development of affordable housing.	The County reviews surplus property for potential long-range needs, giving ACDS the first opportunity to select available land for affordable housing. An example of an ACDS project on surplus property is the planned affordable development of the Glendale Terrace neighborhood in Glen Burnie.	Status	In Progress
Goal BE12	Policy BE12.1	c. Explore and develop a program to reduce development review fees, water and sewer capital connection fees and some or all impact fees for affordable housing projects.	Workforce housing units may currently be exempt from development impact fees if developed by a nonprofit entity. Further incentives may be considered as part of the Impact Fee legislation. Also, workforce housing projects and MPDUs are exempt from 50% of CFCCs.	Status of fee waivers	Completed
Goal BE12	Policy BE12.1	d. Allow affordable housing projects to vest for school capacity earlier than at sketch plan or preliminary plan.	In FY24, the County Council unanimously adopted legislation to incorporate recommendations of the School APF Workgroup. One of the provisions of the legislation is an exemption from APF school standards for deed restricted affordable housing and workforce housing projects. As a result, Little Patuxent Family, a multifamily affordable rental project for families submitted a development application in FY25.	Status of code revisions relative to affordable housing and school capacity.	Completed

Implementation Plan Matrix Planning for the Built Environment					
Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE12	Policy BE12.1	e. Continue to prioritize the use of federal HOME funds and County general funds for low interest loans to experienced affordable housing developers to support rental housing for families in Communities of Opportunity. Loans should be secured by long-term liens ensuring units remain affordable for at least 40 years.	In FY25, the County invested \$10,671,000 in HOME and County funds in seven projects located within COOs (Communities of Opportunity), and construction of 500 affordable housing units was completed within them. In FY25, ACDS settled on a HOME and CDBG loan to Homes for America to preserve 34 units of affordable housing within Homes at the Glen. Several projects previously funded with HOME funds completed construction, including Eagle Park, Little Patuxent Senior, Willows at Forest Drive, and Heritage Homes. Morris Blum continued construction with support of a HOME loan.	Amount and number of loans issued.	In Progress
Goal BE12	Policy BE12.1	f. Continue to utilize a "Payment-in-lieu of Taxes" program to support the production of affordable rental housing through the reduction of property taxes. PILOT agreements must be approved on a project-to-project basis by the County Council.	In FY25, ACDS closed on critical gap financing for four new affordable housing developments awarded PILOT agreements, along with benefits, through the workforce housing zoning provision. These projects resulted in the creation of 270 new workforce housing units for families and seniors. In FY25, the County approved a PILOT agreement for ACDS rental units with restricted affordability/rent limits to help make them attainable. In addition, ACDS identified three additional multi-family rental developments to bring before the Council for a PILOT in FY25.	Status of PILOT	In Progress
Goal BE12	Policy BE12.1	g. Develop a long-term affordable housing strategy and set specific goals for the number of residential units needed.	The County completed its fifth and final year of the Consolidated Plan for FY21 to FY25, achieving most of its annual programmatic goals and outcomes: Only three of 16 annual completion goals fell short, with the lowest at a completion rate of 85%. In 2025, after a lengthy stakeholder engagement process, ACDS developed the County's 5 Year Consolidated Plan to guide the County's investment of federal, state, and local housing and community development resources over the next five years. It is based on an assessment of the existing community needs, involves an analysis of census data, and market and needs assessments. The plan guides the development of strategies, goals, and priorities for actions to meet those needs and enhance the lives of community members. The County Council passed the Anne Arundel County Consolidated Plan: FY 2026 to FY 2030 in July 2025.	Completion of strategy plan	Completed

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE12	Policy BE12.1	h. Implement inclusionary housing programs, such as a moderately-priced dwelling unit program.	The Housing Attainability Act (Bill 72-24) requires residential development and redevelopment projects that create 20 or more housing units (with the exception of RA and RLD zoning areas), to enroll 10% of for-sale units and 15% of rental units in a new Anne Arundel County Moderately Priced Dwelling Unit (MPDU) program. During FY25, ACDS and the County finalized design guidelines and house price setting limits. The law became effective for developments with applications submitted July 1, 2025 or later.	Status of County code updates	Completed
Goal BE12	Policy BE12.1	i. Evaluate the feasibility of adaptive reuse of commercial buildings, such as motels and former retail centers, for affordable housing.	With support from ACDS, the Housing Commission of Anne Arundel County acquired a motel in Glen Burnie to renovate for use as transitional housing. ACDS also explored the feasibility of developing units in commercial infill areas and at the site of former hotels; asking prices tend to be a barrier.	Number of buildings evaluated and adaptively reused	In Progress
Goal BE12	Policy BE12.1	j. Conduct a study to examine whether low-income communities and communities of color experience disproportionate impacts from proximity to industrial and other inharmonious land uses. The findings of the study should be used to minimize future community health impacts.		Status of study	Not Yet Started
Goal BE12	Policy BE12.1	k. Establish an interagency workgroup to coordinate a comprehensive approach to policies and programs related to affordable housing.	An interagency Housing Subcabinet, as well as an interagency implementation workgroup are established, resulting in the successful implementation of programs and policies including Workforce Housing, MPDU, APF changes, identification of County surplus property for affordable housing development, and the successful finance closing for new affordable housing developments.	Activity of workgroup	In Progress
Goal BE12	Policy BE12.1	l. Continue to explore and define a Moderately Priced Dwelling Unit (MPDU) policy and draft recommendations and County Code revisions to implement Plan2040 goals related to MPDUs, including development incentives, leasing and purchase structures, exemptions for qualified developments, and more.	The Housing Attainability Act (Bill 72-24), creating the new Anne Arundel County MPDU program, became effective for developments with applications submitted July 1, 2025 or later.	Status of County Code updates	Completed

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE12	Policy BE12.1	I. Support the development of shelters and provision of supportive services for unhoused families.	Four shelters are open for unhoused individuals. The County also offers a Community Warmline for residents in crisis with a 24 hours-a-day, 7 days-a-week support; domestic violence safe house/shelter; temporary and Veteran shelter; and online resources through the Housing Resource Portal. In FY25, ACDS and partners renovated showers and restrooms at the Light House's facilities, the shelter and Safe Harbor Resource Center. The County is in the process of adding transitional housing beds; construction began for two new projects: (i) the Anne Arundel County Community Action Agencies' transitional housing project, designed with 15-beds for returning citizens in an effort to prevent them from becoming homeless and (ii) Arundel Housing of Hope's transitional housing project, with 9-beds for individuals experiencing homelessness. For families, PCYF coordinates homelessness prevention, shelter diversion (rapid rehousing), and Operation: Open Doors. The number of children served in Family Stability programs increased from 256 in FY24 to 517 in FY25. In FY25, AACCAA provided funds to residents for eviction prevention, utility turn-off assistance, and first month's rent to households at risk of becoming homeless.	Number of additional shelter beds/facilities	In Progress
Goal BE12	Policy BE12.1	m. Continue to explore and define a possible Moderately Priced Dwelling Unit (MPDU) policy and draft Code revisions to implement Plan2040 goals related to MPDUs.	The Housing Attainability Act (Bill 72-24), creating the new Anne Arundel County MPDU program, became effective for developments with applications submitted July 1, 2025 or later.	Status of County Code updates	Completed
Goal BE12	Policy BE12.1	n. Continue to explore and define a possible Moderately Priced Dwelling Unit (MPDU) policy and draft recommendations and County Code revisions to implement Plan2040 goals related to MPDUs. Evaluate the potential and impact of various options.	The Housing Attainability Act (Bill 72-24), creating the new Anne Arundel County MPDU program, became effective for developments with applications submitted July 1, 2025 or later.	Status of study; status of County Code updates	Completed
Goal BE12	Policy BE12.1	o. Consider updating the County Code to allow affordable general occupancy and senior housing on the same parcel, instead of requiring subdivision.	The Code allows affordable general occupancy and senior housing on the same parcel.	Status of County Code updates	Completed
Goal BE12	Policy BE12.1	p. Create a payment in lieu of taxes (PILOT) program to fill the funding gaps resulting from Housing Choice Voucher Programs and other assistance programs for which other individuals that need housing assistance may not qualify. Consider expanding the Housing Trust Special Revenue Fund scope to help address these needs.	On behalf of the County, ACDS developed a PILOT policy to analyze affordable housing developments and make recommendations to the County Council for moving PILOT agreements forward in FY25. The County identified three multifamily rental developments to recommend for PILOTs.	Status of program / amount of funding	In Progress
Goal BE12	Policy BE12.1	q. Explore and determine the effectiveness, feasibility, and potential funding sources of a payment in lieu of taxes (PILOT) program to fill the funding gaps for people that may not qualify for the Housing Choice Voucher Programs.	On behalf of the County, ACDS developed a PILOT policy to analyze affordable housing developments and make recommendations to the County Council for moving PILOT agreements forward in FY25. The County identified three multifamily rental developments to recommend for PILOTs.	Status of program / amount of funding	In Progress

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE12	Policy BE12.1	r. Continue and expand tenant-based rental assistance programs that complement existing Housing Choice Vouchers.	ACDS continued to operate the Moving Home Program, providing 78 clients in FY25 with tenant-based rental assistance, housing location assistance, and case management.	Status of program / amount of funding	In Progress
Goal BE12	Policy BE12.1	s. Increase the multifamily land inventory within Communities of Opportunity, Transit-Oriented Development Policy Areas, Difficult Development Areas and Critical Corridor Policy Areas where there is existing or planned transit, and areas with existing infrastructure to accommodate workforce and affordable housing.	An evaluation of land available for multifamily housing occurred during the Region Plan process. Recommendations to increase density to accommodate multifamily housing were made in Targeted Growth Areas, Communities of Opportunity and Critical Corridor Policy Areas and in Difficult Development Areas defined by the Department of Housing and Urban Development. The County Council supported these recommendations through approval of the Region Plans and Comprehensive Zoning Maps; the approval of Bill 92-24 which provides for the maximum density for workforce housing located in an R5 or R10 zoning district under certain circumstances; Bill 20-25, which altered the setbacks and height requirements for workforce housing projects; and, Bill 69-25 which allows workforce housing in the R22 district.	Acres of land where zoning allows workforce or affordable housing units	In Progress
Goal BE12	Policy BE12.1	t. Review and update the Workforce Housing conditional use to allow flexibility for bulk regulations, density, and access while maintaining criteria for occupant income thresholds and long-term timeframes for eligibility.	Several Council bills passed in the last few years provide more flexibility for workforce housing projects by reducing parking requirements, increasing allowed lot coverage, reducing limitations on road access, and expanding zoning districts where allowed.	Status of County Code updates	Completed
Goal BE12	Policy BE12.1	u. Review and potentially modify or delete conditions of Workforce Housing uses that are barriers for workforce housing developers. Consider simplifying provisions for bulk regulations while maintaining criteria for occupant income thresholds and long-term timeframes for eligibility.	Several Council bills passed in the last few years provide more flexibility for workforce housing projects by reducing parking requirements, increasing allowed lot coverage, reducing limitations on road access, and expanding zoning districts where allowed.	Status of County Code updates	Completed
Goal BE12	Policy BE12.1	v. Review and modify conditions of Workforce Housing use that are barriers for workforce housing developers. Consider simplifying provisions for bulk regulations, density and access while maintaining criteria for occupant income thresholds and long-term timeframes for eligibility.	Several Council bills passed in the last few years provide more flexibility for workforce housing projects by reducing parking requirements, increasing allowed lot coverage, reducing limitations on road access, and expanding zoning districts where allowed.	Status of County Code updates	Completed

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE12	Policy BE12.1	w. Implement a faster, more streamlined development review process for affordable housing projects. Study examples from other localities, such as the Montgomery County Green Tape program.	The following bills that support streamlined review for affordable housing projects became effective in 2025: The Housing Attainability Act, effective July 2025, encourages additional affordable housing development in the County. This Act requires all new for-sale developments to offer 10% of units at a moderate price, and all new rental developments to offer 15% of units for households making up to 75% of the AMI. Bill 20-25, effective May 2025, changes setbacks for townhouses and setbacks and height requirements for workforce housing projects. Bill 57-25, effective in August 2025, enables tax exemptions on ACDS properties for low-income or affordable housing. Bill 92-25, introduced in Nov 2025 and approved in February 2026, promotes cottage homes as an affordable housing option, updating zoning regulations to allow for houses with 800-or-fewer square-feet within certain areas.	Tracking review timeline	In Progress
			The following bills that support streamlined review for affordable housing projects became effective in 2025: The Housing Attainability Act, effective July 2025, encourages additional affordable housing development in the County. This Act requires all new for-sale developments to offer 10% of units at a moderate price, and all new rental developments to offer 15% of units for households making up to 75% of the AMI. Bill 20-25, effective May 2025, changes setbacks for townhouses and setbacks and height requirements for workforce housing projects. Bill 57-25, effective in August 2025, enables tax exemptions on ACDS properties for low-income or affordable housing. Bill 92-25, introduced in Nov 2025 and approved in February 2026, promotes cottage homes as an affordable housing option, updating zoning regulations to allow for houses with 800-or-fewer square-feet within certain areas.	Status of process	

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE12	Policy BE12.1	y. Implement a faster, more streamlined development review and permitting process for affordable housing projects. Study successes and challenges from other localities.	The following bills that support streamlined review for affordable housing projects became effective in 2025: The Housing Attainability Act, effective July 2025, encourages additional affordable housing development in the County. This Act requires all new for-sale developments to offer 10% of units at a moderate price, and all new rental developments to offer 15% of units for households making up to 75% of the AMI. Bill 20-25, effective May 2025, changes setbacks for townhouses and setbacks and height requirements for workforce housing projects. Bill 57-25, effective in August 2025, enables tax exemptions on ACDS properties for low-income or affordable housing. Bill 92-25, introduced in Nov 2025 and approved in February 2026, promotes cottage homes as an affordable housing option, updating zoning regulations to allow for houses with 800-or-fewer square-feet within certain areas.	Tracking review timeline	In Progress
Goal BE12	Policy BE12.1	z. Designate and train a dedicated County staff position to conduct review of all affordable housing projects on an accelerated review timeline.	Not yet started.	Tracking review timeline	Not Yet Started
Goal BE12	Policy BE12.1	aa. Consider regulatory changes to promote construction of more affordable housing units. Such changes may include: a. Allow affordable housing projects to vest for school capacity earlier than at sketch plan or preliminary plan. b. Explore options for changing or eliminating school vesting requirements for income-restricted housing. c. Revise the policy for review and approval of PILOT agreements for affordable housing to make the process more clear and consistent. d. Allow affordable housing developments, beyond those funded by Low Income Housing Tax Credits to be eligible for school capacity exemptions. e. Allow affordable housing developments of up to 100 units an exemption from school vesting requirements; currently this exemption is allowed for affordable housing developments up to 50 units.	The most significant Code change to promote more affordable housing was the adoption of a Moderately Priced Dwelling Unit program, effective in 2025. This program requires all new residential developments of ten units or more to provide a percentage of the units for income-eligible households at prices that meet affordability requirements. Legislation passed in 2023 exemted both Workforce Housing developments and Housing for Elderly of Moderate Means developments from School APF requirements. Due to countywide school redistricting underway in 2025, as well as 2023 legislation which revised the School APF requirements to allow available capacity in adjacent feeder districts to be counted, school capacity issues are not currently a constraining factor for developing more affordable housing.	Status of amendments to County Code	Completed

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE12	Policy BE12.1	ab. Study the feasibility of County Code changes to promote construction of more affordable housing units. Such changes may include: a. Allow affordable housing projects to vest for school capacity earlier than at sketch plan or preliminary plan. b. Explore options for changing or eliminating school vesting requirements for income-restricted housing. c. Revise the policy for review and approval of PILOT agreements for affordable housing to make the process more clear and consistent. d. Allow affordable housing developments, beyond those funded by Low Income Housing Tax Credits to be eligible for school capacity exemptions.	The most significant Code change to promote more affordable housing was the adoption of a Moderately Priced Dwelling Unit program, effective in 2025. This program requires all new residential developments of ten units or more to provide a percentage of the units for income-eligible households at prices that meet affordability requirements. Legislation passed in 2023 exempts both Workforce Housing developments and Housing for Elderly of Moderate Means developments from School APF requirements. Due to countywide school redistricting underway in 2025, as well as 2023 legislation which revised the School APF requirements to allow available capacity in adjacent feeder districts to be counted, school capacity issues are not currently a constraining factor for developing more affordable housing.	Status of amendments to County Code	Completed
Goal BE12	Policy BE12.1	ac. Consider regulatory changes to promote construction of more affordable housing units. Such changes may include: a. Allow affordable housing projects to vest for school capacity earlier than at sketch plan or preliminary plan. b. Explore options for changing or eliminating school vesting requirements for income-restricted housing. c. Revise the policy for review and approval of PILOT agreements for affordable housing to make the process more clear and consistent.	The most significant Code change to promote more affordable housing was the adoption of a Moderately Priced Dwelling Unit program, effective in 2025. This program requires all new residential developments of ten units or more to provide a percentage of the units for income-eligible households at prices that meet affordability requirements. Legislation passed in 2023 exempts both Workforce Housing developments and Housing for Elderly of Moderate Means developments from School APF requirements. Due to countywide school redistricting underway in 2025, as well as 2023 legislation which revised the School APF requirements to allow available capacity in adjacent feeder districts to be counted, school capacity issues are not currently a constraining factor for developing more affordable housing.	Status of County Code updates	Completed
Goal BE12	Policy BE12.1	ad. Create a funding mechanism to expand the scope of the Housing Trust Special Revenue Fund to reduce development review fees, water and sewer capital facility connection fees, and some or all impact fees for income-restricted housing projects regardless of nonprofit/for-profit funding structure.	Informed by the fiscal impact analysis study completed in 2024, legislation to make any changes to the fee structure or other program elements is planned for 2026. ACDS recommended including this in the upcoming impact fee legislation.	Status of program / funding	In Progress
Goal BE12	Policy BE12.1	ae. Conduct a rigorous inventory and suitability analysis of County-owned sites for affordable housing, and identify those that could be leveraged for affordable housing.	ACDS met with DRP and requested an inventory of land with and without restrictions.	Status of inventory and map	In Progress

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE12	Policy BE12.1	af. Develop a strategic plan for encouraging the development of building income-restricted housing and facilitating construction of lower-end market rate housing.	In 2025, after a lengthy stakeholder engagement process, ACDS developed the County's 5 Year Consolidated Plan to guide the County's investment of federal, state, and local housing and community development resources over the next five years. It is based on an assessment of the existing community needs, involves an analysis of census data, and market and needs assessments. The plan guides the development of strategies, goals, and priorities for actions to meet those needs and enhance the lives of community members. The County Council passed the Anne Arundel County Consolidated Plan: FY 2026 to FY 2030 in July 2025.	Status of strategic plan	In Progress
Goal BE12	Policy BE12.1	ag. Promote programs such as the Homeowners Property Tax Credit and consider additional local resources for homeowners on fixed-incomes to mitigate the potential gentrification of existing neighborhoods and displacement of residents due to redevelopment.	In late FY25, the County initiated work to expand the Homeowners Property Tax Credit and signed Bill 65-25 into law in September 2025. The legislation increases the assessed value cap for the local supplement to the homeowners' property tax credit from \$350,000 to \$400,000, allowing approximately 2,000 more local homeowners to qualify for tax relief.	Status of programs / funding	In Progress
Goal BE12	Policy BE12.1	ah. Allow increased density greater than 22 units per acre for projects that provide workforce and affordable housing in appropriate areas in accordance with the Zoning Code.	Not yet started.	Status of County Code updates	Not Yet Started
Goal BE12	Policy BE12.1	ai. Consider creating a more flexible Forest Conservation requirement for workforce housing projects as defined in the County Code.	Not yet started.	Status of County Code updates	Not Yet Started
Goal BE12	Policy BE12.1	aj. Develop a funding mechanism, such as Tax Increment Financing (TIF), for water/sewer upgrades in commercial, industrial, and mixed-use areas to offset costs of redevelopment for affordable housing.	The Housing Attainability Act (Bill 72-24), effective July 2025, provides offsets for MPDU projects, such as a 50% reduction in water and sewer fees for developments meeting or exceeding the number of workforce housing units. The Act allows developers to receive credits against impact fees and make fee-in-lieu payments to the Housing Trust Special Revenue Fund for qualifying projects. The County Code also waives connection fees for affordable housing developments, and allows for residential rental development for the elderly of moderate means in commercial areas.	Status of funding mechanism	Completed
Goal BE12	Policy BE12.2: Retain and improve the County's existing supply of affordable housing, and create opportunities to provide additional affordable housing inventory in conjunction with redevelopment and revitalization projects.				

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE12	Policy BE12.2	a. Promote the use of federal HOME funds to provide low interest loans to experienced affordable housing developers of redevelopment projects; preserve affordability through long-term liens ensuring units remain affordable for 40 years.	A total of 19 HOME funded projects, reaching \$703,319 in construction contracts, occurred during FY25. Out of the 19 contracts awarded to general contractors, 14 contracts went to MBE firms with a total contract value of \$535,854, or approximately 76% of the contracts awarded. One of the 19 construction contracts awarded, or five percent of awards, went to a WBE firm. A total of 45 subcontractors received \$184,684; of these, 15 subcontracts went to MBE firms, or 38% of the value of the construction subcontracts.	Amount and number of loans issued.	In Progress
Goal BE12	Policy BE12.2	b. Support the Housing Commission's efforts to convert and rehabilitate existing public housing communities, while expanding the net number of units within these communities where opportunities exist, especially if a greater mix of incomes can be achieved.	The redevelopment and private conversion of two multifamily projects added 336 units to the housing roster in FY25. - Morris Blum: redevelopment and private conversion of an existing public housing community for older adults in Annapolis - Heritage Homes: rehabilitation and private conversion of two existing age-restricted Public Housing communities in Glen Burnie and Odenton Additionally in FY25, \$552,964 in HOME ARP funds went to rehabilitate the Heritage at Madison Place community in Glen Burnie. The Housing Commission acquired this property, formerly the Doll Apartments; the project will provide supported housing for families and individuals experiencing homelessness. Completion is anticipated in FY26.	Status of rehabilitation projects and number of units.	In Progress
Goal BE12	Policy BE12.2	c. Continue to invest funding and resources toward residential property rehabilitation programs, particularly in the Brooklyn Heights, Arundel Village, Spring Meadows, Stillmeadow, and Orchards at Severn communities.	The County rehabilitated or repaired 26 homes occupied by low- and moderate-income homeowners. The Property Rehabilitation Program successfully leveraged CDBG and HOME funds with \$439,485 in Maryland Housing Rehabilitation Program (MHRP) funds and Lead Hazard Reduction Grant to rehabilitate properties countywide. In FY25, ACDS continued to increase the supply of its Scattered Sites Rental Program by completing the rehabilitation of two units in the Brooklyn Park area. These homes are now rented to low-income residents.	Number of rehabilitation projects and amount of funds	In Progress
Goal BE12	Policy BE12.2	d. Examine the potential use of a land trust or land bank to facilitate reinvestment and retention of affordable housing stock.	Not yet started.	Status of land trust/land bank	Not Yet Started
Goal BE12	Policy BE12.2	e. Conduct periodic inventories of vacant and neglected residential properties in declining communities; use this information to avoid further decline and reverse the trend through neighborhood stabilization strategies.	Not yet started.	Status of inventory	Not Yet Started

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE12	Policy BE12.2	f. Examine the potential of a vacant property receivership program and streamlined Code enforcement procedures to address non-compliant, vacant properties by moving them to an entity with the ability to rehabilitate and market them.	Not yet started.	Status of development / adoption of receivership program	Not Yet Started
Goal BE12	Policy BE12.2	g. Leverage federal and state funds to preserve and create affordable units and group homes for people with special needs.	During FY25, the County provided tenant-based rental assistance (TBRA) to 44 households living with HIV/AIDS. Three group homes for individuals with disabilities were rehabilitated through the CDBG-funded Group Home Rehabilitation Program. Combined, these group homes served 15 individuals. The County underwrote a project with Chesapeake Neighbors, LLC, to a new group home for individuals with disabilities.	Amount of funds and number of units created	In Progress
Goal BE12	Policy BE12.2	h. Explore feasibility of ensuring tenants' first right of refusal.	The Renters' Rights and Stabilization Act (HB 693) passed in the Maryland General Assembly in 2024, adding a number of rights and protections for renters, including a tenant right to purchase/right of first refusal for 1-, 2- and 3-unit residential rental properties.	Status of study	Completed
Goal BE12	Policy BE12.3: Maintain and increase support for very low-income families to afford rental units.				
Goal BE12	Policy BE12.3	a. Continue to leverage federal HOME dollars and Continuum of Care funds with local County dollars to maintain and expand new tenant based rental subsidy programs.	Through the Moving Home Program, ACDS supported 78 homeless households with County and HOME funded rental assistance in FY25. Additionally, HOME ARP funds assisted 14 families with rental assistance. The County offered several other programs, including Housing Opportunities for Persons with AIDS (HOPWA) and Continuum of Care (CoC) funds, for homeless and special needs populations. The CoC-funded program provided rental assistance to 193 households, and the HOPWA Program provided tenant-based rental assistance to 44 households in FY25.	Amount of funding	In Progress
Goal BE12	Policy BE12.3	b. Establish a Community Reinvestment fund in the County's Capital Budget and Program that can fund predevelopment costs such as engineering, architecture, planning, and feasibility analysis related to redevelopment and revitalization projects in designated revitalization areas.	Not yet started.	Amount of funding	Not Yet Started
Goal BE12	Policy BE12.4: Continue programs and initiatives that ensure residents' access to affordable housing opportunities.				

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE12	Policy BE12.4	a. Fund a program that will be available to low-and moderate-income households with disabilities to make accessibility modifications to rental and homeownership units.	The County modified three homes through the Accessibility Modification Program.	Status of program. Funding level.	In Progress
Goal BE12	Policy BE12.4	b. Support partnerships to develop affordable housing for older adults and persons with special needs so they can live independently.	DOAD and ACDS continue to partner to support older adults and individuals with special needs find affordable housing. In addition to providing loans to affordable housing developers that substantially covered projects serving older adults and persons with disabilities, the County supported programs and services for these adults to live independently: - Repairs with Cares, 72 households served - Aging in place for seniors, 10 households served - Rehabilitation of 3 group homes for individuals with developmental disabilities	Description of partnerships	In Progress
Goal BE12	Policy BE12.4	c. Support a suite of counseling programs that helps residents achieve financial stability, whether they are without homes, renters, aspiring homebuyers or current homebuyers struggling to pay their mortgage. Utilize County funds to support financial literacy counseling, first time homebuyer education, and foreclosure prevention counseling.	The County provided over 556 individuals with homeownership counseling, including foreclosure prevention counseling for 122 individuals. ACDS leveraged local and federal funds to increase financial literacy and educate potential new homebuyers on the purchasing process. The County provided legal counseling and representation to 2,147 households facing eviction. County HOME and Housing Trust funds dollars supported 12 first-time, limited-income homebuyers through the ACDS Mortgage Assistance Program.	Number of participants in programs	Completed
Goal BE12	Policy BE12.4	d. Support first-time homebuyer programs that will help moderate income buyers, especially minorities and other protected classes, purchase homes they can afford.	Despite the high cost of housing and interest rates, ACDS administered a first-time homebuyer program and leveraged HOME funds with \$483,633 in County funds for twelve loans through the County's Mortgage Assistance Program, in the amount of \$49,664 in HOME funds, enabling low- to moderate-income households obtain private mortgage funds.	Number of participants and funding.	Completed
Goal BE12	Policy BE12.5: Sustain and expand available resources to fund both supply side and demand side strategies.				

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE12	Policy BE12.5	a. Create an Affordable Housing Trust Fund through the identification of a dedicated revenue funding stream.	Of the available \$7,500,000, the County expended \$6,328,508 of the Affordable Housing Trust Fund (HTF): The County expended \$210,000 from the HTF to support individuals exiting incarceration and at risk of homelessness with transitional housing. To support affordable multi-family housing development throughout the County, ACDS was appropriated \$3,273,766 in HTF dollars for FY25. The HTF also funded several smaller projects to increase the availability of housing for low-income families, individuals with disabilities or special needs, and individuals experiencing homelessness. The County is underwriting two projects to develop a duplex for families and create a new group home for individuals with disabilities. Funds went to acquire and begin renovation on a 9-unit Single Room Occupancy (SRO) for individuals experiencing homelessness, as well as to develop a transitional housing project with 15 beds for returning citizens in Glen Burnie.	Status of Trust Fund and funding balance	Completed
Goal BE12	Policy BE12.5	b. Continue to invest County general funds into affordable housing initiatives.	During FY25, the County continued to dedicate general funds to affordable housing development. The County utilized \$8,061,573 in general funds to support or complement activities and projects funded with federal and State funds. The County continued to support affordable housing initiatives with homeownership counseling, foreclosure prevention, and financial literacy programs; supporting the Housing Commission of Anne Arundel county's Self-Sufficiency Program; and supporting the County's Mental Health Agency to offer flexible financial assistance for individuals to maintain or obtain housing or transitional housing. The County also expanded housing development capacity through the funding and creation of a Chief Affordable Housing Officer position.	Amount of funding	In Progress
Goal BE12	Policy BE12.5	c. Promote greater use of Commercial Revitalization Tax Credits and flexible uses in Revitalization Districts to allow for inclusion of affordable housing where appropriate in these districts.	During FY25, the County invested \$1,759,983, or approximately 56 percent, of its federal resources into projects and programs that enhance the quality of life in Neighborhood Revitalization Areas, including programs offered at the Chesapeake Arts Center, the Scattered Sites Rental Housing Program targeting the Brooklyn Park area, the Severn Center Boys & Girls Club, the rehabilitation of the Heritage at Meade community center, and the Arundel House of Hope, Inc. Day Center in Glen Burnie. Although offered Countywide, the Property Rehabilitation and Repair Program is marketed heavily to these targeted neighborhoods. The County invested \$338,000 in Glen Burnie and \$64,000 in Brooklyn.	Number of projects/housing units supported by the tax credit program	In Progress

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE12	Policy BE12.5	d. Develop additional financial incentives for the provision of affordable housing, such as streamlined regulatory processes, tax credits, density bonuses, or public/private partnerships.	The Housing Attainability Act (Bill 72-24) provides density bonuses and other regulatory incentives, along with financial incentives and requirements for new residential subdivisions, to offer a percentage of units at an affordable price. The County Code waives water and sewer fees for affordable housing development and residential rental units for elderly persons of moderate means, and allows this residential development in commercial areas. For example, the County finalized and recorded legal documents for Little Patuxent Senior, formerly known as Village at Little Patuxent, and recently completed construction of affordable housing for older adults in the Gambrills/Crofton area. During FY25, Little Patuxent Senior, funded with a HOME and HTF loan, completed construction and is in the process of leasing.	Status of incentives	Completed
Goal BE12	Policy BE12.5	e. As a preface to analyzing how to reduce the cost of housing in Anne Arundel County, it is recommended that the County conduct the following studies: a. A study to determine the per unit costs to developers, home buyers, and renters in complying with all the Federal, Maryland, and Anne Arundel County requirements relating to housing construction. Costs should exclude direct costs such as actual construction, land acquisition, and design and be arrayed by single family, missing middle, and high-rise units. b. Conduct an inventory of all of its development requirements and assign the costs of its County administration of these requirements and the costs imposed upon developers as well. c. A study of all of the exceptions to the Adequate Public Facilities Ordinance whether in legislation, rules and regulations, or administrative decisions.	Not yet started.	Status of County Code and policy changes	Not Yet Started
Goal BE13: Revitalize and stabilize existing communities in order to preserve physical character, capitalize on investments and infrastructure, strengthen and beautify neighborhoods, and create economically, socially, and environmentally sustainable communities.		Policy BE13.1: Focus investments toward revitalization in designated Sustainable Communities, Commercial Revitalization Areas, and other redevelopment sites.			

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE13	Policy BE13.1	a. Conduct targeted redevelopment studies for key opportunity sites. The studies should include an assessment of the market potential of the area, community engagement with property owners and local stakeholders, and development of short and long-term redevelopment and revitalization concepts for the study area.	The County published the Glen Burnie Town Center Revitalization Market Study in 2021 and the Revitalization Plan in 2022. In 2025, the County selected Sawmill Partners LLC for the redevelopment of County-owned property at 7409 B&A Boulevard. Each project included an assessment of market potential, engagement with property owners and local stakeholders, and redevelopment concepts.	Number of studies completed	In Progress
Goal BE13	Policy BE13.1	b. Establish a Community Reinvestment fund in the County's Capital Budget and Program that can fund predevelopment costs such as engineering, architecture, planning, and feasibility analysis related to redevelopment and revitalization projects in designated revitalization areas.	Not yet started.	Status of fund	Not Yet Started
Goal BE13	Policy BE13.1	c. Utilize State funding and technical assistance programs that are available for revitalization projects in Sustainable Communities, such as the Community Legacy, Strategic Demolition Fund, Operating Assistance Grant, Community Safety and Enhancement, Sidewalk Retrofit programs and other grant programs as appropriate.	AAEDC obtained federal and State grants to support revitalization projects in Glen Burnie. AAEDC completed the execution of a FY23 \$250,000 Community Legacy grant from MD DHC to implement a series of placemaking and revitalization project in Glen Burnie Town Center. In 2025, AAEDC received \$300,000 in Strategic Demolition Funds from DHCD for environmental remediation and strategic demolition at 7409 Baltimore Annapolis Blvd to support the property's redevelopment. AAEDC also received \$250,000 in Maryland Facade Improvement Funds to provide grants for commercial facade improvements in Glen Burnie and Odenton.	Number and amount of state grants obtained for Sustainable Communities and CRAs	In Progress
Goal BE13	Policy BE13.2: Update the zoning and development codes to create better tools for the type of development that the County wants to promote – redevelopment, adaptive reuse, infill, and mixed-use.				
Goal BE13	Policy BE13.2	a. Evaluate the use of overlays, and form based ordinances for select areas as tools for facilitating redevelopment and revitalization.	Bill 2-25 incentivizes redevelopment. Instead of using an overlay, it streamlines the development process for all projects that meet the definition of redevelopment and includes zoning incentives linked to the Development Policy Area.	Status of evaluation	Completed

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE13	Policy BE13.2	b. Update the Commercial Revitalization Overlay zoning districts by evaluating the continuing needs in the current districts, as well as considering establishing new districts.	Staff and Stakeholder Advisory Committees reviewed and discussed Commercial Revitalization Areas during the Region Plan processes. The Region 9 Plan includes recommendations to establish a Commercial Revitalization Area or similar designation to support public financing for building renovations in Edgewater, Galesville, and Deale. Each of the Commercial Revitalization Areas will be further evaluated during the Sector Plan/Corridor Plan processes.	Status of Commercial Revitalization Overlay zone	In Progress
Goal BE13	Policy BE13.2	c. Consider whether different types or categories of Commercial Revitalization overlays should be established in the zoning ordinance, with development allowances and incentives tailored to each specific category (for example, some categories could be: main street corridor, community retail corridor, general commercial corridor, suburban shopping mall, etc.).	The Region 9 Plan recommends to designate areas in Edgewater, Galesville, and Deale to encourage public financing for building renovation intended to support smaller-scale development than other Commercial Revitalization Areas; this may lead to establishing a different type of Commercial Revitalization Area. Each of the Commercial Revitalization Areas will be further evaluated during the Sector Plan/Corridor Plan processes.	Status of Commercial Revitalization Overlay zone	In Progress
Goal BE13	Policy BE13.2	d. Evaluate and make adjustments to mixed-use zoning districts to create additional flexibility needed for redevelopment projects.	The County Council adopted legislation to update the Mixed Use Zoning Districts in December 2024 (Bill 75-24). The updated Mixed Use Districts are designed to promote the mixing of residential, commercial, and industrial uses in a range of scales to fit the context of different communities. The Redevelopment (Bill 2-25), passed in 2025, includes provisions to allow mixed-use and greater regulatory flexibility for redevelopment projects in Targeted Development and Redevelopment Policy Areas.	Status of evaluation	Completed
Goal BE13	Policy BE13.2	e. Promote high-quality design in revitalization areas through use of urban design standards and guidelines that support walking, biking, and transit.	Updates of the Parole Town Center (2023) and Odenton Town Center (2024) Master Plans both incorporate design standards and guidelines that support walking, biking, and transit.	Status of design standards / guidelines	In Progress
Goal BE13	Policy BE13.2	f. Retain an independent consultant to review redevelopment zoning code barriers.	County staff completed this review in-house. Code changes enacted by Bill 2-25 facilitate redevelopment.	Consultant Report	Completed
Goal BE13	Policy BE13.2	g. Review the Landscape Manual and/or development regulations for potential revisions to incorporate stronger buffer requirements between intensive non-residential areas and residential neighborhoods.	Not yet started	Status of County Code updates	Not Yet Started
Goal BE13	Policy BE13.3: Facilitate, encourage, and incentivize redevelopment and revitalization of underutilized properties, particularly older and declining commercial and industrial properties.				

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE13	Policy BE13.3	a. Identify development regulations that make redevelopment difficult to accomplish and develop alternatives to reduce these barriers.	Bill 2-25 streamlined the development process and revised Article 17 and 18 provisions to encourage redevelopment.	Status of reforms to County Code	Completed
Goal BE13	Policy BE13.3	b. Identify opportunities for increased use of public-private partnerships in implementing redevelopment projects.	Anne Arundel County and AAEDC selected Sawmill Partners, LLC to lead the redevelopment of 7409 Baltimore Annapolis Boulevard in Glen Burnie. The 13-acre, County-owned site will become the Villages at Sawmill Creek, a transit-oriented community that incorporates new housing, green space, multimodal transportation connections, and environmental restoration. The project is designed to strengthen links between the Glen Burnie Town Center, the Cromwell Light Rail Station, Sawmill Creek Park, and the B&A Trail, while preserving nearby neighborhoods and improving environmental conditions on the long-underutilized property.	Track public-private partnerships	In Progress
Goal BE13	Policy BE13.3	c. Create a Redevelopment Advisory Group composed of county agency employees and private sector experts such as: Office of Planning and Zoning, Commercial Real Estate, Commercial and Residential Developers, including Developers with redevelopment experience.	Not yet started.	Status Update	Not Yet Started
Goal BE13	Policy BE13.3	d. Retain an independent consultant to evaluate or perform a development capacity analysis.	OPZ staff updated the holding capacity model in 2024.	Status Update	Not Yet Started
Goal BE13	Policy BE13.3	e. Create a new section within the Office of Planning and Zoning dedicated to the review of redevelopment projects.	Not yet started.	Status Update	Not Yet Started
Goal BE13	Policy BE13.4: Adopt land use policies and plans that prioritize and incentivize redevelopment and revitalization of grayfields and brownfields properties over new greenfields development.				
Goal BE13	Policy BE13.4	a. Limit expansion of new commercial zoning outside of existing commercial corridors and hubs and planned mixed-use centers to encourage redevelopment and full utilization of existing commercial properties.	This Plan2040 strategy served as a guiding policy in the comprehensive zoning process that occurred with Region Plans. The County Council adopted Region Plans for Regions 2, 4, and 7 in 2024 and Regions 1, 3, and 9 in 2025. The County Council approved the Region 6 Plan in March 2026 and the Region 8 Plan in April 2026. Approval of the Region 5 Plan is expected in June 2026.	Track zoning changes	In Progress
Goal BE13	Policy BE13.4	b. Conduct regular market assessments to evaluate the changing retail and employment markets and provide justification of any increases in commercial land inventory.	A market assessment occurred in 2019 to support the General Development Plan update. AAEDC prepares monthly and quarterly assessments of market conditions, including review of employment and commercial real estate vacancy rates.	Completion of market assessments	In Progress
Goal BE13	Policy BE13.4	c. Explore and develop a program to reduce development review fees, water and sewer capital connection fees and some or all impact fees for redevelopment and revitalization projects within grayfield or brownfield sites.	Redevelopment Bill (Bill 2-25), effective July 2025, identifies previously developed properties and sites undergoing remediation as eligible for reduced permit fees and streamlined permit review.	Status of fee reduction effort	Completed

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status	
Goal BE13	Policy BE13.5: Ensure that State investments are strategically aligned with the County's priorities to support and prioritize redevelopment and revitalization projects and programs.					
Goal BE13	Policy BE13.5	a. In the County's annual MDOT Priority Letter, give weight to State funding requests for planning, feasibility, capital improvements, and infrastructure in targeted revitalization and redevelopment areas.	The County's FY25-30 Priority Letter to MDOT, submitted May 2025, identified multiple projects, including safety improvements on MD 2 and MD 3, a regional transportation hub at the Parole Transportation Center, I-97 Express Bus, funding for locally-operated transit systems, and building out the Countywide trail network. Identified projects are funded in the State Consolidated Transportation Program.	Status of MDOT Priority Letter	In Progress	
Goal BE13	Policy BE13.5	b. Assess whether any of the older commercial districts in the County would be eligible for and would benefit from participation in the Maryland Main Street Program, and if so apply for State designation.	In 2025, the Maryland Main Street Program accepted Glen Burnie Town Center at the "Connected Level." This level provides access to technical assistance, training, networking, and resource sharing. Next, AAEDC will convene a network of business owners and property owners in the Main Street corridor to implement the Main Street approach to economic development. Efforts will develop the necessary infrastructure for Glen Burnie to apply for full Maryland Main Street Designation in the future.	Status of Main Street Program designations	In Progress	
Goal BE13	Policy BE13.6: Encourage redevelopment of greyfields and brownfields properties through incentives, regulatory relief, and use of streamlined review processes. Consider flexibility in the mix of uses, as appropriate, to meet community needs.					
Goal BE14: Protect and preserve the significant historic and archaeological resources and cultural heritage of the County; and promote public awareness of the County's history and the stewardship of historic assets.	Policy BE14.1: Develop and strengthen planning and protection measures for historic and archaeological resources and incorporate historic preservation effectively into planning and policy decision-making.					
Goal BE14	Policy BE14.1	a. Develop and adopt a Cultural and Historical Preservation Master Plan for the county.	OPZ's Cultural Resource Section continues to seek support and funding for developing the County's first historic master plan. Due to ongoing staffing constraints, budget limitations and lack of capacity, the Historic Preservation Master Plan remains on hold.	Status of master plan	Not Yet Started	

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE14	Policy BE14.1	b. Improve the basis for decisions affecting historic places by increasing communication, planning, and coordination among County entities.	OPZ's Cultural Resources staff continue to communicate the urgency of basic maintenance of historic places, coordinating with other County agencies on capital projects and collaborating with State agencies. Efforts include leading the review and implementation of the London Town shoreline protection and site improvements project; increasing communication and review of County capital projects for DPW and DRP, like the new Visitors' Center at Ft. Smallwood Park; and engaging in each of the Region Plans.	Status of design standards / guidelines	In Progress
Goal BE14	Policy BE14.1	c. Update existing Cultural Resources Code provisions to strengthen protective measures and to reflect best preservation practices.	Bill 14-25 revised Article 17-6-502, Archaeological resources, in June 2025. The Historic Preservation Master Plan is to guide and provide the framework for a comprehensive revision effort for historic preservation Code provisions.	Status of reforms to County Code	In Progress
Goal BE14	Policy BE14.1	d. Establish innovative planning tools, such as historic overlay zoning, to encourage preservation and better protect historic resources.	OPZ-CRS staff met with residents and representatives of certain historic communities interested in establishing an overlay zone in 2024, however, staff gained no further traction in 2025. Greater support is needed within the County's historic communities. Historic overlay zoning could be further explored, should the County fund and pursue the historic preservation master planning process.	Status of reforms to County Code	In Progress
Goal BE14	Policy BE14.1	e. Pursue participation in Maryland's Certified Local Government (CLG) program.	Charter amendment and legislative actions have not been taken to date. To become a CLG, the State requires an appointed citizen Historic Preservation Commission with veto and development review powers. OOL advised that this may require a Charter amendment to cede certain development approval authority to a volunteer appointed board; more may be learned by OPZ-CRS when a Cultural and Historical Master Plan is funded.	CLG status	In Progress
Goal BE14	Policy BE14.1	f. Explore updates to the Code that would better protect historic settings, view sheds and outbuildings associated with and adjacent to historic dwellings, agricultural complexes, and historic districts.	OPZ-CRS prepared draft legislation changes in 2019 that require additional direction from the Historic Preservation Master Plan, before developing comprehensive Code revisions. Funding is required to initiate the planning process.	Status of County Code updates	In Progress
Goal BE14	Policy BE14.1	g. Adopt community-driven Overlay Design Guidelines for historic districts and communities on the County Inventory to enhance protections, govern infill development, and help preserve their historic character. Identify regulatory tools or incentives to protect the community's historic fabric and cultural integrity.	OPZ-CRS staff met with residents and representatives of certain historic communities interested in establishing an overlay zone in 2024, however, staff gained no further traction in 2025. Greater support is needed within the County's historic communities. Historic overlay zoning could be further explored, should the County fund and pursue the historic preservation master planning process.	Status of design guidelines	In Progress

Implementation Plan Matrix Planning for the Built Environment						
Goal	Policy	Strategy	2025 Updates	Performance Measure	Status	
Goal BE14	Policy BE14.1	h. Expand the Region's listings on the Inventory of Historic Resources, with an emphasis on resources that expand the diversity of historic representation, including 20th century communities and resources and historic places associated with African American history. Work with those communities to identify regulatory tools or incentives to protect the community's historic fabric and cultural integrity.	OPZ-CRS installed a historic interpretive sign and a brown roadside marker for the community of Bacontown in 2024 to honor and recognize its history and importance in the African American community.	Number of properties added to County Inventory of Historic Resources	In Progress	
Goal BE14	Policy BE14.2: Increase awareness, understanding, and appreciation of the County's historic, archaeological, and cultural resources and their preservation among residents of the County.					
Goal BE14	Policy BE14.2	a. Develop and engage in archaeological and heritage education programs that foster community pride, good citizenship, and stewardship of the County's cultural resources.	Cultural Resources Section staff continue to provide popular archaeology and historic preservation programs and experiential learning opportunities, including lectures, training, hikes and paddle tours, public dig days, and open lab hours. In 2025, OPZ-CRS held 32 programs, engaging over 3,000 participants through in-person and virtual programming.	Number of programs and participants	In Progress	
Goal BE14	Policy BE14.2	b. Partner with local organizations to promote cultural heritage tourism.	OPZ-CRS continues to see its public programming grow, garnering thousands of volunteer hours, and offering diverse opportunities for constituents to research and preserve the County's important historic and archaeological resources. OPZ-CRS partners with over 25 County agencies, nonprofits, and other stakeholders, including DRP, AACPS, AACPL, Chesapeake Crossroads Heritage Area, Jug Bay Wetlands Sanctuary, and the Archeological Society of Maryland.	CLG status	In Progress	
Goal BE14	Policy BE14.2	c. Maximize use of volunteers to assist with cultural resources research and site documentation.	In FY25, 106 volunteers contributed 2,061 hours of labor through the Preservation Stewardship Program. In CY25, five undergraduate and graduate students completed academic internships on the County's history and archaeology.	Number of volunteers and hours	In Progress	
Goal BE14	Policy BE14.2	d. Expand the use of the County's website for educational purposes and to promote preservation and archaeological programs.	OPZ-CRS continues to make its website more user-friendly for visitor by reducing sections and streamlining pages. OPZ-CRS continues to explore alternative, remote methods of presenting important local history, including updates to existing materials, such as existing Story Maps; thematic reports and other resources; and interactions through Google Forms.	Status of website	In Progress	

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE14	Policy BE14.2	e. Continue to maintain and update the County's inventory of significant historic resources, as well as the database of historic cemeteries.	OPZ-CRS staff continue to regularly maintain and update cultural resource databases for historic resources and cemeteries for public and internal use, as well as internal datasets for archaeological sites, Anne Arundel County's Inventory of Historic Properties, and cemeteries. The inventory grows at a steady rate. In 2025, in addition to several updates to existing site documentation, the OPZ-CRS added 25 newly-registered historic and archaeological sites and four new cemeteries. Additionally, a "parcel search tool" database is maintained for applicant's and reviewer's use, showing properties that may be subject to Article 17 requirements during development review.	Status of inventory	In Progress
Goal BE14	Policy BE14.2	f. Develop marketing and recognition programs, like a historic landmark signage program to elevate the profile of the County's cultural resources.	In 2025, the administration of the County's Historic Sign Marker program transferred to the Chesapeake Crossroads Heritage Area (CCHA). OPZ-CRS continues to coordinate with CCHA and community partners to develop historic interpretive signs and roadside markers across the County, along with an accompanying virtual Story Map. This program continues to be popular; signage is sought by non-profit organizations and residents to educate and garner appreciation of the various historic resources.	Status of marketing and recognition programs	In Progress
Goal BE14	Policy BE14.2	g. Continue and expand ongoing efforts engaging with local communities to design and install informational placards that recognize historic Black communities, such as the Browns Woods, Skidmore, and Mulberry Hill communities	Historic brown roadside markers are installed for Browns Woods Rosenwald School and the Mulberry Hills community in Region 4. CCHA is working with Skidmore representatives to produce and install an interpretive sign in that community. Other signs in the planning stages are for the African American descendant community of Packtown, the Anne Arundel County Free School, and new roadside signs for the Odenton Historic District, among others.	Number of new signs installed	In Progress
Goal BE14	Policy BE14.2	h. Support local communities' efforts to preserve and document community history.	OPZ-CRS and the Archaeology Lab will be relocated to the new Glen Burnie Library; once constructed, the intent of this office is to provide more opportunities for public engagement and community history documentation. OPZ-CRS staff began work on the Crownsville Hospital Digital Archives and Storytelling project in order to fulfill objectives outlined in the 2025 Master Plan.	Tracking of community support efforts	In Progress
Goal BE14	Policy BE14.3: Promote the stewardship of historic resources and County-owned archaeological collections, and encourage the adaptive re-use of historic properties and the preservation of historic and cultural landscapes.				

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE14	Policy BE14.3	a. Continue to partner with other County entities to practice good stewardship of the historic resources under County ownership.	OPZ-CRS staff participated in ongoing collaboration for managing historic assets with our partners in DPW and DRP, including projects affecting Scenic & Historic Roads, as well as archaeological sites and cemeteries. OPZ-CRS staff began work on the Crownsville Hospital Digital Archives and Storytelling project in order to fulfill objectives outlined in the 2025 Master Plan.	N/A	In Progress
Goal BE14	Policy BE14.3	b. Incorporate historic preservation objectives in community revitalization, sustainability initiatives, and economic development efforts, including expanding workforce housing using historic buildings.	Historic preservation objectives are incorporated into all nine Region Plans. OPZ-CRS staff continue to explore other efforts and preservation initiatives.	N/A	In Progress
Goal BE14	Policy BE14.3	c. Promote the County's Historic Preservation Tax Credit, but pursue additional incentives, like a local preservation grant fund to better assist owners of historic resources in their preservation efforts.	Since the creation of the Historic Preservation Tax Credit in 2016, residents submitted over a dozen applications; in 2025, OPZ received one new tax credit application for a historic property in Odenton. OPZ-CRS continues efforts to broaden awareness of the program through engaging with historic property owners and marketing the program at events. OPZ-CRS has not yet taken steps to pursue a historic preservation grant program.	Use of tax credit (number of projects and funding amount)	In Progress
Goal BE14	Policy BE14.3	d. Assess and review the existing Scenic and Historic Roads program and code; improve coordination with other County agencies to ensure protection of key historic vistas and streetscapes.	OPZ -CRS continues to coordinate with other County departments on review of private development projects and public capital improvement projects on Scenic and Historic Roads. Citizen engagement highlighted the need to continue to scrutinize the program and assess how it can be improved. The potential Historic Preservation Master Planning effort would help to establish the strengths and weakness of the existing program. Over the past few years, staff received inquiries from the public about the method to add new roads to the program; unfortunately, there is no current method to add or remove roads from the Scenic & Historic Road program.	Status of review of program	In Progress

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE14	Policy BE14.3	e. Invest in the County's Archaeology Lab and curation facilities, and its professional staff to ensure that the County complies with accepted state and federal standards.	OPZ-CRS is partnering with AACPL and DPW on the design and planning for the Local History Center and Archaeology Curation facility in the same building as the new Glen Burnie Library. The Schematic Design phase of the project is complete, and a public meeting occurred on November 18, 2025. Staff continued to refine the County's accessions and curation policies and relocated the entire artifact collection to a single storage space, while waiting to move to the new facility in Glen Burnie. In 2025, one long-standing contractual archaeological lab staff position successfully converted to a County merit position; conversion of remaining contractual staff positions is being pursued in the coming year's budget.	Track investments in Archaeology Lab	In Progress
Goal BE14	Policy BE14.3	f. Develop and expand tax incentives to reuse and rehabilitate existing historic building stock.	The County's Historic Tax Credit program offers a 25% property tax credit for eligible preservation projects for both residential and commercial properties. No changes occurred to this program since its development in 2016.	Status of County Code updates	In Progress
Goal BE14	Policy BE14.3	g. Amend the Historic Tax Credit Program to broaden eligibility and encourage adaptive reuse of historic buildings, particularly for business or commercial adaptation.	The County's Historic Tax Credit program offers a 25% property tax credit for eligible preservation projects for both residential and commercial properties. No changes occurred to this program since its development in 2016.	Status of County Code updates	Not Yet Started
Goal BE14	Policy BE14.3	h. Establish a County Code provision to prevent Demolition By Neglect for private and County-owned properties.	Though OPZ-CRS prepared draft legislation changes, including a provision for Demolition by Neglect, as recent as 2019, Code updates to Article 17-6-501 are pending a Historic Preservation Master Plan.	Status of County Code updates	In Progress
Goal BE14	Policy BE14.3	i. Implement cohesive preservation planning and historic interpretation for County-owned historic resources, including more comprehensive survey and protection of archaeological resources.	OPZ-CRS engages with other County agencies, particularly DRP, in historic preservation planning and interpretation of County-owned historic/archaeological sites. OPZ-CRS is currently in the process of collaborating with DRP on the new Visitor Center project at Ft. Smallwood Park. This project began over a year ago to provide expertise and guidance on the historic and archaeological interpretation. OPZ-CRS produced interpretive signs to be installed at Spriggs Farm Park in Arnold, focusing on both archaeological excavations that took place there and the agricultural history of the property.	Track County-owned historic resources	In Progress

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE14	Policy BE14.3	j. Undertake a study to reevaluate the Scenic and Historic Roads inventory to identify if protection of certain roads is still warranted. Establish clear eligibility criteria and create a mechanism for assessing and listing or delisting roads.	OPZ -CRS continues to coordinate with other County departments on review of private development projects and public capital improvement projects on Scenic and Historic Roads. Citizen engagement highlighted the need to continue to scrutinize the program and assess how it can be improved. The potential Historic Preservation Master Planning effort would help to establish the strengths and weakness of the existing program. Over the past few years, staff received inquiries from the public about the method to add new roads to the program; unfortunately, there is no current method to add or remove roads from the Scenic & Historic Road program.	Completion of study	Not Yet Started
Goal BE14	Policy BE14.3	k. Review existing regulatory protections to determine if the Scenic and Historic Roads program is still effective. Research Scenic and Historic Roads Programs in nearby jurisdictions, such as Howard and Montgomery Counties, and adopt legislative changes following best practices.	OPZ -CRS continues to coordinate with other County departments on review of private development projects and public capital improvement projects on Scenic and Historic Roads. Citizen engagement highlighted the need to continue to scrutinize the program and assess how it can be improved. The potential Historic Preservation Master Planning effort would help to establish the strengths and weakness of the existing program. Over the past few years, staff received inquiries from the public about the method to add new roads to the program; unfortunately, there is no current method to add or remove roads from the Scenic & Historic Road program.	Completion of study	Not Yet Started
Goal BE14	Policy BE14.3	l. Update the DPW Design Manual to include appropriate regulations applicable to designated Scenic and Historic Roads. Consider removing the exemption for Adequate Public Facilities testing for designated roadways on a case by case basis.	There have been no updates to the Design Manual at this time.	Status of County DPW Design Manual updates	Not Yet Started
Goal BE14	Policy BE14.3	m. Explore establishing an appointed Cemetery Oversight Advisory Committee to advise, investigate, and aid in protecting historic cemeteries.	Due to ongoing staffing constraints, budget limitations, and lack of capacity, efforts to pursue establishing a Cemetery Oversight Advisory Committee have not yet begun.	Appointment of committee	Not Yet Started
Goal BE14	Policy BE14.3	n. Establish an Appointed Cemetery Oversight Advisory Committee.	Due to ongoing staffing constraints, budget limitations, and lack of capacity, efforts to pursue establishing a Cemetery Oversight Advisory Committee have not yet begun.	Appointment of committee	Not Yet Started
Goal BE14	Policy BE14.3	o. Study potential appropriate safety and traffic improvements that preserve historic integrity on Scenic and Historic Roads.	The Historic Preservation Master Planning effort would help establish the strengths and weakness of the existing Scenic and Historic Roads program.	Completion of study	Not Yet Started

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE15: Provide a well-maintained multimodal transportation network that is safe, efficient, environmentally sensitive, and provides practical and reliable transportation choices and connections for all users.					
Goal BE15	Policy BE15.1	a. Make engineering improvements to identified roadways such as reducing speeds, posting warnings of hazards, fixing blind spots and dangerous intersections, and improving street lighting.	The County continues to implement Vision Zero (VZ) policies. The County maintains a VZ dashboard with data points to help planners and the public see the high injury network and to focus safety improvements. A VZ stakeholder group meets quarterly for industry information sharing and collaboration. DPW implements traffic safety measures as part of routine operations improvements. The measures are installed using both operating and capital funds. DPW continues to make improvements to street lighting throughout the County with Capital Improvement Funds and the Carbon Reduction Program (CRP) award received in FY 25.	Track safety improvements implemented per year	In Progress
		b. Promote educational activities through the Safe Routes to Schools Program.	OOT continues to provide grant-funded bicycle and pedestrian safety training in elementary schools. In 2025, OOT received approval for grant funding to cover bicycle-pedestrian education training at five schools and a Safe Routes to Schools (SRTS) coordinator position. The County's SRTS Coordinator will last three years and begin in 2026, working with AACPS to encourage safe and active travel to and from school.	Track educational activities	In Progress
		c. Enforce traffic laws with an emphasis on combating speeding and aggressive and impaired driving.	Traffic enforcement is a traditional function of community-based policing. Enforcement occurs as a result of vehicle collision, calls for service, citizen complaints, and incidental observance of violations while performing other tasks. Traffic enforcement in 2025: 62,287 Traffic Stops 6,409 Collision Investigations	Track enforcement statistics	In Progress

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE15	Policy BE15.1	d. Emphasize pedestrian safety and multimodal access over traffic speed and maximum vehicle access points in transportation-land use planning and development review.	Executive Order Number 58 enacted the County's Vision Zero (VZ) Plan. The County also received a federal Safe Streets for All grant to support implementation of the VZ plan. In 2023, the County launched a VZ website and prepared an implementation action plan. With the passage of authorizing State legislation, the County installed speed cameras in some residential districts with a maximum posted speed limit of 35 miles per hour. The County updated guidance for the Bicycle Pedestrian Transit Assessment required as part of development review with Green Notice 22-02.	N/A	In Progress
Goal BE15	Policy BE15.2: Provide practical and reliable transportation choices and connections for County residents, especially for vulnerable populations.				
Goal BE15	Policy BE15.2	a. Implement Transportation Systems Management and Operations (TSMO) strategies as appropriate.	DPW implemented signal optimization for College Parkway and new offset and phase sequencing on Forest Drive. DPW also began coordination and planning for signal timing optimization on Bestgate, Jennifer, Benfield, and Jumpers Hole Roads.	Track implementation of actions.	In Progress
Goal BE15	Policy BE15.2	1. Review the use of High Occupancy Vehicle (HOV) lanes to provide travel time savings to commuters who carpool, vanpool and transit users on high-speed limited access roadways.	Coordination is underway with Maryland Department of Transportation (MDOT) State Highways Administration (SHA) on HOV lanes.		In Progress
Goal BE15	Policy BE15.2	2. Review the use of ramp metering to regulate the rate of vehicles entering a freeway to ensure that flow along the mainline is not overly interrupted and that capacity does not become oversaturated.	The County coordinated with MDOT SHA to operate ramp metering on approach roads to the Bay Bridge Crossing.		In Progress
Goal BE15	Policy BE15.2	3. Use hard shoulder running (part-time shoulder use) to address roadway capacity issues during peak hours.	No current work is being conducted. MDOT SHA was designing improvements to support hard shoulder running on I-97.	Number of part-time shoulder use projects	In Progress
Goal BE15	Policy BE15.2	4. Implement reversible lanes to facilitate traffic flow in the peak directions.	No current work is being conducted. Reversible lanes are implemented east of MD 100 on Mountain Road (MD 177). Reversible lanes were studied for MD 214.	Number of reversible lanes	In Progress
Goal BE15	Policy BE15.2	5. Use adaptive traffic signals that respond to real-time traffic conditions.	DPW activated Adaptive Traffic Signal Software along Riva Road and Forest Drive. These systems are monitored and tweaked to increase performance. DPW is preparing to expand this technology to Bestgate Road and Jennifer Road.		In Progress
Goal BE15	Policy BE15.2	6. Manage access to road network by eliminating curb cuts and restricting left-turn lanes where appropriate.	As development proposals, capital projects, and operations are reviewed, these options are examined.		In Progress

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE15	Policy BE15.2	7. Eliminate cul-de-sacs and dead-ends where connections could be made to form a full street grid and connections between adjacent parcels. Where vehicular connections are not feasible, implement bicycle/pedestrian connections.	Connectivity is reviewed as part of development review, considering County Code and relevant design manuals, and implemented where appropriate.		In Progress
Goal BE15	Policy BE15.2	8. Improve walkability and bicycle access to reduce the need for short vehicle trips.	In 2025, funding for bicycle and pedestrian infrastructure covered capacity improvements for active transportation.		In Progress
Goal BE15	Policy BE15.2	b. Increase options for non-single occupancy vehicle mode share for commuter trips to and from Town Centers.	In 2025, the County added a free express route from Annapolis Mall to BWI Thurgood Marshall Airport, with intermediate stops at Crownsville and Millersville Park & Ride, and expanded the South County Call N' Ride into Parole, connecting South County residents to North County service areas.	Single occupant vehicle mode share in Town Centers	In Progress
Goal BE15	Policy BE15.2	c. Designate future connections between arterials roads to provide redundancy in the local street network.	A road classification study is currently underway and may include a review of future connections.	Status of designation of connections	In Progress
Goal BE15	Policy BE15.2	d. Enhance Community Walkability.	The County received a federal grant, through the State of Maryland, for Safe Routes to School (SRTS) educational activities. A contractor provided bike and pedestrian safety education to students at nine public schools. DPW conducted studies identifying improvements to support SRTS at 17 public schools. An accessibility study for another ten elementary schools and ten middle schools is underway.	Track implementation of actions.	In Progress
Goal BE15	Policy BE15.2	1. Establish a Safe Routes to Schools Coordinator who is charged with bringing together all relevant agencies necessary for deployment.	In 2025, OOT received grant funding to hire a three-year contract position for a SRTS Coordinator for the County, who will work with AACPS to create a plan and program and facilitate additional grant funding and collaboration to encourage more walking and bicycling to school. OOT is currently hiring for the position, with work to begin in 2026.		In Progress

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE15	Policy BE15.2	2. Target annual sidewalk construction budget requests (and annual requests to MDOT SHA) to close gaps in the pedestrian network.	The FY26 Capital Budget includes \$680K for pedestrian improvements on SHA projects. The County Executive's FY 2025-2030 Priority Letter to MDOT identified a suite of projects, including improvements to the Anne Arundel Trail Network for the B&A Trail to the Broadneck, South Shore Trail, WB&A Trail, BWI Trail, and City of Annapolis; constructing bicycle and pedestrian improvements from MD 170 to Sappington Station, and improving multimodal infrastructure in the Odenton Town Center; adding ADA retrofits and new pedestrian and bicycle infrastructure from Housley Road to Gibraltar Avenue to better serve the growing Parole Town Center; extending the Shared Use Path from Arundel Mills to MD 176 (Dorsey Road) to improve connections to BWI and regional trails; and building a Shared Use Path along MD 176 (Dorsey Road) from MD 170 to MD 713 to complete a critical east-west connection between Arundel Mills and BWI Airport.		In Progress
Goal BE15	Policy BE15.2	3. Improve roadway crossings within one mile of elementary schools.	Planning is in progress to improve roadway crossings near elementary schools. DPW is conducting an accessibility study for ten elementary schools and ten middle schools. In 2025, OOT received grant funding to hire a three-year contract position for a SRTS Coordinator for the County, who will work with AACPS to create a plan and program and facilitate additional grant funding and collaboration to encourage more walking and bicycling to school. OOT is currently hiring for the position, with work to begin in 2026.		In Progress
Goal BE15	Policy BE15.2	4. Continue to update the County road codes standards and specifications in accordance with the County's Complete Streets policy.	Bill 81-25, adopted in December 2025, updated the adequate public facilities ordinance. The bill requires adequacy tests to ensure that current and future developments provide sufficient improvements to address their impacts on the entire transportation network, which is consistent with the County's long-range plans and policies, including Plan2040, Move Anne Arundel!, Complete Streets, and Vision Zero.		In Progress
Goal BE15	Policy BE15.2	e. Continue to implement a County-wide bicycle network that includes low-stress bicycle network features where physically and economically feasible.	OOT focuses departmental efforts on shared-use paths to provide the lowest stress network for bicyclists.	Percentage of network connected through low-stress protected bicycle lanes, shared-use paths, and other conditions	In Progress

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE15	Policy BE15.2	1. Identify opportunities to provide on-street bicycle facilities that connect to trails, transit routes and community facilities. Use routine roadway maintenance to expand the bicycle network and increase safety for other modes of mobility.	There is a new bike lane on Brock Bridge Rd S and a new road diet on Johns Hopkins Rd. Work continues annually to evaluate marked Arterial and Collector roadways programmed for resurfacing. Roads are evaluated for opportunities to mark shoulders with sharrow or convert marked shoulders to bike lanes within the existing pavement width, as part of programmed maintenance. DPW maintains an interactive web map for the Pavement Management Program.		In Progress
Goal BE15	Policy BE15.2	2. Identify and mark "last-mile" on-street connections to key community destinations which can be reached via a low stress roadway to the existing shared-use path. As future shared-use paths are constructed, include "last-mile" on-street network connections.	The County is working on a new procurement effort to provide a scooter and bike share program. The County used federal funding to study and produce a report on connecting regional trails to local communities, called the Trail Spurs and Connectors Study (November 2024).		In Progress
Goal BE15	Policy BE15.2	3. Work with the Maryland Department of Transportation State Highway Administration to identify the disconnected segments of on-street bicycle facilities.	OOT regularly collaborates with MDOT SHA on a statewide bicycle map. OOT identified gaps in bicycle facilities and prioritized opportunities to close them. The County adopted an update to the Bike and Pedestrian Master Plan, Walk & Roll Anne Arundel!, in 2023.		In Progress
Goal BE15	Policy BE15.2	f. Advance a new model for Transit in the County.	See information on strategies BE15.2F1 through BE15.2F8.	Countywide non-single occupant vehicle mode share for commute trips	In Progress
Goal BE15	Policy BE15.2	1. Improve transportation system reliability through monitoring of roadway performance and on-time management of locally-operated transit services.	OOT initiated a contract in 2023 to provide real-time tracking of County transit services, automating bus tracking and tracking passenger counts. The County also launched a web application, Passio Go, that allows users to track buses in real time and search for routes. Investments are being made to the transit fleet to improve tracking for all vehicles.		In Progress
Goal BE15	Policy BE15.2	2. Improve reliability and weekday service frequency for all services currently provided.	On-time performance for fixed routes and demand-response service averaged 95% in FY25. Reliability of on-time performance increased with improvements to technological and reporting systems.		In Progress
Goal BE15	Policy BE15.2	3. Establish Deviated Fixed Routes where appropriate.	OOT expanded the South County Call 'N Ride program to replace a less productive fixed route and serve a larger geographic area.		In Progress
Goal BE15	Policy BE15.2	4. Explore expansion of the BWI Airport Shuttle route to a higher frequency for employers that are within a mile of the transit area.	In 2025, the County added a free express route from Annapolis Mall to BWI Thurgood Marshall Airport, with intermediate stops at Crownsville and Millersville Park & Ride.		In Progress

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE15	Policy BE15.2	5. Develop and improve quality transfer points where multiple transit routes intersect.	The design phase of the Arundel Mills project is complete, and construction will begin in 2026. The County is preparing designs for the Parole Transit Center and the Odenton MARC station parking garage. The regional Metropolitan Planning Organization conducted a study of bus stops served by more than one provider and produced a prioritized list of improvements needed at those stops; OOT and DPW use that list to implement improvements through CIP project H578404 for Transit Improvements.		In Progress
Goal BE15	Policy BE15.2	6. Expand commuter bus service from the county and the region.	The Transit Development Plan, adopted in 2024, includes recommendations for improving connections to the regional transit system. The County added a free express route from Annapolis Mall to BWI Thurgood Marshall Airport. Plans are underway for a regional connector bus route to the New Carrollton Metro Station. Due to budget constraints, the State reduced service on some regional commuter bus routes.		In Progress
Goal BE15	Policy BE15.2	7. Add park-and-ride lots to support this service.	There are 22 Park & Ride lots in the County. Demand for these lots declined during the pandemic, but it is starting to rise again. Additions will be considered in the future based on demand.		Not Yet Started
Goal BE15	Policy BE15.2	8. Coordinate capital projects between the County and surrounding jurisdictions.	OOT works with Prince George's and Howard Counties on cross-county bridge needs. The Washington-Baltimore-Annapolis Trail (WB&A) foot bridge over the Patuxent River, connecting the Anne Arundel and Prince George's County sides of the WB&A, opened in 2025.		In Progress
Goal BE15	Policy BE15.2	g. Site new public facilities, especially schools, senior centers and libraries with respect to access by pedestrians. Update facility design policies to reflect pedestrian access and safety.	DPW's Engineering & Construction Standards, last updated in 2024, contain design considerations for pedestrian facilities, last revised May 2022. The review of new public facilities projects includes an assessment of pedestrian access and safety.	Status of facility design policies update.	Completed
Goal BE15	Policy BE15.2	h. Adhere to Town Center Plans and other County development plans that require bicycle and pedestrian improvements; prioritize the use of the Bicycle, Pedestrian and Transit Fee-in-Lieu Fund to close gaps in the network in the County's Targeted Development, Redevelopment and Revitalization Policy Areas. Consider other strategies to encourage bicycle/pedestrian-friendly development, including elimination of parking minimums.	The County Council approved the Parole Town Center Master Plan (2023) and the Odenton Town Center Master Plan (2024) that include recommendations to improve transportation options, walkability, and bicycle access. The Bike and Pedestrian Master Plan, approved by Council in 2023, prioritizes investments in Town Centers.	Status of design standards / guidelines	In Progress
Goal BE15	Policy BE15.2	i. Prioritize new transit routes and connections to them, particularly in Communities of Opportunity.	OOT began a Safe Routes to Transit study in 2025. Additionally, OOT analyzed three specific zones of fixed routes to identify areas where connections are lacking.	Number of new routes / decreased headway times / new geographies served	In Progress

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE15	Policy BE15.2	j. Identify dedicated funding streams to expand and improve public transit.	Transportation Network Company (TNC) tax goes toward the supplemental operating budget for public transit.	Status of funding	In Progress
Goal BE15	Policy BE15.2	k. Continue to work with other local and regional jurisdictions, and the State, to increase the efficiency, reliability, and affordability of transit routes and options connecting the region to employment, retail, and service centers in Fort Meade, National Business Park, Glen Burnie, Howard County, Annapolis, Baltimore, and Washington D.C.	The Fort Meade route continues to be adjusted. There is a separate route on Fort Meade that runs to the MARC station.	Number of new routes / decreased headway times / expanded hours of service	In Progress
Goal BE15	Policy BE15.2	l. Work with regional transportation partners to enhance the design and amenities provided at transit stops including lighting improvements, smart and enhanced information equipment, protection from elements, art, safety upgrades for emergency use, and sidewalk and crosswalk access. Consider a uniform style to help brand service for the region.	OOT began a Safe Routes to Transit study in 2025. The study will investigate first mile, last mile, and transit stop improvements. Shelter enhancements are in design for Arundel Mills Mall; construction is planned for 2026.	Track transit facility projects	In Progress
Goal BE15	Policy BE15.2	m. Strengthen the seamless and efficient coordination of transit service between County and State transit providers. Employ technological applications, integrated across transit networks, to provide real-time transit information to customers.	Real-time information is available at Parole and the Arundel Mills station. An airbus is available to the Odenton MARC station. In 2025, OOT produced real-time transit data in generic transit format standard (GTFS), so multiple vendors can use the information and passengers can find real-time data from multiple sources, such as the Transit app that connects with other transit systems, like the Light Rail, MARC, WMATA, and MTA.	Status of coordination and technological applications	In Progress
Goal BE15	Policy BE15.2	n. Increase transit service frequency to reduce wait times and extend service hours to better accommodate shift workers and other residents with earlier or later transit needs.	The North County Call N' Ride service is now available on Saturdays, and OOT plans to extend the route to Fort Meade.	Track reduced headway times	In Progress
Goal BE15	Policy BE15.2	o. Collaborate with AACC facilities planning to provide adequate bus service between AACC and the rest of the County.	OOT added a covered bus shelter for AACC at College Parkway and Peninsula Farm Road.	Number of established routes / Route headway times	In Progress
Goal BE15	Policy BE15.2	p. Add and maintain amenities such as benches, lighting, landscaping, bicycle parking, audible crosswalk indicators, wayfinding signs, and bus shelters in mixed-use areas, village centers, near transit and trail crossings, and by shopping and dining opportunities.	OOT sends 25 bike racks to local schools annually.	Tracking of amenity installation	In Progress

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE15	Policy BE15.2	q. Install pedestrian and bicycle infrastructure in public spaces and connections between these areas and residential neighborhoods. Seek funding opportunities for their deployment as prioritized in the Walk and Roll bicycle and pedestrian master plan.	OOT is actively implementing recommendations from the Walk and Roll Plan, including on Stoney Run Road, Jumpers Hole Road, MD 214, Loch Haven Road, MD 424, 5th Ave W, MD 450. The County Executive's FY 2025-2030 Priority Letter to MDOT identified a suite of projects, including improvements to the Anne Arundel Trail Network for the B&A Trail to the Broadneck, South Shore Trail, WB&A Trail, BWI Trail, and City of Annapolis; constructing bicycle and pedestrian improvements from MD 170 to Sappington Station, and improving multimodal infrastructure in the Odenton Town Center; adding ADA retrofits and new pedestrian and bicycle infrastructure from Housley Road to Gibraltar Avenue to better serve the growing Parole Town Center; extending the Shared Use Path from Arundel Mills to MD 176 (Dorsey Road) to improve connections to BWI and regional trails; and building a Shared Use Path along MD 176 (Dorsey Road) from MD 170 to MD 713 to complete a critical east-west connection between Arundel Mills and BWI Airport.	Track implementation of Walk and Roll plan	In Progress
Goal BE15	Policy BE15.2	r. Evaluate, research and potentially revise the Zoning Ordinance to update bicycle parking requirements. Consider standards for short- and long-term bicycle parking, and related amenities.	Not yet started.	Status of County Code updates	Not Yet Started
Goal BE15	Policy BE15.2	s. Continue to review and update Functional Road Classifications. Coordinate with agencies such as the OPZ Cultural Resources Section to ensure changes align with the historical character and importance.	A road classification study is currently underway and may include a review of future connections. Coordination with Cultural Resources is ongoing.	Status of County Code updates	In Progress
Goal BE15	Policy BE15.2	t. Review and revise Adequate Public Facilities requirements and/or development requirements as appropriate to clarify the process for new development and intensified redevelopment to contribute to transportation improvements. Balance flexibility and predictability, and clarify a proportional level of mitigation in the process. Provide a mechanism to ensure developer contributions are expended on agreed-upon facilities.	Bill 81-25, adopted in December 2025, updated the adequate public facilities ordinance for transportation. The bill requires adequacy tests to ensure that current and future developments provide sufficient improvements to address their impacts on the entire transportation network, which is consistent with the County's long-range plans and policies, including Plan2040, Move Anne Arundel!, Complete Streets, and Vision Zero.	Status of County Code updates	Completed

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE15	Policy BE15.2	u. Improve transit service, particularly for paratransit users, between the County and points of interest in adjacent jurisdictions.	The North County Call N' Ride service now includes Saturdays. OOT provides two types of paratransit service: complementary Americans with Disabilities Act (ADA) and General Paratransit (GPT) throughout Anne Arundel County. For eligible customers with a disability that prevents them from making some or all of their trips on fixed route services, there is a shared-ride, origin-to-destination service. DOAD provides two types of service: ETA Taxi Voucher Program and ETA Rides-On-Demand. The Taxi Voucher Program offers discounted vouchers to support taxi fares with participating cab companies, and the Rides on Demand program offers same-day service, with at least two-hours notice, for an appropriately equipped car, van, or SUV operated by a professional driver can provide door-to-door service within Anne Arundel County and 20 miles outside the county line. For Rides-On-Demand, fares are approximately 50% of the normal cost.	Track number of mobility programs and number of rides provided	In Progress
Goal BE15	Policy BE15.2	v. Prioritize Safe Routes to Schools investments as noted in the Move Anne Arundel! master plan.	In 2025, OOT received grant funding to hire a three-year contract position for a SRTS Coordinator for the County, who will work with AACPS to create a plan and program, facilitate additional grant funding, and collaborate to encourage more walking and bicycling to school. OOT is currently hiring for the position, with work to begin in 2026.	Track number of mobility programs and number of rides provided	In Progress
Goal BE15	Policy BE15.2	w. Consider implementing an enhanced on-demand transit program for areas that are the furthest away from major transit routes.	In 2025, the North County Call N' Ride service began to run on Saturdays, and the South County Call N' Ride expanded north into Parole, linking South County residents to more services.	Track planning efforts, number of new services	In Progress
Goal BE15	Policy BE15.2	x. Use Walk and Roll! as a guide to identify gaps and missing amenities in the bicycle and sidewalk network.	Gap and missing amenity identification is ongoing.	Track implementation of Walk and Roll plan.	In Progress
Goal BE15	Policy BE15.2	y. Improve access for wheelchair users, cyclists, and pedestrians by ensuring curb cuts and sidewalks can accommodate these users.	The County's FY25-30 Priority Letter to MDOT, submitted May 2025, identified multiple projects, including adding ADA retrofits and new pedestrian and bicycle infrastructure from Housley Road to Gibraltar Avenue to better serve the growing Parole Town Center. OOT received approval for \$1.115 million in the FY26 budget for the rehabilitation of sidewalks, curb ramps, and accessible pedestrian signals within the public right of way, including ancillary work such as system-wide evaluations, to ensure compliance with the Federal Americans with Disabilities Act (ADA).	Track infrastructure improvements	In Progress

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE15	Policy BE15.2	z. Mitigate rising traffic congestion by evaluating where to: a. Lower parking space zoning requirements within a certain distance of transit routes b. Minimize egress and ingress in most heavily traveled corridors c. Eliminate highway choke points	As part of daily operation review and analysis, DPW identifies locations suitable for access management. In 2025, DPW implemented turn restrictions on Riva Rd from MD 665 to Admiral Cochrane Dr. During development review, OPZ evaluates ingress and egress according to Code and design manual requirements.	Track planning efforts, Code and policy updated	In Progress
Goal BE15	Policy BE15.3: Provide a transportation network that is environmentally sensitive and resilient.				
Goal BE15	Policy BE15.3	a. Design infrastructure that is more resilient to impacts of climate change, such as flooding along coastal areas and the inundation of low-lying areas.	Anticipated increases in flooding, and other climate considerations, are being considered during the design of road and bridge projects. In 2025, DPW completed a study of flood risk on roads and bridges, based on future climate change scenarios.	Track implementation of actions.	In Progress
Goal BE15	Policy BE15.3	b. Identify at-risk roads, bridges and other infrastructure that are, or will be, vulnerable to flooding in the future and plan for appropriate maintenance and post-event recovery.	The County completed a Roadway Vulnerability Assessment, producing an inventory of vulnerable roads and bridges, showing the likelihood of inundation, and predicting the impact of that inundation on the larger road network.	Status of identification of at-risk facilities and plans for maintenance and recovery	In Progress
Goal BE15	Policy BE15.3	c. Prepare for Automated and Connected Vehicles and other evolving transportation technologies that will have a positive impact on air quality.	The County is part of a State working group on Automated and Connected Vehicles. The signal controllers update is almost complete, and DPW is in the process of improving the traffic management system.	Report on policies and actions to support Automated and Connected Vehicles	In Progress
Goal BE15	Policy BE15.3	d. Promote safety on roadways for all modes. Implement recommendations of other transportation studies, such as to improve capacity and safety on roadways.	The County annually updates the Vision Zero dashboard. To promote roadway safety, the County uses an internal tool to analyze crash data to allow faster responses to citizen inquiries and needs. OOT references recommendations from completed studies, such as the Parole Mobility Study (February 2021) and the Brooklyn Park Mobility Study (2023), to identify projects for implementation.	Report on outreach effort / Number of recommendations implemented	In Progress
Goal BE15	Policy BE15.3	e. Implement projects from the Road Vulnerability Analysis to reduce flood risk where repeat flooding occurs. Note: The Countywide Road Vulnerability Analysis is underway by the Department of Public Works.	DPW completed the Roadway Vulnerability Assessment in 2025.	Miles of roadway improved	In Progress
Goal BE15	Policy BE15.4: Ensure transportation facilities and networks are consistently well-maintained.				
Goal BE15	Policy BE15.4	a. Develop and maintain a sidewalk and shared use path condition database.	MyAnneArundel features a layer called 'sidewalk centerline' that shows where sidewalks exist. Further assessment and mapping are underway.	Percent of miles of sidewalk and shared used paths in good condition	In Progress
Goal BE15	Policy BE15.4	b. Continue on-going maintenance program of roadways.	In FY25, the percentage of poor-quality lane miles (with a Road Rating of 60 or below) reduced to 2.4% of the County's road network, improving from 3% in FY23 and FY24.	Percent of roadway lane miles in good condition	In Progress

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE15	Policy BE15.4	c. Coordinate with state and local agencies to ensure adequate funding for maintaining quality transit facilities.	The average age of the County-owned transit fleet is 5.5 years. Arundel Mills transit station enhancement designs are complete, and the project will begin construction in 2026. A transit operations facility near the Cromwell Light Rail station is under design.	Average age of County-owned transit fleet	In Progress
Goal BE15	Policy BE15.4	d. Use maintenance work as opportunities to implement facility and technology upgrades.	Maintenance and upgrade projects are ongoing. Opportunities for upgrades evaluated in the maintenance program include bike lane striping, ADA improvements, and signal technology improvements.	N/A	In Progress
Goal BE16: Increase the County's resilience to future changes in climate and reduce emissions of greenhouse gases.					
Policy BE16.1: Establish systems in the County government to integrate climate change considerations across County functions.					
Goal BE16	Policy BE16.1	a. Develop and implement a Climate Action Plan for Anne Arundel County that includes an evaluation of greenhouse gas emissions and will provide detailed recommended actions to address adaptation and mitigation actions.	The County is collaborating with other jurisdictions on a Climate Action Plan for the Baltimore Region. With support from the Resilience Authority, the County is participating in a regional planning effort funded by a Climate Pollution Reduction Grant from the US Environmental Protection Agency. A Draft Climate Action Plan for the Baltimore Region, published in September 2025, includes a greenhouse gas emission inventory and recommended actions.	Status of Climate Action Plan	In Progress
Goal BE16	Policy BE16.1	b. Establish a cross-department project team to manage implementation of recommended strategies and actions related to climate change.	A cross-department team--including DPW, BWPR, OEM, OPZ, and the Resilience Authority--coordinates on an as needed basis on plans and projects related to climate change. County staff also serve as an advisory board to the Resilience Authority.	Status of climate working group	Completed
Goal BE16	Policy BE16.1	c. Incorporate considerations of climate change, including sea level rise, into the County's adopted plans as necessary to ensure implementation. These plans could include the Water and Sewer Master Plan; Hazard Mitigation Plan; Land Preservation, Parks and Recreation Plan; and other plans as appropriate.	The updated Hazard Mitigation Plan (2025) includes a section on sea level rise and climate change risks. The Green Infrastructure Master Plan also includes analysis of climate risks relative to green space conservation.	Status of incorporating climate change considerations into County plans	In Progress
Goal BE16	Policy BE16.2: Reduce greenhouse gas emissions (GHG) to support achievement of State of Maryland goal of reducing emissions by 40% from 2006 levels by 2030.				

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE16	Policy BE16.2	a. Update and implement recommended actions in the Anne Arundel County Implementation Plan for Achieving Energy Efficiency and Conservation which identify opportunities to reduce GHG emissions associated with County operations.	Executive Order 57 commits the County to purchasing 100% renewable energy by 2030 to run all government operations. In partnership with the Resilience Authority, the County is studying opportunities to increase energy efficiency and produce renewable energy at County facilities. The County continues to invest in electric vehicle charging infrastructure, with 26 sites operational with 62 Level 2 chargers and 12 Fast Chargers. The County is working with a contractor to audit buildings greater than 35,000 square feet to meet the state building energy performance standards (BEPS) requirements and reduce building emissions. The County has entered into a public-private partnership to build a solar project on the closed Glen Burnie Landfill.	Status of update and implementation of plan	In Progress
Goal BE16	Policy BE16.2	b. Implement coordinated Land Use and Transportation Policies and Implementing Strategies that support energy efficiency, electric vehicles, reduced vehicle miles traveled, and multimodal transportation options.	The Parole Town Center Master Plan and Odenton Town Center Master Plan Update both include recommendations for infrastructure investments to support multimodal transportation options. The County secured \$7M in federal funds to support multimodal transportation infrastructure, including a parking garage at the Odenton MARC rail station. The County also initiated the transition of vehicle fleet to electric or low emissions, and OOT is preparing a plan to transition the County bus fleet to electric.	Status of design standards / guidelines	In Progress
Goal BE16	Policy BE16.2	c. Adopt latest versions of State and international building and energy codes with goals of achieving Net Zero Energy, Waste, and Water by 2040 for new construction and by 2050 for alterations of existing buildings.	The County adopted the 2021 edition of the International Building and Energy Codes, effective June 23, 2024. The updated Codes were adopted by the State of Maryland in 2023.	Status of adoption of building and energy codes	Completed
Goal BE16	Policy BE16.2	d. Provide incentives for the use of carbon-positive building materials in both new construction and alterations of existing buildings.	Not yet started.	Status of incentives (type and number of projects using them)	Not Yet Started
Goal BE16	Policy BE16.2	e. Research best practices for low carbon and climate resilient procurement practices and develop and execute a plan for incorporating relevant strategies into County procurement policies.	The Purchasing Division will continue to research current best practices to establish an environmentally preferable purchasing policy and green specifications for future solicitations.	Status of update of procurement policies	In Progress
Goal BE16	Policy BE16.2	f. Transition County fleet vehicles to electric or low/no emission vehicles and support deployment of electric vehicle infrastructure in the County.	The percent of electric vehicles in the County fleet is 7%. As of late 2025, Anne Arundel County is executing a phased transition to align infrastructure with vehicle procurement targets through 2026. To determine optimal, right-sized solutions for the long-term transition, the County completed a comprehensive strategic analysis of fleet fueling data and procurement plans.	Percent of electric vehicles in County fleet	In Progress

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE16	Policy BE16.2	g. Partner with public and private entities to make investments to increase the number of electric vehicle charging stations in the County.	There are 26 EV charging stations in the County. In October 2025, the County executed a design-build contract with the Resilience Authority and Ameresco to deploy 82 new EV charging ports across 10 County-owned facilities. This initiative optimizes electrical capacity, reducing the required load by 2.5 megawatts across these sites while ensuring the system can scale as the fleet grows. These 10 new sites build upon the 26 County sites already operational as of 2024. The Resilience Authority continues to manage these large-scale infrastructure projects to meet State of Maryland greenhouse gas reduction goals.	Number of EV charging stations in the County	In Progress
Goal BE16	Policy BE16.2	h. Adopt changes to County Code, as needed, to support electrical vehicle charging stations and renewable energy systems in commercial and residential development and redevelopment projects.	The Resilience Authority is conducting a study to develop a model building code that will optimize energy conservation.	Status of code update	In Progress
Goal BE16	Policy BE16.2	i. Retrofit County facilities to provide sustainable transportation support infrastructure, such as bike lockers and bike racks, electric vehicle (EV) chargers, carpool-favored spaces, or other items that reduce transportation greenhouse gas (GHG) emissions and single-vehicle occupancy use.	There are 26 EV charging stations in the County. In October 2025, the County executed a design-build contract with the Resilience Authority and Ameresco to deploy 82 new EV charging ports across 10 County-owned facilities. This initiative optimizes electrical capacity, reducing the required load by 2.5 megawatts across these sites while ensuring the system can scale as the fleet grows. These 10 new sites build upon the 26 County sites already operational as of 2024. The Resilience Authority continues to manage these large-scale infrastructure projects to meet State of Maryland greenhouse gas reduction goals.	Tracking of retrofit projects	In Progress
Goal BE16	Policy BE16.2	j. Investigate the feasibility of pilot projects and funding to retrofit County owned parking lots and buildings with solar panels. Explore the potential for public-private partnerships.	Feasibility studies of various locations are ongoing.	Status of feasibility study	In Progress
Goal BE16	Policy BE16.2	k. Promote green roofs, residential passive solar energy, and other alternative energy improvements as part of the development and redevelopment processes.	The County actively promotes sustainable building practices through property tax credits, financing programs, and long-range planning. Tax credits exist for geothermal, high-performance buildings, solar, and stormwater management. Plan2040 and the approved Region Plans encourage sustainable design, redevelopment incentives, and supportive financing. Two solar projects are under review, and the County issued 1,183 residential solar permits in 2025	Track number of new alternative energy projects	In Progress

Implementation Plan Matrix

Planning for the Built Environment

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE16	Policy BE16.2	I. Plan for a Countywide network of Electric Vehicle (EV) charging infrastructure: a. Create standards for requiring EV charging stations and amend the zoning ordinance to require EV infrastructure for mixed use, medium to high density residential projects and certain commercial uses. Specify requirements for setbacks, landscaping, and location, b. Develop a program to prioritize locations for installation of EV infrastructure in public spaces, and c. Seek funding opportunities for their deployment. This could include county fleet operations, EV water vehicles, e-bikes, and private single-occupancy vehicles.	The Resilience Authority continues to promote projects that meet State of Maryland greenhouse gas reduction goals, including the installation of EV infrastructure.	Status of County Code updates / Status of Program / Funding level	In Progress
Goal BE16	Policy BE16.2	n. Promote community solar projects that allow people to get the benefits of renewable energy with lower costs than installing solar on the roofs of their own houses.	The initial priority was direct energy generation through solar at County facilities because several time-sensitive opportunities were available; initial efforts focused on securing longer-term solar funding, while establishing a clearer understanding of the regional solar landscape across the County.		Not Yet Started
Goal BE16	Policy BE16.3: Support transition to renewable energy sources.				
Goal BE16	Policy BE16.3	a. Update and implement recommended actions in the 2013 Anne Arundel County Implementation Plan for Achieving Energy Efficiency and Conservation which identify opportunities for renewable energy installations on County-owned properties.	In partnership with the Resilience Authority, the County is studying opportunities and implementing projects to increase energy efficiency and produce renewable energy at County facilities. The Resilience Authority collaborated with Central Services and other County agencies to submit a County L-GEM Block Grant proposal. If funded, the proposal would support comprehensive solar planning efforts alongside several large-scale implementation projects. Insights gained through this process will help identify top-priority projects ready for implementation, as well as those requiring additional technical assistance or planning support. If awarded, funding would become available beginning July 1, 2026. Renovation and new construction of County facilities incorporate energy efficiency measures. The County installed four carport and seven rooftop solar arrays, producing 1.3 megawatts of power at the Bureau of Utility Operations Complex in Millersville. The County entered into a lease agreement with a private contractor to develop a three megawatt solar photovoltaic system on a portion of the former Glen Burnie Landfill.	Status of update and implementation of plan	In Progress
Goal BE16	Policy BE16.3	b. Review and update if needed, the County zoning and development codes to support development of renewable energy sources.	Code updates occurred in 2023 to allow for solar energy and wind energy systems.	Status of code update	Completed

Implementation Plan Matrix Planning for the Built Environment

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal BE16	Policy BE16.3	c. Promote renewable energy projects on landfills and brownfields, and limit conversion of agricultural and forested land to renewable energy sites.	A solar project developer received a lease on a portion of the former Glen Burnie Landfill in 2021; executed a Power Purchase Agreement in 2022; and substantially completed construction in 2024.	Status of design standards / guidelines	In Progress
Goal BE17: Reduce Noise Pollution.	Policy BE17.1: Limit future residential and other noise-sensitive land uses in areas exposed to higher levels of noise. When this is not possible, use innovative techniques to reduce the noise impact to acceptable standards.				
Goal BE17	Policy BE17.1	a. Amend the County's noise ordinance to incorporate the authority given to the County by the State of enforcing noise standards and regulations.	Not yet started.	Status of reforms to County Code	Not Yet Started
Goal BE17	Policy BE17.1	b. Assess current noise regulations, evaluate existing highway noise buffers and consider buffers or additional roads, airports, and railways.	Not yet started.	Status of reforms to County Code	Not Yet Started
Goal BE17	Policy BE17.1	c. Amend the County Code to include the State's noise standards and regulations.	Not yet started.	Status of reforms to County Code	Not Yet Started
Region Plans					
Region 1, Goal BE1		Expand the BWI Mixed Use Overlay to include the seven W1 zoned parcels along the east side of Maryland Avenue.	Not yet started.	Expanded overlay area.	Not Yet Started
Region 1, Goal BE2		Create a Brooklyn Park Ritchie Highway Overlay to regulate parking, curb cuts, landscaping, and design.	Not yet started.	Development of an overlay area.	Not Yet Started
Region 1, Goal BE3		Develop a sector plan for the Linthicum Light Rail area, with a focus on low-intensity development, reducing crime, reducing traffic, and activating the area.	Not yet started.	Completion of a sector plan.	Not Yet Started
Region 1, Goal BE4		Develop a sector plan for the Cromwell Light Rail area with a focus of making the area a mixed-use transit-oriented development.	A Sector Plan for the Cromwell Light Rail area will begin in 2026.	Completion of a sector plan.	Not Yet Started
Region 1, Goal BE5		Implement recommendations from the County's Transit-Oriented Development study for Linthicum Station Light Rail, Cromwell Light Rail Station, and BWI MARC Station.	Resolution 25-25 approved the designation of certain areas near the Glen Burnie (Cromwell) Light Rail Station as a transit-oriented development under State provisions. This designation allows for improvements to properties within a one-half mile radius of the transit station or adjacent to the transit corridor; the goal is to maximize the use of transit, walking, and bicycling by residents and employees.	Status of recommendations.	In Progress
Region 1, Goal BE6		Pursue the State Transit-Oriented Development designation for the Cromwell Light Rail Station.	Resolution 25-25 approved the designated the Glen Burnie (Cromwell) Light Rail Station as a transit-oriented development under the provisions of the Transportation Article of the Annotated Code of Maryland.	Status of recommendations.	Completed
Region 1, Goal BE7		Identify strategies to acquire and rehabilitate vacant buildings in the Linthicum Historic District and the Brooklyn Park MD 2 corridor.	AAEDC continues to identify vacant properties and research strategies and best practices for acquiring and rehabilitating these properties.	Number and amount of financial incentives offered in Region 1 and Commercial Revitalization Areas.	In Progress

Implementation Plan Matrix Planning for the Built Environment					
Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Region 1, Goal BE8		Identify underserved and overburdened communities and solutions to address environmental justice issues in Region 1.	A study of the location of industrial and other inharmonious land uses will begin in 2026. The study will determine whether low-income communities and communities of color experience disproportionate impacts from these land uses.	Status of designation	Not Yet Started
Region 1, Goal BE9		Identify strategies to eliminate nuisance industrial uses and commercial uses in residential neighborhoods, such as Olson Road.	A study of the location of industrial and other inharmonious land uses will begin in 2026. The study will determine whether low-income communities and communities of color experience disproportionate impacts from these land uses.	Reduction of incompatible uses.	Not Yet Started
Region 1, Goal BE10		Develop more senior housing in Region 1 so individuals may age in place.	No new assisted living facilities have been proposed in Region 1 since January 1, 2022.	Number of senior housing units.	In Progress
Region 1, Goal BE11		Continue and expand marketing of the owner-occupied Property Rehabilitation Program in the Brooklyn Heights and Arundel Village neighborhoods, and surrounding communities, including Belle Grove.	ACDS staff conduct targeted marketing at outreach events, community meetings, and through mailings.	Number of additional units.	In Progress
Region 1, Goal BE12		Continue to acquire and rehabilitate units for rent to income eligible households. Consider expanding these efforts to offer properties for sale to income eligible homebuyers.	In FY25, ACDS continued to acquire and rehabilitate units as part of its scattered site rental program.	Number of additional units.	In Progress
Region 1, Goal BE13		Conduct annual community outreach events to help educate community residents about building, health, and zoning code compliance.	Through the EngageArundel webinar series, Anne Arundel County educated residents on compliance. Topics featured in 2025 include the Plan2040 Progress Report, Community Association Summit, stormwater management, and living on property with a Forest Conservation Easement.	A decline in the number of code violations over the next five years.	In Progress
Region 1, Goal BE14		The County should partner with the State to invest in improvements for bicyclists and pedestrians to access the Cromwell Light Rail Station more safely and easily.	Resolution 25-25 approved the Glen Burnie (Cromwell) Light Rail Link Station as a transit-oriented development under State provisions. Funding can be used for improvements to properties within a one-half mile radius of the transit station or adjacent to the transit corridor, with the goal to maximize the use of transit, walking, and bicycling.	Number of improved bicycle and pedestrian facilities.	In Progress
Region 1, Goal BE15		Identify and implement more efficient traffic patterns to address congestion during peak-hour times and special events in the following locations: a. Chesapeake Arts Center and Brooklyn Park Middle School b. Linthicum Elementary School c. North County High School/Hilltop Elementary	Not yet started.	Number of road improvements.	Not Yet Started
Region 1, Goal BE16		Study traffic at the following locations and implement appropriate measures: a. Ridge Road b. I-295 and I-695 c. Belle Grove Road	Not yet started.	Number of road improvements.	Not Yet Started
Region 1, Goal BE17		Construct the Hanover Road connection between Ridge Road and Corporate Center Drive and ultimately construct an interchange with MD 295.	Hanover Road Corridor Improvements, Capital Project H566701, is in the design phase.	Status of road improvement.	In Progress

Implementation Plan Matrix Planning for the Built Environment

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Region 1, Goal BE18		Identify solutions to divert truck traffic from neighborhoods in the following locations: a. exiting MD 295 prior to the Baltimore-Washington Parkway b. Maple Road at the Balminore Annapolis Boulevard intersection c. Olson Road and the Arundel Gardens community	DPW performed an access management study focusing on Olson Road and produced a report in December 2025.	Status of road improvements.	In Progress
Region 1, Goal BE19		Partner with the Baltimore Metropolitan Council to develop a regional traffic scenario with the possible redevelopment of the Brandon Shores site.	Not yet started.	Status of study.	Not Yet Started
Region 1, Goal BE20		Conduct a vehicle network and speed study as recommended in the Brooklyn Park Neighborhood Transportation Study.	Recommendations from the Neighborhood Transportation Study in Brooklyn Park address safety challenges and multimodal mobility along the MD 2 corridor. The County is working on Priority Projects 1, 3, and 4. Construction is anticipated to begin in FY26.	Status of study.	In Progress
Region 1, Goal BE21		Develop a Ritchie Highway Vision Plan to address traffic and safety needs.	The County began the Ritchie Highway Vision Plan.	Status of study.	In Progress
Region 1, Goal BE22		Limit driveways near intersections and bus stops on Ritchie Highway.	This strategy may be addressed through the Ritchie Highway Vision Plan.	Number of driveways reduced.	Not Yet Started
Region 1, Goal BE23		Declutter existing vehicular and pedestrian signage along Ritchie Highway.	This strategy may be addressed through the Ritchie Highway Vision Plan; this is a State roadway under the jurisdiction of MDOT SHA.	Number of signs removed or consolidated.	Not Yet Started
Region 1, Goal BE24		Incorporate arts into public investments, such as bus shelters, sidewalks, and roadway improvements, in Brooklyn Park to support Arts District brand.	This strategy may be addressed through the Ritchie Highway Vision Plan.	Track number and type of art elements incorporated into public streetscape improvements.	Not Yet Started
Region 1, Goal BE25		Continue to collaborate with Maryland Aviation Administration on noise reduction and abatement programs at BWI Marshall Airport.	In early 2025, MAA began the process to update the BWI Marshall Airport Noise Zone (ANZ). The updated ANZ will reflect existing conditions in 2025, and forecast conditions in 2030 and 2035. The process included a Stakeholder Advisory Committee that met throughout the year. OPZ represented the County on the Stakeholder Advisory Committee. The ANZ update also includes a review of the BWI Marshall Noise Abatement Plan (NAP). A link to the study can be found here. Additionally, The DC Metroplex BWI Community Roundtable is responsible for evaluating noise effects and other environmental effects of possible route changes. The Roundtable includes representatives from the County.	Number of discussions with MAA	In Progress
Region 1, Goal BE26		On Baltimore and Annapolis Boulevard, identify whether roadway and signalization improvements are needed where the number of lanes fluctuate and locations where it is difficult to make left hand turns.	Not yet started.	Status of study.	Not Yet Started
Region 1, Goal BE27		Identify improved and additional public transit options connecting the following points of interest: BWI Marshall Airport, Glen Burnie Town Center, Arundel Mills, Ft. Meade, and Laurel.	In 2025, the County added a free express route from Annapolis Mall to BWI Thurgood Marshall Airport, with intermediate stops at Crownsville and Millersville Park & Ride.	Status of new routes.	In Progress

Implementation Plan Matrix Planning for the Built Environment					
Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Region 1, Goal BE28		Study the potential to provide a stronger east-west connection through Brooklyn Park along Belle Grove Road and Church Street.	The Belle Grove Safety Improvement Project (H590502) is underway. This project will construct the BWI Trail along Belle Grove Rd, from the Nursery Rd Light Rail Station to the Baltimore City line.	Status of new routes.	In Progress
Region 1, Goal BE29		Improve facilities and amenities at public transit stops in Region 1.	Following successful purchase of the transit shelter, the County is currently finalizing the engineering and design plans for the new concrete bus stop pad and surrounding sidewalk improvements at the Ordinance Road Jail.	Number of transit stops improved.	In Progress
Region 1, Goal BE30		Develop a specific transit-related communication program for Brooklyn Park.	Not yet started.	Increase in outreach to community.	Not Yet Started
Region 1, Goal BE31		Partner with the City of Baltimore to install a mobility hub where bus service lines intersect at S. Hanover Street and W. Patapsco Avenue.	Not yet started.	Status of central transportation hub.	Not Yet Started
Region 1, Goal BE32		Explore opportunities to create a passenger ferry terminal system in Region 1 and connections to Baltimore and Annapolis.	Not yet started.	Status of study.	Not Yet Started
Region 1, Goal BE33		Implement the microtransit zones from the Transit Development Plan in Region 1.	Not yet started.	Status of new operations.	Not Yet Started
Region 1, Goal BE34		Study and construct bicycle and pedestrian improvements in the following locations: a. Camp Meade Road b. Andover Road c. Orchard Road (north) and Broadview Boulevard (Baltimore Annapolis Boulevard to Tina Court) d. West Furnace Branch Road, by Arundel Hills Park e. Ritchie Highway f. Cromwell Shopping Center access points g. Burwood Shopping Center access points h. Pumphrey neighborhood i. MD 168 at MD 648 (Nursery Road Light Rail Station) j. 8th Avenue k. Fort Smallwood Road l. West Nursery Road m. Baltimore Annapolis Boulevard (Burwood Shopping Plaza north to County boundary) n. BWI-Nursery Road Spur Trail	Several projects are in design, including the B&A Boulevard Sidewalk - Burwood Shopping Center to North County High School, Ritchie Highway Vision Plan, and SW/BW-BWI/Nursery Spur Trail.	Number of bicycle and pedestrian improvements.	In Progress
Region 1, Goal BE35		Add bicycle and pedestrian amenities along major pedestrian thoroughfares, such as Ritchie Highway.	The Brooklyn Park Neighborhood Transportation Study identifies amenities along major pedestrian thoroughfares, including along Ritchie Highway. Brooklyn Park Mobility Projects are underway to address priority recommendations. Additional amenities may be addressed through the Ritchie Highway Vision Plan.	Number of pedestrian amenities.	In Progress
Region 1, Goal BE36		Develop and prioritize a schedule to complete the remaining alleyway improvements in Brooklyn Park to include paving, lighting, and trash and weed control. Expand capital funding to complete the program as needed.	Not yet started.	Complete the Alley Reconstruction Program to improve all County alleyways in the Brooklyn Park community.	Not Yet Started

Implementation Plan Matrix Planning for the Built Environment

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Region 1, Goal BE37		Obtain funding and implement recommended projects from the Brooklyn Park Elementary School Accessibility Study.	Not yet started.	Complete implementation of ongoing transportation mobility initiatives.	Not Yet Started
Region 1, Goal BE38		Complete design and fund construction of the Belle Grove Road Safety Improvements Project.	The Belle Grove Safety Improvement Project, including the design of a shared use path, is underway.	Complete implementation of ongoing transportation mobility initiatives.	In Progress
Region 1, Goal BE39		Fund the inventory of pedestrian priority streets, crossings at intersections, and shortcuts noted in the Brooklyn Park Neighborhood Transportation Study.	OOT applied for a grant to fund Priority Project #2: Inventorying Pedestrian Priority Streets. In 2025, the County completed Priority Project #4, studying the feasibility of building new paths that would increase walking opportunities to parks, schools, or retail that would form an internal neighborhood loop.	Complete implementation of ongoing transportation mobility initiatives.	In Progress
Region 1, Goal BE40		Fund the inventory of bicycle priority projects noted in the Brooklyn Park Neighborhood Transportation Study.	In 2025, the County initiated Priority Project #3, to design for bike facilities that introduce traffic calming effects on neighborhood collectors.	Complete implementation of ongoing transportation mobility initiatives.	In Progress
Region 1, Goal BE41		Implement recommendations from Brooklyn Park Neighborhood Transportation Study to improve public safety and accessibility, with a focus on the Ritchie Highway Corridor.	This strategy may be addressed through the Ritchie Highway Vision Plan.	Complete implementation of ongoing transportation mobility initiatives.	In Progress
Region 1, Goal BE42		Implement the recommendations from the Brooklyn Park Elementary School Safe Routes to School assessment.	Not yet started.	Status of improvements.	Not Yet Started
Region 1, Goal BE43		Complete a Safe Routes to Schools plan for all schools in Brooklyn Park.	In 2025, OOT accepted grant funding for a SRTS Coordinator for the County, a three-year contract position, to support this and other SRTS strategies.	Status of plan.	In Progress
Region 1, Goal BE44		Develop pedestrian connections between schools, parks, and youth centers.	DRP produced a Trail Spurs and Connectors report with a ranked list of trail connections.	Status of improvements.	In Progress
Region 1, Goal BE45		Create new parks and/or trails at the following locations: a. Arundel Hills Park to North County High School b. Cabin Branch Creek to North County High School and the BWI Trail c. 1st Avenue d. Broadview Boulevard e. Greenwood Avenue f. Public transit stations to the B&A Trail g. Camp Meade Road/MD 170 near I-695	Not yet started.	Number of new parks and/or new trails.	Not Yet Started
Region 1, Goal BE46		Install lighting and other safety improvements for commuters along the BWI Trail.	Not yet started.	Number of new safety improvements.	Not Yet Started
Region 1, Goal BE47		Create a wayfinding program for communities in Region 1.	Not yet started.	Status of study and implementation of program.	Not Yet Started
Region 1, Goal BE48		Ensure the newly constructed Key Bridge and access points include bicycle and pedestrian facilities.	Not yet started.	Construction of bicycle and pedestrian facilities.	Not Yet Started

Implementation Plan Matrix Planning for the Built Environment					
Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Region 1, Goal BE49		Undertake a study to reevaluate the Scenic and Historic Roads inventory to identify if protection of certain roads is still warranted. Study should take into account safety, pedestrian and bicycle, and traffic improvements. Establish clear eligibility criteria and create a mechanism for assessing and listing or delisting roads.	Not yet started.	Status of study.	Not Yet Started
Region 1, Goal BE50		Develop a sector plan that identifies recommended land use, environmental impacts, and improvements to roads for the residential and industrial area located at Furnace Road, River Road, and Old Elkridge Landing Road.	Not yet started.	Completion of sector plan.	Not Yet Started
Region 2, Goal BE1		Support Laurel Park's pursuit of State Transit-Oriented Development designation that aligns with the County's Transit Oriented Development Policy Area Overlay.	The Maryland Stadium Authority acquired the Laurel Park racetrack.	Status update of TOD	In Progress
Region 2, Goal BE2		Develop a transit area sector plan for the areas in Region 2 with a Transit-Oriented Development Policy Area Overlay (Laurel Racetrack, Savage Station, Jessup stop, and Dorsey Station).	Not yet started.	Completion of study	Not Yet Started
Region 2, Goal BE3		Continue to evaluate and target public investments to address any impacts of new multifamily housing sites along the MD 198 corridor, Annapolis Junction, and Arundel Mills area and near planned transit service, Village and Town Centers, and regional economic centers to catalyze investments.	Not yet started.	Status of evaluation and investment	Not Yet Started
Region 2, Goal BE4		Preserve the Bacontown community by establishing a museum and educating the community.	Not yet started.	Status of museum and community education	Not Yet Started
Region 2, Goal BE5		Create direct transit and on-demand routes from Jessup, Annapolis Junction, Maryland City, and Laurel to government service and health care centers in Glen Burnie and Annapolis.	Not yet started.	Status of routes added	Not Yet Started
Region 2, Goal BE6		Provide a direct commuter shuttle service between Fort Meade and the Jessup, Savage/Annapolis Junction, and Laurel Park MARC Stations.	Not yet started.	Status of service	Not Yet Started
Region 2, Goal BE7		Continue to work with local, regional, adjacent jurisdictions, State, and other County agencies to increase the efficiency of transit routes and options connecting the region to employment, retail, and service centers in Fort Meade, National Business Park, Glen Burnie, Howard County, Annapolis, Baltimore, and Washington D.C.	In 2025, OOT produced real-time transit data in a standard format. Now, multiple vendors can use the information and passengers can find real-time data from multiple sources, like the Transit app that connects with other transit systems, including the Light Rail, MARC, WMATA, and MTA. The County added a free express route from Annapolis Mall to BWI Thurgood Marshall Airport.	Status of service	In Progress
Region 2, Goal BE8		Improve access for wheelchair users, cyclists, and pedestrians to MARC stations at Jessup, Savage, and Laurel Park by ensuring curb cuts and sidewalks can accommodate these users.	Not yet started.	Track pedestrian and bicycle access projects	Not Yet Started

Implementation Plan Matrix Planning for the Built Environment

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Region 2, Goal BE9		Identify gaps and missing amenities in the bicycle and sidewalk network, such as along Brock Bridge Road.	Capital Project H547802, Brock Bridge Road Sidewalk, is currently under design. This project will construct an ADA-compliant sidewalk along the northbound lane of Brock Bridge Road. This sidewalk segment will be approximately 600 feet in length. It is anticipated that utility relocations, retaining wall construction, and stormwater management will also be required.	Status of study	In Progress
Region 2, Goal BE10		Add and maintain amenities such as benches, lighting, landscaping, bicycle parking, and wayfinding signs in mixed-use areas, village centers, near transit, and by shopping and dining opportunities along MD 175 between National Business Parkway and MD 295, along MD 198 between the County boundary and BW Parkway, and in the Arundel Mills area.	Design for the Arundel Mills Mall Bus Shelter Enhancements was underway in 2025.	Track road improvements and pedestrian and bicycle access projects	In Progress
Region 2, Goal BE11		Expand the shared-use path network. The following is a list of specific routes: a. From MD 175 through Fort Meade to the Patuxent Research Refuge. b. Extend the MD 175 trail under MD 32 and connect to the Odenton MARC Station and WB&A Trail to improve commuter access to Fort Meade.	Construction of the shared-use path from MD 175 through Fort Meade to the Patuxent Research Refuge is close to complete.	Track pedestrian and bicycle access projects	In Progress
Region 2, Goal BE12		Prioritize improvements to the bicycle and pedestrian facilities along MD 198 between MD 295 and the Howard County boundary.	Not yet started.	Track pedestrian and bicycle access projects	Not Yet Started
Region 2, Goal BE13		Provide traffic calming and intersection improvements on high collision roads throughout MD 198 corridor and Brock Bridge Road.	Along Brock Bridge Road, reconstruction of the existing northbound lane to create a separate through and right turn lane is complete; signal updating and improving drainage at the intersection with MD 198 is complete. A new sidewalk along the northbound lane of Brock Bridge Road is in design.	Track number of projects	In Progress
Region 2, Goal BE14		Identify opportunities to improve traffic congestion, specifically in the following locations: a. MD 32 b. MD 295	Not yet started.	Completion of study	Not Yet Started
Region 2, Goal BE15		Improve ingress and egress at Bald Eagle Drive and MD 198, for example by installing a "Do Not Block" pavement marking at the intersection. Study the need for a traffic signal at this intersection.	Not yet started. This intersection is not a County intersection and is the responsibility of the State.	Completion of study / projects	Not Yet Started
Region 2, Goal BE16		Connect the northern and southern sections of Brock Bridge Road split by MD 32.	Not yet started.	Completion of study / projects	Not Yet Started
Region 2, Goal BE17		Implement projects from the Road Vulnerability Analysis to reduce flood risk along Brock Bridge Road and Whiskey Bottom Road where repeat flooding occurs.	DPW will operate and maintain existing high water systems. In 2026, DPW will establish a preventive maintenance contract with a vendor to ensure high water systems are operating properly.	Number of recommendations implemented	In Progress

Implementation Plan Matrix

Planning for the Built Environment

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Region 3, Goal BE1		Balance land conservation efforts with the need for housing, especially affordable housing, in Region 3. Encourage housing growth in areas that are already urbanized, and cluster buildings on a site in order to minimize the impact on the natural environment.	In July 2025, the County Council unanimously approved the transfer of the 7409 Baltimore-Annapolis Boulevard property for a redevelopment project. Close to the Cromwell Light Rail Station and Glen Burnie Town Center, 13 acres of previously developed land will become a transit-oriented community, connecting residents to amenities without need for a car. The project includes a mix of for-sale condominiums and rental townhomes, with a range of prices. The project features recreational amenities and landscaping, borders Sawmill Creek, and offers significant environmental remediation. The project will exceed the requirements of the Housing Attainability Act, offering 20% of for-sale multifamily condos for households at 80% AMI, 15% of two-over-two condos for households at 80% AMI, and 20% of rental townhomes for households at 75% AMI.	Ratio of new dwelling units to acres conserved	In Progress
Region 3, Goal BE2		Support opportunities for more housing and redevelopment in Glen Burnie, as enabled by the Glen Burnie Sustainable Community Overlay and other policies and programs.	The Villages at Sawmill Creek is the proposed redevelopment of 13 acres of County-owned land in Glen Burnie at 7409 Baltimore-Annapolis Boulevard. The proposed project includes a mix of four-story buildings with approximately 120 "for-sale" multi-family condominiums, 90 for-sale two-over-two condominiums, and 36 rental townhomes, for a total of 246 units.	Tracking of residential building permits	In Progress
Region 3, Goal BE3		Encourage stronger Code enforcement to address substandard housing conditions, especially in Severn and Glen Burnie.	This is ongoing. I&P maintains building code compliance and enforcement of unsafe structures. The Department of Health enforces nuisance properties under the Property Maintenance Code.	Tracking of enforcement efforts	In Progress
Region 3, Goal BE4		Invest in the expansion of programs to avoid displacement of low-income households as Region 3 develops.	The County leveraged American Rescue Plan Funding (ARPA) in 2025 to support low-income households in Region 3 with internet and technology essentials, basic needs, legal services, childcare support, SNAP fulfillment, energy assistance, water bill relief, transportation services, and emergency eviction prevention.	Status of policy work	In Progress
Region 3, Goal BE5		Develop a Master Plan for the full Glen Burnie Town Center, building on prior planning efforts in the area.	Not yet started.	Status of Master Plan	Not Yet Started
Region 3, Goal BE6		Develop a Village Center Master Plan for the Severn Village Center and the Harundale Village Center.	Not yet started.	Status of Master Plan	Not Yet Started
Region 3, Goal BE7		Through a collaborative effort with the site's owners and community stakeholders, develop a master plan for the potential redevelopment of Marley Station Mall.	Not yet started.	Status of Master Plan	Not Yet Started

Implementation Plan Matrix Planning for the Built Environment

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Region 3, Goal BE8		Work with Federal and State partners to ameliorate noise pollution in Region 3 neighborhoods. Priorities include: a. expanding eligibility of properties for airport noise insulation funding, particularly in the Queenstown area, and b. expanding installation of noise barriers between highway corridors and residential neighborhoods, including along Route 100 near WB&A Road.	Not yet started.	Changes to eligibility criteria; status of new noise barriers	Not Yet Started
Region 3, Goal BE9		Continue to work with BWI-Marshall Airport and the Maryland Aviation Administration to enhance outreach and communication about airport planning and operations with surrounding communities and residents.	In early 2025, MAA began the process to update the BWI Marshall Airport Noise Zone (ANZ). The updated ANZ will reflect existing conditions in 2025, and forecast conditions in 2030 and 2035. The process included a Stakeholder Advisory Committee that met throughout the year and included representatives from community organizations. Additionally, The DC Metroplex BWI Community Roundtable is responsible for evaluating noise effects and other environmental effects, of possible route changes. The Roundtable includes representatives from the County including those who represent the community.	Status of outreach efforts	Not Yet Started
Region 3, Goal BE10		Explore opportunities for future light rail extensions within Region 3, including from Cromwell Station to Marley Station Mall, as well as east/west light rail links.	Not yet started.	Status of planning studies	Not Yet Started
Region 3, Goal BE11		Continue to advertise and raise awareness, particularly to transportation disadvantaged populations, of free or low-cost public transit options in the Region.	County transit is fare free to all County residents. The North County Call N' Ride offers on-demand service available in most of Region 3. Digital and paper handouts include a map of the service area and helpful resources for riders. OOT and DOAD hosted a transit resource fair in September 2025 at the Severn Center to promote transit options for older adults and adults with disabilities living in the County.	Status of outreach efforts	In Progress
Region 3, Goal BE12		Implement recommended facility improvements for bicyclists from Walk & Roll Anne Arundel!. Prioritize roadways with high incidences of auto and bicycle/pedestrian conflict, including Dicus Mill Road, New Cut Road, and other identified roadways. Consider additional safety education and awareness measures in identified areas.	A project to construct roadway improvements, including a roundabout at the intersection of Gambrills Road at Dicus Mill Road, is currently under design. Several projects are in various stages of construction, design, and planning along New Cut Road, including the installation of new sidewalks. A Stevenson Road and Quarterfield Road Corridors Study is underway to evaluate the feasibility, costs, and impacts of potential improvements along Stevenson Road, from Quarterfield Road to New Cut Road, and along Quarterfield Road, from Janet Dale Lane to Donaldson Avenue. This study is linked to the construction of Old Mill High School West for access, traffic safety, capacity, and pedestrian and bicycle compatibility.	Status of facility improvements	In Progress

Implementation Plan Matrix Planning for the Built Environment					
Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Region 3, Goal BE13		Implement recommendations from the Walk and Roll Plan to increase the pedestrian connections from neighborhoods to bicycle corridors (trails, off street paths and bike lanes), with a priority along the B&A trail.	OOT is actively implementing recommendations from the Walk and Roll Plan, including on Stoney Run Road, Jumpers Hole Road, MD 214, and Loch Haven Road.	Status of facility improvements	In Progress
Region 3, Goal BE14		Utilize programs such as "Safe Routes to Schools" to implement pedestrian safety priorities around Region 3 elementary schools, with a focus on elementary schools along Reece Road (Meade Heights, Van Bokkelen and Severn), as well as Quarterfield and Richard Henry Lee Elementary Schools.	The County received a federal grant passed through the State for Safe Routes to Schools educational activities. A contractor works with several named schools to provide bike and pedestrian safety education to students.	Status of facility improvements	In Progress
Region 3, Goal BE15		Invest in the completion of gaps in the region's bicycle and pedestrian network and infrastructure. Prioritize completing gaps within and linking to the Glen Burnie Town Center, Severn and Harundale Village Centers, and the Region's Critical Corridors.	Working with community residents, officials, and other stakeholders, MDOT SHA is developing strategies to enhance safety for all roadway users along MD 2 by increasing safety and mobility for pedestrians and bicyclists. The project is currently in design.	Status of facility improvements	In Progress
Region 3, Goal BE16		Design and implement projects around the Glen Burnie Town Center to make it more safe and accessible for walking and biking. a. Design and implement solutions to improve connectivity between Glen Burnie Town Center and the Cromwell Light Rail Station. b. Design and implement pedestrian and bicycle projects in the Walk and Roll plan, including: c. a separated bike lane on Aquahart Road and Fitzallen Road between MD-3 and Upton Road, and d. a separated bike lane on MD-648 from Nursery Road to MD-177. e. Partner with State Highways Administration to design and implement improvements to MD-170 and MD-174 to improve safety, add capacity, improve traffic operations, and improve pedestrian and bicycle connectivity. f. Design and implement projects around Baltimore Washington Medical Center to improve safety and accessibility for vehicle, pedestrian, and bicycle access. g. Design a cohesive cross-section for Marley Neck Boulevard and implement it ahead of future development. Invest County funds if needed and seek repayment through developer h. impact fees, grants, and other funding sources. i. Implement operational changes to Marley Neck Boulevard such as traffic signals and adjustments to speed limit to improve safety and traffic flow. j. Implement operational improvements, such as signals and intersection modifications to improve safety and traffic flow along New Cut Road and Gambrills Road.	The County continues to partner with MDOT SHA on projects around the Glen Burnie Town Center.	Status of facility improvements	In Progress

Implementation Plan Matrix Planning for the Built Environment

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Region 3, Goal BE17		Partner with the State Highway Administration and other agency stakeholders to implement identified roadway capacity improvements to facilitate safe and efficient multimodal movement throughout Region 3. Key priorities include: a. capacity improvements along MD 170 (Telegraph Road) b. capacity and access needs around BWMC, including at Oakwood Road and Hospital Drive, c. capacity and safety enhancements for MD 174 (Reece Road) and MD 175 (Annapolis Road), d. capacity improvements for Marley Neck Boulevard and Solley Road to support expanding residential and commercial development on Marley Neck, and e. enhancements to support roads serving the newly-constructed schools in the region, including New Cut Road, Old Mill Road, Stevenson Road and Quarterfield Road.	The County continues to partner with MDOT SHA on capacity improvements. A Stevenson Road and Quarterfield Road Corridors Study is underway to evaluate the feasibility, costs, and impacts of potential improvements along Stevenson Road, from Quarterfield Road to New Cut Road, and along Quarterfield Road, from Janet Dale Lane to Donaldson Avenue. This study is linked to the construction of Old Mill High School West for access, traffic safety, capacity, and pedestrian and bicycle compatibility.	Status of facility improvements	In Progress
Region 3, Goal BE18		Explore the potential for alternative access to the Jones Road industrial area to eliminate industrial truck traffic from Queenstown Road.	Not yet started.	Status of planning study	Not Yet Started
Region 3, Goal BE19		Implement improvements to roads and bridges at risk of flooding, including B&A Boulevard and Dorsey Road at Sawmill Creek, Old Mill Road and Burns Crossing Road at Severn Run, and Marley Neck Road.	Not yet started.	Status of design and construction of improvements to flood prone roads and bridges.	Not Yet Started
Region 4, Goal BE1		Create overlay districts for Village Center and Critical Corridor policy areas along Ritchie Highway and Mountain Road requiring new development to incorporate community design, multi-modal transit, and open space components.	Not yet started.	Status of overlay districts	Not Yet Started
Region 4, Goal BE2		Promote development of mixed-use commercial and service hubs near and compatible with residential neighborhoods, linked by bicycle and pedestrian connections and to allow shorter vehicle trips for many daily needs. Potential locations include Village Centers, Commercial Revitalization Areas, areas along the Ritchie Highway corridor near planned transit service, and economic centers within Region 4.	Not yet started.	Track development around these areas	Not Yet Started
Region 4, Goal BE3		Continue to expand housing options while maintaining existing single-family housing in Region 4.	Not yet started.	Track number of new permits	Not Yet Started
Region 4, Goal BE4		Provide a range of housing types for a variety of incomes, ages, and abilities around commercial and transit hubs along transportation corridors in Region 4. Consider zoning changes, such as increasing density.	The Housing Attainability Act, passed in 2024, provides for a greater range of housing types, as well as affordable dwelling units, throughout the county.	Track zoning changes and number of new permits	Completed

Implementation Plan Matrix Planning for the Built Environment					
Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Region 4, Goal BE5		Where demand allows for an increase in density within a half mile of Ritchie Highway, Mountain Road, Benfield Boulevard, College Parkway, and similar corridors and in accordance with Adequate Public Facilities (APF), explore redevelopment to be incentivized with an increased density if: a. A portion of the total number of units are affordable (AHU) or workforce housing (WFH), b. Improvements for the multi-modal transportation network are provided, and c. The project designates a percentage of the gross land as public open space.	Not yet started.	Track number of new amenities and infrastructure improvements	Not Yet Started
Region 4, Goal BE6		Identify the benefits and drawbacks of constructing Missing Middle housing that is appropriate for Region 4 as redevelopment and infill, including Code requirements, market feasibility, and infrastructure capacity.	The Housing Attainability Act, passed in 2024, allows for missing middle housing types to be constructed as new development, redevelopment, or infill development.	Status of Code updates	In Progress
Region 4, Goal BE7		Support the supply of affordable housing in the Ritchie Highway, Benfield Boulevard, and College Parkway corridors in Region 4. It is envisioned that these corridors will have well maintained roadways and will be multimodal with sidewalks, bikeways, and transit service.	Not yet started.	Status of inventory and map	Not Yet Started
Region 4, Goal BE8		Identify if there is a need, and potential locations if a need exists, for independent housing for students within a half-mile of Anne Arundel Community College main campus and satellite locations.	AACC's Facilities Master Plan does not include a need for on campus student housing.	Status of inventory and map	Completed
Region 4, Goal BE9		Continue to evaluate and target investments to address any impacts of new multifamily housing sites along the Ritchie Highway corridor near planned transit service, Village and Town Centers, and regional economic centers to catalyze investments.	Not yet started.	Status of inventory and map	Not Yet Started
Region 4, Goal BE10		Expand the Inventory of Historic Resources listings in Region 4, with an emphasis on resources that expand the diversity of historic representation, including 20th century communities and resources and historic places associated with African American history. Work with those communities to identify regulatory tools or incentives to protect the community's historic fabric and cultural integrity.	Not yet started.	Number of properties added to County Inventory of Historic Resources	Not Yet Started
Region 4, Goal BE11		Study potential appropriate safety and traffic improvements that preserve historic integrity on Scenic and Historic Roads such as Pleasant Plains Road, Saint Margaret's Road, and Mountain Road.	Not yet started.	Completion of study.	Not Yet Started
Region 4, Goal BE12		Promote safety on roadways for all modes. Implement recommendations of transportation studies, such as Move Anne Arundel!, Walk and Roll!, Vision Zero, and others, to improve capacity and safety on Region 4 roadways.	Roadway safety projects in Region 4 are ongoing, including Pleasant Plains road safety improvements.	Report on outreach effort / Number of recommendations implemented	In Progress

Implementation Plan Matrix Planning for the Built Environment

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Region 4, Goal BE13		Coordinate with the City of Annapolis to explore opportunities for water transportation to key destinations in Region 4 and beyond. Support opportunities for short-term trials of new water transit links, such as during special or seasonal events.	Not yet started.	New water transit trails or routes	Not Yet Started
Region 4, Goal BE14		Coordinate with the City of Annapolis, the State Highway Administration, the Navy, and St. John's College to identify and provide additional multi-modal safety improvements for areas traveled by students, midshipmen and other personnel. Consider improved links along MD 450 and MD 648 and the potential for water transit solutions.	The County is working with MDOT SHA to design a shared use path on MD 450 from Annapolis Road to across the Naval Academy Bridge.	Status of implementation study	In Progress
Region 4, Goal BE15		Continue to work with local, regional, adjacent jurisdictions, State, and other County agencies to increase the efficiency of transit routes and options connecting Region 4 to employment, retail, and service centers in Annapolis, Baltimore, BWI Airport and Washington D.C.	The 201 Route travels from Arundel Mills to Pasadena seven days per week and now stops at Lakeshore Plaza. Service begins at 6 am on weekdays and 7 am on weekends and ends at midnight. The North County Call 'n Ride service zone is concurrently extended to provide transit coverage to the area.	Number of established routes / route headway times	In Progress
Region 4, Goal BE16		Invest in multimodal transportation improvements and regional transportation efforts in Region 4, specifically along Ritchie Highway, Mountain Road, College Parkway, Solley Road, Benfield Boulevard, and near Anne Arundel Community College.	Not yet started.	Track infrastructure improvements	Not Yet Started
Region 4, Goal BE17		Study ways to enhance transit options for communities east and west of Ritchie Highway and provide multimodal connections from these communities to the existing County-operated Gold Line Extension Route.	Not yet started.	Track planning efforts	Not Yet Started
Region 4, Goal BE18		Evaluate existing, and potentially create new, bus routes to better serve the residents and workforce within Region 4.	Not yet started.	Evaluate and track transit ridership; status of planning efforts	Not Yet Started
Region 4, Goal BE19		Begin planning concepts for major intersection and crossing improvement alternatives at the following key locations where there is high bicycle and pedestrian traffic, as well as major potential for economic returns: McKinsey Road; College Parkway; Pasadena Road/East West Boulevard; Robinson Road; Arnold Road. These could include enhanced crosswalks, pedestrian bridges or underpasses, and compatibility with transit stations and public art enhancements.	The County completed a College Parkway Safety Study in 2024.	Track planning efforts	In Progress
Region 4, Goal BE20		Study the feasibility, including alternatives, of developing and exploring connection points along Mountain Road, Ritchie Highway, and similar areas within a 1.5 mile radius to local trails, neighborhoods, and other areas for increased walkability.	Walk and Roll Anne Arundel! includes recommendations for connection points along these and similar major roadways.	Track planning efforts	In Progress

Implementation Plan Matrix Planning for the Built Environment					
Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Region 4, Goal BE21		Provide traffic calming and intersection improvements on high collision roads throughout Region 4 and at B&A trail and Broadneck trail crossings.	To promote roadway safety, the County uses an internal tool to analyze crash data to allow faster responses to citizen inquiries and needs.	Track infrastructure improvements and number of crashes	In Progress
Region 4, Goal BE22		Coordinate with State and County agencies to ensure that Bay Bridge project alternatives include investments that minimize adverse impacts to surrounding communities and improve local mobility during and after construction.	In December 2025, MDOT MDTA shared the Recommended Preferred Alternative for the Chesapeake Bay Crossing Study: Tier 2 National Environmental Policy Act (NEPA). Concurrence on the preferred alternative will be sought in 2026, following further input from the public and other resource and regulatory agencies.	Track planning efforts	In Progress
Region 4, Goal BE23		Identify pilot and demonstration projects to retrofit and improve parking lot and pavement areas at County facilities, such as bioswales, rain gardens, and pollinator habitats. Some possible locations for these projects include areas near trails, senior centers, as well as the Mountain Road, Ritchie Highway, College Parkway, Fort Smallwood, Benfield Boulevard, and the Riviera Beach corridors.	Not yet started.	Completion of study / projects.	Not Yet Started
Region 7, Goal BE1		Absorb approximately 75% of new housing units in the Region within the Parole Town Center; ensure investment in infrastructure capacity to support Town Center growth.	100% of residential building permits and 98% of residential occupancy permits issued in Region 7 during 2025 were within the Parole Town Center.	Tracking percentage of housing construction in Parole Town Center	In Progress
Region 7, Goal BE2		Promote the creation of affordable housing in the Parole Growth Management Area through strategic changes to zoning and development regulations, as well as through incentives such as density bonuses, reduced parking requirements, and waivers for water and sewer connection fees.	The 2023 update to the Parole Town Center Master Plan includes development and zoning incentives for provision of affordable housing.	Status of County Code updates	Completed
Region 7, Goal BE3		Improve integration of cross-jurisdictional transit service between the County and the City of Annapolis, particularly for paratransit and appropriate first and last-mile connections, such as Parole Town Center, etc.	Not yet started.	Expanded cross-jurisdictional transit service	Not Yet Started
Region 7, Goal BE4		Expand access to reliable, efficient, timely, and affordable transit service within Region 7, especially in the Region's key areas of transit need as outlined in Transit Development Plans, such as Heritage Harbour, outer Annapolis Neck, and Riva.	In 2025, the County added a free express route from Annapolis Mall to BWI Thurgood Marshall Airport, with intermediate stops at Crownsville and Millersville Park & Ride, and expanded the South County Call N' Ride into Parole, connecting South County residents to North County service areas.	Expanded areas and hours of service	In Progress
Region 7, Goal BE5		Support the City of Annapolis in developing a direct link by Annapolis Transit to the Truman Park and Ride.	Not yet started.	New transit link	Not Yet Started

Implementation Plan Matrix Planning for the Built Environment

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Region 7, Goal BE6		Support expanded on-demand microtransit and Call and Ride options across the City-County boundary to provide better transit access for seniors and people with disabilities.	Department of Aging and Disabilities (DOAD) formally launched the Easy Travel Access (ETA) Rides-On-Demand Program to enhance mobility for seniors and people with disabilities. Same-day service is available with at least two-hours notice. An appropriately equipped car, van, or SUV operated by a professional driver arrives at a rider's desired location and delivers them directly to their destination; drivers can provide door-to-door service within Anne Arundel County and 20 miles outside the County line.	Expanded areas and integration of service	In Progress
Region 7, Goal BE7		Encourage coordination of private transit services between similar user groups during the development review process. Such services may include shuttles serving individual senior communities, private schools, and attendees to special events in the Region.	Not yet started.	Tracking of outreach efforts	Not Yet Started
Region 7, Goal BE8		Coordinate with the City of Annapolis as appropriate to explore opportunities for water transportation to key destinations in the Region and beyond. Support opportunities for short-term trials of new water transit links, such as during special or seasonal events.	Not yet started.	New water transit trials or routes	Not Yet Started
Region 7, Goal BE9		Study the feasibility of and market for commuter bus service on Forest Drive and the potential for a transit hub in the Hillsmere/Bay Ridge area of Annapolis Neck.	Not yet started.	Status of feasibility study	Not Yet Started
Region 7, Goal BE10		Coordinate with the City of Annapolis, the State Highway Administration, the Navy, and St. John's College to identify and provide additional multi-modal safety improvements for areas traveled by students, midshipmen and other personnel. Consider improved links along MD 450 and MD 648 and the potential for water transit solutions.	The County is working with MDOT SHA to design a shared use path on MD 450, from Annapolis Road to across the Naval Academy Bridge.	Status of study and implementation	In Progress

Implementation Plan Matrix

Planning for the Built Environment

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Region 7, Goal BE11		Coordinate with the City of Annapolis and other parties as needed to implement safe, connected bicycle and pedestrian links between Region 7 neighborhoods and primary bicycle and pedestrian corridors: a. Connect the Riva community over the South River bridge; b. Build out a complete network within and to Parole Town Center; c. Connect Downtown Annapolis to Quiet Waters Park through Eastport; and d. Prioritize connections to the B&A Trail	There are several projects in Region 7 to implement safe, connected bicycle and pedestrian links: - Riva Road Shared Use Path: This project will provide a shared use path along Riva Road, from Speicher Drive to Forest Drive, with improvements at the crossing locations of Riva Road. - Poplar Trail to South Shore Connection: This project provides a shared use path connection from the current end of the South Shore Trail, at the intersection of MD 2 and MD 450, to the proposed end of the City of Annapolis's West-East Express Trail at Gibraltar Avenue. - South Shore Phase IV: Phase IV A will run from Waterbury Road to Fairfield Loop (approx. 1m) Phase IV B is to be determined based on property stakeholder refusal. The Path is intended to span from Fairfield Loop to Honeysuckle Lane. - Housley: This project includes design and construction of a shared use path to fill gaps on Housley Road from the terminus of the existing SUP to the South Shore Trail on Bestgate Road.	Number of facility improvements	In Progress
Region 7, Goal BE12		Prioritize completion of gaps in the region's bicycle and pedestrian network and infrastructure to key destinations, including: a. Extending the Poplar Trail to Parole Town Center (including Annapolis mall, Anne Arundel Medical Center, and Annapolis Town Center at Parole), and the South Shore Trail; b. Completing a path along the Forest Drive corridor from the Parole Town Center to Hillsmere and Bay Ridge; c. Completing a shared use path along MD 2, linking to Edgewater; d. Providing safe bicycle and pedestrian access to Region 7 schools and parks, especially Annapolis High School from the southern portion of Riva Road and Waterworks Park along Housley Road; e. Evaluating the potential for added bike facilities in the Heritage Harbour area (South Haven Road) and along Ridgely Avenue to connect with bike lanes on the US-50 bridge.	There are several projects in Region 7 to implement safe, connected bicycle and pedestrian links: - Riva Road Shared Use Path: This project will provide a shared use path along Riva Road, from Speicher Drive to Forest Drive, with improvements at the crossing locations of Riva Road. - Poplar Trail to South Shore Connection: This project provides a shared use path connection from the current end of the South Shore Trail, at the intersection of MD 2 and MD 450, to the proposed end of the City of Annapolis's West-East Express Trail at Gibraltar Avenue. - South Shore Phase IV: Phase IV A will run from Waterbury Road to Fairfield Loop (approx. 1m) Phase IV B is to be determined based on property stakeholder refusal. The Path is intended to span from Fairfield Loop to Honeysuckle Lane. - Housley: This project includes design and construction of a shared use path to fill gaps on Housley Road from the terminus of the existing SUP to the South Shore Trail on Bestgate Road.	Status of facility improvements	In Progress
Region 7, Goal BE13		Prioritize improvements to the bicycle and pedestrian facilities at the following intersection locations: a. Intersections along Forest Drive, Riva Road and Bestgate Road identified in the Parole Mobility Study; b. Chinquapin Round Road/Fairfax Road and Forest Drive; c. South Cherry Grove Avenue and Forest Drive; and d. Bay Ridge Avenue and Forest Drive.	Not yet started	Status of facility improvements	Not Yet Started

Implementation Plan Matrix Planning for the Built Environment

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Region 7, Goal BE14		Prioritize implementation of key recommendations from transportation plans, including: a. Improvements at the US50/I-97 interchange to address bottleneck and safety issues; b. Invest in identified safety and congestion improvements at the Chinquapin/Forest/MD 665 intersection; c. Intersection improvements at MD 665 and Riva Road to improve flow/safety; d. Invest in identified improvements to Forest Drive Corridor; e. Invest in identifying improvements for congestion and safety along Ridgely Avenue; f. Intersection improvements at Riva Road and West Street to improve flow/safety; and g. Expanded use of Intelligent Transportation Systems technologies, where applicable.	Not yet started.	Status of facility improvements	Not Yet Started
Region 7, Goal BE15		Extend connected, parallel (relief) roads and other interconnections between neighborhoods and properties along major corridors where possible, especially along Forest Drive and MD 2. Consider gated/bollarded access for bicycle and pedestrian users that can be opened for vehicles in emergency situations.	Not yet started.	New links provided	Not Yet Started
Region 7, Goal BE16		Promote safety on roadways for all modes. Implement recommendations of other transportation studies, such as the Forest Drive Safety Study, the Parole Mobility Study, and others, to improve capacity and safety on Region 7 roadways.	The Riva Road Shared Use Path project (H590401) is in the planning phase; this CIP will provide a shared use path along Riva Road, from Speicher Drive to Forest Drive, with improvements at the path's crossing locations with Riva Road.	Status of implementation of recommended improvements	In Progress
Region 7, Goal BE17		Collaborate with the City of Annapolis on a Sector Plan to guide redevelopment within the Bay Ridge Road commercial area from Hillsmere Drive to Edgewood Road.	Not yet started.	Status of Sector Plan	Not Yet Started
Region 7, Goal BE18		Conduct a Sector Plan for the Ridgely Avenue area that will allow for additional engagement with the residents and stakeholders, tailor a vision for the next twenty years and enable development of a professional master plan analysis of the area's needs and opportunities.	Not yet started.	Status of Sector Plan	Not Yet Started
Region 9, Goal BE1		Reform policy and County Code provisions to direct the limited amount of new housing development in Region 9 to areas with adequate infrastructure capacity outside of Critical Areas (outside of shoreline areas), in locations that already have development and provide opportunities to walk from housing to shopping and services.	The Region 9 Plan with comprehensive zoning identify areas in Region 9 where limited new housing is appropriate. Proposed housing projects must follow the development review process that includes the application of Adequate Public Facilities code requirements to confirm the available capacity of infrastructure.	Status of policy or Code changes	Completed
Region 9, Goal BE2		Explore the potential for zoning changes to allow small-scale missing middle housing types in certain communities where there is existing commercial development and public services such as in the village centers in Edgewater, Galesville, Churchton, and Deale.	Missing middle housing types are addressed through adoption of the Housing Attainability Act in 2024.	Status of Code changes	Completed

Implementation Plan Matrix Planning for the Built Environment					
Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Region 9, Goal BE3		Support ACDS in acquiring and rehabilitating properties in the Region for affordable rental and ownership opportunities.	Not yet started.	Number of housing units owned or renovated by ACDS in Region 9.	Not Yet Started
Region 9, Goal BE4		Maintain County roadside ditches to keep them clear and replace collapsed culverts. There is particular need in waterfront communities, including but not limited to Columbia Beach.	Not yet started.	Linear feet of ditches maintained and number of culverts replaced each year.	Not Yet Started
Region 9, Goal BE5		Partner with State Highway Administration to reduce traffic congestion and improve public safety within the MD 2 Corridor in Edgewater, including the following: - Optimize timing of traffic lights to improve traffic flow - Provide connections between parking lots of adjacent businesses through voluntary agreements or requirements as part of the development review process - Study the potential for an access road east of MD 2 to provide connections along commercial properties between Mayo Road and the traffic signal at the Edgewater Marketplace (MD 2 and Southdown Road) - Study the potential for walking and biking infrastructure improvements such as a separated multi-use path	Not yet started.	Status of implementation of improvements	Not Yet Started
Region 9, Goal BE6		In conjunction with State Highway Administration, refine the design and construct improvements to MD 214 to reduce traffic congestion, improve bicycle and pedestrian connectivity and safety, and minimize environmental impacts.	The MD 214 and Loch Haven Road project is in design. This project will provide an additional eastbound travel lane along MD 214, from MD 468 to east of Loch Haven Road, and include bicycle compatible shoulders and intersection improvements at Loch Haven Road.	Status of design and construction	In Progress
Region 9, Goal BE7		Partner with the State Highways Administration to improve roadway safety along State routes in Region 9 by widening road shoulders and other measures including along: MD 468 MD 256 MD 261	The MD 214 and Loch Haven Road project is in design. This project will provide an additional eastbound travel lane along MD 214, from MD 468 to east of Loch Haven Road, and include bicycle compatible shoulders and intersection improvements at Loch Haven Road.	Status of implementation of improvements	In Progress
Region 9, Goal BE8		Partner with the State Highway Administration to improve public safety and traffic flow in Region 9 through improvements such as traffic circles, intelligent transportation systems (ITS), and other practices. Potential locations include: MD 468 and South River Clubhouse Road MD 468 and Mill Swamp Road MD 2 and Mill Swamp Road MD 255 and Muddy Creek Road MD 256 and MD 2	Not yet started.	Status of implementation of improvements	Not Yet Started

Implementation Plan Matrix Planning for the Built Environment

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Region 9, Goal BE9		Collaborate with the State Highway Administration to implement improvements to roads and bridges at risk to flooding to reduce the chance of communities being isolated during flood events, including: MD 214, MD 468 MD 261 (North Beach and Herrington Harbor)	OEM shared findings from the Deale-Shady Side feasibility study with MDOT, highlighting the need for mitigation solutions to address flooding problems on MD 468. The Hazard Mitigation Plan 2025 update lists MD 450, MD 468, 695/295 interchange, and Conway Road as roadways with repetitive flooding issues and identifies the need for the County to explore future mitigation actions and grants to effectively address the flooding issues. Access of Emergency Medical Services (EMS) vehicles with residents and businesses across the Deale-Shady Side peninsula is paramount.	Status of design and construction of improvements to flood prone roads and bridges.	In Progress
Region 9, Goal BE10		Improve coordination among State and County agencies in responding to vehicle collisions on State roads to direct drivers to alternative routes to reduce backups, especially on Muddy Creek Road.	The nature of this goal or inquiry is directly related to the law enforcement operations of the Police Department. The Mission of the Police Department is: "To prevent and/or solve crime while working in partnership with our community." Every community member is requested and encouraged to attend the monthly meetings of the Police Community Relations Council (PCRC) at their respective district station, where attendees can get direct updates about law enforcement issues. PCRC information is available online: https://www.aacounty.org/police-department/community-outreach/police-community-relations-council	Status of development of incident response protocols	Completed
Region 9, Goal BE11		Partner with the State Highway Administration to implement improvements to MD 261 in Rose Haven to address flooding, water quality, and safety concerns, including: - Widening and/or re-striping the roadway - Implementing traffic calming measures - Implementing stormwater management that directs runoff into wetlands for water quality treatment and reduces flooding	Not yet started.	Status of implementation of improvements	Not Yet Started
Region 9, Goal BE12		In partnership with local property owners and businesses, study the potential for streetscape and parking improvements along Mayo Road in Edgewater to improve safety and accessibility and support economic and community development. This includes: - Opportunities for shared parking or a public parking lot - Study the potential for streetscape improvements that incorporate stormwater management to reduce flooding and improve water quality along with providing walking and biking infrastructure - Creation of design guidelines for commercial revitalization and village center areas	Not yet started.	Status of implementation of improvements	Not Yet Started

Implementation Plan Matrix Planning for the Built Environment					
Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Region 9, Goal BE13		Invest in improvements along Main Street and Riverside Drive in Galesville to support community revitalization and public safety. This includes: - Improving sidewalks and paths to and along the waterfront - Branded wayfinding signage - Exploring the design and implementation of traffic calming measures on Main Street - Exploring options to optimize parking during large events	Not yet started.	Status of capital improvements	Not Yet Started
Region 9, Goal BE14		Construct sidewalks or other pathways to improve the safety of walking and biking along Deale-Churchton Road from Tracy's Creek Bridge to the new Deale Community Park and eventually all the way to Muddy Creek Road. Install branded wayfinding signage in Deale Village Center.	The County is working with MDOT SHA on a feasibility study for sidewalks in Deale.	Status of studies and capital projects.	In Progress
Region 9, Goal BE15		Invest in improvements to the South County Call N' Ride service including: - Increasing public awareness of the service, - Increasing capacity to serve more people, and - Providing on-demand service rather than requiring reservations two hours in advance	The County expanded the South County Call N' Ride program to replace a less productive fixed route and serve a larger geographic area. The South County Call N' Ride now travels to Parole, connecting residents to northern service areas.	Monthly ridership for service	In Progress
Region 9, Goal BE16		Increase the reliability and frequency of service of the Anne Arundel County Gold bus route. Provide bus shelters and benches at Gold Line bus stops in Edgewater and increase public awareness of the service.	Not yet started.	Monthly ridership for service. Percentage of on-time service.	Not Yet Started
Region 9, Goal BE17		Support non-profit organizations that offer ride sharing services to people in need in Region 9.	Not yet started.	Annual funding from County for non-profit transportation services.	Not Yet Started
Region 9, Goal BE18		The County should continue to explore innovative solutions to increase transportation options in Region 9, with a focus on serving low income, disabled, and elderly people.	DOAD formally launched the Easy Travel Access (ETA) Rides-On-Demand Program to enhance mobility for seniors and people with disabilities. Same-day service is available with at least two-hours notice. An appropriately equipped car, van, or SUV operated by a professional driver arrives at a rider's desired location and delivers them directly to their destination; drivers can provide door-to-door service within Anne Arundel County and 20 miles outside the County line. OOT and DOAD hosted a transit resource fair in September 2025 to promote transit options for older adults and adults with disabilities living in the County.	Status of new transit initiatives.	In Progress
Region 9, Goal BE19		Implement the recommendations identified in the Edgewater Elementary Safe Routes to Schools study, including installing sidewalks to close gaps along Shore Drive, Riverside Drive, and between the school and Edgewater Park and making crossing improvements at the intersections of Mayo Road with Washington Road and Millhaven Drive.	Not yet started.	Number of recommended projects in study completed.	Not Yet Started

Implementation Plan Matrix Planning for the Built Environment

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Region 9, Goal BE20		Coordinate with State Highway Administration to construct a pedestrian bridge crossing MD 214 near Mayo Road and South River High School to reduce the safety risk and traffic congestion from students crossing the highway.	Not yet started.	Status of pedestrian bridge design and construction.	Not Yet Started
Region 9, Goal BE21		Provide off-road bikeways and pedestrian trails to popular destinations on the Mayo peninsula, such as Beverly Triton Beach Park, South River Farm Park, and Loch Haven Park. Provide connections to existing multi-modal infrastructure where possible.	Not yet started.	Status of trail connections between parks.	Not Yet Started
Region 9, Goal BE22		Implement recommendations for pedestrian and bicycle infrastructure in the Walk and Roll Plan in Region 9 including, but not limited to, improvements along Shady Side Road and Bay Front Road. Explore options to create walking/biking pathways that do not follow roadways in order to separate walkers/bikers from automobiles.	The Shoreham Beach Road Improvements project is in the design phase. This project will upgrade the intersection of Shoreham Beach Road and Triton Beach Road, as well as provide road improvements along Shoreham Beach Road, from Triton Beach to MD 214, such as bicycle and pedestrian accommodations. The MD 214 and Loch Haven Road project is in design. This project will provide an additional eastbound travel lane along MD 214, from MD 468 to east of Loch Haven Road, with bicycle compatible shoulders and intersection improvements at Loch Haven Road.	Number of recommended projects in Walk and Roll Plan completed.	In Progress
Region 9, Goal BE23		Create a South County education campaign to explain the dangers of speeding and and equitably enforce the speed limit, especially on roadways with more crashes and fatalities.	The nature of this goal is directly related to the law enforcement operations of the Police Department. The Mission of the Police Department is "To prevent and/or solve crime while working in partnership with our community." Every community member is requested and encouraged to attend the monthly meetings of the Police Community Relations Council (PCRC) at their respective district station, where attendees can get direct updates about law enforcement issues. PCRC information is available online: https://www.aacounty.org/police-department/community-outreach/police-community-relations-council	Reduced number of vehicle collisions.	Completed

Implementation Plan Matrix Planning for Healthy Communities					
Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal HC1: The County's community facilities and services will meet the needs of all residents.	Policy HC1.1: Prioritize deficiencies and capitalize on opportunities for shared use in the renovation and construction of community facilities.				
Goal HC1	Policy HC1.1	a. Formalize a County committee or other coordinating mechanism that represents Departments that provide community facilities to review and coordinate future facility capital needs.	Central Services (CEN) and County Departments continue to meet as needed to review and coordinate future facility needs. The Capital Budget provides a structure for coordinating facility needs.	Document if committee formed and framework/process for coordination established.	In Progress
Goal HC1	Policy HC1.1	b. Study the feasibility of enhancing existing County assets rather than developing new assets and then implement the recommendations of the feasibility study.	No overall feasibility study was conducted, however, individual County Capital Projects consider options for enhancing existing assets and new construction.	Completion of feasibility study. Implementation of recommendations.	In Progress
Goal HC1	Policy HC1.1	c. Seek opportunities to co-locate community facilities to maximize efficiencies in providing service and reduce capital and operating costs.	Real Estate (REAL) always seeks opportunities to co-locate facilities to maximize efficiencies and reduce costs.	Track number of co-located community facilities renovated/constructed	In Progress
Goal HC1	Policy HC1.1	d. Acquire needed sites to accommodate new facilities, including reuse and/or adaptation of existing buildings.	The acquisition of site for new facilities and reusing or adapting older buildings is an ongoing initiative.	Inventory of sites identified and acquired.	In Progress
Goal HC1	Policy HC1.1	e. Capitalize on opportunities for public-private partnerships for needed facilities where practical and economical.	REAL works in an ongoing effort to find practical and economical solutions for County facilities. In May 2025, the County and AAEDC announced the public-private partnership with Sawmill Partners LLC to redevelop 7409 Baltimore-Annapolis Boulevard in Glen Burnie into a transit-oriented community. In July 2025, the County Council unanimously approved the transfer of the property for this project.	Track number of public-private partnerships pursued.	In Progress
Goal HC1	Policy HC1.1	f. Encourage the redevelopment and reuse of existing vacant buildings and/or previously developed sites to accommodate future government offices, libraries, classrooms, and other public uses.	The Master Plan of the Crownsville campus is an example of redevelopment and reuse. CEN continues to review existing buildings and determine their feasibility for future use.	Track number of new sites	In Progress
Goal HC1	Policy HC1.1	g. Encourage the redevelopment and reuse of existing vacant buildings to accommodate future government offices, libraries, classrooms, and other public uses; and for affordable housing or for key public needs, such as childcare, where appropriate.	The Master Plan of the Crownsville campus is an example of redevelopment and reuse. CEN continues to review existing buildings and determine their feasibility for future use.	Track public redevelopment and reuse projects	In Progress
Goal HC1	Policy HC1.1	h. Coordinate between County and partner facility providers to locate and co-locate new and refurbished public facilities within Village Centers, Critical Corridor Areas, and within walking distance to enhanced transit service.	Not yet started.	Track number of new sites	Not Yet Started
Goal HC1	Policy HC1.2: Apply sustainable design principles in rehabilitation of existing facilities and creation of new community facilities.				

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal HC1	Policy HC1.2	a. Use green building principles and resilient design strategies in the design, construction and operation of new and existing community facilities.	DPW designs and builds new construction and major renovations to Leadership in Energy and Environmental Design (LEED) Silver level. The Odenton Fire Station is near completion of construction and Cape St. Claire Fire Station is planned for 2026. CEN is focused on improving the energy efficiency of County facilities and reducing the carbon footprint by choosing appropriate replacement equipment and making building changes with an eye to climate resiliency.	Track number of projects with sustainable design principles	In Progress
Goal HC1	Policy HC1.2	b. The design, location and timing of community facilities will be consistent with the County's Land Use Plan, support multimodal accessibility, and maximize the potential use for other purposes such as community meeting space and green infrastructure.	The Ralph Bunche Center, Severn Center, and Glen Burnie library projects provide examples of community facilities that are consistent with the County's Land Use Plan. Recent investments in community facilities include renovation of the Ralph Bunche Center (completed planning, began design in 2025) and construction of the Severn Center (opened May 2023). Both of these facilities are consistent with Plan2040 equity policies through investing in historically underserved communities. The planned new Glen Burnie Library is another example of a community facility in a commercial revitalization area that incorporates multiple uses in one building. Designed to qualify for LEED Silver certification, the site will include stormwater management, green spaces, outdoor amphitheater, and a garden. The new library is also expected to house the County's Cultural Resources and Archaeology program's extensive collection.	Track projects relative to these criteria	In Progress
Goal HC1	Policy HC1.2	c. Retrofit County facilities to provide sustainable transportation support infrastructure, such as bike lockers and bike racks, EV chargers, carpool-favored spaces, discounted transit passes for County employees, or other items that reduce transportation greenhouse gas emissions and single-vehicle occupancy use.	Several projects provide sustainable infrastructure support, such as the Baltimore & Annapolis Boulevard Pedestrian/Bike Improvements in Arnold (in design in 2025) and FY25 Transit Improvements (under construction in 2025). Both projects consist of expanding bike paths and adding infrastructure, like bike racks, bike lockers, bike racks on buses, shelters, concrete pads, and benches.	Status update of retrofitting County facilities	In Progress
Goal HC1	Policy HC1.3: Prioritize investing in community facilities and services to reduce inequalities in underserved areas and provide equal opportunities throughout the County.				

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal HC1	Policy HC1.3	a. Increase connection points from schools, parks and trails, as well as other highly used facilities and services, such as grocery stores, that are and will be located within a ten minute walk from surrounding neighborhoods.	The County continues to encourage improving walkability in all areas. New sidewalks are planned near Severn Elementary, with the design phase in 2026. Sidewalk projects near Marley Middle, West County Elementary and the WB&A Trail, Southgate Elementary, and Mills-Parole Elementary are complete. The Trail Spurs and Connectors Report (Nov 2024) identifies where to extend or connect existing trails with parks, other trails, schools and community hubs, and other public facilities and commercial centers.	New infrastructure implemented	In Progress
Goal HC1	Policy HC1.3	b. Study Zoning Categories of privately owned community park space to determine if a new category of zoning is necessary for space intended to remain open park space but needs greater flexibility for future projects beyond what is allowed in the Open Space zoning category.	During the region planning process, the County also completed comprehensive zoning and considered changes to OS zoning. The OS zoning district is used for both active and passive recreation land, as well as conservation areas. Environmentally sensitive areas are further protected under the development regulations in Article 17.	Status of Study	Completed
Goal HC2: Provide the highest quality education for all County residents and strive for equity among all schools.	Policy HC2.1: The capacity and utilization of school facilities will be adequate and equitable Countywide to provide a state-of-the-art program and produce the highest academic achievements.				
Goal HC2	Policy HC2.1	a. Continue to monitor school enrollment forecasts for changes in demographic and development trends, especially household size.	AACPS updates the Educational Facilities Master Plan (EFMP) every year which tracks current student enrollment, school capacity, and makes forecasts based on demographic and development trends. The State approved the 2025 EFMP by July 1, 2025, and the development of the 2026 EFMP is in progress for approval by July 1, 2026.	Forecasts and school utilization reports	In Progress
Goal HC2	Policy HC2.1	b. Continue to address utilization rates at each of the schools through a combination of methods including redistricting; additions and renovations to existing schools; replacement of existing schools; and construction of new schools.	The Board of Education gave final approval to a Phase 2 redistricting plan that will see approximately 750 students shift schools, bringing to a close a process that began in February 2025. A document with complete details about student movement can be found on the AACPS Phase 2 redistricting page. A chart with student movement can be found on Page 12 of that document. The plan contains a legacy provision that mirrors that adopted in Phase 1 and allows only students entering 12th grade in the 2026-27 school year the option to remain at the high school to which they are currently assigned. A portal for students to exercise their option under the legacy provision opened December 2025 and closed in January 2026. Legacy students would be responsible for their own transportation. Students enrolled in magnet programs would continue to be enrolled in their current school assigned program and would be eligible for transportation.	Reporting on actions taken to achieve appropriate utilization rates	In Progress

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal HC2	Policy HC2.1	c. Plan for and acquire new school sites in residential areas identified on the Planned Land Use Map and areas where residential is permitted by the Zoning Code.	The primary focus between 2024 and 2026 was the redistricting to balance schools. The County did not acquire any new school sites in 2025. Evaluation of additional future school sites is underway with a focus on Targeted Development and Redevelopment Areas in Plan2040, including areas planned for mixed use and around BWI airport. This evaluation for future school sites will be enhanced with the long-range facilities master plan (December 2025 publication) and implementation of Phase 1 and 2 of redistricting.	Inventory of potential school sites. Number / map of acquisitions.	In Progress
Goal HC2	Policy HC2.1	d. Evaluate and amend the County's Adequate Public Facilities Ordinance to ensure sufficient school capacity exists prior to new development approvals, including recognizing different student yield generation based on different housing types and innovative funding mechanisms.	Recommendations of the School APF Workgroup led to unanimously adopted legislation by the County Council in July 2023. Under the reformed school APF requirements: - A school district is closed if the projected State-Rated capacity of a school reaches 100%. - If a school is "closed", development in the school district is put on hold for six years to align with developments in the Capital Improvement Program (CIP). - If a school in a geographically contiguous district has enough capacity to move a school below 100%, then it can remain open to development. - APF school standards are not applicable for deed restricted affordable housing, workforce housing, age restricted subdivisions, housing for elderly of moderate means, agricultural preservation subdivisions, town centers, and low income tax credit developments.	Council approval of proposed APFO amendment.	Completed
Goal HC2	Policy HC2.1	e. Prioritize capital investments to reduce the achievement gap in schools in alignment with the Anne Arundel County Public Schools Strategic Plan.	In 2025, AACPS made capital investments in schools with significant needs. AACPS updated the long-range facilities master plan in December 2025. This plan reviewed elements related to reducing the achievement gap in schools and meeting the requirements of the Blueprint for Maryland's Future law. The final report, presented to the Board of Education in December 2025, provides guidance for developing the Capital improvement plans for FY 2027 thru FY 2037.	Track project implementation and budget allocation relative to priorities in Strategic Plan.	In Progress

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal HC2	Policy HC2.1	g. Consider comprehensive school redistricting to better utilize existing open seats in schools and more equitably distribute students throughout the school system.	In February 2023, Anne Arundel County Public Schools embarked on the most comprehensive redistricting process in school system history. When completed in the 2026-27 school year, the process will have impacted students and schools in all 14 clusters (inclusive of the new Severn Run cluster) and provided better utilization of school facilities across the county. The first phase of the process culminated in the adoption of a plan covering the County's northernmost seven clusters and went into effect in the 2024-25 school year. The second phase of the process began in February 2025 and culminated in the adoption of a plan covering the County's southernmost seven clusters, anticipated for school year 2026-2027.	Status of school utilization chart	Completed
Goal HC2	Policy HC2.1	h. Explore opportunities to partner with local nonprofits to provide additional after school programming and/or child care in elementary and middle schools at low or no cost.	Not yet started.	Status of programming	Not Yet Started
Goal HC2	Policy HC2.1	i. Consider opportunities to engage students in the planning for County Capital Improvement Projects that involve AACPS property.	Not yet started.	Track outreach efforts	Not Yet Started
Goal HC3: All County residents will have access to high-quality, lifelong learning opportunities that transform lives to ensure an engaged and inclusive society.	Policy HC3.1: Ensure that Anne Arundel Community College (AACC) remains a premier learning community for all ages and contributes to the ongoing health and economic vitality of the County.				
Goal HC3	Policy HC3.1	a. Utilize sustainable building principles to support an engaging learning environment.	AACC continues to use the LEED platform as a standard to create engaging learning locations for the community. All new buildings and renovations follow LEED standards and receive a score of Certified, Silver, Gold, or Platinum. All large major construction and renovation projects--including the Library Renovation & Addition, Ludlum Administration Renovation & Addition, Health and Life Sciences building and the fourth floor renovation of the Florestano building--received LEED Gold Certification.	N/A	In Progress
Goal HC3	Policy HC3.1	b. Ensure buildings and grounds convey an inviting and welcoming place that nurtures a sense of community for students, employees and county residents.	AACC's Administrative Services group receives numerous positive comments on the appearance of the campus and buildings from faculty, staff, and students on a regular basis. The campus continues to provide an inviting atmosphere through a clean and well-maintained environment: college buildings, grounds, and landscaping receive daily attention through custodial services and groundskeeping efforts.	N/A	In Progress

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal HC3	Policy HC3.1	c. Address immediate and ongoing needs for additional flexible learning spaces, especially labs in health and life sciences, to meet the County's continual need for highly-trained health professionals.	AACC continues to develop flexible learning spaces as part of college renovation efforts. The 2026 Master Plan focuses on repurposing existing campus locations into flexible and efficient learning spaces. The addition of the Health and Life Sciences building, opened in August 2021 with a Simulation Center, and current renovation of the Dragoon Science building demonstrate the college's commitment to state-of-the-art laboratories for students.	N/A	Completed
Goal HC3	Policy HC3.1	d. Deploy information technology enhancements to address needs for state-of-the-industry instruction and student support services that provide greater access to higher education and training, and realize administrative efficiencies.	AACC made significant investments to modernize instructional and operational environments, expand access to higher education and training, and ensure the institution remains compliant, secure, and responsive to evolving needs. In 2025, AACC began migrating its core ERP environment to a modern, cloud-based SaaS platform to improve system reliability, scalability, disaster recovery, and long-term sustainability, while reducing technical debt and infrastructure risk.	N/A	In Progress
Goal HC3	Policy HC3.1	e. Support the AACC's ongoing commitment to equity and inclusion; and closing the equity gap by addressing transportation, financial and other challenges faced by low-income and underserved residents through public and private collaboration.	For credit students at AACC, 22.1% of credit students received Pell grants, and 24.3% are first-generation college students. In addition, the AACC Foundation expands private philanthropy and cultivates partnerships to enhance the school's ability to support students and initiatives that strengthen the community. In 2024, the AACC Foundation raised over \$3.98 million in new gifts and commitments, provided over \$1.2 million to AACC for student scholarship awards, and subsidized programs with \$223,000 of support. Over \$120,000 in gifts from donors provided emergency support for students.	N/A	In Progress
Goal HC4: Transform library facilities and services to maximize benefits (outcomes and effectiveness) for the County's communities.					
Goal HC4	Policy HC4.1	a. Provide at least 0.55 gross square feet of library space per capita Countywide and at least 0.5 gross square feet in each of the four library regions.	The Facilities Master Plan, last updated in 2023, guides capital budget requests to meet renovation needs at all library facilities. Total library space per capita is currently 0.44 gross square feet. The plan will be revised for FY 27 to reflect funding commitment changes and realign the 0.5 gross-square-feet-per-capita goal to current funding realities.	Reporting on renovations, expansions, and new construction to meet standard.	In Progress
Goal HC4	Policy HC4.2: New facilities and renovations will uphold the Anne Arundel County Public Library brand.				

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal HC4	Policy HC4.2	a. The design of new and renovated facilities should create libraries that are places for learning experiences beyond transactions, sustainable spaces for collaboration that can adapt to changing needs, centers for community engagement that bring people into welcoming spaces and are launch pads that support staff outreach and engagement with their communities and reflective of the character of individual neighborhoods.	Discoveries: The Library at the Mall continues to grow as one of AACPL's busiest branches: With \$675,000 from Anne Arundel County and \$125,000 from the Library Foundation and community donors, the branch added 3,200 square feet, featuring a larger program room, enhanced Discovery Dock children's area, new space for middle-grade readers, expanded collections, and a quiet shared workspace with desktop computers. This marks the second expansion for Discoveries: The Library at the Mall since opening in 2018, at a 3,000-square-foot storefront. In 2020, the branch moved to a 13,000-square-foot location with a community pantry, event space, and teen area. This location now totals 15,500 square feet. Also, a new 40,000-square-foot Glen Burnie Library is currently in development, featuring the county's cultural resource center, an outdoor learning space, community meeting rooms, and modern amenities. Now in the schematic design phase, the project reflects feedback from over 1,000 community members through surveys, listening sessions, and outreach.	Describe features and programs provided/improved at libraries (on an annual basis)	In Progress
Goal HC4	Policy HC4.2	b. Build or lease in innovative settings with multimodal accessibility and provide adaptable spaces and flexible approach to facility renovation.	AACPL operates 16 libraries throughout the County, including two libraries in active, vibrant shopping centers: Discoveries in the Annapolis Mall and Mountain Road Library in the Lakeshore Plaza. Plans are being developed to move AACPL's administrative offices to a temporary, leased space in a commercial office park. This move is part of a larger scale effort to renovate County spaces at 1 and 5 Harry S Truman, in cooperation with DRP.	Track number / location of library facilities.	In Progress

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal HC4	Policy HC4.2	c. Provide in-demand resources and programs, technology access, and branch, outreach, and mobile services.	(1) Participation in the 1,000 Books Before Kindergarten program continues to grow, helping families build early literacy habits, school readiness, and a lifelong love of reading. The annual favorite—Summer @ Your Library (S@YL)—saw a 5% increase in participation overall and an 80% jump for teens with the new Choose Your Own Adventure: Teen Edition. More than 75,000 customers attended S@YL programs.	Track number / list of new programs	In Progress
			(2) In partnership with DRP, the U.S. Forest Service, the Smithsonian Environmental Research Center, and other community organizations, AACPL inaugurated Storytimes in the Great Outdoors storytimes, offering family programming in parks and natural spaces across the County. These outdoor events combined literacy, learning, and nature exploration and encouraged families to read, play, and discover together in the open air. The Patuxent Research Refuge, Ft. Smallwood Park, Hancock's Resolution, Linthicum Park, Kinder Farm Park, Lake Waterford Park, Beverly Triton Nature Park, South River Farm Park, and SERC hosted storytimes and activities.		
Goal HC4	Policy HC4.2	d. Ensure library facilities reflect and enhance the community and anchor other public use or commercial spaces.	Additions at local libraries strengthen cultural bonds and awareness:	Track location of library facilities.	In Progress
			(1) Installed at Brooklyn Park, Crofton, and Linthicum Libraries, vibrant Community Art Boxes—created with Chesapeake Arts Center—invite community members to “take or leave” art and supplies. They foster creativity, connection, and joy. (2) A new monument at Crofton Library honors the enslaved individuals who lived and labored on local farms. Created by Eagle Scout Athena Cochrane, this commemorative installation invites reflection and education about the area's history and the foundational role of enslaved labor. By creating opportunities for engagement, creativity, and remembrance, AACPL strengthens community connections and ensures that libraries remain welcoming spaces where everyone can belong, learn, and contribute.		

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal HC4	Policy HC4.2	e. Build public and private sector partnerships by hosting programs and initiatives and collaborating to leverage strengths.	AACPL entered into a public-private partnership with the YMCA of Central Maryland to establish a new community library in conjunction with a new YMCA. The library is an element of a public-private-partnership with the YMCA to locate a 20,000 square foot library within their new fitness center. The YMCA project, formalized with a letter of intent in April 2025, began a site search to determine a suitable and affordable location. Fundraising is underway for the YMCA segment of the project. Partnership with OPZ-CRS on the new Glen Burnie Library continues: the new library features 8,000 square feet for cultural resources and archaeology programming.	Number of partner events and programs	In Progress
Goal HC4	Policy HC4.2	f. Design and construct new facilities and renovations to meet Leadership in Energy and Environmental Design (LEED) standards and include resident participation where appropriate.	The new Glen Burnie Library schematic design is expected to meet LEED Silver requirements. Riviera Beach Library became LEED Silver certified in May 2025.	Number of building renovations and new construction that use LEED standards	In Progress
Goal HC5: Provide services and opportunities for older adults, individuals with disabilities, caregivers and anyone wishing to plan for the future to lead healthy, independent and fulfilling lifestyles.					
Policy HC5.1: Ensure access to affordable housing, transportation and socialization throughout the County to meet the needs of the growing population of older adults, individuals with disabilities and caregivers.					
Goal HC5	Policy HC5.1	a. Develop and implement a strategic plan to determine the facilities and programs the Department of Aging and Disabilities will need to serve the increasing population of older adults and individuals with disabilities.	DOAD is involved in State-level planning for serving the growing population of older adults and partnering to build capacity to serve individuals with disabilities. DOAD continues to partner with the State and its Longevity Ready Maryland (LRM) strategic plan, by integrating our local strategic plan (Area Plan on Aging) into the LRM framework, to ensure programs and services are in place to meet needs of the growing population of older adults in Maryland and the County. DOAD partners with Accessible Resources for Independence to ensure that the needs of people with disabilities are met and to remain engaged in the needs of this population.	Completion of Strategic Plan	In Progress
Goal HC5	Policy HC5.1	b. Collaborate with Arundel Community Development Services, Inc. to increase the availability of affordable housing and resources for aging in place for older adults, individuals with disabilities and caregivers.	DOAD continues to provide input and feedback on ACDS plans for housing older adults and individuals with disabilities, and DOAD attends meetings with ACDS on those topics as requested. DOAD also provides services to support aging in place and connects individuals with community resources, such as home repair and modification. DOAD continues to provide one-time emergency financial assistance to individuals at risk of losing housing due to nonpayment of rent, utilities, etc.	Demonstate collaboration and identify any projects or programs that resulted	In Progress

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal HC5	Policy HC5.1	c. Renovate existing senior centers and senior center programming and plan for new senior centers that will meet the needs, preferences, and diversity of the current and future generations of older adults.	The Arnold Senior Center's full building renovation is underway and expected to be complete in 2026. Pascal, Annapolis, South County, O'Malley and Brooklyn Park Senior Activity Centers underwent smaller scale renovations in 2025. In 2024, renovations were completed at the Lula Scott Center. Overall, DOAD is incorporating space reconfigurations to offer a contemporary atmosphere in the senior activity centers as part of renovations. Centers expanded Veteran programming and dementia and brain health programming in 2025, and locations continue to partner with AACC for innovative classes and AARP for tax preparation assistance.	Number of renovations completed and programs updated	In Progress
Goal HC5	Policy HC5.1	d. Enhance transportation options for older adults and individuals with disabilities. Continue to coordinate with the Office of Transportation for the expansion of demand response, paratransit, medical and senior center transportation options, and expansion of ADA compliant pedestrian facilities.	DOAD continues to work closely with OOT to help coordinate transportation for older adults and individuals with disabilities. DOAD distributed 6,656 taxi vouchers in 2025 and supported 66 individuals with the new Rides on Demand program. Beginning as a pilot program in 2024, DOAD expanded the Rides on Demand program in 2025. This new program allows adults with disabilities and adults 55 and older who are registered with the program to call as little as 2 hours in advance and get a ride anywhere in the County and up to 20 miles outside the County. Rides are subsidized by the County, similar to Taxi Voucher. Drivers are trained and can provide door-to-door assistance, not just curb-to-curb. DOAD also partners with a local non-profit, Partners in Care, to provide accessible group trips for groceries and community socialization. This program will be expanded in 2026 to include group trips for Veterans.	Track number of mobility programs and number of rides provided	In Progress
Goal HC5	Policy HC5.1	e. Collaborate with other County agencies and community organizations to expand socialization and recreation options for adults with disabilities ages 18-54.	The Severn Senior Activity Center continues its relationship with Fello, formerly The Arc, with programming like intergenerational games a few times per week. The center also held the annual Disability Awareness Day to recognize businesses and individuals in the community with employment opportunities for people of all ages with disabilities. DOAD partnered with DRP to provide programming for adults ages 18 to 54 with disabilities. DOAD also has an extensive Assistive Technology loan library, hosts an annual Artists without Limits exhibit with artwork created by individuals of all ages with disabilities, and provides support to the County's Commission on Disability Issues and the Veterans Affairs Commission.	Report on efforts with partner organizations.	In Progress

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal HC5	Policy HC5.1	g. Invest in improvements to paratransit service including expanded hours of service and geographic reach, weekend service, and a goal of half-hour headways during the week.	DOAD continues to work closely with OOT to help coordinate transport for older adults and individuals with disabilities. DOAD expanded the Rides on Demand program in 2025, offering rides as far as 20 miles outside of the County, and partners with a local non-profit, Partners in Care, to provide accessible group trips for groceries and community socialization.	Track number of mobility programs and number of rides provided	In Progress
Goal HC5	Policy HC5.1	h. Pursue age-friendly community designations. Explore opportunities to partner with organizations whose mission is to assist the aging population.	Longevity Ready Maryland (Executive Order 01.01.2024.01) is Maryland's initiative to carry out the tasks of age-friendly communities. DOAD is working with the State and other Area Agencies on Aging across Maryland to integrate our local Area Plan on Aging into the LRM strategic framework and ensure that the County and State are age-friendly in all domains.	Status of designations	In Progress
Goal HC5	Policy HC5.1	i. Pursue the American Association of Retired Person's Age-Friendly Community designation.	Longevity Ready Maryland (Executive Order 01.01.2024.01) is Maryland's initiative to carry out the tasks of age-friendly communities. DOAD is working with the State and other Area Agencies on Aging across Maryland to integrate our local Area Plan on Aging into the LRM strategic framework and ensure that the County and State are age-friendly in all domains.	Track status of application	In Progress
Goal HC6: Enhance accessibility of all programs, services, and activities offered by Anne Arundel County Government.					
Goal HC6	Policy HC6.1	a. Update County policies and procedures based on the self-evaluation of the programs, services, and activities conducted in 2017-2018.	County policies and procedures are routinely reviewed for ADA compliance. The County is developing a transition plan to meet the new requirements of the Department of Justice's Final Rule on Web Accessibility, published in 2024.	Update of policies and procedures.	In Progress
Goal HC6	Policy HC6.1	b. Complete an architectural assessment of the ADA Accessibility of the 132 County buildings utilized most by the public.	In 2023, the County completed an architectural accessibility assessment for all 132 County-owned buildings. Each County agency is currently reviewing the assessment results and developing plans to enhance accessibility.	Track number of ADA assessments conducted. Should be completed by end of June 2021	Completed
Goal HC6	Policy HC6.1	c. Complete a transition plan to reflect retrofitting existing County buildings to be accessible to everyone.	Along with the assessment results from the architectural assessment completed in 2023, staff are evaluating the transition plan for priority areas.	Preparation of plan and tracking number of retrofits completed.	In Progress

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal HC6	Policy HC6.1	d. Encourage public spaces and County-owned facilities to exceed ADA requirements by providing additional amenities, such as lifts, multiple access points for wheelchairs, as well as an increase in number of updated crosswalks along highly traveled areas such as school and commercial areas, to better serve all members of the community, including the older adults and people with health conditions or disabilities.	The County is executing the program primarily via a dedicated multi-year capital project: H566600, ADA ROW Compliance. This capital project funds accessibility upgrades within the ROW, including curb ramps installations or upgrades, existing sidewalk upgrades, driveway entrance upgrades, and installation of Accessible Pedestrian Signal (APS) equipment at signalized intersection crossings. Upgrades are programmed in priority order or in response to citizen requests. Numerous other capital projects fund accessibility improvements, including those triggered by the Pavement Management Program.	Track number of sites with ADA compliance	In Progress
Goal HC6	Policy HC6.2: Create a new ADA-accessible County government service center satellite location in West County, which would allow all West County residents more convenient access to in-person services and would facilitate greater public participation in public meetings.				
Goal HC7: Support diverse, flexible food models that provide healthy, culturally-relevant and sustainable food in every community.	Policy HC7.1: Improve access to healthy, culturally-relevant, sustainable and affordable food in every community.				
Goal HC7	Policy HC7.1	a. Develop a food policy council (FPC) or multi-sector food coalition to facilitate coordination, communication, and collaboration among food system stakeholders within and outside of Anne Arundel County government.	Executive Order #60 established the Anne Arundel Council Food Council in June 2023. The Food Council in the process of strategic planning in December 2025.	Establishment of council.	Completed
Goal HC7	Policy HC7.1	b. Support the viability of grocery stores, local farmers markets, food banks, community food kitchens and healthy food pantries for vulnerable populations.	The County has 1 Food Bank, 64 Food Pantries, 9 Farmers Markets, 3 Community Food Kitchens, and 22 Senior Nutrition sites. ArundelStat created a Food Resource Map and the County Food Bank has an interactive map that displays food pantries, senior pantries, baby pantries, and soup kitchens. The Healthy Anne Arundel Coalition and the HEAL Workgroup manage Findhelp.org to promote the health and wellness of County residents. This website lists free or reduced cost services like medical care, food, job training, and more.	Number of programs and resources provided.	In Progress
Goal HC7	Policy HC7.1	c. Permit community or non-profit gardens to grow produce for consumption and sale on County or land trust property.	DRP currently operates community gardens at Kinder Farm Park, and the McNew Community Garden in Edgewater opened in 2024. AACPL established a community garden at the Crofton Library, and staff are exploring options for other locations.	Number of gardens on County property.	In Progress

Implementation Plan Matrix Planning for Healthy Communities

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal HC7	Policy HC7.1	d. Ensure attention to the specific beliefs, culture, traditions, dietary habits and preferences of diverse communities.	The Anne Arundel County Partnership for Children, Youth and Families (PCYF) received a Track 2 ENOUGH Grant award focused on Pumphrey / Brooklyn Park. The grant funds work with partners including non-profits, schools, local governments, unions, philanthropy, and residents to prepare a neighborhood action plan to end child poverty tailored to local needs and assets.	N/A	In Progress
Goal HC7	Policy HC7.1	e. Support a built environment that encourages walking, biking, and public transportation use to access healthy food, health care services, social services and employment opportunities where transportation is one of the main barriers to residents accessing health care services, and ensuring that there is an increase in timely access to areas of the County where there remains a shortage of appropriate health care services.	Various departments are working collaboratively to increase pedestrian and bicycle infrastructure and transit options throughout the County, connecting community members with more options to access services. The County Council adopted Walk & Roll Anne Arundel!, the County's Bicycle and Pedestrian Master Plan, in 2023. The goals of this Master Plan include creating a pedestrian and bicycle network for the County's future and supporting the County's transportation and land use goals. The County Council adopted the Transit Development Plan in 2024, establishing a framework for increasing transit service in the County. Bill 81-25, adopted in December 2025, updated the adequate public facilities ordinance for transportation. The bill requires adequacy tests to ensure that current and future development provides sufficient improvements to address impacts on the entire transportation network. In 2025, the County added a free express route from Annapolis Mall to BWI Thurgood Marshall Airport, with intermediate stops at Crownsville and Millersville Park & Ride, and expanded the South County Call N' Ride into Parole, connecting South County residents to North County service areas.	Tracked through other Goals, Policies, and Strategies	In Progress

Implementation Plan Matrix Planning for Healthy Communities

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal HC7	Policy HC7.1	f. Identify sustainable policy structures for Anne Arundel County to support healthy food access.	The Anne Arundel Food Council is responsible for addressing inequity in the food system, creating an inclusive mechanism to launch and coordinate food policies and programs, reducing food insecurity in the County, and improving equitable access to nutritious food in the County, with a focus on supporting the local food economy and food infrastructure of low access areas. Guided by the 2023-26 Food Council Roadmap, the Council's efforts significantly expanded food access across the County. The Food Council secured increased funding for the AA Food Bank and partners and leveraged public-private partnerships to distribute over \$3 million in additional donated food. When the 2025 federal government shutdown and the "Big Beautiful Budget Bill" threatened local food access stability, the Council mobilized quickly. In coordination with the County Executive and emergency management, the Food Council established four weekly food distributions at senior centers and collaborated with private partners to provide meals in high-impacted areas.	Tracking of policy reforms	In Progress
Goal HC7	Policy HC7.1	g. Ensure healthy food access in local organizations by establishing policies to improve the nutrition of food that organizations purchase to sell to employees and the community (children and adults) in retail outlets, such as vending machines, cafeterias and concession stands.	Healthy Anne Arundel Coalition and the HEAL Workgroup will utilize the Anne Arundel County Food and Physical Activity Policy Scan Results as a framework to identify sustainable policy structures. The goal of the scan was to identify and articulate the strengths and opportunities of food-related policies by interviewing government agencies. The scan examines multiple aspects of the Anne Arundel County food system including zoning, land use, public health, food access and social equity.	Tracking adoption of policies.	In Progress
Goal HC7	Policy HC7.1	h. Create more opportunities to make locally grown food available to local communities, such as at farmers markets and in schools.	Nine farmers markets are located in Anne Arundel County. AAEDC continues to provide support for new market inquiries and communicate farm-to-school grant opportunities to AACPS.	Number of Farmers Markets and grocery stores in Region 9. Status of making local food available in public schools.	In Progress
Goal HC7	Policy HC7.2: Provide resources for food insecure communities.				
Goal HC7	Policy HC7.2	a. Promote Anne Arundel County Public Schools free and reduced-priced meal programs including summer and mobile meals.	AACPS continues to support the free and reduced-price meal programs. Nearly half (45%) of ACCPS students received free or reduced lunch in the 2025-2026 school year. Schools have programs to provide food for students to take home over weekends and summer food programs in high need areas.	Track funding for free and reduced-price meal programs.	In Progress

Implementation Plan Matrix

Planning for Healthy Communities

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal HC7	Policy HC7.2	b. Promote food assistance and incentive programs that augment low-income households' food budgets as well as participation in federal nutrition programs at Farmers Markets including Supplemental Nutrition Assistance Program (SNAP), Senior Farmers Market Nutrition Program (SFMNP), Women, Infants, and Children (WIC) Farmers Market Nutrition Program (FMNP) and WIC Fruit and Vegetable Checks (FVC).	The Healthy Anne Arundel Coalition and the HEAL Workgroup maintain Findhelp.org, a platform to increase accessibility for support. In 2025, Findhelp visits from January 1 to December 31 revealed the top three resource searches, out of the 6,982 searches for services, were for health (39%), housing (24%), and food (19%). The County's Food Access Warm Line was sunsetted as it was a COVID initiative; therefore, a tracking system is no longer needed for this effort.	Track funding for free and reduced-price meal programs.	In Progress
Goal HC8: Provide a diverse range of accessible public recreational facilities to serve the needs of all County residents.					
Goal HC8	Policy HC8.1	a. Complete a comprehensive Americans with Disabilities Act (ADA) self-assessment of County Parks to identify all ADA noncompliant areas within all parks and facilities (including but not limited to trails, buildings, and site amenities).	The County conducted a preliminary ADA audit of parks in 2020, and DRP is working to resolve the identified deficiencies.	Status of ADA assessment (complete assessment, then prioritize projects)	Completed
Goal HC8	Policy HC8.1	b. Once the ADA assessment is complete, prepare an implementation plan to provide facilities for all.	DRP's ongoing Capital Project, P584300, is for implementing corrective measures described in the 2020 accessibility audit.	Preparation of Implementation Plan. Status implementing recommendations.	In Progress
Goal HC8	Policy HC8.1	c. The departments of Recreation and Parks, and Aging and Disabilities, and the Board of Education should continue to collaborate on the development and maximum utilization of indoor and outdoor space for leisure and recreational activities for all.	DRP, DOAD, and AACPS continue to share spaces to maximize recreational opportunities; the Severn Intergenerational Center and design of the Brooklyn Park Center are examples. DRP is currently completing improvements to Corkran Middle Academy and Lindale Middle School to expand sports capacity, including an additional track that can be utilized by all. AACPS is examining locations where DRP can install pickleball courts.	Track / demonstrate collaboration and identify any projects or programs that resulted	In Progress
Goal HC8	Policy HC8.1	d. Develop a comprehensive Countywide Trails Plan that analyzes where there are deficiencies in the current existing and planned network with the intent of linking existing and future neighborhoods to community facilities, parks, points of interest, and major activity centers. This Plan shall include a comprehensive network of off-road bicycle, pedestrian, and recreation trails in the southern half of the County.	A scope of work and timeline for completion of the master plan is underway by OPZ's Long Range Planning Section.	Completion of Trails Plan and gap analysis	In Progress
Goal HC8	Policy HC8.1	e. Evaluate the design standards for neighborhood parks.	Not yet started	Status of evaluation of design standards	Not Yet Started

Implementation Plan Matrix Planning for Healthy Communities

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal HC8	Policy HC8.1	f. Ensure public programming and features at parks are relevant and accessible to the community, including older adults, people with disabilities, and Spanish-speaking residents.	DRP began utilizing bilingual signage, surveys, and programming to remove the language barrier to park access. A Spanish guide is being developed to provide key information to bilingual park goers, and e-newsletters include Spanish translation. Additional adaptive sports programs are also being added to the recreational offerings. DRP formed the participatory and adaptive programming stakeholder group to better understand the needs of those with disabilities. Communication boards are being installed in the playgrounds, and a second, fully adaptive baseball field is under construction in the Brooklyn area of the County.	Status of programming and attendance	In Progress
Goal HC8	Policy HC8.2: Improve and expand recreational opportunities for all communities to have proximity to facilities and programs.				
Goal HC8	Policy HC8.2	a. Promote connectivity to existing and/or planned recreational spaces through the subdivision and site development process.	OPZ and DRP staff make recommendations to promote connectivity with recreational amenities as part of the development review process so no County Code updates are required. Connection to recreational amenities can also be part of proffers from developers.	Status of any changes to Article 17 (Subdivision and Development) code and/or review process.	In Progress
Goal HC8	Policy HC8.2	b. Assess current and future needs for local community centers. Include an evaluation of needs identified in the Region Area Plans, as well as other areas that may be underserved with regard to multipurpose community space. Review opportunities for collaboration with the Board of Education for combining school usage with new multi-purpose centers.	In 2024, DRP opened a new recreation center at Deep Run in the Hanover area, and design is underway for two additional recreation centers in Brooklyn Park and Edgewater. DRP also completed an assessment of the Davidsonville Recreation Center to update it and address needs in South County. The need for renovation of existing recreation and community centers or new community centers is also discussed in the Region Plans.	Completion of community center needs and opportunities evaluation	Completed
Goal HC8	Policy HC8.2	c. Acquire approximately 315 additional acres of land for active recreation projects, targeting the land acquisition recommendations based on the Access and Equity Assessments in the Land Preservation, Parks and Recreation Plan. Continue to acquire additional land to be used for parks, open space, trails and greenway preservation.	In 2025, DRP acquired or was in process of acquiring an additional 64 acres of open space and park lands. DRP's property holdings include a total of approximately 680 acres of land between 2021-2025. DRP and OPZ continue to seek and receive land for additional recreation, preservation, and open space.	Track acres of active park acquisition and location (map)	Completed
Goal HC8	Policy HC8.2	d. Upgrade existing parks and develop new parks in accordance with the Land Preservation, Parks, and Recreation Plan and with new initiatives identified in the Department of Recreation and Parks Capital Improvement Program.	DRP managed over 50 Capital Improvement Projects in 2024. DRP is working on the implementation of the recommendations of the 2022 the Land Preservation, Parks, and Recreation Plan (LPPRP). Examples include completion of regional trails and adding new sports fields at Tanyard Springs and Millersville Park. Design of indoor tennis courts is underway.	Track status of park renovation and development projects per CIP (number, cost, and which ones implemented)	In Progress

Implementation Plan Matrix Planning for Healthy Communities					
Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal HC8	Policy HC8.2	e. Continue to use Program Open Space and other State and Federal grant programs as available to implement these projects.	Program Open Space allocated \$3.091 M for FY26. All Acquisition and Development funds are allocated in the Annual Program.	Track amount of Program Open Space and other grant funds obtained. (potentially in one annual report on park and open space acquisition)	In Progress
Goal HC8	Policy HC8.2	f. Develop new and upgrade existing parks and recreation facilities in underserved areas based on the Access and Equity Analyses in the Land Preservation, Parks and Recreation Plan.	DRP is currently investing in the Brooklyn Park community with the full renovation of the community park and the design of a new community center. These projects provide recreation opportunities for underserved communities noted in the 2022 LPPRP.	Track status of park improvement projects (number, cost, and which ones implemented)	In Progress
Goal HC8	Policy HC8.2	g. Evaluate active recreation area requirements.	The Housing Attainability Act, Bill 72-24, passed in October 2024, reduced active recreation area requirements for new residential subdivisions from 1,000 square feet per dwelling unit to 350 square feet per dwelling unit.	Status of code update	Completed
Goal HC8	Policy HC8.2	h. Review the fee structure for County park and facilities to ensure accessibility for all.	The fee structure is periodically reviewed to ensure accessibility for all. The current entrance fee for regional parks is \$6 per car. The cost for a drop-in swim pass for a session is \$6 for a child and \$8 for an adult. This reflects a \$2 increase to help offset a portion of the operating costs. DRP opened a new Child Enrichment Center at Van Bokkelen Elementary School, a licensed school-year child care program, in FY25. These centers are located in underserved communities to care for children at a significantly reduced cost to participants. DRP also partners with AACPS to offer programs for underserved students who are unhoused, provides free meals in school-year and summer programs, and offers all fifth-grade students the opportunity to participate in water safety programs (drownproofing).	Status of fee structure.	In Progress
Goal HC8	Policy HC8.2	i. Ensure all existing and future parks and trails are equipped with a full range of amenities, including proper signage, trash receptacles, adequate lighting, and other amenities to promote their full use.	DRP completes yearly repairs and renovations throughout the park system under Capital Project P479800, Park Renovation	New amenities provided	In Progress
Goal HC8	Policy HC8.2	j. Incentivize or require the creation of public open space in new commercial and multi-family development, including but not limited to plazas, pavilions, and other gathering spaces.	Article 17 requires Open Area and Active Recreation Area for all residential and mixed use developments. Town Center Master Plans also incentivize public activity areas.	Status of County Code updates	Completed
Goal HC9: Efficiently manage, reduce and recycle residential solid waste.		Policy HC9.1: Optimize recycling programs, systems and outreach with a clear priority toward promoting, reducing reusing and recycling residential discards over land disposal.			

Implementation Plan Matrix Planning for Healthy Communities

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal HC9	Policy HC9.1	a. Continue the multi-faceted strategy involving the education and promotion of source reduction, reuse and recycling within the County, conveying the importance as it relates to the preservation of natural resources and the County's Millersville Landfill.	Educational efforts are underway using multiple tactics including web presence, direct mailings, a mobile app, print media, and presentations to schools and community groups. Over 511,534 direct mail pieces targeting waste reduction and recycling went to curbside customers in 2025. DPW promoted the use of the Recycle Coach mobile app; the app received almost 1.49 million resident interactions over the year, and DPW staff presented to 46 community groups and to 52 schools.	Track education efforts (number of publications, number of presentations). Reported monthly for ArundelStat	In Progress
Goal HC9	Policy HC9.1	b. Continue to explore and research emerging markets for recyclable materials not currently accepted within existing programs and expand programs as new markets are identified.	The County continued to expand waste reduction through enhanced reuse, diversion, and recycling opportunities. In 2025, DPW offered six household hazardous waste collection events at the Heritage Office Complex on Saturdays; two paper shredding events in spring and summer; three drop-off sites for boat shrink wrap recycling; and recycling of abandoned metal crab pots. These efforts included collaboration with the Oyster Recovery Partnership and Marine Trades Association of Maryland.	Report on new opportunities and additional materials accepted for recycling.	In Progress
Goal HC9	Policy HC9.1	c. Convene a Citizen's Recycling Advisory Committee to help guide program offerings and investments.	Not yet started.	Establishment of committee	Not Yet Started
Goal HC9	Policy HC9.1	d. Implement programs to maximize the efficiency of existing systems as well as support new systems to meet future demands.	DPW completed multiple renovation projects and efficiency and operations studies. Under the Solid Waste Capital Improvement Program, DPW completed various upgrades to facility infrastructure: - Cardboard Recovery Building insulation and fire suppression system replacement/upgrade at the Central Recycling Center (CRC) - additional pavement maintenance at the Northern Recycling Center (NRC) - completed installation of fiber network and security cameras at the landfill gas to energy (LFGE) facility on the Millersville Landfill campus - completed the NRC Maintenance Building renovations condition assessment DPW also improved piping and added new gas wells to enhance landfill gas recovery and supply the landfill gas-to-energy facility with additional fuel levels for electrical generation. Following MDE's inspection of the liner and associated infrastructure, DPW received approval in October 2025 for waste placement activities in a new landfill section.	Identify programs and measure efficiency	In Progress
Goal HC9	Policy HC9.2: Maximize the life expectancy of the Millersville Landfill and delay replacement long into the future.				

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Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal HC9	Policy HC9.2	a. Update and implement a strategic plan to maximize the lifespan of the Millersville Landfill. Complete an annual report with capacity analysis and remaining life projection for the Millersville Landfill.	Planning and permitting are underway for expanding the Cell 9 disposal area. The Phase III (Engineering) Report went to MDE in October 2025 to support the permitting process. An Annual Report, completed in May 2025, estimates a site life of February 2049 (based on current permits) for the Millersville Landfill; this estimate factors in disposal capacity from 2024, with a projected waste volume increase at 1% per year. Projections assume the continuation of current waste diversion strategies that utilize recycling and out-of-County disposal options.	Update and demonstrate implementation of Strategic Plan in annual report.	In Progress
Goal HC9	Policy HC9.2	c. Amend the Ten-Year Solid Waste Management Plan.	The County submitted a progress report on the Ten-Year Solid Waste Management Plan 2024-2033 to MDE in December 2025; MDE accepted the document in January 2026. This progress report is a requirement of the Md. Code Ann., Environment § 9-506(b), and due to MDE in December 2025.	Completion of Solid Waste Management Plan update	Completed
Goal HC9	Policy HC9.2	d. Reduce, reuse and recycle solid waste in accordance with the current industry practices and approved programs of the County.	The latest MDE-published recycling report (Table 17) shows Anne Arundel County with a Maryland Recycling Act (certain materials only) recycling rate of 40% and diversion rate of 45%. These figures include County programs, as well as businesses, institutions, and private facilities in the County.	Completion of Solid Waste Management Plan update	In Progress
Goal HC9	Policy HC9.2	e. Continue to promote and expand recovery of recyclables at the landfill and recycling centers to the maximum extent practicable.	In FY25, 115,337 tons of recycled materials went through County programs; this is a decrease from FY24 (119,922 tons). The reduction in FY25 resulted primarily from 6% less yard waste and 3% less single-stream recyclables (paper, plastic, metal, and glass) collected at curbside and facilities.	Tons of recycled material	In Progress
Goal HC9	Policy HC9.2	f. Expand the food scrap collection program to all three residential drop-off facilities.	Separate collection of food scraps remains in place at all three residential drop-off recycling center locations: Northern, Central, and Southern. Residents brought over 24,600 lbs of food scraps to County centers for composting during calendar year 2025.	Status of food scrap collection program	Completed
Goal HC9	Policy HC9.2	g. Offer a fee-based commercial recycling program to small businesses each year.	The fee-based commercial recycling program continues under § 13-4-106, Commercial recycling, of the Anne Arundel County Code. Under this program, the County serviced 453 recycling receptacles each week at participating small businesses as of December 31, 2025.	Status of fee-based commercial recycling program.	In Progress
Goal HC9	Policy HC9.2	h. Maximize waste diversion to out-of-County facilities.	The County diverted about 175,500 tons of household trash to the Annapolis Junction Transfer Station in FY25. DPW uses fiscal year budgeting and monthly tonnage tracking to maximize the out-of-County diversion to the maximum extent allowed within the contract.	Tons of waste diverted to out-of-County facilities	In Progress

Implementation Plan Matrix Planning for Healthy Communities

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal HC9	Policy HC9.2	i. For future undeveloped disposal areas, evaluate new engineering technologies and operational techniques that could lead to expanded capacity and prolonged site life.	The County completed a disposal capacity expansion study. Under the Capital Improvement Program, DPW is pursuing a permit modification through MDE to increase disposal capacity at the Millersville Landfill. Other expansion opportunities may be considered in the future.	Status of techniques	In Progress
Goal HC9	Policy HC9.2	j. Explore opportunities to address solid waste disposal and recycling needs on a regional basis thereby realizing the benefit of the economies of scale. Participate in a regional recycling facility planning study with the Northeast Maryland Waste Disposal Authority and partner jurisdictions.	DPW is actively participating in regional planning for waste and recycling. Membership in the Northeast Maryland Waste Disposal Authority supports contracts for acceptance, processing, transportation and waste disposal services; operation of the county's yard waste composting pad; and, operation of the landfill gas-to-electricity project.	Participation in regional meetings	In Progress
Goal HC9	Policy HC9.2	k. Amend the zoning code to expand recycling requirements to additional uses, facilitate opening of new recycling businesses in the County, and enhance the local market demand for recyclable material.	Not yet started.	Status of zoning code amendment.	Not Yet Started
Goal HC9	Policy HC9.3: Encourage County residents to recycle all that the program allows through curbside collection and drop-off options available at County recycling centers and the Landfill.				
Goal HC9	Policy HC9.3	a. Maintain programs that promote waste reduction, reuse, and recycling over disposal.	All programs continued in FY25 with zero interruptions.	Report on programs (status, staffing, funding level, etc).	In Progress
Goal HC9	Policy HC9.3	b. Continue to implement a Countywide outreach campaign designed to educate and motivate residents to recycle all accepted materials within the program in order to achieve maximum capture rate of acceptable items while minimizing contamination caused by the inclusion of non-conforming materials. Expand programs as they become available and feasible.	DPW sent three direct mail pieces to all curbside customers, with specific additional information about new contracts mailed to some customers: Source Reduction, Grasscycling, and Winter Holidays/Recycle More-Recycle Right. All direct mail pieces feature Spanish translations via a QR code. Three separate campaigns ran in the Capital Gazette: Christmas Tree Recycling, Spring Paper Shred Event, and Household Hazardous Waste Reduction tips. The Recycling and Waste Reduction Division's Facebook page has just over 9,600 followers, and the Recycle Coach app has over 49,700 subscribers.	Track education efforts (number of publications and presentations, visits to website, etc)	In Progress
Goal HC9	Policy HC9.3	c. Evaluate the service delivery system on a regular basis to ensure that recycling opportunities are convenient, provided in an efficient manner and hold a higher priority than disposal.	DPW is actively implementing efficiency improvements at facilities in accordance with the Recycling Center Operational Efficiency Planning Study. The County replaced facility signage to better direct customers when at the Millersville Landfill and Central Recycling Center.	Completion of evaluation (report)	In Progress
Goal HC9	Policy HC9.3	d. Provide full-service solid waste and recycling acceptance facilities sufficient to meet present and future demands.	Operations are underway. DPW completed construction of the third phase of cell expansion at the Millersville Landfill, expected to open for customers in spring of 2026.	Completion of evaluation of demand and capacity (report)	In Progress

Implementation Plan Matrix Planning for Healthy Communities					
Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal HC9	Policy HC9.3	e. Set user fees commensurate with services; the Solid Waste Enterprise is required to be self-supporting.	The County updated Solid Waste Enterprise fees for FY26. The Solid Waste Service Charge, the fee charged to residential households, is set at \$426/household. The Commercial Business charge at the Millersville Landfill remains \$100 per ton.	Changes in user fees.	Completed
Goal HC9	Policy HC9.4: Former landfill sites and adjacent properties should be redeveloped with compatible land uses.				
Goal HC9	Policy HC9.4	a. Encourage development of appropriate passive uses at closed landfill sites such as solar photovoltaic generation projects, or new projects to recover or transform collected wastes.	A three-megawatt solar project began commercial operations in 2025 at the site of the former Glen Burnie Landfill on Dover Road. Ameresco substantially completed construction of two solar arrays in 2024 and interconnected the system to the BGE power grid in 2025; Ameresco began making lease payments to OCS in 2025. The County is also a buyer of electricity from the project under a separate Power Purchase Agreement.	Track number of solar generation and similar projects.	Completed
Goal HC9	Policy HC9.4	b. Maintain a "good neighbor" relationship with residents in the immediate vicinity of County solid waste and recycling acceptance facilities, and provide world-class post closure care of these facilities.	DPW published and mailed quarterly community newsletters to over 650 residents within the immediate area of the Millersville Landfill and Resource Recovery Facility. All newsletters are available online. DPW continues frequent removal of litter and debris on public roads and roadsides near the Millersville Landfill.	Track newsletters to facility neighbors	In Progress
Goal HC10: Provide a high-level of emergency medical care, fire protection, police protection, emergency management and an all hazards response to all residents and visitors of the County, including a comprehensive evacuation plan with adequate evacuation shelters.	Policy HC10.1: Ensure appropriate levels of staffing and resources arrive within accepted response times to all calls for service. Seek all feasible means of increasing efficiency while addressing budget limitations.				
Goal HC10	Policy HC10.1	a. Develop a comprehensive long range plan to address public safety staffing needs; and fire and/or EMS station and police station locations based upon response data. Coordinate the planning with appropriate County agencies.	The Fire Department (FD) commissioned a Community Standards of Coverage study, which is now complete. This study identified the need for additional staffing in certain areas, and the department is working to correct gaps through the budget process. The Police Department (PD) commissioned a department-wide staffing study in 2016 and conducted an internal staffing needs assessment 2021. The PD works towards addressing staffing gaps and filling existing vacancies, but the pursuit remains challenging due to a lack of qualified police officer applicants interested in a law enforcement career.	Completion of plans	In Progress

Implementation Plan Matrix Planning for Healthy Communities

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal HC10	Policy HC10.1	b. Increase Police Department authorized sworn staffing positions that considers the calculated needs of operational positions, medical not-operational positions, non-medical, not-operational positions and the annual average separation rate.	Over the last 12 months, the Police Department (PD) hired two entry-level police officer academy classes; these classes were approximately double the size of previous classes. Regardless, there remains a need for willing, able, and qualified police officer applicants. The PD is actively pursuing opportunities to reach qualified applicant, regardless of their demographic composition. For FY26, the PD budgeted for 811 sworn officers; based on a 2023 assessment, there is a deficit of 341 positions. There is also a need for 36 non-operational positions for medical and military deployment. At the end of 2025, the PD had 20 vacancies. Annually, 50 staff leave the PD on average; 182 staff are eligible to retire by the end of 2025.	Track staffing (number, projected need, tenure, turnover, etc)	In Progress
Goal HC10	Policy HC10.1	c. Consolidate the Fire and Police 911/dispatch centers and headquarters buildings in order to modernize, improve efficiencies and reduce dispatch times. Identify and develop this future facility.	The County acquired property to construct a new facility in the Crownsville area, which will house a combined 911 Center under OEM. Planning finished in 2025, and design is underway. Both the facility plan and the organizational consolidation plan are in progress. Construction is tentatively starting in 2028.	Status of consolidation.	In Progress
Goal HC10	Policy HC10.1	d. Design and construct needed Police Department facilities including Evidence and Forensic Science facility, Special Operations Training and Storage Complex, renovations/relocation of the Northern and Western District Police Stations, and a fifth/Central District Police Station.	Projects are underway for the Evidence and Forensic Science facility (anticipated fall 2027), Special Operations Training and Storage Complex (anticipated fall 2026), and Northern District Police Station.	Status of facilities projects.	In Progress
Goal HC10	Policy HC10.1	f. Provide additional public shelters for emergencies and disasters over the next 20 years. Through this process, the County will identify means to provide backup power for existing warming and cooling centers and additional shelters.	The County Mass Care Sheltering Plan is designed to provide housing and available resources to individuals and families impacted by a disaster and with no other shelter options. OEM identified seven high schools that meet State and Federal requirements for a mass care shelter: Annapolis, Meade, Northeast, Severna Park, Southern, Crofton, and Severn Run. The 2025 update to the Hazard Mitigation Plan identifies Old Mill as a future shelter.	Track number and location of shelters.	Completed
Goal HC10	Policy HC10.1	g. Continue to strengthen coordination between Federal, State, and County partners in planning for emergency events, hazard mitigation, and resiliency planning. Ensure cross-jurisdictional capacity to address Regional needs.	OEM continues to coordinate with Federal, State, and local partners in planning for emergencies and building community resilience by establishing new training requirements for EOC representatives, updating plans and operating procedures, and conducting outreach with the community. OEM coordinated with Federal, State, and local partners in the update of the County's Emergency Operations Plan, Hazard Mitigation Plan, Mass Care Sheltering Plan, Extreme Temperature Plan, Continuity of Operations Plan, and Evacuation Plan.	Status of coordination efforts	In Progress

Implementation Plan Matrix

Planning for Healthy Communities

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal HC10	Policy HC10.2: Ensure that the training needs of both the career and volunteer fire, emergency medical service and police personnel are met to enable them to efficiently prevent, react, and respond to emergencies or man-made or natural disasters.				
Goal HC10	Policy HC10.2	a. Recruit and retain highly qualified volunteers and professionals. Hire civilian employees for specific jobs so that uniformed personnel can be reassigned to non-administrative or non-support assignments.	Recruiting is ongoing and open ended, and staff update an attrition chart each month. Career firefighters plan and budget for recruit classes to meet the projected turnover, as tracked with an attrition chart. Volunteers support individual volunteer fire companies and the volunteer firefighters association as needed. The FD is looking for opportunities to hire civilian personnel, where appropriate for operational positions, to free up uniformed firefighters. Police officer recruiting efforts are ongoing. Applicant processing and new hire officer training occurs periodically in classes/batches, as it is not feasible or fiscally responsible to allocate significant resources to train small groups or individuals for approximately 8 months. The Department continually/daily tracks staffing levels and the associated analytics. Every administrative assignment held by a sworn police officer is periodically reviewed for civilianization.	Track recruitment and staffing (number, projected need, tenure, turnover, etc)	In Progress
Goal HC10	Policy HC10.2	b. Plan for the construction of a modern training facility that reflects the needs of modern fire and emergency medical services.	The County acquired property to construct a new facility in the Crownsville area, which will house a new training academy with the combined 911 Center in Crownsville. Emergency services and OEM are nearing completion of design detail.	Status of site identification, acquisition of property, and development of new training facility.	In Progress
Goal HC10	Policy HC10.2	c. Continue to promote integrated emergency management among all County agencies through the Emergency Operations Plan, and ensure that all agencies coordinate their infrastructure and facility planning programs with OEM.	OEM continues to integrate emergency management among all County agencies through the Emergency Operations Plan, establishing minimum training requirements for EOC representatives; involving key stakeholders in monthly drills and full-scale exercises; and receiving input on after-action reports and the update of plans. All agencies coordinate their infrastructure and facility planning programs with OEM. Additionally, the County implemented a continuity of operations program, identifying mission essential functions, personnel and resource requirements, contingency solutions, orders of succession, and training and exercise requirements for each agency.	Demonstrate coordination (meetings of committee, plans, projects, etc.)	In Progress

Implementation Plan Matrix

Planning for Healthy Communities

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal HC10	Policy HC10.3: Promote fire safety and police protection services and awareness through code enforcement, fire investigation and public education.				
Goal HC10	Policy HC10.3	a. Expand code enforcement, fire investigation and public education capabilities by increasing the number of persons assigned to those functions.	Field personnel find it increasingly difficult to keep up with these inspections due to increased demands such as call volume, training, and public education. The Fire Marshal's Office (FMO) requested additional positions in the budget to increase priority and frequency inspections; no new positions received funding.	Status of code update	In Progress
Goal HC10	Policy HC 10.4: Increase preparedness for weather-related emergencies including extended heat waves, urban and coastal flooding, and drought.				
Goal HC10	Policy HC10.4	a. Implement Natural Hazard Mitigation Plan recommendations including actions to address future risks of extended heat waves, flooding, and drought.	OEM continues to share and promote the use of MyCoast MD in response to flooding and other weather events. OEM uses social media to promote MyCoast MD. Information assists planners and emergency management professionals in understanding the complexity of an event, serving as a tool for future planning efforts. In partnership with the Resilience Authority and UMD, there are two additional flood sensors installed in the Deale-Shady Side area. Data is used to identify thresholds for issuing public warnings to coastal communities prone to flooding.	Status of implementation of plan recommendations	In Progress
Goal HC10	Policy HC10.4	b. Partner with State agencies and non-profit organizations to increase public education on risks of climate change, response and resilience to weather related emergencies.	To build community resilience, OEM partnered with State and local agencies and nonprofits to educate the public on the types of hazards facing the community. OEM provided disaster preparedness information and training at 75 community events to prepare individuals, families, and businesses.	Track education activities	In Progress
Goal HC10	Policy HC10.4	c. Work with the local community network to assist vulnerable communities in developing action plans and improving emergency preparedness at the community level. In addition to planning for catastrophic events, promote awareness and preparedness for the longer term or more permanent impacts of sea level rise.	OEM is embarking on a pilot program called Anne Arundel Ready. The program provides templates on hazard and risk assessments to assist businesses in creating readiness and emergency action plans. The pilot program shares best management practices on emergency preparedness and works closely with businesses to build community resilience.	Tracking outreach and planning with local communities.	In Progress
Region Plans					
Region 1, Goal HC1		Prioritize sidewalk and trail connections between public parks, such as Cabin Branch Park, and residential neighborhoods to increase the opportunity for people to walk and bike to parks.	Not yet started.	Number of linear feet of sidewalk or trail connections created.	Not Yet Started

Implementation Plan Matrix Planning for Healthy Communities

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Region 1, Goal HC2		Identify opportunities to convert vacant or underutilized properties into pocket parks, such as sites identified in the Brooklyn Park Blue Green Master Plan, to give more people opportunities to access green spaces within walking distance from where they live or work.	Not yet started.	Number of properties identified and converted into public open spaces.	Not Yet Started
Region 1, Goal HC3		Create new recreational facilities, such as a skate park and parks with walking trails, in Region 1 and specifically the Brooklyn Park community.	DRP is in the process of completing the Brooklyn Heights Park Complex, including an updated park and new community center.	Number of new recreational facilities.	In Progress
Region 1, Goal HC4		Complete design and construction of the community center at Brooklyn Heights Park. Continue to engage the community so the design and programming meet the needs of youth, seniors, and families.	DRP held a Community Meeting in November 2024 to present the 30% Schematic Design and released the 60% Design in May 2025.	Completion of new building.	In Progress
Region 1, Goal HC5		Create more water access and more cartop boat launches in Region 1.	Not yet started.	Number of new facilities.	Not Yet Started
Region 1, Goal HC6		Identify opportunities for expanded greenspace in proximity to schools.	Not yet started.	Additional acreage converted to greenspace.	Not Yet Started
Region 1, Goal HC7		Identify and create additional amenities along the BWI Trail.	Not yet started.	Number of amenities added to the trail.	Not Yet Started
Region 1, Goal HC8		Formalize parking and develop a trailhead for the BWI Trail on Newport Road.	Not yet started.	Construction of new facilities at that location.	Not Yet Started
Region 1, Goal HC9		Build a new Northern District Police Station to meet the needs of the police force and the community.	Replacement of the Northern District Police Station is budgeted, planned, and designed. Breaking ground fall 2026 and ending 2030, the three-year project allows the existing Northern District Station structure to remain in place and operational, while the replacement structure is built approximately 12" away. When the new structure is completed, the District operation, supplies, and equipment will be relocated, and the predecessor building will be demolished and removed.	Completion of new building.	In Progress
Region 1, Goal HC10		Continue funding to plan and construct the new County 911 Joint Emergency Operations Center to combine police and fire response into one unified operation at a modernized center.	OEM continues to meet with the planning consultants, DPW, and others to oversee the planning, design, construction, and funding of the new County 911 and Joint Emergency Operations Center.	Improved emergency response times.	In Progress
Region 1, Goal HC11		Create improved lines of communication between Baltimore City and Anne Arundel County to address issues with emergency response services.	Not yet started.	Improved emergency response times.	Not Yet Started
Region 1, Goal HC12		Explore opportunities to integrate Crime Prevention Through Environmental Design (CPTED) into development and capital projects.	Not yet started.	Crime statistics have decreased.	Not Yet Started

Implementation Plan Matrix Planning for Healthy Communities

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Region 1, Goal HC13		The County and State should identify strategies to increase safety at the Cromwell and Linthicum Light Rail Stations.	The nature of this goal is directly related to the law enforcement operations of the Police Department. The Mission of the Police Department is "To prevent and/or solve crime while working in partnership with our community." Every community member is requested and encouraged to attend the monthly meetings of the Police Community Relations Council (PCRC) at their respective district station, where attendees can get direct updates about law enforcement issues. PCRC information is available online: https://www.aacounty.org/police-department/community-outreach/police-community-relations-council	Crime statistics have decreased.	Completed
Region 1, Goal HC14		Identify strategies to mitigate litter and support local organizations in environmental cleanup efforts by providing logistical support for litter pickup and disposal with a focus on Brooklyn Park, as resources allow.	Not yet started.	Number of community cleanup events hosted each year, and amount of litter collected.	Not Yet Started
Region 1, Goal HC15		Support community members in establishing community gardens and planting orchards to increase access to healthy foods and build relationships and skills. Potential locations could include community open space parcels, churches, and grounds of public properties such as parks and libraries.	WSA led plantings at the Brooklyn Park Library and Elementary School. The community garden in Brooklyn Park is being renovated and will be reopened for use in calendar 2026.	Number of community gardens has increased.	In Progress
Region 1, Goal HC16		Utilize available and create new business incentives to attract a grocery retailer to Brooklyn Park.	AAEDC is in communication with grocery stores that are interested in adding locations in the County. Additional funding is needed to create new business incentives.	Number of grocery stores in Brooklyn Park has increased.	In Progress
Region 2, Goal HC1		Increase environmental programming and partnerships between Maryland City Library and the Department of Recreation and Parks.	Not yet started.	Track number of new programs	Not Yet Started
Region 2, Goal HC2		Address security and transportation constraints for individuals needing to access schools on Fort Meade.	Not yet started.	Status of capital projects or policy measures	Not Yet Started
Region 2, Goal HC3		Prioritize the construction of a new elementary and a new high school in the Meade feeder district.	Not yet started.	Completion of study / projects	Not Yet Started
Region 2, Goal HC4		Establish mobile farmer's markets and/or permanent farmer's markets, prioritizing the areas of Maryland City, Laurel, Jessup, and Hanover.	Additional funding is required for new Farmers Markets.	Track the number of farmer's markets	Not Yet Started
Region 2, Goal HC5		Conduct a feasibility study of the need for a senior center within Region 2 that would measure population, age, access to socialization/health/wellness activities, and food security.	The border of Regions 2 and 3 is the location of the Severn Center. This location provides access to socialization, health, and wellness activities, as well the Senior Nutrition Program and a community food pantry. DOAD plans to request funding in the FY28 budget to complete a feasibility study in Region 2.	Status of study	In Progress
Region 2, Goal HC6		Improve coordination with the Patuxent Research Refuge to explore new options for community access and enjoyment of the area.	Not yet started.	Status of access points	Not Yet Started

Implementation Plan Matrix Planning for Healthy Communities					
Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Region 2, Goal HC7		Explore opportunities to repurpose, improve National Security Agency ballfields, or add a trail around the perimeter of fields to connect to the Patuxent Research Refuge.	Not yet started.	Status of study / projects	Not Yet Started
Region 2, Goal HC8		Partner with developers and the Patuxent Research Refuge to facilitate appropriate trail connections between residential areas and the Patuxent Research Refuge.	Not yet started.	Status of study / projects	Not Yet Started
Region 2, Goal HC9		Acquire land adjacent to Jessup Park or to Jessup/Dorsey Park to expand existing facilities.	Not yet started.	Status of study / projects	Not Yet Started
Region 2, Goal HC10		Program the wooded area adjacent to Jessup Elementary for the development of trails and other passive park features.	Not yet started.	Status of study / projects	Not Yet Started
Region 2, Goal HC11		Develop smaller neighborhood parks throughout the Region with features such as dog runs, pollinator gardens, and other passive park opportunities. Locations include Laurel and Hanover.	DRP made improvements to Bacontown Park in FY25, including new parking, court resurfacing, and new pavilions; a bicycle safety course at this location is planned in 2026.	Status of study / projects	In Progress
Region 2, Goal HC12		Enhance Oxbow Nature Preserve through the construction of an observation deck or expansion of trails, pending a feasibility study.	Not yet started.	Status of study / projects	Not Yet Started
Region 2, Goal HC13		Construct a large athletic complex or retrofit an existing park, such as Harmans Park, with lighted fields.	Not yet started.	Status of study / projects	Not Yet Started
Region 2, Goal HC14		Expand safe public water access to the Region’s waterways for recreation and non-motorized watercraft.	Not yet started.	Status of study / projects	Not Yet Started
Region 2, Goal HC15		Collaborate with the Patuxent Research Refuge to identify programming for the property at the southeast intersection of MD 198 and Bald Eagle Drive.	Not yet started.	Status of study / projects	Not Yet Started
Region 2, Goal HC16		Identify opportunities to increase County programming, such as First Day Hikes, in the western portion of the County. Consider partnering with non-profit, State, and Federal entities.	Not yet started.	Status of programming	Not Yet Started
Region 2, Goal HC17		Program the Russett Board of Education property into a multigenerational park.	Not yet started.	Status of study / projects	Not Yet Started
Region 3, Goal HC1		Support community efforts to establish community gardens and planting orchards to increase access to healthy foods and build relationships and skills. Potential locations could include community open space parcels, churches, and grounds of public properties such as parks, libraries, and the Severn Center.	Not yet started.	Number of projects	Not Yet Started
Region 3, Goal HC2		Provide amenities along bicycle corridors to improve security and increase usage and accessibility, with a priority along the B&A Trail. Consider amenities such as safety call boxes, enhanced pedestrian-scale lighting, security patrols, and/or other elements for the public.	Not yet started.	Tracking investment and type of amenity	Not Yet Started

Implementation Plan Matrix Planning for Healthy Communities

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Region 3, Goal HC3		Improve access to parks and other recreational amenities. Implement sidewalk and trail connections between public parks, recreational facilities, and residential neighborhoods to increase opportunities for people to walk and bike to parks. Prioritize areas of high need identified in the Land Preservation, Parks, and Recreation Plan, including Glen Burnie and areas to the south and the western Severn area.	Not yet started.	Tracking investment and projects implemented	Not Yet Started
Region 3, Goal HC4		Improve public safety around Cromwell Light Rail station and the Glen Burnie Town Center.	The nature of this goal is directly related to the law enforcement operations of the Police Department. The Mission of the Police Department is "To prevent and/or solve crime while working in partnership with our community." Every community member is requested and encouraged to attend the monthly meetings of the Police Community Relations Council (PCRC) at their respective district station, where attendees can get direct updates about law enforcement issues. PCRC information is available online: https://www.aacounty.org/police-department/community-outreach/police-community-relations-council	Tracking of crime statistics	Completed
Region 3, Goal HC5		Support community members and local organizations in trash cleanup efforts, including through logistical support for the pickup and disposal of collected litter. Prioritize efforts along primary Region 3 corridors and around the landfill.	Not yet started.	Tracking of projects and investment	Not Yet Started
Region 3, Goal HC6		Collaborate with the Maryland Department of Natural Resources to create more opportunities for public access to the Severn Run Natural Area for passive recreation and environmental appreciation. Any additional public access should be designed to minimize impacts on wildlife and plants.	Not yet started.	Status of access improvements.	Not Yet Started
Region 3, Goal HC7		Study specific areas for potential trailhead and/or park enhancements to improve overall visitor experience and increase access to recreation space and green areas in the region. Study and create a comprehensive plan (including possible land acquisition) for trailhead improvements in the following locations: a. 8450 Elvaton Rd, Millersville b. 326 Greenway, SE Glen Burnie c. 8140 Jumpers Hole Rd, Millersville d. Central Ave /Greenway St NW/Crain Hwy in Glen Burnie	Not yet started.	Completion of study and tracking of projects	Not Yet Started
Region 4, Goal HC1		When considering large public works projects, study the life cycle impact that these will have on Region 4, and mitigate negative impacts with public benefits to be allocated to the adjacent communities.	Not yet started.	Track progress of projects and outreach efforts	Not Yet Started

Implementation Plan Matrix Planning for Healthy Communities					
Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Region 4, Goal HC2		Engage community members in the planning process for renovations and replacement of library facilities in Region 4.	The new Riviera Beach Library opened in Pasadena in 2024, on the site of a previous library facility. The new 20,000-square-foot building doubles the size of the former library and provides greater visibility and resources requested by the community, like study rooms. AACPL and project architects continued received input on the design of the project during three public meetings.	Track progress of projects and outreach efforts	In Progress
Region 4, Goal HC3		Engage senior activity center members in the planning of renovations for County-owned senior centers such as the Pasadena Senior Center.	DOAD continues to work with CEN to ensure that senior activity centers are renovated as needed based on age, condition, population growth, etc. DOAD engages members in public meetings, gathers input on color choices for furniture, and offers other opportunities for member participation with renovations. The Pasadena Senior Center is not in a County-owned building and therefore cannot be renovated at this time.	Track progress of projects and outreach efforts	In Progress
Region 4, Goal HC4		Establish a mobile farmer's market and/or permanent farmer's market in the Pasadena/Lake Shore area.	Additional funding is required for a new Farmers Market.	Track the number of farmer's markets	Not Yet Started
Region 4, Goal HC5		Develop smaller neighborhood parks in higher needs areas throughout Region 4 with features such as dog runs, pollinator gardens, and other passive park opportunities.	Not yet started.	Number of new parks created	Not Yet Started
Region 4, Goal HC6		Expand public water access with opportunities for swimming and boat ramps/launches for kayaks, canoes, and trailerable sized boats along the waterways in Region 4. Including but not limited to Magothy River and Severn River.	DRP published a Park Water Access Study For Non-Vessel Uses in July 2025. The study included an evaluation and project cost analysis for waterfront access at Jonas and Anne Catherine Green Park, Hancock's Resolution Historic Farm Park, and Henry and Jeanette Weinberg Park.	New areas of public water access	In Progress
Region 4, Goal HC7		Engage community members to identify updated amenities for aging parks, especially at Arnold Park, Broadneck Park, Fort Smallwood Park, and the Lake Shore Athletic Complex.	Community engagement occurred throughout the rehabilitation of Fort Smallwood Park.	Track outreach efforts	In Progress
Region 4, Goal HC8		Complete plans to expand parking at Bay Head Park.	Not yet started.	Track progress of planning efforts	Not Yet Started
Region 7, Goal HC1		Address capacity issues at Annapolis High School by exploring options such as redistricting, moving programs to other school locations, or funding an expansion of the school.	The March 2025 School Utilization Chart (Bill 22-25, effective May 26, 2025), shows that all of the Annapolis Feeder System is open. The Board of Education approved the Phase 2 redistricting plan that will see approximately 750 students shift schools, bringing to a close a process that began in February 2023.	Track capacity and enrollment	Completed

Implementation Plan Matrix Planning for Healthy Communities

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Region 7, Goal HC2		Invest in improvements to paratransit service within Region 7 and beyond, including expanded hours of service and geographic reach, weekend service, and a goal of half-hour headways during the week.	In 2025, the North County Call N' Ride service began to run on Saturdays, and the South County Call N' Ride expanded north into Parole, linking South County residents to more services. OOT provides two types of paratransit service: complementary Americans with Disabilities Act (ADA) and General Paratransit (GPT) throughout Anne Arundel County. For eligible customers with a disability that prevents them from making some or all of their trips on fixed route services, there is a shared-ride, origin-to-destination service. DOAD provides the Rides on Demand program for same-day service, with at least two-hours notice, for an appropriately equipped car, van, or SUV operated by a professional driver can provide door-to-door service within Anne Arundel County and 20 miles outside the county line. For Rides-On-Demand, fares are approximately 50% of the normal cost.	Expanded areas, span, headways, and/or hours of service	In Progress
Region 7, Goal HC3		Expand public water access in Region 7 for City and County residents. Prioritize developing a boat ramp, additional swimming locations, and additional water access points on the South River.	DRP published a Park Water Access Study For Non-Vessel Uses in July 2025. The study included an evaluation and project cost analysis for waterfront access at Homeport Farm Park and Thomas Point Park.	New areas of public water access	In Progress
Region 7, Goal HC4		Invest in extending the Region's trail network and provide links to existing trails, including within the City of Annapolis, from all parts of Region. Prioritize areas south of Forest Drive for trail access.	There are several projects in Region 7 that will extend the Region's trail network: - Riva Road Shared Use Path: This project will provide a shared use path along Riva Road, from Speicher Drive to Forest Drive, with improvements at the crossing locations of Riva Road. - Poplar Trail to South Shore Connection: This project provides a shared use path connection from the current end of the South Shore Trail, at the intersection of MD 2 and MD 450, to the proposed end of the City of Annapolis's West-East Express Trail at Gibraltar Avenue. - South Shore Phase IV: Phase IV A will run from Waterbury Road to Fairfield Loop (approx. 1m) Phase IV B is to be determined based on property stakeholder refusal. The Path is intended to span from Fairfield Loop to Honeysuckle Lane. - Housley: This project includes design and construction of a shared use path to fill in gaps on Housley Road and Bestgate Road from the termination of the existing SUP to the South Shore Trail on Bestgate Rd.	Miles of new trails and trail links	In Progress
Region 7, Goal HC5		Develop smaller neighborhood parks throughout the Region with features such as dog runs, pollinator gardens, and other passive park opportunities. Prioritize the Parole Town Center and coordinating with the City of Annapolis for such facilities in high density areas of the City.	In April 2025, MD DNR announced the approval of Program Open Space - Local grant funding for 27 acres of land near Saltworks Creek in Annapolis for a passive park.	New parks created	In Progress

Implementation Plan Matrix Planning for Healthy Communities

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Region 7, Goal HC6		Ensure public programming and features at parks are relevant and accessible to the community, including older adults, people with disabilities, and Spanish-speaking residents. Develop a cross-jurisdictional plan with the City of Annapolis to identify recreational needs and recommendations for the Region. Implement recommendations to provide physical park space and amenities that are accessible to all.	Not yet started.	Status of plan; number of park improvements; status of park programming	Not Yet Started
Region 9, Goal HC1		Prioritize protection of environmentally sensitive areas when developing parks in Region 9, especially those in the Critical Area and with forests that meet Forest Interior Dwelling Species (FIDS) criteria.	DRP prioritized the protection of environmentally sensitive areas as part of the development of Deale Community Park and improvements to Jug Bay Regional Park.	For each park master plan or development project, track percentage of park acreage dedicated to passive recreation.	In Progress
Region 9, Goal HC2		Development of new parks on the Mayo Peninsula should be limited until MD 214 is improved.	Not yet started.	Status of development projects on Mayo Peninsula relative to MD-214 project.	Not Yet Started
Region 9, Goal HC3		Maintain, improve, and study ways to expand public waterfront access opportunities in Region 9.	DRP published a Park Water Access Study For Non-Vessel Uses in July 2025. The study included an evaluation and project cost analysis for waterfront access at Jack Creek Park, Rose Haven Memorial Park, Shady Cove Natural Area, and Shady Side Park.	Number of new or improved public waterfront access sites.	In Progress
Region 9, Goal HC4		Construct the planned improvements to Deale Community Park.	Design of a 12-acre park on the former Wellon's property on Route 256 in Deale is complete; park construction is expected to finish in 2026.	Status of park development	In Progress
Region 9, Goal HC5		Evaluate the need for updated facility maintenance and expanded programming at the Lula G. Scott Community Center, Ralph J. Bunche Community Center, and Deale Library. Evaluate potential for a new community center to serve South County with programs focused on youth and senior citizens.	The Lula Scott Center underwent renovations, including an expanded and new parking lot, as well as new flooring and additional insulation in the multipurpose room. DOAD continues to partner with other County agencies to evaluate the potential for additional community space in South County.	Status of evaluation and new or improved community facilities.	In Progress
Region 9, Goal HC6		Consider partnering with local nonprofits and community organizations to design, coordinate, and promote youth summer programs at Region 9 Community Centers.	Not yet started.	Status of recreation center development	Not Yet Started
Region 9, Goal HC7		Expand the Deale Library to add space for community meetings and additional programs.	AACPL is in the process of securing funding to renovate and expand the Deale Library.	Status of Deale Library expansion.	In Progress
Region 9, Goal HC8		Collaborate with the Department of Health and private medical providers to increase the number of medical, dental, vision, and mental health service providers in Region 9.	Bay Community Health held their first annual Health & Wellness Fair in August 2025, providing health screenings for Lothian and South County residents. Bay Community Health now has three locations: West River, Shady Side, and Lothian. The Anne Arundel Community Action Agency has an office at the new Lothian location to bring more resources to County residents, such as assistance for housing and services, youth program support, and re-entry services.	Number of physical and mental health service providers in the Region.	In Progress

Implementation Plan Matrix Planning for Healthy Communities					
Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Region 9, Goal HC9		Reuse the former Giant store in Edgewater for a community recreation center.	DRP, in partnership with the Resilience Authority, is receiving proposals and exploring potential partnerships to create new environmental, recreational, and community amenities at the existing site in Edgewater. In January 2024, DRP shared a preliminary design during a public meeting for further community engagement and input. In February 2024, the County engaged the Resilience Authority to provide technical expertise and evaluate proposals to achieve high-quality improvements that enhance recreational and community amenities and illustrate the County's commitment to sustainable development and environmental stewardship. DRP conducted a public survey and gathered input from over 970 participants. Community feedback shaped the proposed site layout presented in the January 2024 public meeting.	Status of recreation center development	In Progress

Implementation Plan Matrix					
Planning for a Healthy Economy					
Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal HE1: Promote economic development that supports smart growth and provides opportunities for all County residents.	Policy HE1.1: Prepare and implement an economic development strategy that promotes recovery from the Covid-19 crisis.				
Goal HE1	Policy HE1.1	a. Collaborate with private, non-profit, and public sector partners to prepare a coordinated County-wide economic strategy with an emphasis on recovery from Covid-19 and resilience to future crises.	In July 2025, AAEDC released a Strategic Plan for 2025-2030. The plan included input from over 60 stakeholders in the business community, industry leaders, County and elected officials, staff, and the AAEDC Board. A Market and Economic Analysis informed the plan, leading to the development of a comprehensive, data-informed, and community driven roadmap to direct economic development resources and activities in Anne Arundel County over the next 5 years.	Preparation of strategic plan	Completed
Goal HE1	Policy HE1.1	b. Collaborate with regional partners to develop and implement a coordinated regional approach to economic recovery and resilience.	AAEDC continues to serve on various Greater Baltimore Committee boards and work groups to coordinate regional economic development initiatives. Additionally, AAEDC coordinated with regional economic development organizations to respond to the federal reductions in force in fall 2025 by tracking unemployment to determine if job losses impact overall employment rates and economic stability, and to inform future policy decisions. Regional agencies also collaborated on a Federal Government Impact Transition survey to identify impacts and trends associated with federal downsizing. AAEDC also participated in regional job fairs to help connect businesses with workers.	Preparation of strategic plan	In Progress
Goal HE1	Policy HE1.2: Promote development and redevelopment in Targeted Development, Redevelopment and Revitalization Policy Areas.				
Goal HE1	Policy HE1.2	a. Use incentives, such as financing tools and/or an expedited review process to encourage new development and redevelopment to locate in Targeted Development, Redevelopment and Revitalization Policy Areas, especially in Town Centers, or properties located in Transit-Oriented Policy Areas.	AAEDC provides zero-interest loans and grants for redevelopment projects in Commercial Revitalization Areas. In 2025, AAEDC awarded two Arundel Community Reinvestment Fund loans for \$135,000, plus \$108,000 in grants to three recipients.	Number of project and amounts of incentives provided per year.	In Progress
Goal HE1	Policy HE1.2	b. Strengthen marketing programs to attract developers and businesses to targeted areas, including preparing a comprehensive inventory of available sites, incentives, and amenities.	AAEDC utilizes up-to-date, third-party, commercial real estate platforms to attract developers and businesses to Targeted Development, Redevelopment, and Revitalization areas within the County.	Creation of inventory	In Progress

Implementation Plan Matrix Planning for a Healthy Economy

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal HE1	Policy HE1.2	c. Prioritize the Capital Program to promote adequate public facilities and infrastructure necessary to support development and redevelopment in Targeted Development, Redevelopment and Revitalization Policy Areas.	Several significant Capital Projects are included in the County's FY25 and FY26 Approved Budgets to service Targeted Development, Redevelopment, and Revitalization Areas. Examples of projects include the replacement of the Center of Applied Technology (CAT) North facility, Old Mill High School, and Old Mill Middle School North; construction of a Joint 911 Public Safety Center; new structured parking garage near the Odenton MARC Station; extension of the BWI Trail and multimodal safety improvements along Belle Grove Road to Ritchie Hwy; park improvements and construction of a community center in Brooklyn Park; and a new library in Glen Burnie and replacement of the elevator in the Brooklyn Park Library.	Number of capital projects (and \$) funded in targeted growth areas	In Progress
Goal HE1	Policy HE1.2	d. Develop additional legal and financial tools that provide future development guarantees in return for substantial private investments in necessary infrastructure in the County's Capital Program.	Not yet started.	List of legal and financial tools.	Not Yet Started
Goal HE1	Policy HE1.2	e. Consider the use of Special Tax Districts for Targeted Development, Redevelopment and Revitalization Policy Areas as applicable, to provide a special fund and dedicated revenue source for public infrastructure needs and amenities.	AAEDC continues to promote these tools as the agency becomes involved in applicable projects. Projects are evaluated on a case-by-case basis.	Completion of study of Special Tax Districts. Formation of any Special Tax Districts.	In Progress
Goal HE1	Policy HE1.2	f. Study the feasibility of establishing a Redevelopment Authority to facilitate revitalization and redevelopment of specific parcels, areas, or structures, and implement recommendations of study.	Not yet started.	Status of Redevelopment Authority (studied, created, operational)	Not Yet Started
Goal HE1	Policy HE1.2	g. Explore additional financial incentives to promote redevelopment and revitalization, such as reduced permitting and business license fees for local businesses.	AAEDC continues to look for financial incentives to promote revitalization and redevelopment activities. Disaster recovery grants for \$995,000 relieved 24 businesses impacted by the Key Bridge collapse. Grant funding to support agriculture went to eight farm-based businesses for \$50,508. In 2025, the Inclusive Ventures Program for small, minority-owned, and Veteran-owned businesses, graduated 36 entrepreneurs, including 12 Hispanic business owners.	Number of businesses and amount of incentives provided per year	In Progress
Goal HE1	Policy HE1.2	h. Partner with residents, business owners, and local agencies, such as chambers of commerce, to develop a branding and marketing strategy for Village Center areas that will attract and retain businesses near sites accessible to most residents. Develop design guidelines, signage, amenities and other tools branded with the Community name to improve the quality of public spaces.	Sector Planning is getting underway for several Village Centers in the County; many Sector Plans will include branding and marketing recommendations for the defined areas.	Number and types of programs and services for Village Center development.	In Progress
Goal HE1	Policy HE1.3: Promote redevelopment of brownfields sites to provide economic, community, and environmental benefits.				

Implementation Plan Matrix Planning for a Healthy Economy					
Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal HE1	Policy HE1.3	a. Maintain an inventory of brownfield sites and provide financial incentives through Maryland Department of the Environment to leverage private sector investment. Actively market sites as redevelopment opportunities.	AAEDC keeps a listing from MDE of brownfield sites located in Anne Arundel County, posted on the AAEDC website. AAEDC continues to market these sites to prospective developers.	Creation of inventory. Report on marketing efforts (number of leads, successes, etc).	In Progress
Goal HE1	Policy HE1.3	b. Monitor the status of the closed U.S. Army Depot facility in North County, the DC Children's Center site adjacent to Fort George G. Meade, the David Taylor Naval Research Center in Annapolis, and the Crownsville Hospital. Work with State and/or Federal officials, the administration and the community to identify suitable redevelopment opportunities as the sites become available.	In 2022, the County accepted transfer of ownership of the Crownsville Hospital site from the State of Maryland and created a plan for redevelopment into a community resource that honored the history and past residents of the location. The County published the Crownsville Memorial Hospital Master Plan in February 2025; visit aacounty.org/CrownsvillePark to read the report. Alongside implementation of the master plan, ongoing work at Crownsville Hospital Memorial Park includes paying tribute to previous patients, collecting and cataloging artifacts, supporting existing tenants, addressing security issues, and connecting to Bacon Ridge Natural Area. The Region 1 Plan includes recommendations on the future use of the US Army Depot facility.	Report on status of brownfield sites.	In Progress
Goal HE2: Attract, retain, and expand upon the diversity of businesses and industries that will provide jobs, income and a tax base that is sustainable and meets the needs of all residents.					
Goal HE2	Policy HE2.1	a. Partner with Anne Arundel Workforce Development Corporation (AAWDC) and Anne Arundel Community College as well as State and regional partners to address the workforce development needs of the existing business community and to provide training programs in the field of science, technology, aerospace/defense and other areas to address global market needs.	AAEDC and AACC are actively collaborating with AAWDC through board leadership (AAWDC Local Workforce Board of Directors, Business and Industry Committee), joint business outreach, and industry collectives to identify and address County workforce training needs. AACC is currently working with the County to co-locate with AAWDC at the Sarah E. Carter Glen Burnie Town Center location.	Number and type of workforce development programs	In Progress
Goal HE2	Policy HE2.1	b. Work with local employers to provide job training and readiness programs as well as support services such as childcare and transportation to ensure residents can take advantage of employment opportunities in the County.	AAEDC and AACC are advancing community support and student success by participating in childcare and transportation task forces and enhancing career services through comprehensive program reviews and extensive student-employer networking. In 2025, the Sarbanes Center for Career and Civic Engagement conducted 316 résumé reviews; onboarded 278 new employers to AACC's online student job board and posted 700 new jobs and internship opportunities; and 246 students participated in credit-based internships.	Number and type of programs and services	In Progress

Implementation Plan Matrix Planning for a Healthy Economy

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal HE2	Policy HE2.1	c. Continue to provide business financing assistance through the Anne Arundel Economic Development Corporation (AAEDC), Maryland Department of Commerce, and Department of Housing and Community Development.	AAEDC's finance team closed 17 business loans for \$2,135,000 and 27 grants for \$1,103,000 in 2025.	Number and amount of financial assistance projects	In Progress
Goal HE2	Policy HE2.1	d. Integrate public and private resources to promote business growth and expansion in the County.	Business retention and expansion is the core function of AAEDC. The agency utilizes public and private resources to accomplish this function. In 2025, AAEDC launched a Strategic Partnership Program to attract private capital to support agency programs. AAEDC also leveraged sponsorship opportunities to raise capital from events and promotions.	Public and private capital leveraged	In Progress
Goal HE2	Policy HE2.1	e. Design culturally appropriate workforce development programs that are accessible and effectively engage diverse populations.	Not Yet Started	Qualitative review of programs	Not Yet Started
Goal HE2	Policy HE2.1	f. Promote assistance and resources to help retain existing small, local businesses in redevelopment areas.	AAEDC updated and maintained a revitalization webpage and launched a revitalization report in 2024; the report's 2025 update had a wide reach due to a robust marketing campaign. AAEDC also created flyers for programs, like ACR, and shared information for Project Restore grants and available resources for these businesses.	Track marketing efforts	In Progress
Goal HE2	Policy HE2.1	g. Support professional development opportunities, including internship, apprenticeship, as well as entry-level and career employment efforts for economically disadvantaged youth and adults, historically disadvantaged groups, women, individuals with disabilities, and the homeless.	AAWDC's FutureSuccess program empowered Anne Arundel County youth and young adults--particularly those from disadvantaged backgrounds--to gain hands-on experience, build professional skills, and explore career pathways. In 2025, AAWDC had 89 interns complete a five-week paid internship program in various fields; of that group, 61 are from low-income families, 7 experienced impacts from the Justice System, and 77 are returning to high school. In February 2025, AAWDC held a hiring event that featured positions for transportation and BWI at the Anne Arundel County Career Center. The event was highly successful, drawing 175 job seekers. Businesses connected with a large pool of qualified, unique candidates and reported a 100% satisfaction rate.	Number and type of workforce development programs	In Progress
Goal HE2	Policy HE2.1	h. Continue to develop and maintain programs and services that address the changing needs of the local business community.	The AA Future Business Owners program is a 5-day immersive, hands-on experience that empowers students to explore entrepreneurship by building their own business ventures. The program guides students to learn key business concepts, such as startup methodology, business model design, and creating social impact. These strategies help the new working generation tackle the challenges and needs associated with the local business community.	Number and type of programs and services	In Progress

Implementation Plan Matrix Planning for a Healthy Economy					
Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal HE2	Policy HE2.1	i. Continue to partner with educational institutions at all levels to provide streamlined paths for a variety of job opportunities.	AAEDC's inaugural Licensed Practical Nurse (LPN) program collaborated with University of Maryland Baltimore Washington Medical Center, Anne Arundel Community College, and the Anne Arundel County Local Workforce Development Board to help Certified Nursing Assistants (CNAs) take the next step in their healthcare careers and become LPNs.	Number and type of programs and services	In Progress
Goal HE2	Policy HE2.2: Focus efforts for expansion of businesses and industries in Targeted Development, Redevelopment and Revitalization Policy Areas as well as in areas with existing or funded transit facilities.				
Goal HE2	Policy HE2.2	a. Work with partners at the Department of Commerce and other agencies to market resources and attract private sector companies to locate in the County.	AAEDC continues to collaborate with the Department of Commerce to promote County and State programs to attract new businesses to the County.	Track marketing efforts (contacts, successes, collateral materials, etc)	In Progress
Goal HE2	Policy HE2.2	b. Focus economic development efforts toward development of the Odenton Town Center (OTC) as a premier transit-oriented center in accordance with the goals and vision of the OTC Master Plan.	Academy Yards, a 453,203 sf mixed-use development within Odenton, is in preliminary plan review. In 2025, MDOT announced selection of Questar Properties and Homes for America for a TOD on a 12.8-acre State-owned property currently serving as parking at the Odenton MARC Station.	Track marketing efforts (contacts, successes, collateral materials, etc)	In Progress
Goal HE2	Policy HE2.2	c. Support economic development in Parole and Glen Burnie in accordance with their Town Center Master Plans and redevelopment strategies.	AAEDC completed implementation of a \$250,000 State grant for improvements to the Glen Burnie Town Center (GBTC). This included a temporary plaza activation, "Glen Burnie Better Plaza," in partnership with the organization Better Block; a new mural in Rotary Park; and the installation of parking and wayfinding signage. AAEDC received additional funding from the Baltimore Community Foundation for further revitalization and placemaking work in the GBTC. This supported AAEDC's management of the Glen Burnie Farmers Market, held from June-September 2025; markets averaged 150 visitors per week. In May 2025, the County and AAEDC announced the public-private partnership with Sawmill Partners LLC to redevelop 7409 Baltimore-Annapolis Boulevard in Glen Burnie into a transit-oriented community. In July 2025, the County Council unanimously approved the transfer of the property for this project. Additionally, AAEDC continued to implement Project Restore Funds and Façade Improvement Funds from the Maryland Department of Housing and Community Development (DHCD) to fill and improve the exteriors of vacant spaces.	Track marketing efforts (contacts, successes, collateral materials, etc)	In Progress

Implementation Plan Matrix Planning for a Healthy Economy

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal HE2	Policy HE2.2	d. Support community revitalization efforts in designated Sustainable Communities and Commercial Revitalization Areas.	Numerous efforts are completed or underway in the Glen Burnie Sustainable Community, including the installation of new parking and wayfinding signage, temporary plaza activation, and a new mural in Rotary Park. AAEDC secured MD DHCD Façade Improvement Funds to provide grants for exteriors of commercial properties in Brooklyn Park, Glen Burnie, Odenton, and Annapolis. Additionally, AAEDC secured funds from the Baltimore Community Foundation for gateway signage, administration of the farmers market, and a new mural at the public parking garage in the GBTC. AAEDC utilized DHCD Project Restore Funds to secure a new tenant at 26 Crain Hwy North; with a lease executed, the business is anticipated to open in March 2026.	Track marketing efforts (contacts, successes, collateral materials, etc)	In Progress
Goal HE2	Policy HE2.2	e. Assist private developers in attracting high-quality businesses to new and developing mixed-use centers in the County.	AAEDC continuously works with developers and local communities to best match inventory supply with commercial demand. As members of several regional organizations, AAEDC regularly attends events to strengthen relationships with the development community.	Track marketing efforts (contacts, successes, collateral materials, etc)	In Progress
Goal HE2	Policy HE2.2	f. Coordinate, where appropriate, County investment in the peninsula areas for utilities, including opportunities for broadband and 5G internet, transportation, and other public facilities with business, employment, and economic development opportunities.	99.958% of homes in the County have access to at least 1 broadband provider; over 60% of households have access to at least 2 providers; and ~40-45% of County households have access to 3 broadband providers. The County installed over 400 miles of fiber optic cable to serve County facilities. The County applied for grant funding to construct broadband connections for residents with long driveways; 6 residents are connected and 2 are in the process of gaining a broadband connection through Comcast. In 2025, the County completed a project that connected approximately 250 homes to broadband. Additionally, independent of the County, Comcast is evaluating 80 homes for broadband connection.	Track investment in utilities	In Progress
Goal HE2	Policy HE2.3: Retain appropriately zoned land for industrial and commercial office uses to maintain a balanced tax base and meet current employment projections, including new Cyber/Information Technology-related job growth.				
Goal HE2	Policy HE2.3	a. Identify opportunities for additional industrial sites, particularly for new defense industry and research facilities, located in close proximity to major roadways and other multimodal transportation assets.	AAEDC continues to identify opportunities for additional industrial sites.	Inventory of opportunity sites.	In Progress

Implementation Plan Matrix Planning for a Healthy Economy					
Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal HE2	Policy HE2.4: Increase opportunities for business innovation and entrepreneurship, with focused initiatives for women and minority-owned businesses.				
Goal HE2	Policy HE2.4	a. Inventory and coordinate business support services available in Anne Arundel County and provide services and support, such as assistance with business plans and small business financing, to the entrepreneurial, small and minority business community, including the development of a comprehensive resource guide.	In 2025, AAEDC's website had over 101,000 visits. AAEDC's website continues to serve as a comprehensive resource guide for available resources provided by the organization, as well as those available by partners and other agencies. The site is designed to connect small businesses directly to AAEDC staff for individual support. The website is updated periodically to ensure it is up-to-date and accurate. In 2026, the website will be redesigned to prioritize a resource library and help businesses easily navigate resources and access referrals. Through the Inclusive Ventures Program (IVP), AAEDC graduated 36 small, minority, women, and/or Veteran-owned entrepreneurs among 3 cohorts in 2025, including the second Spanish cohort. Additionally, MD Small Business Development Center (SBDC) conducted 2,883 counseling sessions and helped launch 40 new businesses, creating 155 new jobs.	Track assistance provided (number of businesses supported, number of business plans, etc.)	In Progress
Goal HE2	Policy HE2.4	b. Develop culturally appropriate programs, including documentation in other languages, to ensure that residents with limited English proficiency have a working knowledge of and access to all the resources offered by AAEDC and AAWDC.	In 2025, AAEDC provided the entire Inclusive Ventures Program (IVP) curriculum in Spanish for the second time. This 8-week business accelerator course has access to mentors in human resources, accounting, and tax assistance. Twelve Spanish-speaking graduates completed the Spanish-language IVP program.	Status of multi-language materials (number, type, distribution, etc)	Completed
Goal HE2	Policy HE2.4	c. Work with small business development agencies to connect start-up businesses with financing and additional training opportunities.	In 2025, the Maryland SBDC helped 40 businesses get started, generated 155 jobs, and provided 2,883 counseling sessions (1,869 initial/follow-up counseling and 1,014 administrative sessions). Examples of marketing efforts include referrals, website space and links, events, presentations, and newsletter space.	Track marketing efforts	In Progress
Goal HE2	Policy HE2.4	d. Continue and enhance AAEDC programs supporting minority-owned businesses, such as the Inclusive Ventures program.	After five years, IVP is now a cornerstone of grassroots economic development in Anne Arundel County with 184 graduates since the program began, including two Spanish-speaking cohorts. IVP supports business owners in creating jobs, expanding revenue, and building lasting generational wealth. In 2025, IVP graduated 36 entrepreneurs with 12 Hispanic business owners. By 2025, a survey of 119 graduates showed the creation of 493 net jobs and the generation of nearly \$53 million in revenue to the County.	Track assistance provided (number of businesses supported, financial assistance given)	In Progress

Implementation Plan Matrix

Planning for a Healthy Economy

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal HE2	Policy HE2.5: Continue to develop Arundel Ag, the agricultural economic development and marketing program within the Anne Arundel Economic Development Corporation, and develop a comprehensive strategy to facilitate sustainable agriculture in the County.				
Goal HE2	Policy HE2.5	a. Continue to promote traditional rural economy land uses such as the equine industry, agriculture, vineyards, community gardens, and heritage tourism in designated rural areas.	AAEDC sends out monthly newsletters to constituents that promote farmers' markets, local producers and their products, and events. AAEDC also provides an online guide to local producers and products, as well as a hard copy that is updated annually. As of December 2025, newsletter subscriptions total 2,459. Social media followers total 1,865.	Track promotion efforts (contacts, successes, collateral materials, etc)	In Progress
Goal HE2	Policy HE2.5	b. Focus efforts on supporting new and evolving agricultural uses such as wineries, farm breweries, agritourism, urban agriculture, and value-added processing. Assist the County land use agencies in developing farm friendly regulations that balance public safety.	Bill 29-25 passed in 2025, allowing large-animal veterinary hospitals in the RA zoning under conditional use to operate in agricultural structures. Bill 94-24, passed in 2024, codified the Agriculture Commission. The codification of the Agriculture Commission solidifies the farmers voice at the table in Anne Arundel County. The Agriculture Commission's Legislative Committee continues to review and recommend changes to County Code to support farming businesses and their success. Since the passing of Bill 62-23 in September 2023, the legislation allowed for five new on-farm alcohol production businesses to begin the planning phase.	Status of regulatory reforms to support new and evolving agriculture uses.	In Progress
Goal HE2	Policy HE2.5	c. Enhance Arundel Ag's continued efforts to market local agriculture throughout the County and to provide technical assistance to farmers and producers.	AAEDC sends monthly newsletters that promote farmers' markets, local producers and their products, and events. AAEDC also maintains an online guide to local producers and products, as well as a hard copy (updated annually). AAEDC's social media reaches 1,865 subscribers. AAEDC also conducts farm visits to meet with local producers and provide technical assistance. In FY25, AAEDC performed 267 online, print, and in-person farm business engagements.	Track marketing efforts and technical assistance provided (contacts, successes, collateral materials, etc)	In Progress
Goal HE2	Policy HE2.5	d. Complete development of a comprehensive resource guide to help farmers and producers access County services and local agencies that provide technical assistance to them or regulate their activities.	AAEDC created an Agricultural Business Toolkit to help farmers with one reference document for permits. Arundel Ag plans to create an interactive flowchart that shows how to navigate permitting for specific farm events and plans. Additional resources are in development.	Completion and maintenance of comprehensive resource guide, making guide available for use by agriculture community	Completed

Implementation Plan Matrix Planning for a Healthy Economy					
Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal HE2	Policy HE2.5	e. Further develop youth agriculture education countywide, including supporting the Maryland 4-H Youth Development program and FFA, and working to increase the number of schools offering agricultural education programs.	There are three Curriculum for Agricultural Science Education (CASE) programs in Anne Arundel County and two Future Farmers of America (FFA) groups, at CAT North and Southern High School. There are five active 4-H groups and four Cloverbud 4-H groups. Rockhold Creek Barn houses both 4-H and FFA livestock. A total of 22 stalls are available to 4-H/FFA members. AAEDC staff partnered with UMD Extension, Maryland Agriculture Education Foundation, and AACPS on plans to increase availability of agricultural programs to Anne Arundel County students. The K-5 curriculum now includes dedicated education time for agriculture.	Track number of agriculture education programs, number of youth participating in programs, number of events and campaigns	In Progress
Goal HE2	Policy HE2.5	f. Collaborate with the Agricultural Commission, partner organizations, and agricultural businesses and owners to develop and implement a strategy for sustaining agriculture in Anne Arundel County. The strategy should address: generational transfer of farmland, diversification of farms, feasibility of a food hub/processing and distribution center, and marketing locally sourced food and fiber.	In 2025, a market study began to determine the community need and desire for a Regional Agriculture Center in Anne Arundel County. The market study is ongoing.	Completion of strategy. Tracking implementation.	In Progress
Goal HE2	Policy HE2.6: Promote and sustain commercial fishing and maritime trades.				
Goal HE2	Policy HE2.6	a. Continue to support the Maritime Industry Advisory Board convened by Anne Arundel Economic Development Corporation.	Shelley Garrett, Business Development Director, is the Ex Officio Member and Liaison to the Maritime Industry Advisory Board (MIAB). The Board must meet at least four times per year, though it averages six annual meetings. The Anne Arundel County website has the latest meeting minutes, future meeting calendar, and agendas. AAEDC also maintains a webpage for MIAB.	Track work and accomplishments of Advisory Board	In Progress
Goal HE2	Policy HE2.6	b. Implement recommendations of the 2020 Maritime Economic Impact Study.	AAEDC published the Final Maritime Economic Impact Study in July 2020. AAEDC is working to implement the study's recommendations, including supporting development of the Maritime Workforce Training facility at AACC.	Completion of study. Track implementation of recommendations	In Progress
Goal HE2	Policy HE2.6	c. Continue to work with maritime businesses to increase awareness and utilization of existing business development resources provided by AAEDC.	AAEDC, in partnership with the MIAB, engage with maritime businesses and offer development resources. Website resources are updated on a regular basis.	Track assistance provided (number of businesses supported, number of business plans, etc.)	In Progress
Goal HE2	Policy HE2.6	d. Support the Anne Arundel County Maritime Advisory Board in developing a committee to supply permitting process guidance and resources to existing and potential maritime industry entities.	The MIAB met with OPZ's Critical Areas Team to discuss permitting processes and the industry's needs, as a first step to improving guidance and resources for maritime businesses. The MIAB reviewed and worked to amend Bill 76-24 to establish the new Neighborhood Marina (MA1-B) zoning district.	Development of committee, making resources available to maritime community	In Progress

Implementation Plan Matrix Planning for a Healthy Economy

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal HE2	Policy HE2.6	e. Develop a Maritime Workforce Training and Education facility on Anne Arundel Community College's (AACC's) Arnold campus, with eventual inclusion in AACC's Clauson Center for Innovation and Skilled Trades, to support the county's maritime industry workforce needs through credit and noncredit skilled trades pathways.	The federal Maritime Administration, Washington, D.C., re-designated AACC as a Center of Excellence for Domestic Maritime Workforce Training and Education to assist the maritime industry in obtaining and maintaining the highest quality workforce. As a Center of Excellence, AACC is authorized to (1) develop, offer, or improve career and technical education or training programs related to the United States maritime industry for United States workers and (2) undertake projects to address shortcomings in existing educational or career training opportunities available to maritime industry workers. Currently, the Centers are advocating for Congress to appropriate approximately \$30,000,000 nationwide. A maritime skilled trades program at AACC will be considered, if and when AACC receives federal funding.	Status of development of facility	In Progress
Goal HE2	Policy HE2.6	f. Designate a staff member to provide guidance and technical support to maritime industry entities trying to navigate the County and State permitting process for new construction and renovation of piers and other marine infrastructure.	Shelley Garrett, Business Development Director, is the designated staff member to provide guidance and technical support to the maritime industry.	Designation of staff person. Number of projects / applicants assisted in each year.	Completed
Goal HE2	Policy HE2.6	g. In partnership with the Resilience Authority, establish a financing program to support marinas and waterfront businesses to replace or renovate piers and marine infrastructure to adapt to rising sea level.	Not yet started.	Establishment of program. Funding per year.	Not Yet Started
Goal HE2	Policy HE2.6	h. Review, and revise if appropriate, Zoning Code requirements related to use of private residences for commercial fishing operations to support long-term viability of this heritage industry.	Not yet started.	Completion of review. Adoption of Code changes, if warranted.	Not Yet Started
Goal HE2	Policy HE2.6	i. Study the concept of a reduced tax rate for waterfront properties used for commercial fishing, similar to the reduced property tax rate for agricultural land.	Not yet started.	Status of study	Not Yet Started
Goal HE3: Promote high-quality, coordinated development that supports the Fort George G. Meade area.	Policy HE3.1: Promote transit-supportive development and redevelopment in the vicinity of Fort George G. Meade (Fort Meade), National Business Parkway and Annapolis Junction that is compatible with a military installation environment (including, but not limited to defense contracting offices and uses, variety of housing types, and adequate buffering) and supports the future growth potential of Fort Meade.				

Implementation Plan Matrix Planning for a Healthy Economy					
Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal HE3	Policy HE3.1	a. Work cooperatively with Fort Meade and installation representatives to promote and support land development that aligns with the planned growth.	AAEDC works in partnership with Fort Meade Alliance to promote the area and attract companies around Fort Meade. AAEDC regularly meets with Fort Meade, National Security Agency, Cyber Command, COPT Defense Properties, Cybersecurity Association, and other key organizations to gain updates on Fort Meade and the surrounding communities' growth, insights, and evolving needs. Meetings and collaboration are ongoing.	Track promotion efforts (contacts, successes, collateral materials, etc)	In Progress
Goal HE3	Policy HE3.1	b. Support infrastructure improvements in transportation, education, and housing, as well as revitalization in the communities adjacent to Fort Meade. Align improvements with the needs expressed by the Fort and its tenants since the Base Realignment and Closure process.	The County continues to make investments in public infrastructure around Fort Meade, in coordination with the Department of Defense. The following are Capital Improvement Projects in the Critical Economic Development Policy Area around Fort Meade: - Manor View Elementary School Renovation (\$34.4 M) - Meade High School Renovation (\$124M) - Jessup Fire Station 01 Replacement (\$16.8M) - Bacontown Water Storage Tank (\$39.4 M) - Lake Marion Renovations and Improvements (\$1.75M) - MD 32 Water Main Design and Construction (\$24.4M)	Quantify infrastructure investment in the vicinity	In Progress
Goal HE3	Policy HE3.1	c. Work with our partners at the Fort Meade Alliance to ensure that the installation leadership has support from the business community. Partner with the private sector members to advocate for the appropriate level of resources to the Fort and its personnel.	AAEDC is an active member of the Fort Meade Alliance Board of Directors, the Fort Meade Community Covenant Council, and the Meade Business Connect Committee. Previously, AAEDC hosted webinars to provide small businesses in the defense and government contracting sector with an overview of and access to resources and programs, collaborated on supporting applicants and participants of their Micro Business Mentorship Program, and served through facilitation of panel sessions and other engagements.	Track promotion efforts (contacts, presentations, collateral materials, etc)	In Progress
Goal HE4: Protect the future growth potential of Baltimore-Washington International Thurgood Marshall Airport (BWI Airport). Policy HE4.1: Promote development and redevelopment in the vicinity of BWI Airport that is compatible with the airport and will not restrict its future growth potential.					
Goal HE4	Policy HE4.1	a. Continue to work cooperatively with Maryland Aviation Administration to promote compatible land use development in proximity to BWI Airport.	County and Maryland Aviation Administration (MAA) staff regularly coordinate on the review of land use plans and development proposals in the vicinity of BWI Airport.	Demonstration for MAA review of development applications.	In Progress
Goal HE4	Policy HE4.1	b. Work with adjacent property owners and developers to encourage Transit-Oriented Development that provides access to the multimodal transit systems in and around the BWI Airport (rail, plane, and bus).	AAEDC actively works with developers interested in TOD projects. TOD planning at Odenton MARC Station is currently underway. AAEDC and County departments are also engaged with potential TOD projects in Laurel, Cromwell, and BWI.	Track promotion efforts (contacts, successes, collateral materials, etc)	In Progress

Implementation Plan Matrix Planning for a Healthy Economy

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal HE5: Enhance commercial hubs and corridors to create thriving and attractive centers that serve both local communities and regional needs.	Policy HE5.1: Actively promote redevelopment in the County's designated Sustainable Communities and Commercial Revitalization Areas.				
Goal HE5	Policy HE5.1	a. Monitor and recommend changes to the boundaries of existing Commercial Revitalization Areas. Identify additional commercial areas that should be designated as revitalization districts and incorporate them into the Zoning Ordinance.	Commercial Revitalization Areas were reviewed and discussed in the Region Plan processes. Region Plans for Regions 1, 3, and 9, approved in 2025, include recommendations to update or establish this or similar designations to support public financing for building renovations and other improvements. So far, there are no changes to the Commercial Revitalization Area Boundaries, but future Sector Plans will review boundaries and policies.	Status of code update	In Progress
Goal HE5	Policy HE5.1	b. Develop a work program between Office of Planning and Zoning (OPZ) and AAEDC to market redevelopment concepts and opportunity sites to attract redevelopment. Use OPZ's Urban Design Studies program and AAEDC's Business Corridor Investment Loan Program to develop concepts and design guidelines for designated revitalization areas, and incorporate design guidelines into the Commercial Revitalization legislation as needed.	AAEDC continues to work with developers that are interested in redevelopment projects. AAEDC's Arundel Community Development Loan/grant program offers architect on-call services to design facade and site improvements projects.	Track number of design studies and follow on investments.	In Progress
Goal HE5	Policy HE5.1	c. Encourage the concept of 'sense of place' by promoting unique urban design features that reflect community character in revitalization areas.	OPZ, AAEDC, and the Glen Burnie Task Force collaborated to complete a revitalization plan for the Glen Burnie Town Center in 2021 which incorporates urban design features. Actions to implement the plan have included renovations to Rotary Park, branding, and renovation of the Town Center plaza (design in progress). Unique urban design features that reflect community character in the revitalization areas will be identified in Sector Plans along with strategies to implement the features.	Status of design guidelines and implementation of urban design features in each revitalization area.	In Progress
Goal HE5	Policy HE5.1	d. Promote the use of volunteer/community service projects to maintain cleanliness in commercial revitalization areas.	AAEDC supported Councilmember Pickard's Annual Earth Day Clean Up Event in the Glen Burnie Town Center.	Track number of projects and volunteers/hours	In Progress
Goal HE5	Policy HE5.1	e. Support public art wherever possible to strengthen economic development and tourism, enhance sense of identity and transform public spaces.	Not yet started.	Number and type of artwork installations	Not Yet Started
Goal HE5	Policy HE5.2: Increase resources dedicated to County's designated Sustainable Communities and Commercial Revitalization Areas.				

Implementation Plan Matrix Planning for a Healthy Economy					
Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Goal HE5	Policy HE5.2	a. Make community infrastructure commitments such as streetscape improvements or parking.	The County completed a Neighborhood Transportation Study in the Brooklyn Park Sustainable Community Area and the design for implementation of priority projects is underway. Parking garage renovation is underway in the Glen Burnie Sustainable area. In the Odenton Sustainable Community Area, street, sidewalk, and parking improvements are in progress.	Track infrastructure projects in designated areas	In Progress
Goal HE5	Policy HE5.2	b. Establish incentives to stimulate new investment in existing facilities.	AAEDC made 3 revitalization grants in the amount of \$108,000 in 2025.	Status of incentives	In Progress
Goal HE5	Policy HE5.2	c. Create and implement real estate tools and incentives to assist in the consolidation of parcels for redevelopment projects.	AAEDC made 3 revitalization grants in the amount of \$108,000 in 2025.	Status of tools, metrics of their use (number of projects, dollars leveraged)	In Progress
Goal HE5	Policy HE5.2	d. Increase staff and budgetary resources to implement the initiative.	Not yet started.	Track number of staff and budget.	Not Yet Started
Goal HE5	Policy HE5.2	e. Examine and possibly expand existing revitalization tools to promote redevelopment, as well as transportation improvements, in the Commercial Revitalization Areas.	AAEDC closed two Arundel Community Reinvestment Fund loans for \$135,000 in 2025.	Number of ACR loans closed	In Progress
Goal HE5	Policy HE5.2	f. Support State of Maryland Project Restore to match owners of vacant properties with business owners or with public agencies that provide services and amenities such as art galleries or green spaces.	With the support of Project Restore funds, a business executed a lease agreement for the vacant property 26 Crain Highway North, Glen Burnie. We anticipate that this business will open in 2026.	Number of sites participating in program	In Progress
Goal HE5	Policy HE5.2	g. Continue to provide funding for cosmetic improvements to properties within Commercial Revitalization Areas (ACR Loan Program) and explore expanding areas where loans can be offered.	AAEDC closed 2 Arundel Community Reinvestment Fund loans for \$135,000 and 3 grants for \$108,000.	Track assistance provided (number of businesses supported, etc.	In Progress
Goal HE6: Promote prudent use of mineral resources for economic use while maintaining the quality of life of surrounding residents.					
Goal HE6	Policy HE6.1	a. Inventory and map potential areas for future mineral extractions.	Not yet started.	Completion of inventory and map.	Not Yet Started
Goal HE6	Policy HE6.2: Protect surrounding uses prior to, during and after mining of mineral resources.				
Goal HE6	Policy HE6.2	a. Implement buffers to protect adjacent or nearby residential uses from mining activities.	Not yet started.	Status of changes to zoning code / development regulations to implement buffers.	Not Yet Started
Goal HE6	Policy HE6.2	b. Identify and evaluate inactive sand and gravel mines for reclamation and restoration, including wetlands mitigation sites, local/regional recreation facilities and regional stormwater management sites.	Not yet started.	Status of evaluation of sites.	Not Yet Started
Region Plans					
Region 1, Goal HE1		Promote redevelopment of vacant or underutilized properties to improve stormwater management and create housing opportunities, particularly in Brooklyn Park.	Not yet started.	Number of facilities improved.	Not Yet Started

Implementation Plan Matrix Planning for a Healthy Economy

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Region 1, Goal HE2		Attract science and technology based employers to the office parks surrounding BWI Marshall Airport and future redevelopment sites such as the U.S. Army Depot and Brandon Shores site.	AAEDC regularly engages in business attraction through trade shows and partnerships with Maryland Department of Commerce and FMA. AAEDC's website is undergoing a refresh to promote Anne Arundel County as a premier business destination for technology and cyber companies.	Number of business openings.	In Progress
Region 1, Goal HE3		Expand workforce development and job placement programs to support science and technology employers around BWI Marshall Airport and Curtis Bay.	AAWDC continued to strengthen connections between local employers and job seekers in FY25 through targeted hiring events and recruitment initiatives. Over the course of the year, 2,068 job seekers and 220 businesses participated in a total of nine multi-business hiring events and six individual recruitments, creating valuable opportunities for employers to meet their workforce needs.	Number of people graduating from AAWDC training programs.	In Progress
Region 1, Goal HE4		In the Brooklyn Park Sustainable Community Area, increase the presence of Anne Arundel Workforce Development in the community to provide additional on-site workforce development activities, including recruitment services, job fairs, and worker training.	Not yet started	Increased workforce development activities are held in the Brooklyn Park community.	Not Yet Started
Region 1, Goal HE5		Expand marketing and outreach efforts to increase redevelopment financial incentives such as the Arundel Community Reinvestment (ACR) loan program and tax credits in Brooklyn Park and the Fort Smallwood Road Commercial Revitalization Area to promote redevelopment of vacant and underutilized properties.	AAEDC closed 4 grants for \$175,000 to small businesses in Region 1 through the FSK Relief Direct Grant Program.	Number and amount of financial incentives offered in Region 1 Commercial Revitalization Areas.	In Progress
Region 1, Goal HE6		Identify grant opportunities to rehabilitate commercial shopping centers at the light rail stations.	The County applied for the Cromwell Light Rail Station to be designated as a State TOD. The TOD Designation unlocks opportunities for State support, including MDOT's TOD Capital Grant and Revolving Loan Fund.	Number of properties applied for and received grants.	In Progress
Region 1, Goal HE7		In the Brooklyn Park Sustainable Community Area, market business loan products and other financial assistance to local businesses to encourage reinvestment.	AAEDC conducted a mailing campaign to all commercial properties in the Brooklyn Park Commercial Revitalization Area with information on the ACR Loan Program for Commercial Facade Improvements and provided Architect on Call Assistance to a local dental office.	Number of outreach efforts.	In Progress
Region 1, Goal HE8		In the Brooklyn Park Sustainable Community Area, create partnerships with private stakeholders including realtors, lenders, business owners, and developers to focus attention on priority commercial sites for new business attraction and expansion.	AAEDC's efforts to promote revitalization and business development in Commercial Revitalization Areas are ongoing, with expanded use allowances and greater development flexibility in the County Code. Tax incentives are also available for qualifying properties. AAEDC is the Enterprise Zone Manager for the Enterprise Zone in Brooklyn Park. To date, the Enterprise Zone program has not been utilized, and the Opportunity Zone program has not had any subscribers.	Vacant and underutilized commercial retail and office space has been occupied.	In Progress

Implementation Plan Matrix Planning for a Healthy Economy

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Region 1, Goal HE9		In the Brooklyn Park Sustainable Community Area, continue collaborative efforts with AAEDC, AAWDC, the Northern Anne Arundel County Chamber of Commerce, and other business advocates to market and expand programs and services that support local businesses and promote business retention and expansion and employment opportunities.	In partnership with the Baltimore Community Foundation (BCF) and the Greater Baltimore Committee (GBC), AAEDC helped deliver \$3 million in direct relief grants to 66 small businesses impacted by the Francis Scott Key Bridge collapse. Through the Maryland Tough Baltimore Strong Key Bridge Fund, AAEDC administered \$995,000 in grants to 24 local businesses in Anne Arundel County, supporting businesses facing sharp disruptions in revenue, increased operating costs, supply chain delays, and reduced customer traffic.	Increased programs and services.	In Progress
Region 1, Goal HE10		The County should work with the federal government to surplus the U.S. Army Depot property and support public private partnerships to remediate and redevelop the property. Future use of the property could include warehouse, distribution, technology firms, and manufacturing along with open space conservation and habitat restoration. The property could also allow for public water access.	Not yet started	Status of redevelopment efforts.	Not Yet Started
Region 1, Goal HE11		Initiate actions toward obtaining the designation of Brooklyn Park as a State Arts and Entertainment District.	Not yet started	Status of designation.	Not Yet Started
Region 1, Goal HE12		Invest in public art and green spaces in Brooklyn Park to improve the quality of life and promote economic development. Partner with the State of Maryland and local organizations to award and implement Spruce Up Grant projects.	Not yet started	Number and type of art and green space projects implemented.	Not Yet Started
Region 2, Goal HE1		Explore additional financial incentives to promote revitalization of the MD 198 corridor, such as reduced permitting and business license fees.	Not yet started	Status of evaluation. Establishment of new incentives	Not Yet Started
Region 2, Goal HE2		Evaluate whether the Commercial Revitalization designation along the MD 198 corridor needs to be expanded and feasibility of a Sustainable Communities designation.	Not yet started.	Status of evaluation and changes to designation boundaries	Not Yet Started
Region 2, Goal HE3		Continue to support local economic development initiatives for redevelopment efforts along the MD 198 corridor, Annapolis Junction area, and at and around MARC train stations. Support should be in coordination with adjacent jurisdictions.	AAEDC continues to support local economic development initiatives for redevelopment in Anne Arundel County Commercial Revitalization districts.	Track number of projects	In Progress
Region 2, Goal HE4		Support the use of redevelopment financial incentives such as Tax Increment Financing Districts (TIFs) and tax credits in key areas in Annapolis Junction and in the Commercial Revitalization Areas, to promote infill development and redevelopment as well as transportation improvements.	AAEDC continues to promote TIFs and tax credits for projects where applicable.	Number of projects supported by new financial incentives	In Progress

Implementation Plan Matrix Planning for a Healthy Economy

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Region 3, Goal HE1		Invest in resources to support improvements to existing building facades and properties in Glen Burnie Town Center.	AAEDC continues to administer the Arundel Community Reinvestment Fund program which provides up to \$150,000 in loans and grants for facade improvements in Glen Burnie. In 2025, AAEDC awarded funding for two projects, totaling \$73,000.	Number of facade and property improvements completed. Financial value of investments	In Progress
Region 3, Goal HE2		With local input, develop and promote a brand for the Glen Burnie Town Center.	AAEDC created brand and style guidelines for the Glen Burnie Town Center. The brand is utilized on street pole banners, parking, and wayfinding signage throughout the Town Center. To transform the space into a vibrant community hub, AAEDC partnered with The Better Block Foundation, local and State representatives, and residents to activate the main plaza with color and furniture to create a functional and inviting space, as well as offer ongoing programming.	Track development and usage of brand	Completed
Region 3, Goal HE3		Consider establishing a Tax Increment Financing (TIF) district to support redevelopment projects in Glen Burnie Town Center.	Not yet started.	Status of TIF district	Not Yet Started
Region 3, Goal HE4		Identify and evaluate the potential for public-private partnerships in the redevelopment of previously developed land in Region 3, such as with 7409 Baltimore-Annapolis Boulevard.	In May 2025, Anne Arundel County and AAEDC announced the selection of Sawmill Partners LLC to redevelop 7409 Baltimore Annapolis Blvd into a vibrant, transit-oriented community. In July, the Anne Arundel County Council approved the surplus sale and terms and conditions for this project.	Status of inventory	Completed
Region 3, Goal HE5		Implement streetscape improvements and traffic-calming measures in Glen Burnie Town Center to help beautify the area, promote pedestrian activity, and enhance safe multimodal movement in the area.	The GBTC brand is utilized on street pole banners, parking, and wayfinding signage throughout the Town Center.	Number and type of improvements implemented	In Progress
Region 3, Goal HE6		Seek Main Street Affiliate Designation for Glen Burnie Town Center to support the implementation of the Glen Burnie Town Center Revitalization Plan. Coordinate with local businesses, property owners, and community stakeholders to organize an active network for the revitalization of Glen Burnie Town Center.	In 2025, the Maryland Main Street Program accepted the GBTC at the "Connected Level." This level provides access to technical assistance, training, networking, and resource sharing.	Status of organization	Completed
Region 3, Goal HE7		As redevelopment opportunities emerge for Marley Station Mall, coordinate efforts with the owners and surrounding community for input and support to promote redevelopment and revitalization toward a vibrant, mixed-use, environmentally friendly community asset.	AAEDC continues to monitor the status of Marley Station Mall and promote redevelopment efforts at the property.	Status of redevelopment efforts	Not Yet Started

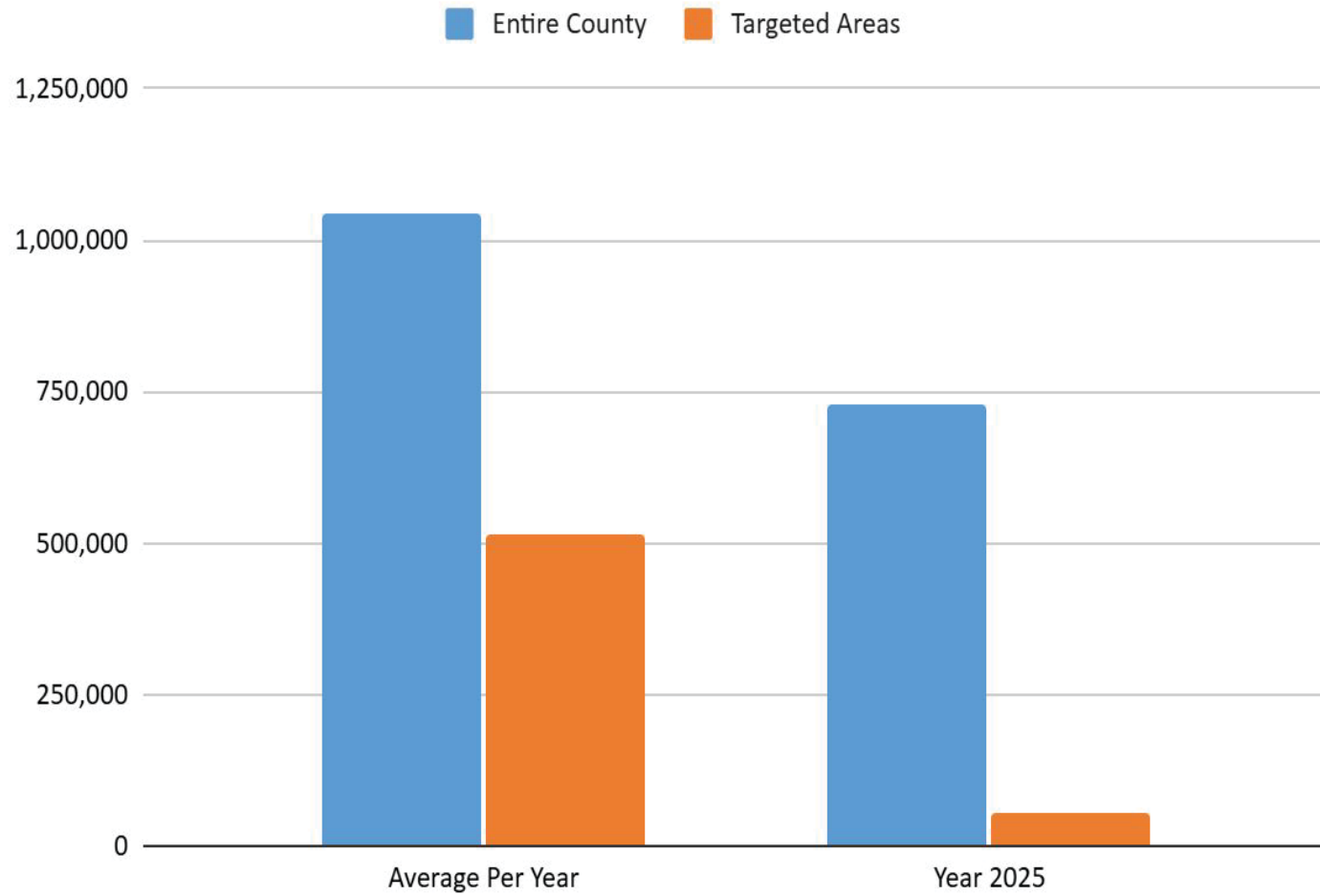
Implementation Plan Matrix Planning for a Healthy Economy

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Region 3, Goal HE8		Partner with the State to implement safe, multimodal connections between Glen Burnie Town Center and the Cromwell Light Rail Station.	Resolution 25-25 approved the designation of certain areas near the Glen Burnie (Cromwell) Light Rail Station as a transit-oriented development (TOD) under the provisions of the Transportation Article of the Annotated Code of Maryland; this designation allows for improvements to properties that are within a half-mile radius of the transit station or adjacent to the transit corridor. The goal is to maximize the use of transit, walking, and bicycling by residents and employees. Additionally, the redevelopment of 7409 B-A Boulevard will include improved connections to Cromwell Light Rail Station at the Dorsey Road intersection.	Status of multimodal connection	In Progress
Region 3, Goal HE9		Coordinate with the State partners, developers, property owners and surrounding community stakeholders in outlining a vision for the Brandon Shores Power Plant property that enhances the quality of life on Marley Neck.	Conversations with the community regarding the future use of the Brandon Shores Power Plant have not yet occurred because the plant is to continue operating through May 2029.	Status of studies	Not Yet Started
Region 4, Goal HE1		Continue to support local economic development initiatives for redevelopment efforts in the Riviera Beach, Mountain Road, Ritchie Highway, Fort Smallwood Road, College Parkway, Benfield Boulevard and other Critical corridors.	Efforts to promote revitalization and business development in Commercial Revitalization Areas is ongoing, with expanded use allowances and greater development flexibility in the County Code. Tax incentives are also available to qualifying properties.	Track development and redevelopment efforts	In Progress
Region 4, Goal HE2		Capitalize on Region 4 as the County's main outdoor recreation and water access hub by developing a marketing study that seeks to increase the revenue generated by tourism and recreation industry sectors.	Not yet started.	Track marketing efforts (contacts, successes, collateral materials, etc)	Not Yet Started
Region 4, Goal HE3		Seek ways to utilize enhanced branding and marketing to support local neighborhood businesses and community identities in Region 4.	Not yet started.	Track number of communities with branding and marketing efforts	Not Yet Started
Region 7, Goal HE1		Support public art wherever possible, particularly in gathering spaces associated with commercial, multifamily, and mixed-use areas and along the Region's major corridors, to strengthen economic development and tourism, enhance sense of identity and transform public spaces.	ACAAC received a Maryland State Arts Council Public Art Across Maryland Planning Grant to fund the wrapping of utility and traffic boxes. Local visual artists provide original artwork for a weather- and graffiti-resistant vinyl film. Art featured on the first two wrapped boxes celebrate the revitalization of the Glen Burnie Town Center.	Number of public art installations	In Progress
Region 9, Goal HE1		The County should establish a special designation that supports financing for local businesses to invest in building improvements and reuse of vacant buildings in the village centers (Mayo Road corridor in Edgewater, Galesville, Churchton, and Deale).	Not yet started.	Establishment of the designation and number of projects and amount of funding provided.	Not Yet Started
Region 9, Goal HE2		Develop and implement strategies to address parking needs during events and busiest times of the year on the Mayo Road corridor in Edgewater, Main Street in Galesville, and Deale. This could include sidewalk improvements and shuttle buses to access public and private parking lots near event locations.	Not yet started.	Parking strategies developed and implemented.	Not Yet Started

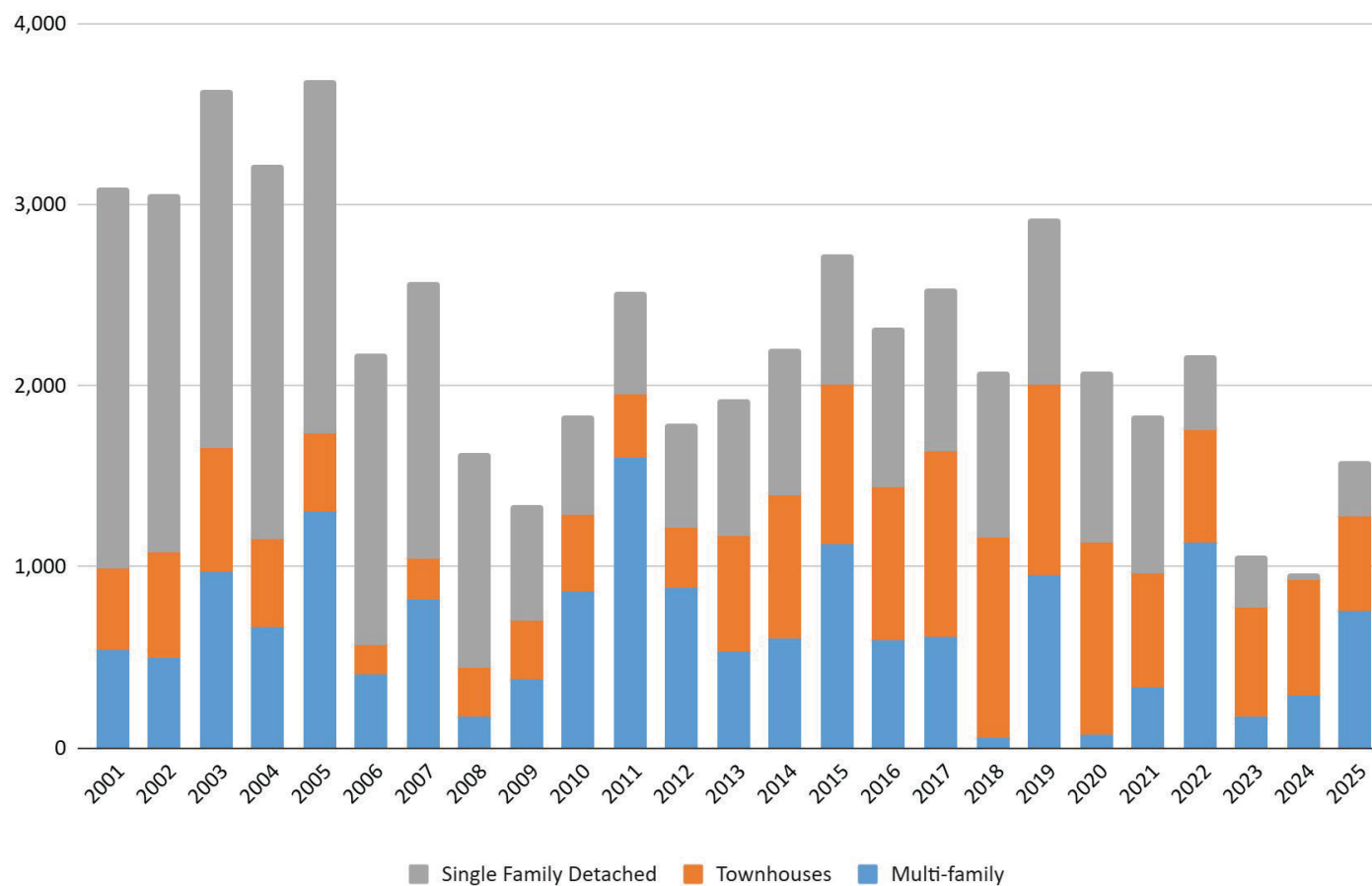
Implementation Plan Matrix Planning for a Healthy Economy

Goal	Policy	Strategy	2025 Updates	Performance Measure	Status
Region 9, Goal HE3		Support local organizations of businesses and property owners to collaborate on marketing, hosting events, and making improvements in the village centers in Region 9. Explore financial incentives and other means of technical and promotional support.	In 2025, seeking to share resources with more businesses in South County (particularly farm-based and maritime businesses), AAEDC staff joined the Southern Anne Arundel Chamber of Commerce board for the first time in AAEDC's history. Regular attendance at ribbon cuttings, AA Watermen's Association events, and other community events greatly raised the visibility of AAEDC's programs, particularly the VOLT Fund and Inclusive Ventures Program. Additional outreach included expanding eligibility for the Agricultural Business Improvement Grant program to include commercial watermen and hosting A Taste of Arundel Grown, an annual event that celebrates local producers. In 2025, the County Council approved the Region 9 Plan and comprehensive zoning, including community-driven strategies intended to strengthen the local economy.	Establishment and operation of organizations	In Progress
Region 9, Goal HE4		Collaborate with community associations, private businesses, and groups like Chesapeake Crossroads Heritage Area and Visit Annapolis and Anne Arundel County to develop and implement a regional approach to tourism focused on nature, history, culture, and recreation that promotes and markets the small and local businesses in the coastal area of Southern Anne Arundel County.	Spearheaded by Visit Annapolis, Anne Arundel County, and the National Park Service (NPS), partners of Chesapeake Gateways continue to work towards the development of the Bayways and Gateways Communities Destination Assessment program.	Status of development of regional tourism strategy.	In Progress
Region 9, Goal HE5		Continue to support and engage local businesses in the Marine Service Technician Program at the Center of Applied Technology (CAT) South. Explore the potential for Region 9 public high schools to offer more resources for maritime trades training. Explore the potential for Anne Arundel Community College to offer marine trades training in Region 9. Encourage industry stakeholders to participate in training programs like the Marine Trades Association of Maryland on-the-job training program.	AACPS, AAEDC, and the Maritime Industry Advisory Board continue to work toward development of programs for marine trades training. AACPS and AAEDC are partnering to expand educational resources in CAT South.	Number of students graduating. Number of graduates getting jobs in maritime industry	In Progress
Region 9, Goal HE6		Support expansion of agricultural education and professional training opportunities in Region 9 including school programs, adult education, and mentorship programs.	In FY25, AAEDC announced "Aggy the Farm Owl," an agriculture education mascot and program to provide agriculture education experiences to schools and community events.	Designation of staff person. Number of projects / applicants assisted in each year.	In Progress
Region 9, Goal HE7		Increase promotion of Roots and Tides Scenic Byway to attract tourists to Region 9. Consider developing a Corridor Management Plan to position for federal funds for improvements.	To establish the promotion of Roots and Tides Scenic Byway, future partnership is anticipated between Visit Annapolis and Anne Arundel County (VAACC), Anne Arundel Crossroads Heritage Area (AACH), and AAEDC.	Establishment of program. Funding per year.	Not Yet Started

Square Feet of Commercial Development Permitted (2011 to 2025)

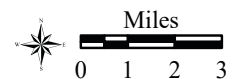
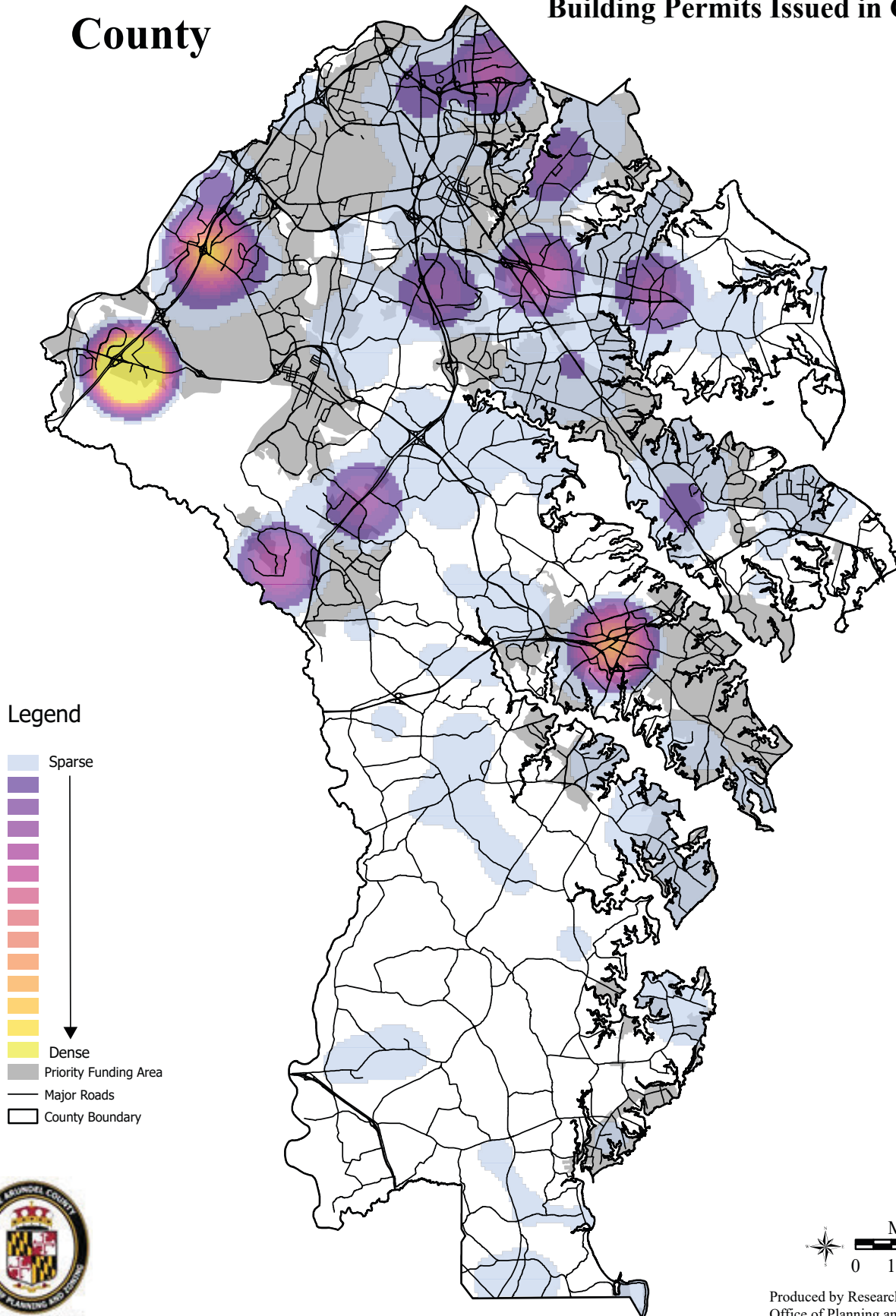


Issued Residential Building Permits by Type (2001 to 2025)



Anne Arundel County

Heat Map of Residential Building Permits Issued in CY2025



Produced by Research and GIS Section
Office of Planning and Zoning
Date: 7/30/2026