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**Jenny B. Dempsey**  
Planning and Zoning Officer



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December 2, 2025

The Honorable Steuart Pittman, County Executive  
Anne Arundel County  
Arundel Center, P.O. Box 2700  
Annapolis, Maryland 21404

Re: Plan2040 Implementation Action Committee Recommendations

Dear County Executive Pittman:

The Plan2040 Implementation Action Committee (IAC) is a citizen advisory board created by Plan2040, Anne Arundel County's General Development Plan, with members from established County boards and commissions. The IAC is charged with monitoring the progress of Plan2040, ensuring transparency and accountability, and providing guidance to the County Executive, County Council, and County staff regarding the implementation of the General Development Plan. The IAC may also provide guidance and recommendations on budget matters necessary to carry out implementation activities.

The IAC met in the evening on October 23, 2025, in Millersville. After reviewing progress on Plan2040 strategies in the past year, IAC members discussed ongoing and emerging issues from their boards and commissions. The IAC provided the following recommendations to guide the County's work on achieving the goals outlined in Plan2040.

#### **IAC Recommendations for Plan2040 Implementation**

The IAC affirmed focus areas for County policy, projects, and programs, and appreciated the progress made on implementing the General Development Plan to date. The major focus areas identified by the IAC in previous meetings are affordable housing, transportation, resilient infrastructure, parks and open space, school capacity, and coordination and collaboration. School capacity strategies are completed or underway through recent legislation and redistricting; therefore, this matter is no longer included.

As the County and its partners continue to work toward the goals of Plan2040, the IAC makes the following recommendations:

1. **Affordable housing:** Affordability extends beyond housing; people who work in Anne Arundel County also need to be able to live here. Reduce obstacles to homeownership from all possible angles, including more high-quality options for reliable transportation and accessible childcare. Improve ease and profitability for developers of Missing Middle and other desired home types.
2. **Transportation:** Provide safe, accessible, reliable multimodal alternatives to single-occupancy vehicles. Eliminate barriers to transit use, and encourage walkable, bikeable communities and transit-oriented development. Prioritize connectivity to schools, parks, and employment centers in high-need communities.
3. **Parks and open space:** Continue to improve well-being and quality of life through more access to parks, including expanding programming for school-aged children. Continue investments in underrepresented areas, co-locate parks with transit, and offer diverse recreational opportunities.
4. **Coordination and collaboration:** Continue to build relationships at all levels of government. Compress the implementation timeframe for County Capital Improvement Program projects and development projects, and further incentivize redevelopment and revitalization.

The IAC appreciates this opportunity to provide you with recommendations on Plan2040 implementation. If there are any questions on these recommendations, please contact Christine Duvall in the Office of Planning and Zoning (pzduva20@aacounty.org).

Sincerely,

Plan2040 Implementation Action Committee

Cc: Janssen Evelyn, Deputy Chief Administrative Officer, Office of the County Executive	Christina Pompa, Deputy Planning and Zoning Officer, Planning Division, OPZ
Chris Trumbauer, Budget Officer, Office of the County Executive	Cindy Carrier, Planning Administrator, Long Range Planning Section, OPZ
Kaley Schultze, Administrative Officer, Anne Arundel County Council	Christine Duvall, Senior Planner, Long Range Planning Section, OPZ
Jenny Dempsey, Planning and Zoning Officer, OPZ	Members of the Implementation Action Committee