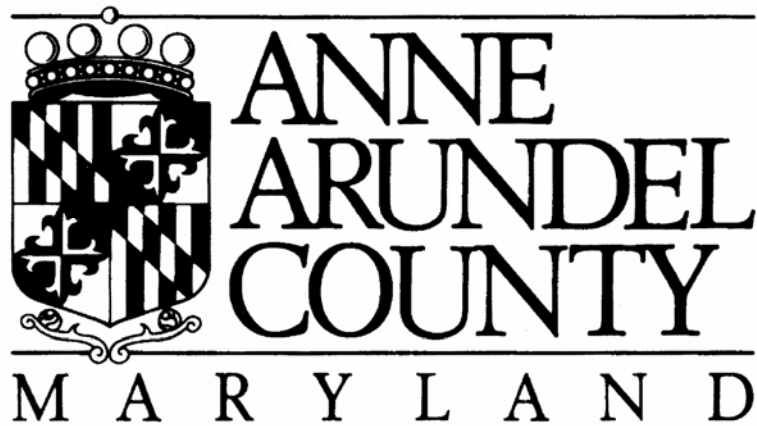


Budget Message



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John R. Leopold
County Executive

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Budget Message

County Executive's Address

FY2008 Approved Budget

May 1, 2007

Mr. Chairman, Members of the County Council, Cabinet Members, Honored Guests, Friends, Fellow Citizens:

It is a privilege and honor to present a \$1.2 billion operating budget and a \$3 billion capital budget and 5-year program that are fiscally prudent and socially responsible.

Key Priorities

My plan contains no new taxes on property or income. We have limited the growth in the County budget to 3.7 percent, compared to a growth in personal income of 5.5 percent.

More than \$812 million is earmarked for schools, a nearly \$58 million increase over last year's approved budget. This budget includes funding to add 111 new teachers. I have increased resources allocated in every category requested in the school system's budget except administration.

If we were to take the pulse of our County economy, we would find a healthy patient. Anne Arundel County has become the world's epicenter of military intelligence and defense-related information technology. We continue to add jobs, and our unemployment rate remains below the state and national averages. For the first time in our history, we have dispelled the notion that a revenue-capped County could never earn the distinction of a AAA bond rating.

I have heard the call from citizens for fiscal discipline and have crafted a spending plan that provides resources to fund teacher raises, upgrade school facilities, preserve hundreds of acres of land and establish a roadmap for growth and development. A budget must be more than a ledger sheet. It should have a heart and serve as a blueprint for a better quality of life for all residents.

I have made significant reductions in the budget to make government operate more efficiently. In my first four months of office, my Administration identified nearly \$10 million in changes to the way County government does business. We eliminated redundant bureaucracy. We cut excessive use of vehicles, cell phones and procurement cards. We instituted a hiring freeze, and asked everyone in County government to take on additional responsibilities. My goal is to build a foundation of trust so taxpayers know that the money they take out of their family budget to fund government services is used frugally and not subject to waste.

Our County government grant program, which provides tax dollars to private and quasi-private organizations, should be subject to the same test of fiscal responsibility. Spending for this program has grown by 123 percent in just the last four years to nearly \$5 million last year. In many instances, these grants had become political handouts. This budget supports a wide range of worthy organizations with more than \$1.7 million while we develop an orderly and objective process for the allocation and monitoring of these taxpayer funds.

Half of this budget is devoted to schools, providing the highest quality education for our children and future workforce. My obligation is to focus on the priorities of classroom instruction, parental involvement and student safety, targeting student performance and eliminating unnecessary administrative costs.

The voters entrusted me to lead and set an example of fiscal discipline. In my first four months in office, I slashed spending in my own office and the Chief Administrative Officer's Office by 30 percent, and have asked the school board to trim its budget and reduce its bureaucracy by 3.5 percent.

We must also provide the most rigorous programs for our children in order to prepare them for high-wage, family-sustaining jobs that fuel our economy. This year, my Administration

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is committed to backing the school board's historic decision to expand the International Baccalaureate Program into three of our middle schools. At the urging of hundreds of parents, teachers and students, I have included funding in the budget for schools to offer this world-renowned program at Annapolis, Meade and Old Mill middle schools. I have provided \$200,000 for teacher training as needed for the IB program and other programs.

This budget fulfills my promise to fund a 6 percent raise for teachers and principals. I respectfully urge the Superintendent and school board to consider this money sacrosanct and not transfer these funds to other programs. We face a recruitment and retention crisis for both teachers and principals, and we must resist diverting resources from this priority.

Every child deserves a safe learning environment, and student safety is paramount. This budget fully funds the request to add 12 Pupil Personnel Workers to monitor and provide outreach to truant students. It also adds five School Resource police Officers to ensure a safe learning environment for middle school students. We have already seen the benefit of School Resource Officers at North County and Broadneck high schools, where crises have been averted. I have directed the Police Department to work in consultation with the school board to determine the most effective placement of these new officers.

With us this morning is Officer Adam Koch and Cierra Prince, a student at Broadneck High School. Ms. Prince was choking in the school cafeteria, and Officer Koch saved her life. Please join me in showing our appreciation to Officer Koch for his service.

As a former member of the National Council on Disability, the Federal Interagency Coordinating Council for Infants and Toddlers and the Governor's Committee on Employment of People with Disabilities, I am proud to announce that this budget makes significant improvements to special education programs in our schools and funds all 61 positions requested by the school board. I have fully funded the occupational and physical therapists program, as well as requested speech pathologists and the High School and Middle School Inclusion Program.

Throughout this budget, there are initiatives to help prepare students for learning and provide training for family-sustaining jobs. I have included \$200,000 in the Anne Arundel Community College budget to expand the Parenting Center in order to serve middle schools. I have included an additional \$198,000 for the AVID program. At Meade High School, all of AVID's seniors are taking at least one Advanced Placement course. At Broadneck, Glen Burnie, Old Mill, Severna Park and South River high schools, more than 70 percent of the graduating AVID students this year are in the Advanced Placement program.

I am also increasing funding by \$100,000 for our Centers for Applied Technology, which provide technical training for students who may not be planning to attend college. As Benjamin Franklin once said, "A man with a trade has an estate."

Collaborative Leadership Style

I am proud to report that our negotiators have reached agreements with all of our large unions, and County employees will receive raises this year. To all of you who fix potholes, clear downed trees, pick up the trash, process permits, repair water main breaks and perform the thousands of other services to the public, I would like to say thank you for a job well done, and keep up the good work.

I would also like to congratulate and thank our General Assembly delegation for its hard work, securing \$27.8 million in state aid for school construction. Because of their efforts, the County has the crucial funding needed for the replacement of Freetown Elementary School and a new Gambrills Elementary School. It also allows for modernization of Lake Shore Elementary

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School and renovation of Severna Park Middle School, and the addition of a science lab at Arundel High School. I have also provided County funding for a feasibility study for Northeast High School.

The delegation also worked together to help secure passage of four priority pieces of legislation, continuing a program to detect and eliminate radium in wells, reforming the school board selection process for the first time in more than two decades, enabling stricter enforcement of our environmental protection and Critical Area rules and banning panhandling at busy intersections.

I would like to thank the County Council for passing two key pieces of legislation I proposed, instituting daily fines for violating construction permit laws and extending a property tax break for qualifying senior citizens. The average property tax credit in Anne Arundel County under this program will grow to about \$1,200.

With continued collaboration with the County Council, I hope to revise an outdated and regressive impact fee structure to meet our infrastructure needs.

Quality of life

I have doubled funding for assistance to residents who upgrade failing well and septic systems. I have also included money to provide free colon cancer screening for qualifying residents. Identifying and treating cancer early should be a top priority to save lives, and a new state ban on smoking in bars and restaurants will go a long way towards prevention of lung cancer and heart disease.

Over the next year, there will be several improvements in public safety. First, we have added additional supervisors and training at our 911 Center to ensure quick, accurate and detailed information to the public as well as first responders. Second, we have initiated a multi-year program to install streetlights in high-crime areas. Third, we have funded 30 new firefighters for the Annapolis Neck Fire Station.

With more than 500 miles of shoreline and scores of beautiful parks in our County, I would be remiss not to point out the recreation improvements in this budget. I have included \$2 million to renovate the Quiet Waters Ice Rink. Quiet Waters Park welcomed nearly 50,000 moms, dads and kids in a single winter month; unfortunately, the ice rink was plagued by failing equipment. After three years of closed doors, it is time to reopen for business. The facility should be completed by the winter of 2009.

If your passion is fishing and crabbing, I hope you will join us for the grand opening of the more than 300-foot Ft. Smallwood pier later this month. We have begun a master plan for the 338-acre Fort Smallwood Park/Weinberg property, and I look forward to your input as the discussion advances.

For our thousands of young athletes, I would like to announce that all of our varsity fields will be fitted with safety turf and available for public use. This budget includes \$2.2 million to begin the process, and a total of \$8.8 million over four years. Broadneck High School parents and boosters have already financed a safety turf field that has become a major attraction, and the County will help them repay their debt for the upgrade.

Three major headaches for motorists will get targeted attention in this budget. Using developer impact fee money, the County will fund the addition of a turn lane at the intersection of Route 100 and Magothy Bridge Road. At Anne Arundel Community College, we will add a turn lane to improve flow onto College Parkway. And in west County, we will improve and expand Town Center Boulevard, adding an access point to this thriving area. This road is an important catalyst to realize the vision of the Odenton Town Center.

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We will make a concerted effort to improve our recycling program. Everyone in County government agrees that a rate of 30 percent compliance by residential customers is unacceptable. Our established goal is 50 percent. Customers want to do more but often do not know how. I am adding staffing to our department to perform outreach with schools and small businesses to inform them of best ways to implement effective recycling techniques.

Planned development and Smart Growth

Our County has reached an important milestone in terms of growth that represents both a challenge and an opportunity. Areas such as Odenton, Parole and Linthicum will blossom with vibrant economic development. A prosperous business climate around Fort Meade and BWI Thurgood Marshall Airport will foster growth and development and expand our tax base, reducing reliance on residential taxpayers. While we must welcome the right kind of growth, this Administration is serious about the strict enforcement of our environmental laws.

There are many exciting projects planned for this County where government will partner with the private sector. Eleven hotels are in the offing for the airport area, which continues to be a major economic engine for the County and State. There are also plans for a conference center, a facility that is sorely needed to house high school graduations and other events.

Anne Arundel County should not be losing government and private sector conferences to other jurisdictions.

Thousands of jobs are coming to Fort Meade as part of the Base Realignment and Closure process. The County has recently been awarded a \$1.4 million federal grant that will help us facilitate preparation and planning, and we are aggressively working to make sure that our infrastructure is equipped to handle as many as 22,000 new jobs in the northwest part of the County. Anne Arundel County is leading the Regional Growth Planning Committee in this collaborative effort.

I have also urged the governor to speed up the process of bringing needed transportation improvements to Route 175 in Gambrills, at the epicenter of our future growth. I support extending Metro's Green Line to BWI.

In this budget I am including \$108,000 to apply for a \$432,000 federal grant to purchase three buses and add a new mass transit route around Fort Meade. Big ideas are important, but small ways to move toward that larger vision are critical. These buses will be the first to carry the Anne Arundel County name, and I hope this branding will increase awareness about mass transit. We must continue to seek ways to encourage environmentally safe and efficient transportation modes, particularly those that involve regional partnerships to link bus routes to MARC rail service.

In the coming years, BWI will become a transportation center and a model of Smart Growth, where retail, commercial and office space will be concentrated in areas with adequate infrastructure to ease the strain on our roads. This budget contains resources to facilitate and expedite the General Development Plan that sets land use for the County into the future.

My promise is to foster growth in targeted areas, and to keep our farms and forests exactly as they are today and have been for hundreds of years. Keeping south County rural is a priority, not just a slogan.

We must not forget to help foster development of housing that is affordable to our teachers, firefighters, police officers and other middle-class workers. I look forward to working with the Council to initiate a pilot program that would offer density bonuses to developers who set aside workforce housing in new developments. I have provided money in the budget to continue programs that help first-time homebuyers with closing costs and down payments.

Preservation of open space and environmental sustainability

Government is the most important steward of our irreplaceable open space, and this budget makes commitments to protecting the environment. In the Department of Planning and Zoning, I lifted the hiring freeze to fill vacancies related to completing the General Development Plan. I have also filled ten previously vacant inspector positions in the Department of Inspections and Permits to make sure the Department is more consumer-friendly and equipped to strictly enforce environmental protection laws.

My Administration has already taken significant steps to preserve the Naval Academy Dairy Farm in Gambrills and make the property a park all of our residents can enjoy. The County has also secured 546 acres in Crownsville and is working to secure the remaining pieces of the 1,200 acres around Crownsville Hospital Center.

Conclusion

My favorite part of this job is the ability to help people every day. While I was not able to do everything I wanted in this budget, it reflects my priorities and touches people from all walks of life. I respectfully urge the Council to resist efforts to increase spending that would require a tax increase and resist any effort to increase spending within the administrative category of the school board budget. I would also respectfully urge the Council to heed predictions from state leaders that next year will be a very difficult budget year that could include cuts in state aid to the counties. We must do everything in our power to maximize our resources and keep the needs of every citizen in mind as we chart the course of the County for the future.

I want Anne Arundel County to achieve excellence. This is an affluent County that has become the heartbeat of our Nation's defense. While money is not the only ingredient in the mix, we must have an honest and forthright discussion of what resources are necessary to achieve excellence within the parameters of fiscal responsibility.

I have created a fiscal review task force to move this process forward and identify ways to improve the quality of life for County residents within the framework of spending restraint. As always, I look forward to engaging the citizens of this community to attain this worthy goal and continuing a collaborative relationship with the Council, the General Assembly and our congressional delegation. Working together, we will achieve excellence.

Thank you.

**Long Term Goals & Objectives
Tab**

Vision

Anne Arundel County will continue to be a place that values and strives to protect the natural and cultural environment, where opportunities exist to live in a variety of well-designed and maintained neighborhoods and communities. It will be a place where a healthy local economy will provide jobs, and people can travel by foot, bicycle, car and transit to nearby employment areas and to a variety of educational, recreational and commercial services. Anne Arundel County will strive to provide the best educational and public safety services while maintaining a high quality of life for all of its citizens.

Long Term Goals

1. Public Education – to build a working relationship with the Board of Education to provide for the needs of the children of the County, and to support the Community College and Library in the provision of life-long learning environments and services to all citizens of Anne Arundel County.
2. Public Safety – to provide a safe and secure environment to everyone who lives, works and conducts business in Anne Arundel County.
3. Environmental Stewardship and Managing Growth– to protect and maintain the character of the various types of communities throughout the County, including the revitalization of older communities and the preservation of agricultural land.
4. Fiscal Management – to adhere to conservative financial policies and continually strive to efficiently utilize available resources.
5. Transportation – to establish and maintain a transportation plan and program that is compatible with the County's land use, growth management, environmental and economic development priorities.
6. Economic Development – to attract and retain business investment, focusing on those companies that maintain economic balance, that respect our quality of life on the magnificent Chesapeake Bay, and that provide quality, high paying jobs to Anne Arundel County citizens.
7. Health – to educate the public about health hazards and promote programs that increase awareness, detection and early detection of harmful diseases.
8. Recreation – To expand services to residents at low cost to enjoy the benefits of preserving our natural resources, and contribute to a healthy and active community by improving trails, parks and activities.

Accomplishments and Objectives

The Departments and State Agencies funded by the County budget collectively contribute to the accomplishment of these goals. In the Expenditure Detail section of the Budget, a mission statement is provided for each department along with a listing of key accomplishments over the past year and key objectives for the coming year. A selection of the many performance measures used by each department in managing its work is also presented in the Expenditure Detail section.

The accomplishments and objectives shown for each department are driven by the pursuit of the long-term goals expressed above and their inter-relationships are represented in the matrix shown on the opposite page.

Key Accomplishments, Objectives and Outcome Indicators

The Current Expense Budget identifies a large number of the accomplishments, objectives, and specific performance measures. While all of these can be found in the Departmental Section of the Current Expense Budget, some key accomplishments and objectives are shown on the following pages, together with some key outcome indicators.

Long Term Goals by Agency or Department

Departments & State Agencies	1	2	3	4	5	6	7	8
County Executive	✓	✓	✓	✓	✓	✓	✓	✓
Office of Law				✓				
Admin Hearings			✓	✓				
Chief Admin. Officer	✓	✓	✓	✓	✓	✓	✓	✓
Central Services				✓				
Finance				✓				
Budget	✓	✓	✓	✓	✓	✓	✓	✓
Personnel				✓				
Info Technology	✓	✓	✓	✓	✓	✓	✓	✓
Bd. Of Education	✓			✓			✓	✓
Community College	✓			✓		✓	✓	✓
Libraries	✓			✓				
Land Use & Environ.			✓	✓			✓	✓
Planning & Zoning			✓	✓	✓	✓		✓
Inspections & Permits			✓	✓		✓		✓
Public Works	✓		✓	✓	✓	✓	✓	✓
Aging			✓	✓	✓			✓
Recreation & Parks			✓	✓			✓	✓
Health	✓	✓		✓	✓			
Social Services		✓		✓				
Police		✓		✓				
Fire		✓		✓				
Detention		✓		✓				
Circuit Court		✓		✓				
Orphan's Court				✓				
State's Attorney		✓		✓				
Sheriff		✓		✓				
License Commissioners		✓		✓				
Elections				✓				
Coop Extension Service				✓			✓	✓

Key to Long-Term Goals:

1 - Public Education, 2 - Public Safety, 3 - Environmental Stewardship and Managing Growth, 4 - Fiscal Management, 5 - Transportation, 6 - Economic Development, 7 - Health, 8 – Recreation

(See page 6 and the following pages for a more complete description of these long-term goals and related objectives and accomplishments.)

- 1. Public Education** – to build a working relationship with the Anne Arundel County Public Schools (AACPS) Board of Education to provide for the needs of the children of the County, and to support the Anne Arundel Community College (AACC) and the Anne Arundel County Public Libraries (AACPL) in the provision of life-long learning environments and services to all citizens of Anne Arundel County.

Accomplishments

- Students improved in both reading and math in every grade in which the Maryland State Assessments (MSA) test were given last year – 3, 5, 8, 10.
 - Over 80 percent of elementary students were proficient or advanced in reading and math.
 - Middle school students showed a 12-14 percent improvement in math scores over the last three years.
- Reduced the student achievement gap in Reading among African-American students in grades 3-8
- Countywide pass rates for High School Assessments improved in government, biology and English over the past two years.
- Countywide performance on the SAT continued to be above state and national averages (517 Verbal, 529 math).
- Completed implementation of the world-renowned International Baccalaureate Program at Annapolis High School and Old Mill High School, with the first cohort of 90 students due to graduate in May 2007. Students outpaced the world average on tests.
- Participation in Advanced Placement has quadrupled to 16,000 enrollment over the last three years, showing participation consistently increasing against all demographic groups.
- Conducted Middle and High School Summits to enhance programs, community involvement and academic performance. A task force was convened to make recommendations for improvement.
- Opened the 80,000 square foot, \$18 million Frank Hebron-Harman Elementary School, the most technologically advanced school in the County.
- Completed renovations of Severna Park Branch, Eastport Annapolis Branch and South County Branch libraries.

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Long Term Goals and Objectives

- For the last three years, Anne Arundel Community College has been named among the top three and number one community college nationwide in its use of digital technology to help students, faculty and the general public take advantage of its programs.
- Placed Spanish language collections of books, music, DVDs and periodicals in six library branches as well as provided Internet and computer training in Spanish on a limited basis.
- The library system expanded its virtual collection by adding the World Book Online Reference Center, MyLibraryDV, a service offering educational programming as well as classic and recently released Hollywood movies.

Objectives

- Expand the AVID program, which targets students in the academic middle by teaching study skills needed to succeed.
- Implement the Middle Years IB Program, which expands International Baccalaureate into grades 6-8 at Annapolis, Old Mill and Meade middle schools.
- Ensure that all students reach high performance standards and the achievement disparities among all demographic groups of students continue to narrow, with the ultimate goal to eliminate the achievement gap.
- Begin construction projects at Freetown Elementary, Gambrills Elementary, Lake Shore Elementary, Severna Park Middle and Arundel High schools.
- Link the Parenting Center at Anne Arundel Community College with public middle schools to increase parental involvement for this critical population of students.
- Increase security measures, both physical and personnel related, at our schoolhouses in conformance with established priorities, including adding police officers stationed at middle schools.
- Expand the South County Branch library.

Budget Message
Long Term Goals and Objectives

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Outcome Indicators

Outcome Indicators	FY2003	FY2004	FY2005	FY2006	FY2007
Community College Transfer Students to Maryland 4-year Institutions	Academic <u>Yr 00-01</u>	Academic <u>Yr 01-02</u>	Academic <u>Yr 02-03</u>	Academic <u>Yr 03-04</u>	Academic <u>Yr 04-05</u>
- Avg GPA 1st year after transfer	2.84	2.79	2.76	2.78	2.70
- Number of students transferring	910	999	1,002	1,125	1,235
- % with Bachelors Degree 2 years after	10.1%	8.2%	9.1%	10.2%	n.a.
- % with Bachelors Degree 5 years after	56.0%	n.a.	n.a.	n.a.	n.a.

Long Term Goals and Objectives

2. Public Safety – to provide a safe and secure environment to everyone who lives, works and conducts business in Anne Arundel County.

Accomplishments

- Implemented Fire Department 4th shift changes, including updated leave rules.
- Completed expansion of Jones Station fire station and Western District Police Station.
- Reverse 911 – Completed implementation of new modernized system for Emergency County Operations, expanded functionality includes: Police, Fire, Board of Education, Public Works and Health Department.
- New Emergency Operations Center – Completed implementation of new audio and video systems.
- Initiated card access system upgrades at Police Headquarters and Southern Police.
- Implemented electronic fingerprint scanning at County police stations.
- Operation GRIP (Gang Related Investigation and Prosecution) was conducted in October 2006, and District Gang Coordinators were assigned to each district. Coordination among departmental and other agency personnel, including the State's Attorney's Office, is under way gathering, assessing, and investigating gang related information in the county.
- Provided National Incident Management System training to all sworn and Communication Section personnel as required by Homeland Security Presidential Directive and State of Maryland Executive Order.
- Integrated civilian Fire Inspectors into the Fire Marshall's office.
- Received an award for Firefighter Safety Program.
- Completed comprehensive rewrite of the Fire Prevention Code.
- Completed planning of the Annapolis Neck Fire Station construction.

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Long Term Goals and Objectives

Objectives

- Complete construction of Annapolis Neck Fire Station, and hire 30 new firefighters to staff the facility.
- Install streetlights in targeted high-crime areas through a multi-year, \$1.8 million program.
- Increase staffing and improve training at the 911 Center to ensure quick, accurate and detailed information to the public and first responders.
- Complete expansion of West Annapolis Fire Station, as well as construction work at police K-9 facility, police evidence storage facility and 911 Center.
- Implement Electronic Ambulance Reporting System.
- Institute Paramedic Engine concept by mobilizing pumpers equipped and manned to provide Advanced Life Support services.
- Implement a local task force with Annapolis, County, and State police to increase warrant services.
- Enhance the Police Department's effectiveness and improve upon the quality of the department's response to community concerns and problems.
- Remain dynamic in the education and preparation of department personnel for the potential threat of foreign and domestic terrorism and terrorist acts.

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Long Term Goals and Objectives

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Outcome Indicators

Outcome Indicators	2002	2003	2004	2005	2006
No. of Part 1 Crimes	18,565	17,921	17,355	17,274	17,447
No. of Violent Crimes	2,373	2,239	2,173	2,096	2,095
Clearance Rates					
- Homicide Unit	91.0%	90.0%	76.0%	88.0%	n.a.
(state or national rate)	n.a.	(62.4%)	62.6%	n.a.	n.a.
- Sexual Offense Unit	98.0%	98.7%	89.0%	89.0%	90.0%
(state or national rate)	n.a.	(44.0%)	41.8%	n.a.	n.a.
- Robbery Unit	71.0%	61.0%	61.0%	55.0%	48.0%
(state or national rate)	n.a.	(28.0%)	26.2%	25.0%	n.a.
No. of Fires	3,054	1,485	1,684	2,074	n.a.
No. of Fire-related Deaths	1	4	2	1	n.a.
No. of Fire-related Injuries	40	27	29	32	n.a.
Direct \$ Loss due to Fire (millions)	\$30.9	\$138.2	\$15.5	\$16.2	n.a.
No. of Security Breaches	<u>FY2004</u>	<u>FY2005</u>	<u>FY2006</u>	<u>FY2007</u>	
- Jennifer Road Detention Facility	2	0	0	0	
- Ordnance Road Detention Facility	0	0	1	0	

- 3. *Environmental Stewardship and Managing Growth*** – to protect and maintain the character of the various types of communities throughout the County, including the revitalization of older communities and the preservation of agricultural land.

Accomplishments

- Secured 546 acres of sensitive land in Crownsville to preserve as parkland, as well as 42 acres that will serve as a buffer to the 610-acre Jug Bay wetlands and preserve.
- Submitted a Request for Proposal to the U.S. Navy to lease the 857-acre dairy farm in Gambrills, in order to maintain the agricultural integrity of the farm and add programs such as community gardens and a botanical garden.
- Introduced and signed legislation that institutes a daily fine for those who violate building and construction permit regulations.
- The Office of Law enforced 390 code enforcement citations and 56 injunction cases received from the Department of Inspections and Permits. The fines assessed totaled \$91,317. One of these enforcement actions resulted in an agreement by the defendants to pay \$7,000 in fines for building and grading without permits.
- Expanded the e-Permit program and placed all license and permit applications on County website.
- Implemented an incentive program for building and trade inspectors for certification bonus.
- Completed on-line inspection requests for grading permits.
- Implemented an online system for inspectors to enter inspection results and data.
- Completed bioretention facility at the Eastport Annapolis Library, Marley Station Wetlands project, dredging of Bodkin Creek, Selby Bay, Pooles Gut and Parker Creek and Brockbridge Elementary School stream rehabilitation.

*Long Term Goals and Objectives*Objectives

- Draft and adopt a Growth Management Plan.
- Hire 10 new inspectors to make Inspections and Permits more consumer-friendly and capable of strictly enforcing environmental laws.
- Continue aggressive campaign to target and secure open space.
- Complete Code Compliance Division for investigations of all non-permit and Critical Area code complaints.
- Begin North Cypress Branch and Cowhide Branch stream restoration projects, dredging of Broadwater and Warehouse creeks.
- Complete South River Watershed Study.
- Complete vacant lot/holding capacity analysis to update inventory of vacant lots, housing and commercial properties.
- Adopt Comprehensive Zoning for the Annapolis Neck Small Area Plan.
- Participate in comprehensive planning studies to accommodate the impacts of BRAC.
- Draft and adopt the Water Sewer Master Plan Update 2007.
- Obtain and manage consultant services to complete a marginal cost fiscal analysis to evaluate public facilities and recommend a pace of growth, and fill vacancies related to completing the General Development Plan.
- Continue preservation programs, education and public outreach on historic and archeological issues.
- Continue in-house training, cross training, inter-departmental training for consistency of reviews in all aspects of the site design process.

Budget Message
Long Term Goals and Objectives

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Outcome Indicators

Preserved acreage totals by year

	<u>FY2004</u>	<u>FY2005</u>	<u>FY2006</u>	<u>FY2007</u>
Acreage Preserved (agriculture)	10,643	11,476	11,937	12,207
Acreage Preserved (parks)	10,887	11,116	11,961	12,005

Long Term Goals and Objectives

4. Fiscal Management – to adhere to conservative financial policies and continually strive to efficiently utilize available resources.

Accomplishments

- Awarded a AAA bond rating from Standard and Poor's for the first time in the County's history. Moody's Investor Services rated the County Aa1, and Fitch rated the County AA+.
- Reduced spending for FY2007 and FY2008 by a total of nearly \$10 million through several cost-cutting moves, including elimination of positions in administration and elimination of the Land Use Office. Redundant or unnecessary use of cell phones, pagers, procurement cards and vehicles was also eliminated. Government grant spending was reduced for FY2008 by more than \$3 million.
- Received distinguished budget presentation award from the Government Finance Officers Association (GFOA).
- Pension fund assets totaled \$1,364,150,000 in December 2006. The rate of return on the invested assets was 12.7% for the calendar year 2006.
- Coordinated the development and adoption of a balanced operating and capital budget for FY2007.
- Published electronic version of the FY2007 operating and capital budget documents on the County's web site for sixth year in a row.
- Established a limit of \$1,000 for all departments to spend county funds on miscellaneous items without approval from the Chief Administrative Officer's Office.
- Instituted financial controls in every department by designating a representative to monitor spending and report to the County Executive.
- Instituted a hiring freeze, asking County workers to take on additional duties and responsibilities.

Budget Message

FY2008 Approved Budget

Long Term Goals and Objectives

Objectives

- Secure top bond ratings from Moody's and Fitch.
- Reform the retiree benefits system to reduce future costs.
- Identify and seek grants from outside sources whenever possible to decrease the direct cost to County taxpayers.
- Continue to exercise restraint in spending to improve services without increasing the property tax or income tax rate.
- Continue to provide professional budgetary and managerial advice and support to departments.
- Continue to make the operating budget presentation more understandable through user-friendly design and more descriptive narrative.
- Receive the GFOA Distinguished Budget Award for the FY2008 budget.
- Continue to develop a method to better link existing performance measures with budget decision-making processes, and to develop additional performance measures where cost effective.
- Continue the annual update of the County's debt affordability model and maximization of the use of restricted funding sources (e.g., impact fees, program open space and waterway improvement fund grants) in the development of a balanced capital budget and five year capital program.
- Link operating department performance to County's long-range objectives.
- Encourage commercial growth that conforms with land use policies to expand the tax base and ease the burden on residential taxpayers.

Budget Message
Long Term Goals and Objectives

FY2008 Approved Budget

Outcome Indicators

Outcome Indicators	FY2004	FY2005	FY2006	FY2007	FY2008
Bond Ratings					
- Moody's	Aa1	Aa1	Aa1	Aa1	
- Standard and Poors	AA+	AA+	AA+	AAA	
- Fitch	AA+	AA+	AA+	AA+	
General Fund Budget vs Actual	actual	actual	actual	estimate	
- Resulting Surplus (Deficit) (\$ millions)	\$59.7	\$94.1	\$92.6	\$60.9	
Revenue Reserve Fund	actual	actual	actual	estimate	estimate
- dollar amount (\$ millions)	\$27.2	\$35.6	\$38.8	\$44.8	\$45.3

Long Term Goals and Objectives

5. *Transportation* – to establish and maintain a transportation plan and program that is compatible with the County's land use, growth management, environmental and economic development priorities.

Accomplishments

- Applied for a federal grant to purchase three buses and add a commuter route that connects Fort George G. Meade with the Odenton and Savage MARC stations.
- Opened new Odenton MARC station parking lot on the North side of Route 175, adding 700 spaces.
- Completed and accepted two sub-area models for the County, adding travel forecasting capability in Parole, the Annapolis Neck, Broadneck, the Fort Meade area and west County.
- Updated the County transit map.
- Secured a \$1.5 million grant from the Department of Defense's Office of Economic Adjustment to begin base realignment plans, including road infrastructure and transit rideshare.
- Participated in Environmental Impact Statement identifying alternative proposals for improving Route 175.
- Completed Forest Avenue and Wigley Avenue roundabout.
- Resurfaced or reconstructed about 35 miles of roadway, and sealed or treated an additional 40 miles.
- Completed draft purpose and need statement for Route 198.
- Completed Route 607 (Hogneck Road) corridor needs study for improvements at two key intersections with Mountain Road and Route 100.

Objectives

- Improve mass transit, particularly around Fort Meade and Parole, and particularly with regard to commuter service.
- Continue to contribute to improving CTC and Annapolis Transit services, which serve a combined 3 million passengers per year.
- Collaborate with other jurisdictions, including Harford and Howard counties, to install about 300 shelters.
- Add a turn lane at Anne Arundel Community College to access College Parkway and at the intersection of Route 100 and Magothy Bridge Road.
- Promote development that contributes toward constructing a new parking garage at the Odenton MARC station.
- Continue to promote transit-oriented mixed-use development in town centers.
- Facilitate and contribute to improvements of Town Center Boulevard.
- Build road capacity around the Baltimore-Washington Parkway to accommodate growth at BWI Thurgood Marshall Airport and a new conference center.
- Complete roundabout at Underwood Road and Mount Tabor Road, intersection improvements at Pasadena Road and B&A Boulevard, Forest Drive improvements and intersection improvements to Routes 214 and 468.

Long Term Goals and Objectives

6. Economic Development – to attract and retain business investment, focusing on those companies that maintain economic balance, that respect our quality of life on the magnificent Chesapeake Bay, and that provide quality, high paying jobs to Anne Arundel County citizens.

Accomplishments

- BWI Thurgood Marshall Airport served 20.6 million passengers last year, a record for the airport. The airport completed a \$188 million terminal, curbside and skywalk expansion project.
- New and expanding businesses spent \$183.4 in capital investments and added 2.1 million square feet of space.
- New commercial permits increased by 35 percent, and were valued at \$450 million.
- Hired Robert Hannon, a former top official with the Maryland Department of Business and Economic Development with a strong reputation in the business community, as CEO and president of Anne Arundel Economic Development Corp.
- More than 6,591 individuals received certifications and customized job training in the workplace through Anne Arundel Community College (including international employees in the defense industry).
- 30 major commercial projects in the immediate Fort Meade area began construction, totaling about 23 million square feet of office, industrial, flex, retail and hotel space.
- Park Place, a \$250 million project on the edge of Annapolis, announced their first leases to Pharmathene, BOMI, Merrill Lynch, Morton's Steak House and Fado Irish Pub. Construction of the mixed-use luxury complex continued.
- Construction continued at the \$400 million Annapolis Towne Centre at Parole project, which will also feature high-end retail and luxury residential uses.
- The Chesapeake Innovation Center, an incubator focusing on homeland security technology, graduated its fifth company, and three of the five graduates have decided to locate in Anne Arundel County.

Budget Message

FY2008 Approved Budget

Long Term Goals and Objectives

Objectives

- Facilitate the process of adding a conference center in the County, which will be used for high school graduations and major business and government events.
- Increase minority business participation in County procurement.
- Plan effectively for Base Realignment and Closure projects, and work toward attracting top-tier businesses to the County.

Outcome Indicators

Outcome Indicators	relevant time period				
Personal Income	<u>CY02</u>	<u>CY03</u>	<u>CY04</u>	<u>CY05 est</u>	<u>CY06 est</u>
- county growth rate	3.7%	3.2%	5.9%	5.9%	5.5%
- state growth rate	3.7%	3.9%	6.7%	6.3%	6.4%
- national growth rate	1.8%	3.2%	5.9%	5.2%	5.6%
Total Employment	<u>CY02</u>	<u>CY03</u>	<u>CY04</u>	<u>CY05</u>	
- county growth rate	2.2%	1.9%	3.5%	3.3%	
- state growth rate	1.1%	1.1%	1.5%	2.1%	
- national growth rate	-0.2%	0.5%	1.6%	2.2%	
Unemployment Rate	<u>CY02</u>	<u>CY03</u>	<u>CY04</u>	<u>CY05</u>	<u>CY06</u>
- county unemployment rate	3.9%	3.8%	3.6%	3.5%	3.3%
- state unemployment rate	4.5%	4.5%	4.3%	4.0%	3.9%
- national growth rate	5.8%	6.0%	5.5%	5.0%	4.5%
Defense Contracts (\$ billions)	<u>99-04 avg</u>	<u>FY2002</u>	<u>FY2003</u>	<u>FY2004</u>	<u>FY04 amt.</u>
- county growth rate (annual)	14.1%	39.7%	31.8%	-1.7%	\$1.14
- state growth rate (annual)	11.1%	28.3%	13.8%	28.5%	\$9.21

Long Term Goals and Objectives

7. Health – to educate the public about health hazards and promote programs that increase awareness, detection and early detection of harmful diseases.

Accomplishments

- Used state-provided equipment to monitor noise levels for nuisance complaints, and strengthened ordinance to specify unacceptable decibel levels.
- Proposed state legislation to continue a program that monitors radium levels in well water.
- Introduced legislation to ban smoking in restaurants and bars, which helped build momentum to pass statewide legislation signed by the governor.
- Screened over 1,200 women for breast cancer of whom 50 had abnormalities requiring biopsy and further consults.
- Instituted a new e-alert system for individuals to receive emergency closing and health advisory information.
- Administered approximately 18,430 doses of flu vaccine. Administered 13,617 doses of Flu-Mist (nasal spray flu vaccine) in County elementary schools and 2,440 doses of Hep B and varicella to comply with new State regulations.
- Contained potential TB outbreak in a special education school by testing and treating 245 students, staff and visitors.
- Conducted extensive groundwater quality testing and public outreach/education in communities adjacent to Ft. Meade and the BBSS mining site in Gambrills.
- Sponsored the 8th annual Oral Rabies Vaccine campaign to prevent and control rabies in wildlife populations, which has resulted in the decline of number of animal rabies cases from 87 in 1996 to 8 in 2006.
- Increased Dental appointments kept by over 1000 additional visits (25%) of FY06 due to management overhaul of clinic operations. Dental revenues projected to increase 100% between FY05 and FY07.
- Further expanded robust public communications unit, including regular “Week In Review” features. Approximately 1.6 million Department website hits and 250 media releases.

Objectives

- Fully implement Bay Restoration Program to subsidize nitrogen-reducing septic systems, prioritizing Critical Areas properties.
- Provide free colorectal screening for qualified low-income residents.
- Double assistance to residents to upgrade failing well and septic systems.
- Fully implement new Adult Dental program funded by State grant (MHCRC).
- Begin installation of uniform public health management software system across Department.
- Increase community awareness and prevention activities to reduce African-American infant mortality.
- Work with State to change HIV reporting system from code- to name-based.
- Increase range and volume of on-line permitting in Environmental Health.
- Reinststitute the colon cancer services as part of the Learn-to-Live program.

Budget Message

FY2008 Approved Budget

Long Term Goals and Objectives

Outcome Indicators	2000	2001	2002	2003	2004	2005
Infant Mortality - All Races per 1,000 Live Births¹						
Anne Arundel Co.	6.3	6.4	5.9	8.1	7.7	5.5
Maryland	7.4	8.0	7.6	8.2	8.5	7.3
U.S.	6.9	6.8	7.0	6.9	6.8	N/A
Cancer Incidence - All Types per 100,000 population²						
Anne Arundel Co.	504.9	460.5	N/A	N/A	N/A	N/A
Maryland	486.0	444.4	N/A	N/A	N/A	N/A
U.S.	480.2	478.9	N/A	N/A	N/A	N/A
Cancer Mortality - All Types per 100,000 population²						
Anne Arundel Co.	217.2	212.6	N/A	N/A	177.0	179.7
Maryland	209.1	202.2	N/A	N/A	188.1	187.9
U.S.	198.6	195.7	N/A	N/A	N/A	N/A
Cigarette Use in Last 30 Days – 12th Graders³						
Anne Arundel Co.	N/A	28.9%	23.2%	N/A	23.0%	N/A
Maryland	N/A	25.5%	19.8%	N/A	19.8%	N/A
U.S.	N/A	31.4%	26.7%	N/A	25.0%	N/A
Proportion of Adults Who Smoke⁴						
Anne Arundel Co.	24.8%	28.1%	23.7%	23.0%	20.1%	19.6%
Maryland	20.5%	21.1%	21.9%	20.1%	19.5%	18.9%
U.S.	25.2%		23.2%	22.0%	20.9%	20.6%
Heart Disease Mortality Rates per 100,000 population⁵						
Anne Arundel Co.	268.7	250.4	194.3	183	156.5	181.3
Maryland	261.3	251.3	218.9	219.1	211.0	209.8
U.S.	257.6	247.8	240.8	232.3	217	N/A

N/A = Not Available

1Source: Md. Vital Statistics Reports, NCHS, CDC

2Source: Md. Cancer Registry, SEER

3Source: Md. Adolescent Survey, Monitoring the Future Survey

4Source: Behavioral Risk Factor Surveillance System

5Source: CDC Wonder

Long Term Goals and Objectives

8. Recreation - To expand services to residents at low cost to enjoy the benefits of preserving our natural resources, and contribute to a healthy and active community by improving trails, parks and activities.

Accomplishments

- Established the Community Gardens Advisory Committee, which will identify uses for the Naval Academy Dairy Farm in Gambrills that promote gardening and agriculture. The committee will also produce a cable television show.
- Provided free admission to County parks for military veterans.
- Completed construction of the North Arundel Aquatic Center (East Park) and began operations in September 2006.
- Completed construction of the North Arundel Aquatic Center, Bay Head Park athletic field, Jonas Green Park.
- Installed or improved lighting at Kinder Park, Davidsonville Park, Severn Danza Park and North Glen Park.
- Completed replacement and improvements to the pier at Fort Smallwood Park.
- Established a Resource Conservation Program.
- Completed construction bridges for the WB&A Trail and began pavement construction.
- Undertook major increase in Park Renovation projects Countywide, based on one-time funding.
- Continued operation and development of Eisenhower and Compass Pointe golf courses.
- Continued operation and development of Fort Smallwood Park as the County's latest regional park.
- Assumed management of the Glen Burnie Ice Rink and began operations in November 2006.

Budget Message

FY2008 Approved Budget

Long Term Goals and Objectives

Objectives

- Install safety turf fields for at all varsity field locations in the County.
- Implement an internet-based park reservation system.
- Renovate and re-open the ice rink at Quiet Waters Park.
- Implement a park inspection program to improve appearance and function of all parks.
- Complete a Master Plan for the Ft. Smallwood/Weinberg property.
- Automate and centralize field irrigation and control for athletic fields.
- Refocus an existing position to serve as a community liaison to improve interaction with the public.
- Continue to offer affordable recreational activities for active youth and adults during our tight budget times.
- Complete improvements of the WB&A trail from Strawberry Lake Way to Conways Road, and the Broadneck Trail from Greenholly Drive to East College Parkway.

Outcome Indicators

Recreation Activities

	<u>FY2005</u>	<u>FY2006</u>	<u>FY2007</u>	<u>FY2008</u>
Recreation Programs	91,000	92,000	Estimate 93,000	Estimate 94,000
Park Visitation*	1.536 million	1.539 million	Estimate 1.737 million	Estimate 1.812 million

* Includes only Downs Park, Kinder Farm Park, Lake Waterford Park and Quiet Waters Park. Fort Smallwood Park was added in FY2006. An estimated 2 million visitors to trails and community parks are not included.

Anne Arundel County's financial policies and guidelines provide the basic framework for the development of the FY2008 budget. These policies and guidelines provide direction for evaluating both current activities and proposals for future programs during the budget process. Many of the policies and guidelines represent long-standing principles and practices that have shaped County budgets in the past and have helped maintain the County's financial stability. The policies and guidelines are reviewed annually.

Operating Budget

1. The budget will be balanced.
2. The County will maintain a budgetary control system to insure adherence to the budget and will hold monthly meetings to review reports comparing actual revenue collections and expenditure commitments to budgeted amounts.
3. The County will devote resources for loss prevention activities to lessen losses experienced by the County's self-insurance fund.
4. The County will endeavor to fund recurring expenses with recurring revenue. One-time revenue should be utilized for PayGo capital projects or to enhance reserves.
5. Given the County's property tax revenue limitation, the County will utilize techniques to smooth year-to-year expenditures so as to avoid volatile annual total expenditure swings.
6. The County will maximize its property tax realization under the property tax revenue limitation Charter provision.
7. The County will utilize multi-year forecasts to evaluate the impact of budget decisions.
8. The County will endeavor to maintain a diversified and stable revenue system so as to minimize exposure to economic cycles.
9. The County will aggressively pursue the collection of revenue it is due.
10. The County will regularly review user charges and permit fees so as to keep them in line with actual costs.
11. The County will conservatively estimate revenues.

Capital Budget

1. The County will endeavor to maintain its recently achieved AAA bond rating from Standard and Poors, and continue its quest to raise the current ratings of Aa1 and AA+ from Moody's and Fitch, respectively.
2. The County will employ a debt affordability model so as to monitor and comply with its debt policies.
3. The guidelines utilized for the debt affordability model are as follows:

<u>Measure</u>	<u>Guideline</u>	
	<u>Tax Supported Debt</u>	<u>Tax Increment Special Taxing District Other Revenue Supported Debt</u>
Debt to Operating Income	9.0%	1.0%
Debt to Personal Income	3.0%	0.5%
Debt to Full Value Assessment	1.5%	0.25%
Debt per Capita	\$1,500	\$200
Percentage of Tax Supported Debt	-----	15%

4. Commercial paper issued to finance the construction of capital projects shall be limited to a two-year maturity.
5. Tax supported debt issued to finance General County projects shall generally be limited to a twenty-year maturity, and have an average life of less than ten years.
6. Utility Fund and Solid Waste Fund debt shall first be revenue supported debt, but may utilize a general obligation pledge as a secondary debt service source, however these Funds shall be individually self-supporting.
7. All County debt shall have a component of annual repayment.

Fund Balance

1. The County shall maintain a Revenue Stabilization Fund equal to 10% of the previous three-year average of income tax, recordation tax and transfer tax receipts and investment income. The purpose of the fund is to provide a source of funds should revenue estimates in the current year not be achieved.
2. Before the Revenue Stabilization Fund may be accessed, every effort to reduce expenditures shall be employed.
3. If the Revenue Stabilization Fund is utilized, it shall be replenished in three years.
4. The General Fund should generate fund balance of at least \$5 million each year.
5. Undesignated fund balance shall be utilized as a source of PayGo funding or to fund the Revenue Stabilization Fund.
6. The Utility Fund shall endeavor to have a fund balance of approximately two months of operating expenses. The Solid Waste Fund shall endeavor to have a fund balance of 10% of operating revenue.

Investment Policies

1. The County shall pool available cash and centrally invest these funds to maximize earnings.
2. The County is authorized to invest available cash in:
 - Obligations of the U.S. Government, its agencies and instrumentalities
 - Repurchase agreements that are fully collateralized by direct U.S. Government obligations and U.S. Government agency and instrumentality obligations, including fixed rate Mortgage-Backed Securities
 - Bankers' Acceptances, and Mutual funds that invest in U.S. Government securities and/or repurchase agreements
 - Certificates of Deposit, and Commercial Paper
3. The County may participate in the local government investment pool authorized and maintained by the State of Maryland, regulated by the Annotated Code of Maryland and audited by State Treasury officials.
4. Investment income earned on investments is generally allocated to each fund based on its proportionate share of the average daily cash balance each month.
5. The Retirement System (i.e. Pension Fund) cash is held separately and not subject to these investment policies.

Major Changes in Financial Policies and Guidelines

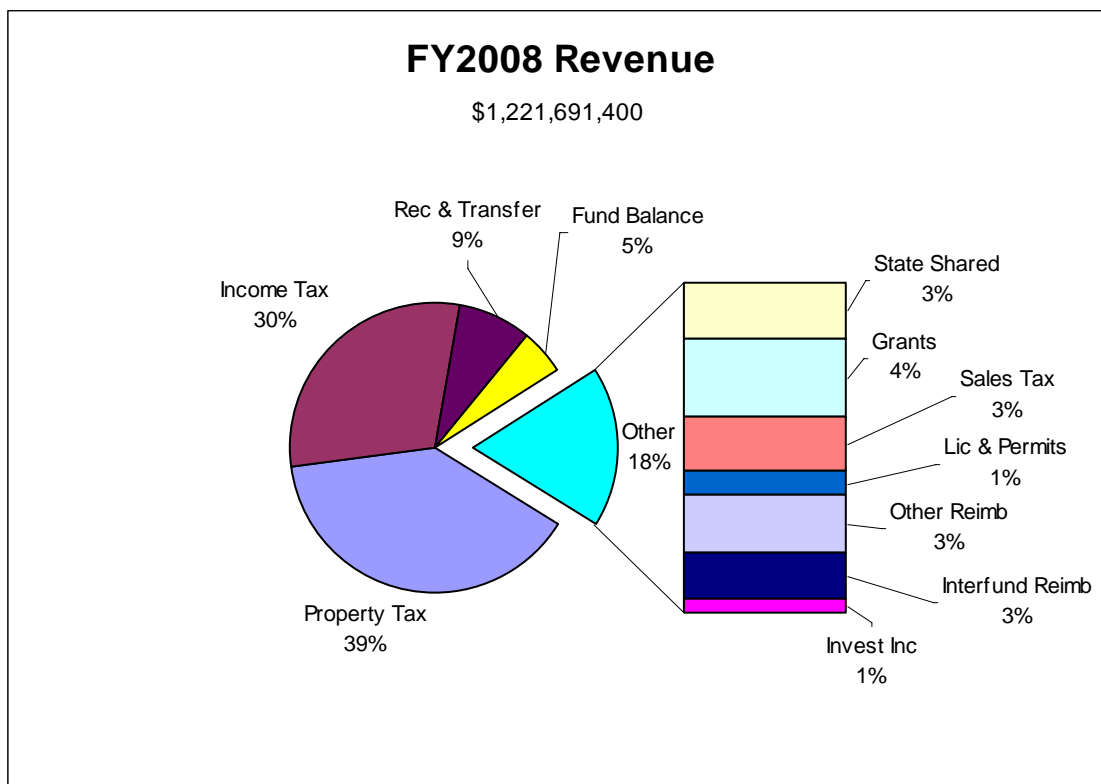
- None

Comparative Statement of Revenues

Fund: General Fund

Funding Source	FY2006 Actual	FY2007 Original	FY2007 Revised	FY2008 Estimate	Inc (Dec) from Orig.
Property Taxes	427,357,627	450,653,000	454,239,000	474,036,000	23,383,000
Local Income Tax	328,424,355	345,500,000	349,500,000	368,700,000	23,200,000
State Shared Revenues	35,843,196	38,600,000	38,975,000	38,185,000	(415,000)
Grants and Aid - State/Federal	45,333,823	47,280,600	46,255,200	50,868,800	3,588,200
Recordation and Transfer Tax	129,932,542	105,000,000	105,000,000	100,800,000	(4,200,000)
Local Sales Taxes	32,376,605	32,460,000	33,690,000	34,710,000	2,250,000
Licenses and Permits	16,766,915	16,252,000	16,751,500	16,498,800	246,800
Investment Income	8,684,134	6,800,000	9,435,000	8,950,000	2,150,000
Other Reimbursements	35,691,485	35,366,400	38,896,100	36,960,400	1,594,000
Interfund Reimbursements	27,196,964	27,067,000	35,060,000	31,102,000	4,035,000
Total County Revenue	1,087,607,646	1,104,979,000	1,127,801,800	1,160,811,000	55,832,000
Fund Balance (Appropriated)	0	59,582,000	59,582,000	60,880,400	1,298,400
Total	1,087,607,646	1,164,561,000	1,187,383,800	1,221,691,400	57,130,400

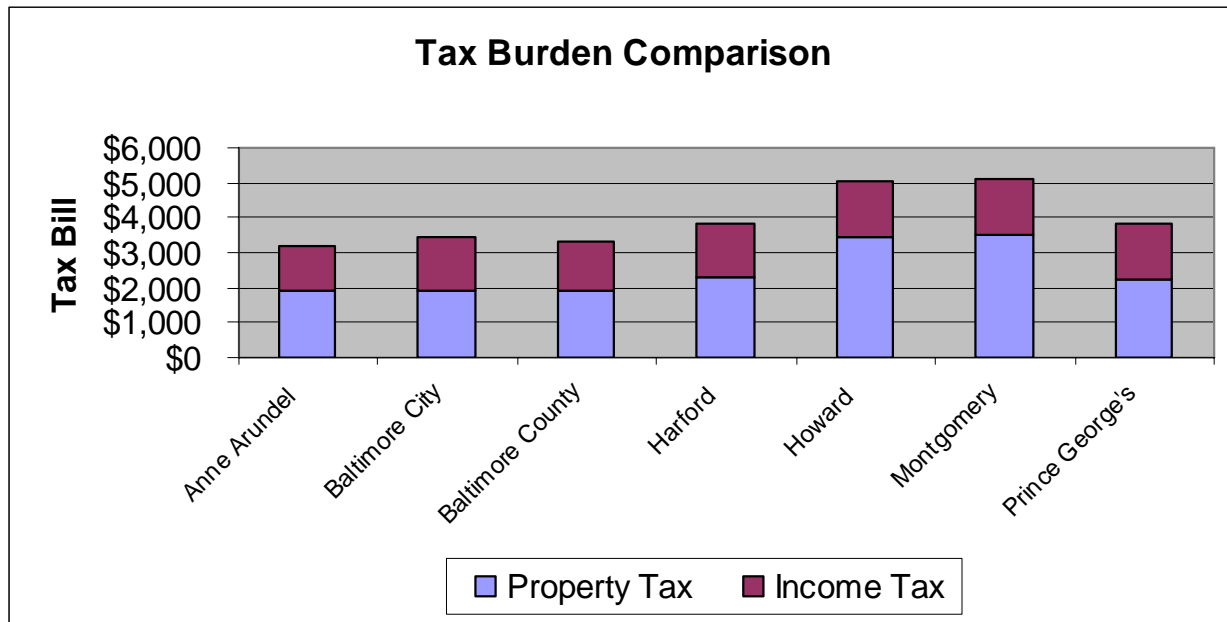
As illustrated in the chart below, Property Taxes and Income Taxes represent over two-thirds of all General Fund revenue collected by the County:



Anne Arundel County has the lowest tax burden of surrounding jurisdictions.

Tax Burden Comparison							
Jurisdiction	Property Tax			Income Tax		Total	
	Rate/\$100	Base	Bill	Rate	Bill	Bill	% More
Anne Arundel	\$0.891	\$212,000	\$1,889	2.56%	\$1,280	\$3,169	-
Baltimore City	\$2.268	\$84,000	\$1,905	3.05%	\$1,525	\$3,430	8%
Baltimore County	\$1.100	\$174,000	\$1,914	2.83%	\$1,415	\$3,329	5%
Harford	\$1.082	\$215,000	\$2,326	3.06%	\$1,530	\$3,856	22%
Howard	\$1.230	\$278,000	\$3,418	3.20%	\$1,600	\$5,018	58%
Montgomery	\$0.919	\$382,000	\$3,511	3.20%	\$1,600	\$5,111	61%
Prince George's	\$1.319	\$171,000	\$2,255	3.10%	\$1,550	\$3,805	20%

Notes:
 The "Base" for the property tax bill calculation uses the average taxable assessment in each jurisdiction
 The "Base" for the income tax bill calculation uses \$50,000 for all jurisdictions
 Note: includes additional countywide property tax levys for parks, fire districts, transit, storm drains, etc.



Comparative Statement of Expenditures

Fund: General Fund

Department/Agency	FY2006 Actual	FY2007 Original	FY2007 Adjusted	FY2008 Approved	Inc (Dec) from Orig.
Legislative Branch					
Legislative Branch	3,080,013	3,313,700	3,313,700	3,498,500	184,800
Executive Branch					
County Executive	3,776,565	4,027,600	4,027,600	3,847,600	(180,000)
Law	2,701,283	2,984,500	3,184,500	3,453,700	469,200
Administrative Hearings	273,979	291,100	291,100	292,000	900
Administrative Core Group					
Chief Administrative Officer	4,651,512	14,520,900	11,921,700	12,194,400	(2,326,500)
Central Services	19,197,752	20,697,400	21,222,400	22,408,700	1,711,300
Finance	5,546,287	6,079,100	6,109,100	6,669,200	590,100
Finance (Non-Departmental)	147,823,577	131,362,500	132,350,000	143,698,400	12,335,900
Budget	967,144	1,105,700	1,105,700	1,114,400	8,700
Personnel	4,544,811	5,403,000	5,403,000	6,060,800	657,800
Information Technology	13,714,785	15,769,900	15,769,900	15,777,200	7,300
Board of Education	477,186,326	515,527,900	517,177,900	544,741,400	29,213,500
Community College	31,616,856	34,462,000	34,462,000	36,049,900	1,587,900
Libraries	13,188,300	13,661,000	13,661,000	13,948,600	287,600
Land Use and Environment Core Group					
Land Use and Environment	2,116,500	2,133,000	704,200	0	(2,133,000)
Planning and Zoning	6,914,461	8,668,000	9,550,200	9,924,800	1,256,800
Inspections and Permits	10,560,778	11,523,000	11,938,800	12,065,300	542,300
Public Works	33,096,301	34,577,600	37,379,000	36,606,800	2,029,200
Human Services Core Group					
Aging	11,563,196	11,969,100	12,304,100	12,627,700	658,600
Recreation and Parks	19,978,493	23,910,600	23,910,600	24,628,200	717,600
Health	48,291,104	51,998,000	50,770,000	50,134,300	(1,863,700)
Social Services	5,883,149	7,021,000	7,121,000	6,548,400	(472,600)
Public Safety Core Group					
Police	84,868,304	91,086,600	90,157,500	95,431,700	4,345,100
Fire	85,375,171	89,234,600	89,693,600	95,305,400	6,070,800
Detention Facilities	33,923,158	37,822,000	36,822,000	39,236,100	1,414,100
State Agencies					
Circuit Court	5,372,133	5,771,400	5,910,600	5,817,100	45,700
Orphans' Court	92,365	110,800	110,800	129,100	18,300
State's Attorney	7,478,013	8,086,700	8,163,900	8,373,700	287,000
Sheriff	6,421,292	6,973,200	6,975,800	7,127,400	154,200
License Commissioners	483,473	524,400	524,400	634,000	109,600
Supervisors of Elections	1,516,436	3,515,700	3,265,700	2,908,800	(606,900)
Cooperative Extension Service	194,872	243,600	243,600	254,200	10,600
Other					
Ethics Commission	157,241	185,500	185,500	183,600	(1,900)
	1,092,555,629	1,164,561,100	1,165,730,900	1,221,691,400	57,130,300

Comparative Statement of Revenues

Fund: Other Funds

Funding Source	FY2006 Actual	FY2007 Original	FY2007 Revised	FY2008 Estimate	Inc (Dec) from Orig.
Enterprise Funds					
Utility Operations	73,440,800	74,737,800	80,827,400	77,501,600	2,763,800
Utility Debt Service	41,622,500	37,276,000	33,107,100	46,127,000	8,851,000
Maryland City Alt. Min. Tax	1,673,100	1,812,600	1,812,600	1,810,400	(2,200)
Solid Waste	46,012,900	46,778,900	47,519,500	47,880,600	1,101,700
Solid Waste Financial Assur.	431,600	485,500	485,500	705,000	219,500
Child Care	2,689,956	2,892,400	2,668,800	3,379,900	487,500
Internal Service Funds					
Print Shop	1,238,200	0	0	0	0
Self-Insurance	21,457,800	16,200,000	17,529,300	17,628,700	1,428,700
Health Insurance	58,941,445	68,489,900	68,489,900	77,315,100	8,825,200
Central Garage - Operations	12,846,100	13,346,100	13,516,600	13,527,500	181,400
Central Garage - Replacement	9,339,600	8,071,800	7,887,100	7,879,100	(192,700)
Special Debt Service Funds					
IPA Debt Service	484,568	350,000	2,315,000	50,000	(300,000)
Special Revenue Funds					
Whitmore Garage	409,900	378,000	406,900	413,000	35,000
Developer Street Light	733,200	1,000,000	1,000,000	1,000,000	0
Forfeit & Asset Seizure	369,528	510,700	400,000	450,000	(60,700)
Visitor & Conference	899,700	910,000	945,000	980,000	70,000
Economic Development	899,700	910,000	945,000	980,000	70,000
Incentive Loan	0	250,000	250,000	250,000	0
Piney Orchard WW Service	585,000	715,000	735,000	795,000	80,000
Systems Reform Init.	2,851,554	2,926,200	3,426,500	3,590,000	663,800
Laurel Impact Fee	568,947	400,000	400,000	400,000	0
Inmate Benefit	1,167,428	1,080,000	1,165,000	1,270,000	190,000
Reforestation	1,598,423	1,500,000	1,100,000	1,200,000	(300,000)
Workforce Development	1,597,100	1,800,000	1,800,000	1,600,000	(200,000)
Community Development	6,460,400	6,324,400	6,258,900	6,836,300	511,900
Tax Increment Financing and Special Tax District Funds					
Nursery Road Tax Increment	3,771,948	4,112,000	4,089,000	4,146,000	34,000
West County Tax Increment	1,750,145	2,402,000	2,522,000	2,651,000	249,000
Farmington Village Spcl Tax	476,873	555,300	555,300	571,400	16,100
Park Place Tax Increment	40,625	50,000	48,000	56,000	6,000
Arundel Mills Tax Increment	3,501,361	3,715,000	3,817,000	3,938,000	223,000
Parole Tax Increment	3,721,312	4,936,000	5,036,000	6,328,000	1,392,000
Nat'l Business Park Tax Dist	0	0	0	0	0
Dorchester Special Tax Dist	1,147,714	1,087,900	1,087,900	1,180,300	92,400
	<u>302,729,428</u>	<u>306,003,500</u>	<u>312,146,300</u>	<u>332,439,900</u>	<u>26,436,400</u>

Comparative Statement of Expenditures

Fund: Other Funds

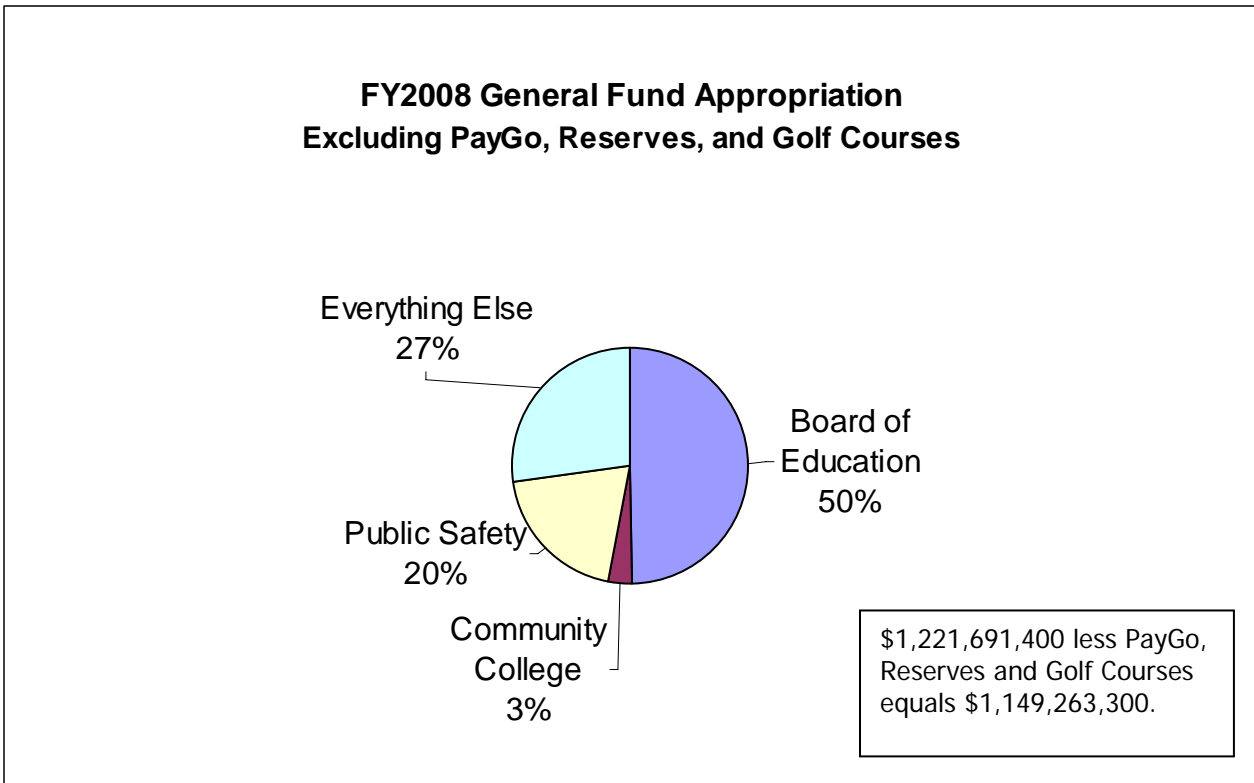
	FY2006 Actual	FY2007 Original	FY2007 Adjusted	FY2008 Approved	Inc (Dec) from Orig.
Enterprise Funds					
Utility Operations	73,039,818	77,894,300	77,894,300	82,882,200	4,987,900
Utility Debt Service	27,443,011	30,652,400	30,652,400	31,369,300	716,900
Maryland City Alt. Min. Tax	1,792,146	1,812,600	1,812,600	1,810,400	(2,200)
Solid Waste	43,438,993	46,284,100	46,284,100	48,331,100	2,047,000
Solid Waste Financial Assur.	0	0	0	0	0
Child Care	2,556,040	3,025,600	3,025,600	3,562,200	536,600
Internal Service Funds					
Print Shop	1,220,057	0	0	0	0
Self-Insurance	13,851,149	16,237,500	16,237,500	17,421,500	1,184,000
Health Insurance	59,756,854	68,489,900	69,689,900	77,315,100	8,825,200
Central Garage - Operations	12,320,397	13,346,100	13,346,100	13,441,500	95,400
Central Garage - Replacement	8,293,852	8,210,600	8,210,600	8,533,600	323,000
Special Debt Service Funds					
IPA Debt Service	896,326	1,800,000	1,800,000	2,880,000	1,080,000
Special Revenue Funds					
Whitmore Garage	376,027	378,000	413,000	413,000	35,000
Developer Street Light	158,278	1,000,000	1,000,000	1,000,000	0
Forfeit & Asset Seizure	425,833	510,700	510,700	550,000	39,300
Visitor & Conference	900,000	910,000	945,000	980,000	70,000
Economic Development	900,000	910,000	945,000	980,000	70,000
Incentive Loan	0	250,000	250,000	250,000	0
Piney Orchard WW Service	584,979	715,000	715,000	795,000	80,000
Systems Reform Init.	2,988,572	3,176,200	3,828,400	3,840,000	663,800
Laurel Impact Fee	288,835	322,000	322,000	405,000	83,000
Inmate Benefit	967,212	1,080,000	1,180,000	1,400,000	320,000
Reforestation	737,794	1,594,600	1,594,600	3,024,000	1,429,400
Workforce Development	1,597,098	1,800,000	1,800,000	1,600,000	(200,000)
Community Development	0	6,324,400	6,327,200	6,836,300	511,900
Tax Increment Financing and Special Tax District Funds					
Nursery Road Tax Increment	3,842,000	4,112,000	4,112,000	4,146,000	34,000
West County Tax Increment	2,939,303	2,402,000	2,516,000	2,651,000	249,000
Farmington Village Spcl Tax	471,103	555,300	555,300	571,400	16,100
Park Place Tax Increment	278	50,000	50,000	56,000	6,000
Arundel Mills Tax Increment	4,113,600	3,715,000	3,817,000	3,938,000	223,000
Parole Tax Increment	4,265,376	4,936,000	5,036,000	6,328,000	1,392,000
Nat'l Business Park Tax Dist	0	0	0	0	0
Dorchester Special Tax Dist	1,041,478	1,123,600	1,123,600	1,279,900	156,300
	271,206,408	303,617,900	305,993,900	328,590,500	24,972,600

Position Summary

FY2008 Approved Budget

Position Summary

Fund Department/Agency	FY2006 Approved	FY2007 Approved	FY2007 Adjusted	FY2008 Approved	Inc (Dec) from Adj.
General Fund					
Legislative Branch					
Legislative Branch	40	40	40	40	0
Executive Branch					
County Executive	22	21	21	20	(1)
Law	31	33	33	33	0
Administrative Hearings	2	2	2	2	0
Administrative Core Group					
Chief Administrative Officer	9	9	9	5	(4)
Central Services	128	132	132	131	(1)
Finance	77	78	78	81	3
Finance (Non-Departmental)					0
Budget	8	8	8	8	0
Personnel	43	44	44	44	0
Information Technology	83	87	87	86	(1)
Land Use and Environment Core Group					
Land Use and Environment	17	19	7	0	(7)
Planning and Zoning	81	81	86	85	(1)
Inspections and Permits	144	148	151	151	0
Public Works	299	304	308	308	0
Human Services Core Group					
Aging	84	90	90	89	(1)
Recreation and Parks	102	110	110	113	3
Health	66	72	72	76	4
Social Services	13	13	13	13	0
Public Safety Core Group					
Police	921	923	923	933	10
Fire	833	833	833	860	27
Detention Facilities	409	415	415	415	0
State Agencies					
Circuit Court	58	61	62	61	(1)
Orphans' Court	3	3	3	3	0
State's Attorney	103	105	105	105	0
Sheriff	100	101	101	101	0
License Commissioners	24	24	24	27	3
Supervisors of Elections	4	4	4	4	0
Other					
Ethics Commission	2	2	2	2	0
General Fund Total	3,706	3,762	3,763	3,796	33
Other Funds					
Utility Operations	348	348	348	348	0
Solid Waste Operations	84	85	85	85	0
Child Care	7	8	8	8	0
Print Shop	5	0	0	0	0
Self Insurance	14	14	14	14	0
Central Garage - Operations	71	68	68	68	0
Reforestation Agency	1	3	3	3	0
All Funds Total	4,236	4,288	4,289	4,322	33



Board of Education and Community College - Review of Increases

	FY2007	FY2008	% of Whole	Increase over FY2007	
Community College					
Anne Arundel County	34,462,000	36,049,900	38%	1,587,900	4.6%
Maryland	22,945,900	27,297,800	29%	4,351,900	19.0%
Tuition & Fees	29,352,200	30,153,400	32%	801,200	2.7%
College Revenues	1,357,600	2,157,400	2%	799,800	58.9%
Total	88,117,700	95,658,500	100%	7,540,800	9%
Board of Education					
Anne Arundel County	515,527,900	544,741,400	67%	29,213,500	5.7%
Maryland	231,827,000	260,472,300	32%	28,645,300	12.4%
Board of Education	4,170,000	6,206,700	1%	2,036,700	48.8%
Federal	3,000,000	3,000,000	0%	0	0.0%
Total	754,524,900	814,420,400	100%	59,895,500	8%

Life Long Learning

Board of Education

- The County contribution increases over 5%, or over \$29 million
- Combined with other funding sources like state grants, total funding for the Board of Education increases 8%, or nearly \$60 million
- This increased funding is sufficient to fund a total of 205 new positions (see detail chart on opposite page):
 - 107.2 new teachers
 - 41.5 new teacher aides
 - 56.7 other positions
- In addition to these new positions, the increased funding is sufficient to pay for:
 - A 6% cost of living (COLA) increase for teachers and principals
 - Introduction of the International Baccalaureate Program into three middle schools; Annapolis, Meade and Old Mill
 - An increase of \$1.5 million for electricity, fuel and other utilities costs
 - An increase of \$1.5 million in transportation costs
- Funds to cover costs related to Charter schools (\$2 million), teacher training for the International Baccalaureate (\$200,000) and to support the Centers for Applied Technology (\$100,000) included in the CAO Contingency account

Community College

- The County contribution increases nearly 5%, or \$1.6 million. Combined with other funding sources, total funding will increase 9%, or \$7.5 million.
- This increased funding is sufficient to pay for:
 - All built-in cost increases
 - Pay increases for all staff consistent with those provided at the County
 - Improvements in the College's technology, as well as in student enrollment, safety and capital planning
- New funds are provided to create a Center for Aging, a Parenting Center, and increased faculty positions in Nursing and Allied Health Services

Library

- The County Contribution to the Library operating budget increases by nearly \$300,000

FY2008 Position Increase Summary - Board of Education

<u>Program Area</u>	<u>Teachers</u>	<u>Aides</u>	<u>Other</u>	<u>Total</u>
Occupation & Physical Therapy Program	-	-	61.0	61.0
Seven Oaks Staffing	1.0	-	5.9	6.9
Ferndale Staffing	-	-	1.0	1.0
Full - Day Kindergarten	49.7	23.0	-	72.7
Pre - Kindergarten	13.5	11.5	-	25.0
Special Education Realignment	7.0	7.0	21.8	35.8
International Bacc. @ Meade High	2.0	-	-	2.0
Title 1 Grant Replacement	9.0	1.0	7.5	17.5
Challenge Grant Replacement	6.0	-	5.5	11.5
Pupil Personnel Worker Restoration	-	-	12.0	12.0
Middle School Spec Ed Inclusion Teachers	10.0	-	-	10.0
High School Spec Ed Inclusion Teachers	12.0	-	-	12.0
Infant & Toddlers Program	1.0	-	-	1.0
Speech Pathology	-	-	3.0	3.0
Secondary Support for Spec Ed	1.0	-	13.0	14.0
Alternative Education	4.0	-	-	4.0
ESOL expansion	4.0	-	-	4.0
Science, Tech'y, Engineering, & Math	1.0	-	-	1.0
World & Classical Languages	1.0	-	-	1.0
Total	122.2	42.5	130.7	295.4
Grant Replacement	15.0	1.0	13.0	29.0
Health department re-allotments	-	-	61.0	61.0
New	107.2	41.5	56.7	205.4

Public Safety

- Police Department budget increases by \$4.3 million, a 5% increase including ten new positions:
 - Five new School Resource Officers
 - Five new positions to provide additional working supervision in the 911 call center

- Fire Department budget increases by \$6.1 million, an 7% increase including a net increase of 27 positions:
 - Thirty positions to staff the new Annapolis Neck Fire Station
 - One Fire Communications position
 - A reduction of four position due to a reorganization involving a reduction from 4 to 3 battalions

- The Detention Facilities budget increases by \$1.4 million, a 4% increase

General County Government

- The number of positions in all of County Government increases by a total of 33. This includes:
 - 30 new positions to staff the new Annapolis Neck Fire Station
 - 3 new inspectors at the liquor board, as mandated by the State Legislature

- The reduction of 21 positions in various areas of general county government made possible the addition of the following positions without increasing the total number of County positions:
 - 5 new School Resource Officers to help ensure a safe learning environment for middle school students
 - 5 new positions to enhance supervision in the 911 call center
 - 1 new quality assurance position in Fire communications
 - 1 new Park Ranger to meet the demands of the ongoing expansion of County's capital investment in a countywide trail system
 - 1 new Planner position in the Office of Planning and Zoning
 - 4 new positions in the Office of Finance to support the collection of the County Recordation Tax rather than pay a 3% administrative fee to the State; a move projected to save in excess of \$1 million per year
 - The conversion of 4 Environmental Sanitarian positions from the State system to the County system; these positions were funded in previous budgets, so the net cost increase of this conversion is minimal

Highlights of the Approved FY08 Capital Budget

Capital Budget and Program Summary

Life Long Learning

Board of Education

- Funds recurring projects totaling \$45.8 million in FY2008
 - Textbook Program
 - Systemic Replacements
 - Student Safety
 - School Furniture Replacement
 - Vehicle Replacement
- Funds the completion of construction for Tracey's Elementary School in FY2008 for \$3,788,000 with total project cost of \$21,679,000.
- Provides construction funding of (\$79.1 million) for the following projects in FY2008 with total project costs of \$191.1 million:
 - Gambrills Area Elementary School (30,301,000)
 - Lake Shore Elementary School (23,314,000)
 - Arundel High School (27,736,000)
 - Freetown Elementary School (27,501,000)
 - Severna Park Middle School (56,192,000)
 - Southgate Elementary School (\$26,098,000)
- Over \$26 million in funding for the All Day K and Pre K classrooms has been completed in time to comply with the state mandate that takes effect for School year starting Fall 2007.

Board of Education (continued)

- FY2008 Budget fully funds feasibility study to replace/modernize Northeast High School

Community College

- Funds the \$17 million needed in FY2008 to complete the construction of the \$22 million Careers Building Renovation.
- Continues to fund \$1.9 million for the Campus Improvements, Walkways, Roads & Parking Lots and State/County Systemics projects.
- Provides funding for an additional left turn lane to improve flow from the College onto College Parkway.

Library

- Provides feasibility funding for studies for proposed future Library capital projects.

Highlights of the Approved FY08 Capital Budget

Capital Budget and Program Summary

Public Safety

Fire

- Provides an additional \$154,000 for a large capacity water storage tank in south county, where fire hydrants are not available
- FY2008 Budget includes \$1.5 million in construction funding to complete the expansion and renovation to the Deale Fire Station.

Police

- Provides design funding (\$645K) for the New Eastern Police Station with construction funding programmed in FY2009 (\$6.2 million).

Detention Facilities

- Provides funds in FY2008 to enhance the Ordnance Road Detention Facility to accommodate for surge population periods. In addition provides \$10.3 million in FY11-12 to expand the Ordnance Road Detention Facility.
- Provides \$6.8 million to expand the Jennifer Road Detention Facility in FY09-10.
- Continues to fund a \$250,000 annual maintenance project to allow for planned, cost effective improvements

Highlights of the Approved FY08 Capital Budget

Capital Budget and Program Summary

General County

- Funds the installation of new streetlights to improve safety and reduce crime in locations identified by the Police Department.
- Provides funding for the County to promote the program to subsidize water treatment systems on approved properties and for lab testing and other services to evaluate groundwater quality.
- Provides funds for the construction of a second left turn off of MD100 and a second lane on Hog Neck Road to Belle of Georgia Avenue.
- Funds are programmed for traffic capacity improvements to Edwin Raynor Blvd from north of MD100 to Old Crown Drive and provide pedestrian and bicycle access along Edwin Raynor Blvd from Magothy Bridge Road to Ft Smallwood Road.
- Continues to fund the efforts to improve roads in the County.
- Provides funding for a program starting in FY2008 for the installation of artificial turf field surfaces on stadium fields at each of Anne Arundel County's High Schools.
- Funds the replacement of the Quiet Waters Ice Rink.
- Continues to fund \$900k to the annual Park Renovation project to repair, improve and reconstruct existing county parks and schools.
- Provides funds to provide additional parking spaces at the Pascal Senior Center.
- Provides an additional \$275,000 in FY2008 and on an annual basis to address County facilities infrastructure requirements
- Funds the electrical modifications to an area school in order to allow temporary connection of a mobile generator to provide emergency power in specific areas of the school in order to house displaced persons during an emergency.

FY2008 DEBT AFFORDABILITY

	<u>FY2008</u>	<u>FY2009</u>	<u>FY2010</u>	<u>FY2011</u>	<u>FY2012</u>	<u>FY2013</u>
New Authority, Normal	\$90,000,000	\$90,000,000	\$90,000,000	\$90,000,000	\$90,000,000	\$90,000,000
New Authority, IPA	\$0	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000
Not used in FY07	\$20,500,000					
Total New Authority	\$110,500,000	\$93,000,000	\$93,000,000	\$93,000,000	\$93,000,000	\$93,000,000
Debt Service as % of Revenues (9%)	7.1%	7.3%	7.5%	7.7%	7.9%	8.0%
Debt as % of Estimate Full Value (1.5%)	1.11%	1.12%	1.09%	1.06%	1.05%	1.04%
Debt Per Capita (\$1,500)	\$1,308	\$1,405	\$1,456	\$1,500	\$1,535	\$1,563
Debt to Personal Income (3.0%)	2.6%	2.7%	2.7%	2.6%	2.5%	2.5%
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Debt Service	\$82,587,648	\$88,413,565	\$95,261,140	\$101,558,299	\$107,820,560	\$113,302,077
Debt, at end of fiscal year	\$688,573,635	\$744,410,952	\$776,052,368	\$804,004,497	\$827,801,728	\$847,996,759
General Fund Revenues	\$1,167,000,000	\$1,214,000,000	\$1,263,000,000	\$1,314,000,000	\$1,367,000,000	\$1,422,000,000
Est. Full Value (\$000)	\$62,066,000	\$66,411,000	\$71,060,000	\$76,034,000	\$79,075,000	\$81,843,000
Population	526,543	529,702	532,881	536,078	539,294	542,530
Total Personal Income (\$000)	\$26,294,000	\$27,740,000	\$29,266,000	\$30,876,000	\$32,574,000	\$34,366,000

**BONDS & PAYGO AFFORDABILITY
 COMPARED WITH
 USE OF BONDS & PAYGO IN PROPOSED BUDGET**

Bonds Affordability

	<u>FY2008</u>	<u>FY2009</u>	<u>FY2010</u>	<u>FY2011</u>	<u>FY2012</u>	<u>FY2013</u>
Affordable New Authority	110,500,000	93,000,000	93,000,000	93,000,000	93,000,000	93,000,000
Use of New Bond Authority	74,915,143	124,921,718	92,244,666	82,011,099	77,808,479	65,831,335
Amount Over (Under) Affordability	(35,584,857)	31,921,718	(755,334)	(10,988,901)	(15,191,521)	(27,168,665)

PayGo Affordability

Recurring Revenues for PayGo	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000
"One-Time" Revenue	37,994,000					
Adjusted Affordability	62,994,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000
Use of PayGo	62,994,000	27,220,000	26,920,000	27,608,185	27,392,552	27,797,375
Amount Over (Under) Affordability	0	2,220,000	1,920,000	2,608,185	2,392,552	2,797,375

Bonds & PayGo Affordability (Combined)

Bonds & PayGo Affordability	173,494,000	118,000,000	118,000,000	118,000,000	118,000,000	118,000,000
Use of Bonds & PayGo	137,909,143	152,141,718	119,164,666	109,619,284	105,201,031	93,628,710
Amount Over (Under) Affordability	(35,584,857)	34,141,718	1,164,666	(8,380,716)	(12,798,969)	(24,371,290)

Project Class Summary

Council Approved

<i>Project Class</i>	<i>Total</i>	<i>Prior</i>	<i>FY2008</i>	<i>FY2009</i>	<i>FY2010</i>	<i>FY2011</i>	<i>FY2012</i>	<i>FY2013</i>
General County	\$220,437,716	\$144,892,716	\$10,120,000	\$13,105,000	\$13,080,000	\$13,080,000	\$13,080,000	\$13,080,000
School Off-Site	\$8,509,614	\$2,509,614	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Storm Drains	\$47,769,516	\$23,252,516	\$4,867,000	\$4,050,000	\$3,900,000	\$3,900,000	\$3,900,000	\$3,900,000
Board of Education	\$987,922,838	\$504,048,192	\$130,737,543	\$102,404,000	\$67,967,978	\$62,397,866	\$64,735,421	\$55,631,838
Fire & Police	\$90,547,522	\$44,666,089	\$3,410,000	\$8,528,000	\$7,545,000	\$6,143,060	\$14,905,373	\$5,350,000
Roads & Bridges	\$333,728,192	\$178,162,192	\$25,044,000	\$27,259,000	\$42,054,000	\$25,159,000	\$18,025,000	\$18,025,000
Traffic Control	\$9,852,927	\$2,752,927	\$1,025,000	\$1,185,000	\$1,185,000	\$1,235,000	\$1,235,000	\$1,235,000
Community College	\$85,510,316	\$35,665,497	\$17,128,000	\$5,764,149	\$7,484,776	\$8,901,430	\$4,832,834	\$5,733,630
Library	\$41,641,549	\$21,441,549	\$3,450,000	\$3,350,000	\$3,350,000	\$3,350,000	\$3,350,000	\$3,350,000
Community Development	\$2,050,000	\$2,050,000	\$0	\$0	\$0	\$0	\$0	\$0
Recreation & Parks	\$165,311,444	\$115,175,444	\$20,611,000	\$14,825,000	\$4,950,000	\$4,600,000	\$2,750,000	\$2,400,000
Waterway Improvement	\$54,215,711	\$30,710,809	\$6,644,902	\$7,543,000	\$4,204,000	\$1,804,000	\$1,694,000	\$1,615,000
<i>Sub-Total General County</i>	\$2,047,497,345	\$1,105,327,545	\$224,037,445	\$189,013,149	\$156,720,754	\$131,570,356	\$129,507,628	\$111,320,468
Waste Management	\$34,736,327	\$24,638,327	\$6,023,000	\$1,256,000	\$500,000	\$500,000	\$500,000	\$1,319,000
<i>Sub-Total Solid Waste</i>	\$34,736,327	\$24,638,327	\$6,023,000	\$1,256,000	\$500,000	\$500,000	\$500,000	\$1,319,000
Wastewater	\$586,105,516	\$239,647,516	\$128,252,000	\$124,709,000	\$24,526,000	\$11,825,000	\$28,573,000	\$28,573,000
Water	\$375,172,858	\$184,311,558	\$48,443,300	\$49,861,000	\$13,290,000	\$17,791,000	\$47,027,000	\$14,449,000
<i>Sub-Total Utility</i>	\$961,278,374	\$423,959,074	\$176,695,300	\$174,570,000	\$37,816,000	\$29,616,000	\$75,600,000	\$43,022,000
<i>Grand-Total:</i>	\$3,043,512,046	\$1,553,924,946	\$406,755,745	\$364,839,149	\$195,036,754	\$161,686,356	\$205,607,628	\$155,661,468

Highlights of the Approved FY08 Capital Budget

Significant Capital Projects

The presentation above shows that the FY2008 budget provides \$224,037,445 in appropriation authority for General County Capital Projects. This amount of appropriation authority is distributed among a total of 164 capital projects. The “80-20 Rule” (whereby 80% of the whole can be explained by just 20% of the detail) again applies to the Capital Budget this year. That is, just 23 capital projects (14% of the 164 projects) account for \$180,832,000, or 81%, of the total FY2008 Capital Budget appropriation.

The table in the opposite column lists these 23 capital projects and sorts them into two categories: those that are of a recurring nature, and those that are not. The recurring projects represent major initiatives to renovate and rehabilitate existing infrastructure. This investment will not only improve the quality of life in Anne Arundel County but should also have a positive impact on the operating budget in that facilities that are beyond their useful life tend to require more maintenance. Given the maintenance backlogs in virtually all of these major infrastructure categories (e.g., schools, roads, county buildings, etc.) this positive impact is not likely to result in operating budget reductions but rather in improved service delivery.

Virtually all of the non-recurring projects are similar to the recurring projects in that they represent the renovation, rehabilitation or replacement of existing infrastructure. A brief description of these major capital projects is shown on the following pages. More detail regarding these and all the other capital projects can be found in the Capital Budget and Program, which is an integral part of the County’s Comprehensive Budget.

Major Capital Projects	
Capital Project	FY2008 Amount
Building Systems Renovation	\$20,000,000
Textbooks	\$13,000,000
Rd Reconstruction	\$11,000,000
Road Resurfacing	\$5,000,000
Information Technology Enhance	\$4,000,000
County Facilities & Sys Upgrade	\$3,000,000
Maintenance Backlog (Bd. of Ed.)	\$3,000,000
Library Materials Account	\$3,000,000
Roof Replacement	\$2,000,000
Recurring Subtotal	\$64,000,000
Severna Park MS	\$20,000,000
Careers Bldg Renov	\$16,981,000
Freetown ES	\$14,327,000
Arundel HS Science Lab & Addition	\$12,482,000
Lake Shore ES	\$12,229,000
Gambrills Area ES	\$10,782,000
Southgate ES	\$9,302,000
Nature Preserve Waysons Corner	\$6,100,000
Tracey's ES	\$3,788,000
School Feasibility and Planning	\$2,500,000
Stadium Renovations	\$2,200,000
Broadwater Creek Dredging	\$2,141,000
West County Park	\$2,000,000
Quiet Waters Park Renovation	\$2,000,000
Non-Recurring Subtotal	\$116,832,000
Total	\$180,832,000

Highlights of the Approved FY08 Capital Budget

Significant Capital Projects

Severna Park MS (total cost estimate: \$56.2 million)

This project will provide a renovated school for Severna Park MS. The existing building is not configured to support the current and future educational program. This facility was originally constructed in 1967. Although this renovates existing infrastructure, it is anticipated that the impact on the operating budget could be \$100,000 to \$500,000 per year.

Careers Bldg Renovation (total cost estimate: \$21.7 million)

The Careers building was constructed in 1973 and is the largest building on campus. It houses classrooms, faculty offices and laboratories for business technologies, computer technologies and engineering, as well as the print shop and the computer center. The building needs to be updated and renovated to meet existing and future academic program needs. Because this renovates existing infrastructure, it is anticipated that the impact on the operating budget will be either negligible or positive.

Freetown ES (total cost estimate: \$27.5 million)

This project will provide a feasibility study and design for Freetown ES. The existing building is not configured to support the current and future educational program. The final scope and budget will be determined by the Board of Education following completion of the feasibility study. This facility was originally constructed in 1959 and renovated in 1966. Although this project addresses existing infrastructure, it is anticipated that the impact on the operating budget could be \$100,000 to \$500,000 per year.

Arundel HS Science Lab & Addition (total cost est.: \$27.7 m)

This project will provide additional capacity and modernization of inadequate science laboratories. Although this project provides additional capacity, the impact on the operating budget is not expected to be significant as student/teacher ratios are not expected to change; it is anticipated that the impact on the operating budget could be \$100,000 to \$500,000 per year.

Lake Shore ES (total cost estimate: \$23.3 million)

This project provides a feasibility study for Lake Shore ES. The existing building is not configured to support the current and future educational program. The final scope and budget of a project for Lake Shore ES will be determined by the Board of Education following completion of the feasibility study. This facility was originally constructed in 1955 with an addition in 1958. Although this project addresses existing infrastructure, it is anticipated that the impact on the operating budget could be \$100,000 to \$500,000 per year.

Gambrills Area ES (total cost estimate: \$30.3 million)

This project will provide for a new elementary school within the Gambrills Area. This is a new school and does not require a feasibility study. Because this creates a new school, the impact on the operating budget will be more substantial than a renovation or replacement of a new school. However, no new staffing is expected other than a Principal and Secretary, as the teachers follow the students from their currently over-crowded conditions. It is anticipated that the impact on the operating budget could be \$500,000 to \$1,000,000 per year.

Highlights of the Approved FY08 Capital Budget

Significant Capital Projects

Southgate ES (total cost estimate: \$26.1 million)

This project provides a feasibility study for Southgate ES. The existing building is not configured to support the current and future educational program. This facility was originally constructed in 1969. Although this project addresses existing infrastructure, it is anticipated that the impact on the operating budget could be \$100,000 to \$500,000 per year.

Nature Preserve Waysons Corner (total cost est.: \$6.1 m)

This project provides for the acquisition of 30 acres of environmentally sensitive land located between Sands Road and Maryland Route 4. The commercially zoned property was proposed for use as a shopping center containing in excess of 260,000 square feet of retail use. This acquisition does not have a significant impact on the operating budget. Future capital and operating costs may be identified in the future.

Tracey's ES (total cost estimate: \$21.7 million)

This project will provide a modernization of and addition to Tracey's ES. The existing building is not configured to support the current and future educational program. The existing building was built in 1962 with an addition in 1966. Although this project addresses existing infrastructure, it is anticipated that the impact on the operating budget could be \$100,000 to \$500,000 per year.

School Feasibility and Planning (total cost est.: \$2.5 million)

This project is to facilitate the timely development of feasibility studies and planning work for school projects eligible for IAC funding. The Board of Education may request funds from this project so as to sequence work on individual school projects to maximize the County's receipt of IAC funding. Until the specific school project is identified, this project has no impact on the operating budget.

Stadium Renovations (total cost estimate: \$8.8 million)

This Project authorizes the installation of artificial turf field surfaces on stadium fields at each of Anne Arundel County's High Schools requiring less maintenance and making it more available for than natural turf fields. It is expected that a payback of capital cost will occur in less than five years.

Broadwater Creek Dredging (total cost estimate: \$2.3 million)

This Project is for the Design and Dredging of Broadwater Creek. The estimated quantity of dredge material is approximately 19,000 cubic yards. This project will provide recreational boating access to the citizens of the Broadwater Creek area. No operational costs are expected as a result of this project.

West County Park (total cost estimate: \$2.0 million)

Funds are approved to identify available sites to establish a countywide park to provide day use recreational facilities for the West County Area. The population in that area is projected to increase approximately 60% in the next two decades. The project is necessary to expand service to meet community needs. This acquisition does not have a significant impact on the operating budget. Future capital and operating costs may be identified in the future.

Quiet Waters Park Renovation (total cost estimate: \$2.0 million)

Funds are approved, and programmed to undertake major repairs to the ice rink refrigeration System. Maintain County's infrastructure investment in park and provides opportunity for enhanced public programming. These repairs will once again make the ice rink operational. Aside from the capital costs, the revenues generated by the skating operation have historically covered the operational costs.

Funding Source Summary

Council Approved

Project	Project Title	Total	Prior	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013
General County									
Bonds									
	General County Bonds	\$977,837,144	\$475,104,704	\$74,915,143	\$121,921,718	\$89,244,666	\$79,011,099	\$74,808,479	\$62,831,335
	Revenue Bonds	\$24,530,000	\$24,530,000	\$0	\$0	\$0	\$0	\$0	\$0
	IPA Bonds	\$29,607,000	\$14,607,000	\$0	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000
	Bond Anticipation Note	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Hwy Impact Fee Bonds Dist 1	\$600,000	\$0	\$0	\$600,000	\$0	\$0	\$0	\$0
	Hwy Impact Fee Bonds Dist 3	\$3,950,000	\$0	\$0	\$1,200,000	\$2,750,000	\$0	\$0	\$0
	Hwy Impact Fee Bonds Dist 4	\$7,500,000	\$0	\$810,000	\$0	\$6,690,000	\$0	\$0	\$0
	Hwy Impact Fee Bonds Dist 5	\$900,000	\$0	\$900,000	\$0	\$0	\$0	\$0	\$0
	Public Safety Impact Fee Bonds	\$2,700,000	\$0	\$2,700,000	\$0	\$0	\$0	\$0	\$0
	ED Impact Fee Bonds Dist 1	\$10,048,000	\$0	\$10,048,000	\$0	\$0	\$0	\$0	\$0
	ED Impact Fee Bonds Dist 2	\$1,670,000	\$0	\$1,670,000	\$0	\$0	\$0	\$0	\$0
	ED Impact Fee Bonds Dist 3	\$1,400,000	\$0	\$1,400,000	\$0	\$0	\$0	\$0	\$0
	ED Impact Fee Bonds Dist 4	\$1,000,000	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0
	ED Impact Fee Bonds Dist 7	\$1,480,000	\$0	\$1,480,000	\$0	\$0	\$0	\$0	\$0
	Bonds	\$1,063,222,144	\$514,241,704	\$94,923,143	\$126,721,718	\$101,684,666	\$82,011,099	\$77,808,479	\$65,831,335
PayGo									
	WasteWater PayGo	\$700,000	\$700,000	\$0	\$0	\$0	\$0	\$0	\$0
	Solid Wst Mgmt PayGo	\$200,000	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0
	General Fund PayGo	\$451,439,926	\$251,507,814	\$62,994,000	\$27,220,000	\$26,920,000	\$27,608,185	\$27,392,552	\$27,797,375
	Bd of Ed PayGo	\$2,649,131	\$2,649,131	\$0	\$0	\$0	\$0	\$0	\$0
	Community College Pay Go	\$1,413,497	\$1,413,497	\$0	\$0	\$0	\$0	\$0	\$0
	PayGo	\$456,402,554	\$256,470,442	\$62,994,000	\$27,220,000	\$26,920,000	\$27,608,185	\$27,392,552	\$27,797,375
Impact Fees									
	Hwy Impact Fees Dist 1	\$12,768,500	\$12,768,500	\$0	\$0	\$0	\$0	\$0	\$0
	Hwy Impact Fees Dist 2	\$4,494,000	\$4,194,000	\$300,000	\$0	\$0	\$0	\$0	\$0
	Hwy Impact Fees Dist 3	\$6,060,750	\$5,984,750	\$76,000	\$0	\$0	\$0	\$0	\$0
	Hwy Impact Fees Dist 4	\$14,681,800	\$14,706,900	(\$25,100)	\$0	\$0	\$0	\$0	\$0
	Hwy Impact Fees Dist 5	\$4,284,100	\$4,235,000	\$49,100	\$0	\$0	\$0	\$0	\$0
	Impact Fees - Ed	\$2,250,000	\$750,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000
	Ed Impact Fees Dist 1	\$30,798,500	\$24,580,000	\$6,218,500	\$0	\$0	\$0	\$0	\$0
	Ed Impact Fees Dist 2	\$3,493,600	\$2,751,000	\$742,600	\$0	\$0	\$0	\$0	\$0
	Ed Impact Fees Dist 3	\$5,885,300	\$2,994,000	\$2,891,300	\$0	\$0	\$0	\$0	\$0
	Ed Impact Fees Dist 4	\$2,343,800	\$2,298,000	\$45,800	\$0	\$0	\$0	\$0	\$0
	Ed Impact Fees Dist 5	\$280,700	\$0	\$280,700	\$0	\$0	\$0	\$0	\$0
	Ed Impact Fees Dist 6	\$12,510,000	\$12,377,000	\$133,000	\$0	\$0	\$0	\$0	\$0

Funding Source Summary

Council Approved

<i>Project</i>	<i>Project Title</i>	<i>Total</i>	<i>Prior</i>	<i>FY2008</i>	<i>FY2009</i>	<i>FY2010</i>	<i>FY2011</i>	<i>FY2012</i>	<i>FY2013</i>
	Ed Impact Fees Dist 7	\$4,286,500	\$4,089,000	\$197,500	\$0	\$0	\$0	\$0	\$0
	Public Safety Impact Fees	\$2,436,000	\$2,436,000	\$0	\$0	\$0	\$0	\$0	\$0
	Impact Fees	\$106,573,550	\$94,164,150	\$11,159,400	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000
	Grants & Aid								
	Grants and Aid-CP Fed	\$2,446,000	\$2,446,000	\$0	\$0	\$0	\$0	\$0	\$0
	Federal Aviation Auth	\$1,033,369	\$1,033,369	\$0	\$0	\$0	\$0	\$0	\$0
	Fed Bridge Repair Prgm	\$7,856,000	\$2,100,000	\$226,000	\$3,287,000	\$1,351,000	\$892,000	\$0	\$0
	Other Fed Grants	\$19,262,723	\$17,017,723	\$1,074,000	\$1,171,000	\$0	\$0	\$0	\$0
	POS - Acquisition	\$19,151,182	\$12,651,182	\$4,000,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
	POS - Development	\$35,547,100	\$18,939,100	\$5,136,000	\$8,172,000	\$1,650,000	\$1,650,000	\$0	\$0
	MDE Erosion & Water Qlty	\$2,347,000	\$878,000	\$192,000	\$663,000	\$614,000	\$0	\$0	\$0
	MD Waterway Improvement	\$9,156,000	\$5,810,000	\$3,096,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
	Maryland Higher Education	\$31,751,709	\$11,687,000	\$8,502,000	\$930,431	\$3,142,388	\$3,531,622	\$1,855,141	\$2,103,127
	Inter-Agency Committee	\$198,587,468	\$100,100,431	\$31,739,000	\$17,305,000	\$9,044,700	\$12,446,850	\$15,467,856	\$12,483,631
	Other State Grants	\$28,386,150	\$20,110,048	(\$860,098)	\$813,000	\$2,919,000	\$725,600	\$4,278,600	\$400,000
	Grants & Aid	\$355,524,701	\$192,772,853	\$53,104,902	\$32,891,431	\$19,271,088	\$19,796,072	\$22,151,597	\$15,536,758
	Other								
	Developer Contribution	\$0	\$572,000	(\$572,000)	\$0	\$0	\$0	\$0	\$0
	Developer Contribution	\$12,967,266	\$5,225,266	\$1,027,000	\$25,000	\$6,690,000	\$0	\$0	\$0
	Other Funding Sources	\$10,370,428	\$8,020,428	\$1,225,000	\$225,000	\$225,000	\$225,000	\$225,000	\$225,000
	Forfeiture	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Insurance Recoveries	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0
	Miscellaneous	\$104,000	\$104,000	\$0	\$0	\$0	\$0	\$0	\$0
	Project Reimbursement	\$750,000	\$750,000	\$0	\$0	\$0	\$0	\$0	\$0
	Proceeds from Sale	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Bonds Previously Issued	\$218,702	\$218,702	\$0	\$0	\$0	\$0	\$0	\$0
	City of Annapolis	\$268,000	\$268,000	\$0	\$0	\$0	\$0	\$0	\$0
	PayGo Surplus	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Cable Fees	\$16,760,000	\$6,680,000	\$1,680,000	\$1,680,000	\$1,680,000	\$1,680,000	\$1,680,000	\$1,680,000
	Other BOE Agreements	\$5,950,000	\$7,047,000	(\$1,097,000)	\$0	\$0	\$0	\$0	\$0
	School Waiver Fees	\$2,114,000	\$2,521,000	(\$407,000)	\$0	\$0	\$0	\$0	\$0
	Dorchester Tax District	\$16,000,000	\$16,000,000	\$0	\$0	\$0	\$0	\$0	\$0
	Natl. Bus Park Tax Dist	\$172,000	\$172,000	\$0	\$0	\$0	\$0	\$0	\$0
	Other	\$65,774,396	\$47,678,396	\$1,856,000	\$1,930,000	\$8,595,000	\$1,905,000	\$1,905,000	\$1,905,000
	General County	\$2,047,497,345	\$1,105,327,545	\$224,037,445	\$189,013,149	\$156,720,754	\$131,570,356	\$129,507,628	\$111,320,468

Funding Source Summary

Council Approved

Project	Project Title	Total	Prior	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013
Solid Waste									
Bonds									
	Solid Waste Bonds	\$19,122,000	\$11,874,000	\$5,673,000	\$756,000	\$0	\$0	\$0	\$819,000
	Bonds	\$19,122,000	\$11,874,000	\$5,673,000	\$756,000	\$0	\$0	\$0	\$819,000
PayGo									
	Solid Wst Mgmt PayGo	\$14,864,327	\$12,014,327	\$350,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
	PayGo	\$14,864,327	\$12,014,327	\$350,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
Other									
	Project Reimbursement	\$750,000	\$750,000	\$0	\$0	\$0	\$0	\$0	\$0
	Other	\$750,000	\$750,000	\$0	\$0	\$0	\$0	\$0	\$0
	Solid Waste	\$34,736,327	\$24,638,327	\$6,023,000	\$1,256,000	\$500,000	\$500,000	\$500,000	\$1,319,000
Utility									
Bonds									
	General County Bonds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Water Bonds	\$322,340,771	\$158,801,471	\$43,454,300	\$45,385,000	\$8,896,000	\$13,316,000	\$42,520,000	\$9,968,000
	WasteWater Bonds	\$319,110,800	\$191,940,800	\$49,077,000	\$32,257,000	\$3,085,000	\$3,085,000	\$19,833,000	\$19,833,000
	Bonds	\$641,451,571	\$350,742,271	\$92,531,300	\$77,642,000	\$11,981,000	\$16,401,000	\$62,353,000	\$29,801,000
PayGo									
	WasteWater PayGo	\$88,661,247	\$37,505,247	\$9,502,000	\$9,022,000	\$8,812,000	\$7,940,000	\$7,940,000	\$7,940,000
	Water PayGo	\$57,789,087	\$26,110,087	\$5,346,000	\$5,276,000	\$5,194,000	\$5,275,000	\$5,307,000	\$5,281,000
	PayGo	\$146,450,334	\$63,615,334	\$14,848,000	\$14,298,000	\$14,006,000	\$13,215,000	\$13,247,000	\$13,221,000
Grants & Aid									
	Other State Grants	\$164,726,500	\$1,394,500	\$68,873,000	\$82,630,000	\$11,829,000	\$0	\$0	\$0
	Grants & Aid	\$164,726,500	\$1,394,500	\$68,873,000	\$82,630,000	\$11,829,000	\$0	\$0	\$0
Other									
	Developer Contribution	\$443,000	\$0	\$443,000	\$0	\$0	\$0	\$0	\$0
	Developer Contribution	\$4,031,846	\$4,031,846	\$0	\$0	\$0	\$0	\$0	\$0
	Other Funding Sources	\$532,000	\$532,000	\$0	\$0	\$0	\$0	\$0	\$0
	Project Reimbursement	\$2,000,000	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$0
	City of Annapolis	\$1,618,000	\$1,618,000	\$0	\$0	\$0	\$0	\$0	\$0
	User Connections	\$25,123	\$25,123	\$0	\$0	\$0	\$0	\$0	\$0
	Other	\$8,649,969	\$8,206,969	\$443,000	\$0	\$0	\$0	\$0	\$0
	Utility	\$961,278,374	\$423,959,074	\$176,695,300	\$174,570,000	\$37,816,000	\$29,616,000	\$75,600,000	\$43,022,000
	Grand-Total:	\$3,043,512,046	\$1,553,924,946	\$406,755,745	\$364,839,149	\$195,036,754	\$161,686,356	\$205,607,628	\$155,661,468

County Executive Proposed Budget Compared With PAB Recommendation

	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	Total
PAB Recommendation	224,624,000	179,263,186	141,126,246	137,773,000	114,792,000	105,812,000	903,390,432
County Executive Proposed	219,004,445	189,013,149	156,720,754	131,570,356	129,507,628	111,320,468	937,136,800
County Exec More (Less):	(5,619,555)	9,749,963	15,594,508	(6,202,644)	14,715,628	5,508,468	33,746,368

Projects Where The County Executive Proposes More Than Recommended By The PAB

Project Title	PAB	County Exec	Variance	Comment
Shelters in Place	0	320,000	320,000	PAB Recommendation does not fund this project
Ordinance Rd Det Fac	10,258,000	11,211,833	953,833	PAB Recommendation does not fully fund this project.
Fire Station Program	16,000,000	17,000,000	1,000,000	PAB Recommendation does not fully fund this project.
Urban Design Studies	75,000	525,000	450,000	PAB Recommendation does not fund this project.
Shipley's Choice Dam Rehab	320,000	3,380,000	3,060,000	PAB Recommendation does not fully fund this project.
Overlook ES	22,988,000	24,137,400	1,149,400	PAB Recommendation does not fully fund this project.
West Meade ES	22,730,000	25,003,000	2,273,000	PAB Recommendation does not fully fund this project.
Pershing Hill ES	17,489,000	20,245,703	2,756,703	PAB Recommendation does not fully fund this project.
Physical Plant Renov	0	5,664,622	5,664,622	PAB Recommendation does not fund this project
Athletic Fac Renov Ph II	3,036,930	3,180,878	143,948	PAB Recommendation does not fully fund this project.
Administration Bldg Renov	0	3,240,071	3,240,071	PAB Recommendation does not fund this project
Johnson Bldg Renov	0	2,998,287	2,998,287	PAB Recommendation does not fund this project
Lila Schwartz Building Renov	0	358,532	358,532	PAB Recommendation does not fund this project
Math Building Renovation	0	2,729,143	2,729,143	PAB Recommendation does not fund this project
Community College Left Turn Lane	0	246,000	246,000	PAB Recommendation does not fund this project
MD173/MD607 Improvements	2,806,000	3,106,000	300,000	PAB Recommendation does not include latest estimates.
Northeast HS	0	563,933	563,933	PAB Recommendation does not fund this project
Bay Head Park	2,563,000	3,063,000	500,000	PAB Recommendation does not include supplemental funding
Building Systems Renov	100,000,000	105,000,000	5,000,000	PAB Recommendation does not include supplemental funding
Odenton Town Center Blvd	2,716,000	17,444,000	14,728,000	PAB Recommendation does not include latest estimates.
			48,435,472	

Projects Where The County Executive Proposes Less Than Recommended By The PAB

Project Title	PAB	County Exec	Variance	Comment
Court House Upgrade	106,000	0	(106,000)	PAB Recommendation funds this project
Information Technology Enhance	43,698,723	42,698,723	(1,000,000)	PAB Recommendation provides additional funds to this project
Rt 2 Left Turn Lane	475,000	1,000	(474,000)	PAB Recommendation does not include de-appropriation
Walls & Partitions	1,520,625	520,625	(1,000,000)	PAB Recommendation funds this project
Parking Expansion	574,327	0	(574,327)	PAB Recommendation funds this project
Agricultural Preservation Program	47,954,384	47,101,384	(853,000)	PAB Recommendation does not include latest estimates.
All Day K and PreK	29,100,000	26,100,000	(3,000,000)	PAB Recommendation funds this project
Southern MS - Addition	16,232,000	15,847,400	(384,600)	PAB Recommendation does not include de-appropriation
Davidsonville ES - Replacement	14,846,000	14,683,000	(163,000)	PAB Recommendation does not include de-appropriation
Building Systems Renovations 02	24,415,000	24,334,600	(80,400)	PAB Recommendation does not include de-appropriation
Roof Replacement 02	2,000,000	1,995,600	(4,400)	PAB Recommendation does not include de-appropriation
Crofton Gymnasium	1,756,000	1,649,000	(107,000)	PAB Recommendation does not include de-appropriation
Roof Replacement 03	2,000,000	1,989,210	(10,790)	PAB Recommendation does not include de-appropriation
Upgrade Various Schools 03	400,000	364,800	(35,200)	PAB Recommendation does not include de-appropriation
Roof Replacement 04	1,998,200	1,986,400	(11,800)	PAB Recommendation does not include de-appropriation
Asbestos Abatement 04	1,073,000	984,800	(88,200)	PAB Recommendation does not include de-appropriation
Stream & Ecological Restor	3,987,093	2,690,706	(1,296,387)	PAB Recommendation does not include de-appropriation
Annapolis Roads Golf Course	5,500,000	0	(5,500,000)	PAB Recommendation funds this project
			(14,689,104)	
County Executive Proposes More (Less) Than PAB:			33,746,368	

Solid Waste Management Fund

no differences

Utility Fund

Central Sanitation Facility	23,849,000	2,084,000	(21,765,000)	PAB Recommendation does not include de-appropriation
WW Project Planning	1,203,562	1,453,562	250,000	PAB Recommendation does not include latest estimates.
Cox Creek WRF ENR	137,674,000	147,647,000	9,973,000	PAB Recommendation does not include latest estimates.
Baltimore City Water Main Repr	12,719,000	14,270,000	1,551,000	PAB Recommendation does not include latest estimates.

Office of the Budget
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