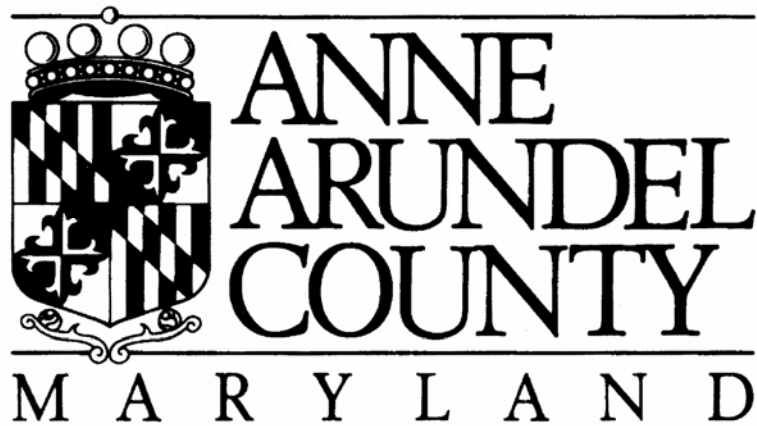


Budget Message



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Janet S. Owens
County Executive

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County Executive's Address

FY2007 Approved Budget

May 1, 2006

Mr. Chairman, Members of the Council, Cabinet Members, honored guests, friends and fellow citizens.

This is my eighth and final budget address as your County Executive. In 1998, I stood proudly at the podium at the Community College where I gave my inaugural speech. I said then that I would set a course for this County that promoted ideals about land and education. I asked everyone to be dreamers and work together to make this County the best in Maryland. I asked that we take responsibility for future generations.

Our County has prospered with the course we charted. Today, I stand proudly at this podium to recount what we have achieved in these eight years.

Eight years ago we spent \$319 million in County funds for education and today the number is \$547 million, a 72% increase. The Board of Education now receives 50% of the County budget.

During my eight years as County Executive, we increased the number of teachers and aides by nearly 1200 while pupil enrollment dropped by nearly 2500.

I promised that my administration would be one that cared about every teacher and every child. Over eight years, we have given teachers unprecedented resources in the classrooms and we have given them long overdue raises. In 1998, an entry level teacher earned \$27,000. Today, an entry level teacher earns \$39,000. The teacher who entered our system in 1999 making \$27,000 now makes more than \$49,000.

In this budget, we have fully funded the teachers' request for a 6% raise. Today, unlike in 1998, our teachers know that we value their public service. Our students have performed better as a result with higher test scores, scoring 11% higher in reading and scoring 16% higher in math. We knew that we had to modernize our school facilities and so we invested more than \$400 million in capital improvements. This year's budget adds an additional \$105 million in capital improvements for the school system. There is more to do to attain the status of a first class system but we have come a long way from where we started.

Eight years ago, I promised to protect the vanishing farmlands and open space. To date, we have preserved 12,000 acres. Every area of the County has shared in land preservation. North County has the Weinberg Foundation property and Fort Smallwood Park. South County has vast expanses of preserved farmlands and additions to Jug Bay. The eastern part of the County has important farmlands preserved on Pleasant Plains Road. I promise today that I will save every acre that I can until the last day of my term.

Eight years ago, our public safety forces were under funded and lacked the technology that helps to keep us safe. Over these eight years, we have added manpower, spent \$134 million for new facilities and state of the art technology, and we have made our salaries more competitive. Over these eight years, the mid-level police officers and firefighters have seen their average pay go up between 36-47%.

In 1998, we didn't even have a website. Today, we win awards for our information technology, including national recognition as a "TOP TEN DIGITAL" county. Our police have mobile data computers in their cars. Our citizens can track permits and pay bills on-line. Our web site is the best.

In 1998, we faced an uncertain fiscal time -- today we have a \$94 million dollar surplus, the largest in the County's history. Over these seven years, we have generated almost \$364,000,000 in budget surpluses, most of which was plowed into capital improvements.

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In 1998, the Gold Coast was quietly up and coming -- today it is the primary economic engine fueling unprecedented long term growth for our County and creating high paying jobs. The Gold Coast has enabled us to lead the State of Maryland in new job creation -- 31,000 and climbing.

In 1998, County Government did not value inclusion. Today, we have one of the most diverse cabinets, workforces, and contract forces of any county in the State.

In 1998, we faced uncertain bond ratings -- today we have the highest bond rating of any tax capped county in the United States.

In 1998, the tax rate was 94.4 cents. Today, I am setting it at 91.8 cents.

This record is just about the best in Maryland. I said in 1998 that we could become the premier county in Maryland -- and we have. No other county in this state can match our quality of life, our vibrant economy, our waterfront assets, our national assets and our low taxes. Not one county.

The credit for our eight year record of success can be shared by everyone -- my Cabinet, this Council, our Board of Education, our State Delegation, our partners at Fort Meade and NSA, the business community, and the many voluntary boards, commissions and agencies who have given leadership, hard work and real dedication to this County.

Peter Drucker once said and I quote:

“The leaders that work most effectively, it seems to me, never say “I”. And that’s not because they have trained themselves not to say “I”. They don’t think “I”. They think “we”; they think “team”. They understand their job is to make the team function. They accept responsibility and don’t sidestep it, but “we” gets the credit...”

Today, we applaud everyone who has contributed during the eight years to making this County a showcase. We have done well and we all get the credit.

I need to give special thanks to the members of the Planning Advisory Board and the Spending Affordability Committee. They have spent untold hours advising, analyzing, and helping to decide on future courses for our County.

There are so many other achievements that we could highlight like our expanded park and trail system, the first re-write of the County Code in decades, the stream restorations, the green roofs, the libraries, the dog parks, the Compass Pointe Golf Course (which fulfilled a 20 year promise to North County), the commitment to the cultural arts and our two hospital systems, the North County Aquatic Center, the senior centers -- the list is long.

Our economic prosperity has allowed us to do so much over these years. Early in my first term, we took the first steps to foster growth that has occurred around the Gold Coast area. We planned for expansion. We enabled that expansion with County incentives to leverage unprecedented levels of private investment. We issued permits for 23 million square feet of commercial space for new and expanding businesses. And millions of additional square feet of Class A building space are winding their way through the planning stages.

Fort Meade and NSA ushered in an era of a remarkable influx of defense contractors into the region. They have been important strategic partners. With their help, we have lured more than 100 defense-related businesses, many of them world class corporations. With their help, we created the first homeland security incubator in the United States. Our County is now nationally known as the preferred place to locate for information technology and defense contracting. I personally want to thank Kay Hill of NSA and Col. Kenneth McCready of Fort Meade for what they have done for our County.

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Future growth in the Fort Meade area, the Gold Coast area, and throughout the County, will become explosive with the BRAC relocations. Thousands of new jobs will be created for our citizens and thousands of jobs will be relocated here. The future is set. What has been done over these eight years will not be undone. But even as we embrace the information technology future that lies ahead, we must hold firm to our ideals of land preservation, quality of education and quality of life that makes this County unique.

This proposed operating Budget is \$1.164 billion dollars and the proposed Capital Budget is \$202.9 million dollars. The proposed budgets follow the priorities of the other seven budgets:

- To improve public education.
- To strengthen public safety.
- To preserve land for future generations.
- To expand our economic base by creating good, high paying jobs.
- To improve infrastructure to accommodate future growth.
- To expand services to seniors, the disabled, and the vulnerable

For seven years, we have dramatically lowered the teacher to student ratio in our classrooms. This year we intend to do more of the same. We do so because we value our teachers and the challenges they face every day in the classroom. We do so because we understand the value for our children.

This year, we have funded 284 new positions including 191 teachers, 50 teacher's aides and 42 other support staff. This funding matches the Board of Education's request for:

- every requested teacher,
- every requested teacher's aide,
- every other position that supports these new teachers.

This proposed budget also provides full funding for all day kindergarten and pre-kindergarten at the \$25 million level. There is also funding for such initiatives as the swimming program, increased transportation funding for the music and athletic programs, and student safety. This budget fully funds the Board's \$13 million request for the County's textbook program. Eight years ago, every child did not have a textbook -- today every child does.

We did not receive state funding to complete the Arundel High Science Lab or the Gambrell's Elementary School. This budget provides County funds for those two projects. We have fully funded cost increases of more than \$50 million for Tracey's Elementary, Pasadena Elementary, and Severna Park Middle School. Feasibility studies are funded for Southgate and Overlook Elementary Schools

I am proud to announce that we have funded the planning dollars for a new Freetown Elementary School and a new Lake Shore Elementary School. The new schools are long overdue and cannot be built soon enough.

I have funded the extension of the International Baccalaureate to the senior year in our high schools and to begin one at Meade High School. Meade High School is located in the core of the Gold Coast and sits at the grounds of Fort Meade. The high school, and its future success, is absolutely critical to the future growth planned in West County. In my second inaugural speech, I said that I would give my full support to a Math, Science, and Language Magnet at Meade High School. I have put \$200,000 in the Chief Administrative Officer's contingency account to jump start the academic program. This new magnet school has the full support of Fort Meade and this County Government. There are volunteer assets at NSA and Fort Meade and the private sector that will help make this magnet school succeed. I will do everything possible to

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help. I ask the Board of Education to designate this magnet school a top priority and to take every step to make it a reality this year.

I do want to thank the members of the School Board for our partnership through the years and especially recognize and thank Interim Superintendent Nancy Mann for her steadfastness and dedication. We hope that your successor can quickly fill the void you will leave behind.

The Community College enjoys continued success and receives accolades around the country, all well deserved. Over my two terms, 152 new positions at the College have been funded and the County's share of the College's budget has grown by 81%. This year's budget increase is an 8.2% increase over last year. I want to thank Dr. Smith and her Board of Trustees for their untiring efforts to keep our dynamic community college at the forefront of higher education.

Our library system is also nationally recognized for its excellence. We take great pride in our two newest state of the art libraries in Crofton and West County. I thank the Library Board for their dedication and commitment to our citizens.

Our Fire Department just received a national safety standards award. The Department is moving toward the full implementation of the fourth shift. There are challenges but they are no different than the challenges faced by other fire departments across the State. We have funded the completion of the Marley Neck and Annapolis Neck Fire Stations. We have funded the completion of the additions to the Jessup and West Annapolis fire stations.

This year, every one of our police officers will have state-of-the-art Mobile Data Computers installed in their patrol cars. The new 800 Mega – Hertz radio system will be finished. The completed system will assist our law enforcement professionals and improve the safety of our citizens.

This budget commits additional police presence in communities across the County including a 24-hour a day patrol in the Davidsonville, Edgewater and Mayo area. We have included funds for the Maryland City sub-station. Our investment in public safety has truly paid dividends. For the 5th consecutive year, Anne Arundel County has witnessed a decrease in violent crime – down 3.3% from last year. I want to congratulate Chief Shanahan for having served longer in office as Police Chief than any of your predecessors.

Public safety is all about teamwork. The devastation wreaked by Hurricane Katrina gave us the opportunity to help others and to showcase our Emergency Mobile Command Center, the first of its kind in the Nation. We sent the vehicle, and a 15 member public safety team, to Louisiana for 2 ½ weeks. The team coordinated the response of 20 different agencies treating more than 6,000 victims. The team did a great job because they knew how to get the job done and had the technology to get it done.

This Proposed Budget will give another boost to our land preservation efforts. We thank our County delegation for bringing us more than \$16 million in Program Open Space monies allowing us to buy more development rights and to buy more land.

This year, we are focused on buying important tracts of land in Shady Side and Annapolis, both of which have been prime targets for development. I have begun negotiations with the Owner of Annapolis Roads to purchase all of its property for the County's citizens. The property, if acquired, will remain open space and be enjoyed for all future generations.

A crown jewel was added to our park system on my handshake with Mayor O'Malley. I tried for seven years to buy or lease Fort Smallwood Park and the Mayor and I finally agreed that Anne Arundel County would assume control and repair of the park. The years of degradation and

Budget Message *County Executive's Address*

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neglect are over. Now we have unearthed a treasure – with breathtaking views – that will be a new destination for families to enjoy the outdoors for generations to come.

This fall, the North Arundel Aquatic Center will open its doors. My hope is that it will serve as a catalyst for revived interest in water sports by our young and by our seniors. The Golf Course at Compass Pointe is doing exceptionally well. By the end of this fiscal year, they will have an operating profit after paying debt service and after repaying the County's General fund \$650,000 of the original \$1.1 million loan. Every one that plays this course enjoys the experience and wants to come back again.

I have often said that we are all stewards of the County's 533 miles of shoreline. We spend more than \$11-million dollars annually to address storm water quality and restoration of streams impacted by years of erosion and urbanization. Since I first took office, we have invested more than \$46 million to exceed State requirements for storm water management. We have begun to overhaul our existing storm drainage system to more effectively control unchecked pollution that plagues the Bay and our tributaries. This year, we will spend more than \$5 million on this initiative, including projects in Cape St. Claire, New Cut Road and Saunders Point.

This year the County will also fund major restoration projects in the Broadneck as well as Warehouse Creek. We will continue to encourage public and private sector participation in our Green Roofs initiative.

We must continue to build new infrastructure for the future. During the past seven years, we have spent more than \$222 million improving 500 miles of roads and numerous bridges. This coming year I propose to spend almost \$32 million on road construction and reconstruction. We have prioritized the Route 175 enhancements, the expansion of Route 198 and the Route 32 improvements in the Fort Meade area. Our congressional delegation has secured a first round of \$12 million for Route 175 and we will use our state and county dollars to move this project forward.

We must also make light rail and the MARC train system more accessible and provide better commuter bus service to our transit centers. The County is not just waiting for others to act -- we are budgeting \$350,000 this coming year for improvements to the Odenton MARC train station.

All of these initiatives are important but we cannot forget that government has to protect the most vulnerable in our County. We are the safety net of last resort. This budget continues support for Sarah's House at Fort Meade (\$495,000), the Lighthouse Shelter in Annapolis (\$400,000), and funding for a psychiatric unit at Jennifer Road. We funded the supportive housing program that moves the homeless to independent living. Our outstanding Workforce Development Program will continue to serve our dislocated workers. These programs, and many others like them, provide essential services for the homeless and others in need.

Our senior citizens depend on us for transportation, for medical care, for meals, and for our network of senior centers. I am proud to mention the unique program started by our Department of Aging that has helped over 3200 seniors understand their rights and their choices under the very confusing Medicare drug program passed by the Congress.

The County Health Department serves our seniors with free flu vaccination clinics and it provides more than 14,000 flu vaccinations to residents each year. The Department reaches out to the homebound and the most vulnerable with home visits. Under the exemplary leadership of Fran Phillips, the Health Department, working closely with state and national public health agencies, continues preparation for a possible avian flu pandemic.

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This year, we will open senior centers at the Wiley Bates School and at the old Odenton Library. The Bates Project is one of the most rewarding accomplishments of my term of office. This fall, when the senior apartments are filled, the senior center is filled, and the Boys and Girls Club is filled, everyone who knows the Bates history will be filled with a spirit of pride and joy.

As this fiscal year draws to a close, we have a huge surplus to fund next year's priorities and yet leave money for leaner times. This budget fully funds the Rainy Day Fund at \$42.7 million, the maximum permitted by law.

Our financial strength is good news for our citizens. I am pleased to announce – once again – that the property tax rate will be cut from 93.1 cents to 91.8 cents. The City of Annapolis tax rate will be 54.8 cents, a reduction from last year. The proposed property tax reduction will save our County taxpayers \$6 million. I am also pleased to announce that we intend to cut the personal property tax rate by almost three cents. The income tax rate is still 2.56%, the lowest in the metropolitan region and the third lowest in the state. The income tax rate has not been changed in four decades. We have the lowest tax burden of any major Maryland county.

Since my inauguration in 1998, we have made far-reaching changes and we have seen far-reaching changes. I believe the changes we made will shore up the foundation of this County for years and that will be our legacy. We cannot tell what the future will be.

In 1966 Robert Kennedy said that “our future may lie beyond our vision but it is not completely beyond our control ... it is the work of our own hands that will determine our destiny.” The work of our hands has made this County a better place.

It has been my honor every day to serve as your County Executive and I have tried every day to serve with honor. There are only six months to conclude what we began. Let's make every day count so that the present and future course set for this County is one that is valued and cherished by those who follow us.

Thank you.

*Long Term Goals and Objectives***Vision**

Anne Arundel County will continue to be a place that values and strives to protect the natural and cultural environment, where opportunities exist to live in a variety of well designed and maintained neighborhoods and communities. It will be a place where a healthy local economy will provide jobs, and people can travel by foot, bicycle, car and transit to nearby employment areas and to a variety of educational, recreational and commercial services. Anne Arundel County will strive to provide the best educational and public safety services while maintaining a high quality of life for all of its citizens.

Long Term Goals

1. Public Safety – to provide a safe and secure environment to everyone who lives, works and conducts business in Anne Arundel County.
2. Public Education – to build a working relationship with the Board of Education to provide for the needs of the children of the County, and to support the Community College and Library in the provision of life-long learning environments and services to all citizens of Anne Arundel County.
3. Community Preservation – to protect and maintain the character of the various types of communities throughout the County, including the revitalization of older communities and the preservation of agricultural land.
4. Fiscal Management – to adhere to conservative financial policies and continually strive to efficiently utilize available resources.
5. Transportation – to establish and maintain a transportation plan and program that is compatible with the County's land use, growth management, environmental and economic development priorities.
6. Economic Development – to attract and retain business investment, focusing on those companies that maintain economic balance, that respect our quality of life on the magnificent Chesapeake Bay, and that provide quality, high paying jobs to Anne Arundel County citizens.
7. Environmental Stewardship – to enhance our quality of life while balancing the need for a healthy natural environment with the need for a sustainable economy, and to elevate the significance of our natural environment to a level equivalent to schools, roads, and other public infrastructure.
8. Technology Management – to provide citizens, the business community, and County employees with quality-driven, timely, convenient access to appropriate information and services through the effective and efficient use of technology.
9. Human Services – to strengthen and build the human services delivery system of the County.

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Long Term Goals and Objectives

Accomplishments and Objectives

The Departments and State Agencies funded by the County budget collectively contribute to the accomplishment of these goals. In the Expenditure Detail section of the Budget, a mission statement is provided for each department along with a listing of key accomplishments over the past year and key objectives for the coming year. A selection of the many performance measures used by each department in managing its work is also presented in the Expenditure Detail section.

The accomplishments and objectives shown for each department are driven by the pursuit of the long term goals expressed above and their inter-relationships are represented in the matrix shown on the opposite page.

Key Accomplishments, Objectives and Outcome Indicators

The Current Expense Budget identifies a large number of the accomplishments, objectives, and specific performance measures. While all of these can be found in the Departmental Section of the Current Expense Budget, some key accomplishments and objectives are shown on the following pages, together with some key outcome indicators.

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Long Term Goals and Objectives

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| Departments & State Agencies | Long Term Goals | | | | | | | | |
|--|-----------------|---|---|---|---|---|---|---|---|
| | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 |
| Executive Branch | | | | | | | | | |
| County Executive | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| Office of Law | | | | ✓ | | | | | |
| Admin Hearings | | | ✓ | | | | ✓ | | |
| <u>Administrative Core Group</u> | | | | | | | | | |
| Chief Admin. Officer | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| Central Services | | | | ✓ | | | | ✓ | |
| Finance | | | | ✓ | | | | | |
| Budget | | | | ✓ | | | | | |
| Personnel | | | | ✓ | | | | ✓ | |
| Info Technology | ✓ | ✓ | | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| <u>State Agencies</u> | | | | | | | | | |
| Bd. Of Education | | ✓ | | | | | | | ✓ |
| Community College | | ✓ | | | | ✓ | | ✓ | ✓ |
| Libraries | | ✓ | | | | | | | ✓ |
| <u>Land Use & Environmental Core Group</u> | | | | | | | | | |
| Land Use & Environ. | | | ✓ | | | | ✓ | ✓ | |
| Planning & Zoning | | | ✓ | | ✓ | ✓ | | ✓ | |
| Inspections & Permits | | | ✓ | | | ✓ | | ✓ | |
| Public Works | ✓ | | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | |
| <u>Human Services Core Group</u> | | | | | | | | | |
| Aging | | | ✓ | | ✓ | | | ✓ | ✓ |
| Recreation & Parks | | | ✓ | | | | ✓ | ✓ | ✓ |
| Health | ✓ | ✓ | | ✓ | ✓ | | | | ✓ |
| Social Services | ✓ | | | | | | | | ✓ |
| <u>Public Safety Core Group</u> | | | | | | | | | |
| Police | ✓ | ✓ | | ✓ | | | | ✓ | |
| Fire | ✓ | | | | | | | ✓ | |
| Detention | ✓ | ✓ | | | | | | | |
| State Agencies (County funded but not assigned to Executive Branch) | | | | | | | | | |
| Circuit Court | ✓ | | | | | | | | |
| Orphan's Court | | | | | | | | | |
| State's Attorney | ✓ | | | | | | | | |
| Sheriff | ✓ | | | | | | | | |
| License Commissioners | ✓ | | | | | | | | |
| Elections | | | | | | | | | |
| Coop Extension Service | | | | | | | ✓ | | |

Long Term Goals and Objectives

- 1. *Public Safety*** – to provide a safe and secure environment to everyone who lives, works and conducts business in Anne Arundel County.

Accomplishments

- Opened the new Severn Fire Station and began design stage of new Annapolis Neck fire station
- Installed over 400 Mobile Data Computers (MDC) in patrol and detective vehicles by the end of this fiscal year providing the capability to run driver information, registration information, warrant checks, CAD information and view mug shots
- Operation Focus in Brooklyn Heights reduced criminal activity and included a trash clean up throughout the community
- Implemented video downlink system to transmit video from Police helicopter to provide real time on-scene aerial views to best deploy emergency operations resources
- Created a Mental Health Unit at the Jennifer Road Detention Facility to provide enhanced services to a growing inmate population with mental health issues
- Enhanced the Case Management System to adequately prepare inmates for their ultimate reentry into the community by addressing employment, housing, substance abuse, and probations issues prior to their release
- Continued the People Achieving Skills for Success (PASS) program in conjunction with the Anne Arundel Workforce Development Corporation to provide employment support and coordination of training services for inmates at both County detention facilities
- The Health Department provided assessment and case management services supporting Circuit and District Court programs such as Drug Court, DWI and drug treatment, and Family Law Division programs

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Long Term Goals and Objectives

Objectives

- Deploy the fourth shift in the Fire Department
- Seek innovative and pro-active enforcement programs and improve upon those in existence
- Initiate a Mental Health Unit at the Jennifer Road Detention Center to provide enhanced services to a growing inmate population experiencing mental health issues
- Enhance services provided through the Treatment, Addictions, Mental Health and Recovery (TAMAR) program by pursuing additional social worker resources, specifically to address female inmates with abuse issues
- Continue implementation of chemical security improvements at water and wastewater facilities by using liquid hydrogen and liquid chlorine rather than gaseous chlorine and gaseous sulfur dioxide in treatment process, significantly reducing the opportunity for explosions and or acts of terrorism

Outcome Indicators

| Outcome Indicators | 2000 | 2001 | 2002 | 2003 | 2004 |
|---------------------------------------|--------|---------------|---------------|---------------|--------|
| No. of Part 1 Crimes | 17,992 | 18,532 | 18,565 | 17,921 | 17,355 |
| No. of Violent Crimes | 2,073 | 2,405 | 2,373 | 2,239 | 2,173 |
| Clearance Rates | | | | | |
| - Homicide Unit | n.a. | n.a. | 91.0% | 90.0% | 76.0% |
| (state or national rate) | n.a. | n.a. | n.a. | (62.4%) | n.a. |
| - Sexual Offense Unit | n.a. | n.a. | 98.0% | 98.7% | 89.0% |
| (state or national rate) | n.a. | n.a. | n.a. | (44.0%) | n.a. |
| - Robbery Unit | n.a. | n.a. | 71.0% | 61.0% | 61.0% |
| (state or national rate) | n.a. | n.a. | n.a. | (28.0%) | n.a. |
| No. of Fires | 1,891 | 2,250 | 3,054 | 1,485 | 1,684 |
| No. of Fire-related Deaths | 4 | 2 | 1 | 4 | 2 |
| No. of Fire-related Injuries | 32 | 35 | 40 | 27 | 29 |
| Direct \$ Loss due to Fire (millions) | \$23.8 | \$11.3 | \$30.9 | \$138.2 | \$15.5 |
| No. of Security Breaches | | <u>FY2004</u> | <u>FY2005</u> | <u>FY2006</u> | |
| - Jennifer Road Detention Facility | | 2 | 0 | 0 | |
| - Ordnance Road Detention Facility | | 0 | 0 | 1 | |

Long Term Goals and Objectives

2. Public Education – to build a working relationship with the Anne Arundel County Public Schools (AACPS) Board of Education to provide for the needs of the children of the County, and to support the Anne Arundel Community College (AACC) and the Anne Arundel County Public Libraries (AACPL) in the provision of life-long learning environments and services to all citizens of Anne Arundel County.

Accomplishments

- AACPS students improved in both reading and math in every grade in which the Maryland State Assessment (MSA) tests were given last year – grades 3, 5, 8, and 10
 - Improvements ranged from 2% to 43.7%, with an average of 17%
 - Seven out of 10 AACPS students were reading at the proficient and/or advanced levels in 2004
 - Seven out of 10 AACPS students tested proficient and advanced in mathematics in 2004
- The trend in SAT scores for county students continues to increase with an average score of 1059 (523 verbal and 536 math). The county average is 34 points above the national average of 1025
- Anne Arundel County Public School students made significant gains in all four tested subject areas of the High School Assessments: English, Government, Algebra and Biology
- Eight out of 10 parents surveyed indicated satisfaction with the school system and 86% of parents surveyed indicated that they are welcomed, respected, and well informed by schools
- Over 75% of students responding to an annual climate survey indicated that they feel safe inside their school
- 89% of school-based staff responding to an annual climate survey indicated that they feel safe at their school
- More degrees and certificates were awarded by AACC than any other single-campus community college in Maryland
- Best 4-year transfer/graduation rate for full-time students among peer colleges
- First year GPA of 2.78 for transfer students is the highest in the State

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Long Term Goals and Objectives

- Over 53,000 students served by AACC and students from diverse race/ethnic make up 23% of the student body while Black/African American students make up 15% - both are record highs
- For FY05, AACC is the 5th lowest in tuition and fees among all 16 community colleges in Maryland
- Second lowest expenditure per FTE of all community colleges in the State
- The Libraries experienced approximately 2.8 million patron visits in FY2005, serviced nearly 250,000 active borrowers, and saw a 12% increase in the number of web catalog/internet hits
- The national Noel Levitz standardized student satisfaction survey results – 67 of 70 items scored statistically significantly higher than peers
- County Police Department staffs 12 county high schools with specially trained School Resource Officers
- County public school students received a comprehensive range of school health services, including approximately 54,000 health room treatments, by Department of Health clinical staff based in all schools, including two new charter schools

Objectives

- To increase customer services, the Library is developing a Spanish language collection at six branches

Outcome Indicators

| Outcome Indicators | FY2002 | FY2003 | FY2004 | FY2005 | FY2006 |
|---|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| Community College Transfer Students to Maryland 4-year Institutions | Academic <u>Yr 99-00</u> | Academic <u>Yr 00-01</u> | Academic <u>Yr 01-02</u> | Academic <u>Yr 02-03</u> | Academic <u>Yr 03-04</u> |
| - Avg GPA 1st year after transfer | 2.80 | 2.84 | 2.79 | 2.76 | 2.78 |
| - Number of students transferring | 846 | 910 | 999 | 1,002 | 1,125 |
| - % with Bachelors Degree 2 years after | 12.5% | 10.1% | 8.2% | 9.1% | n.a. |
| - % with Bachelors Degree 5 years after | 57.7% | n.a. | n.a. | n.a. | n.a. |

Long Term Goals and Objectives

3. Community Preservation – to protect and maintain the character of the various types of communities throughout the County, including the revitalization of older communities and the preservation of agricultural land.

Accomplishments

- The first major rewrite of the County's planning, zoning and subdivision Codes in more than 30 years was accomplished to greatly improve the County's land use regulatory processes
- One-time funding provided to improve all roads in the County with a rating of below 40, and annual funding programmed to ensure road maintenance backlog no longer grows
- Developed a Sidewalk Maintenance Outreach Program
- One-time funding provided to fix entire identified backlog in parks renovation needs, and annual funding programmed to ensure backlog no longer grows
- Reviewed proposed State Horse Park at U.S. Naval Academy Farm
- Managed environmental assessment of Crownsville State Hospital property
- Initiated construction of the Historic London Town Visitor Center & Museum at Historic London Town & Gardens with completion anticipated for March 2006
- Officially designated the seventeenth-century settlement of Providence a National Register Historic Site in 2005
- Negotiated the preservation of 975 acres of sensitive farmland on two properties in South County through fee simple acquisition and the master lease with the Soil Conservation District for the operation of these farms
- Acquired long term lease, completed initial renovations, and opened Fort Smallwood Park
- County take-over and management of Compass Pointe Golf Course

Budget Message

FY2007 Approved Budget

Long Term Goals and Objectives

Objectives

- Implement road resurfacing and reconstruction program funded in FY2006 to address all roads with a rating of below 40
- Complete the rewrite of the Agricultural Preservation Regulations and introduce to the County Council for adoption based on recommended changes from the Agricultural Preservation Advisory Board
- Refine the development review process for cultural resources in response to the new development regulations adopted in 2005.
- Open the new North County Aquatic Center
- Complete renovations and re-open Quiet Waters Park Ice Rink
- Implement recently enacted eviction legislation to prevent roadside dumping of evicted tenants' personal property in the county right of way

Long Term Goals and Objectives

4. Fiscal Management – to adhere to conservative financial policies and continually strive to efficiently utilize available resources.

Accomplishments

- The County's budgetary control system combined with monthly meetings of the Budget and Finance Committee continues to ensure adherence to the budget
- Asset controls and management accountability for County property have been strengthened, resulting in an accurate countywide inventory of fixed assets
- New and revised Administrative Procedures are providing consistency and uniformity to administrative operations, and better define authority and accountability
- On-going attention to safety in the workplace continues to have a positive impact on accidents and lost days
- The overall rate of increase in health care costs has been reduced by the implementation of new health care plan designs and the mail order prescription drug program
 - More than 85% of our employees have chosen the lowest cost option health care benefit
 - Since 2004 annual savings of \$3.7 million were achieved as a result of co-pays, annual deductibles and other cost-saving measures
 - Since 2004, savings of \$950,000 were achieved in the prescription plan
- Completed a Facilities Master Plan to prioritize needed capital improvements and better invest limited capital dollars in our facilities
- Outsourced the County's offset printing requirements
- The County received its 24th consecutive Certificate of Achievement for Excellence in Financial Reporting for its Comprehensive Annual Financial Report for Fiscal Year 2004 from the Government Finance Officers Association
- The County's Fiscal Year 2006 Operating and Capital Budgets received the Distinguished Budget Presentation Award from the Government Finance Officers Association
- Comprehensive database of County properties with onsite septic systems was developed in order to collect the State's Chesapeake Bay Restoration Fund through County property tax assessments

Budget Message
Long Term Goals and Objectives

FY2007 Approved Budget

Objectives

- Eliminate in-house print services and create a print services web-based portal to serve internal customers
- Prepare for negotiation of 10 union contracts
- Develop Wellness Program
- Improve recruitment outreach
- Develop a document management system within our Intranet that better supports information management, exchange, and collaboration
- Initiate a multi-year replacement process resulting in a single countywide phone system instead of several disparate systems
- Implement newly created models for the Utility and Solid waste Management enterprise funds to assist with the prediction of revenue and expenses to assure the financial stability of these funds

Outcome Indicators

| Outcome Indicators | FY2003 | FY2004 | FY2005 | FY2006 | FY2007 |
|---|--------|--------|--------|----------|----------|
| Bond Ratings | | | | | |
| - Moody's | Aa1 | Aa1 | Aa1 | Aa1 | |
| - Standard and Poors | AA+ | AA+ | AA+ | AA+ | |
| - Fitch | AA+ | AA+ | AA+ | AA+ | |
| General Fund Budget vs Actual | actual | actual | actual | estimate | |
| - Resulting Surplus (Deficit) (\$ millions) | \$10.1 | \$59.7 | \$94.1 | \$59.6 | |
| Revenue Reserve Fund | actual | actual | actual | estimate | estimate |
| - dollar amount (\$ millions) | \$24.9 | \$27.2 | \$35.6 | \$38.8 | \$42.7 |

Long Term Goals and Objectives

5. Transportation – to establish and maintain a transportation plan and program that is compatible with the County's land use, growth management, environmental and economic development priorities.

Accomplishments

- Installed bus passenger shelters in Parole & Deale
- Completed Countywide Transit Service Map
- Completed Signalized Intersection Level of Service Map
- Installed traffic signal battery backups at 52 signalized intersections
- Implemented a computerized transportation scheduling and dispatching system for seniors and persons with disabilities that has reduced advance notice for a ride from 14 days to the same day contingent upon availability of the appropriate vehicle and a driver during the requested timeframe
- Provided 164,401 one way trips to 4,252 individuals to receive medical treatments and to obtain some of the basic things needed to maintain themselves in the home.

Did you Know?

The Countywide Transit Service Map is available online?

www.aacounty.org/PlanZone/Resources/AATransitMap.pdf

Objectives

- Expand County transit services to include Glen Burnie circulator and connection services
- Coordinate the installation of bus passenger shelters along MTA and CTC routes in the County
- Improve Odenton MARC train station
- Prioritize Route 175 enhancements, expansion of Route 198 and Route 32 improvements in the Fort Meade area

Long Term Goals and Objectives

6. Economic Development – to attract and retain business investment, focusing on those companies that maintain economic balance, that respect our quality of life on the magnificent Chesapeake Bay, and that provide quality, high paying jobs to Anne Arundel County citizens.

Accomplishments

- The first major rewrite of the County's planning, zoning and subdivision Codes in more than 30 years was accomplished to greatly improve the County's land use regulatory processes
- Completed renovations to the Permit Application Center (PAC) to better serve customers
- Anne Arundel County is home to the Chesapeake Innovation Center (CIC), the first Homeland Security Incubator in the United States.
 - The CIC has developed partnerships with the NSA, Northrop Grumman, and ARINC to provide tenant companies with resources to market their products.
- Baltimore/Washington International Thurgood Marshall Airport continues to thrive supporting 11,000 direct jobs and servicing 20.3 million passengers in 2004.
- The Annapolis Towne Center at Parole is underway and plans call for a mixed use \$400 million project with 674,850 square feet of retail space, 91,700 square feet of office space, a 200-room full-service hotel and 900 residential units.
- The County has continued to excel in expanding international economic development activities.
 - The County Executive's recent Economic Development Mission to China, her trip with the Governor to Singapore and China earlier, and other international activities are expanding the County's international presence as a place for foreign investment, and promoting the export of products and services from the County.
 - More than ten Chinese delegations have visited the County, as did delegations from Thailand, the Philippines, Russia, Ukraine and Denmark. These initiatives are already resulting in cooperative programs in health care and higher education that, when fully executed, could result in significant economic benefits for our County.

Budget Message

FY2007 Approved Budget

Long Term Goals and Objectives

- More than 4,400 individuals received certifications and customized job training in the workplace through Anne Arundel Community College including international employees in the defense industry
- 96% of employers were either very satisfied or satisfied with Anne Arundel Community College's workforce development and training programs

Objectives

- The Office of Planning and Zoning will initiate the background studies needed to support the comprehensive update of the 1997 General Development Plan (GDP)
- Continue development review and hydraulic capacity analysis, ensure planned and orderly extension and expansion of County's water and sewer infrastructure necessary to meet long term planned growth and development objectives
- Continue to support Anne Arundel Community College workforce development and training programs

Outcome Indicators

| Outcome Indicators | relevant time period | | | | |
|---------------------------------|----------------------|---------------|---------------|-----------------|------------------|
| Personal Income | <u>CY02</u> | <u>CY03</u> | <u>CY04</u> | <u>CY05 est</u> | <u>CY06 est</u> |
| - county growth rate | 3.7% | 3.2% | 5.9% | 6.1% | 5.5% |
| - state growth rate | 3.7% | 3.9% | 6.7% | 6.3% | 6.4% |
| - national growth rate | 1.8% | 3.2% | 5.9% | 5.7% | 5.6% |
| Total Employment | <u>CY02</u> | <u>CY03</u> | <u>CY04</u> | | |
| - county growth rate | 2.2% | 1.9% | 3.5% | | |
| - state growth rate | 1.1% | 1.1% | 1.5% | | |
| - national growth rate | -0.2% | 0.5% | 1.6% | | |
| Unemployment Rate | <u>CY02</u> | <u>CY03</u> | <u>CY04</u> | | |
| - county unemployment rate | 3.9% | 3.8% | 3.6% | | |
| - state unemployment rate | 4.5% | 4.5% | 4.3% | | |
| - national growth rate | 5.8% | 6.0% | 5.5% | | |
| Defense Contracts (\$ billions) | <u>99-04 avg</u> | <u>FY2002</u> | <u>FY2003</u> | <u>FY2004</u> | <u>FY04 amt.</u> |
| - county growth rate (annual) | 14.1% | 39.7% | 31.8% | -1.7% | \$1.14 |
| - state growth rate (annual) | 11.1% | 28.3% | 13.8% | 28.5% | \$9.21 |

Long Term Goals and Objectives

7. Environmental Stewardship – to enhance our quality of life while balancing the need for a healthy natural environment with the need for a sustainable economy, and to elevate the significance of our natural environment to a level equivalent to schools, roads, and other public infrastructure.

Accomplishments

- Achieved near perfect environmental compliance with drinking water and wastewater requirements
- Received AMSA Awards at all water reclamation facilities (WRF)
- Maintained full regulatory compliance for air emissions, land filling, groundwater protection and storm water control at County Landfill
- Recycled 112,000 tons of material and diverted 167,500 tons of waste to alternative sites reducing amount buried at County Landfill
- Completed Year 3 of the Countywide Biological Monitoring Program
- Coordinated with the US Fish & Wildlife Service to develop a reference reach database for physically stable streams in the Coastal Plain of Maryland
- Exceeded compliance requirements with National Pollution Discharge Elimination System (NPDES) permit limits for all seven county owned waste water reclamation facilities
- Completed 5.75 acres of reforestation within the Critical Area and 4.5 acres of reforestation outside the Critical Area
- Monitored the quality of recreational waters by conducting 3,300 bacteriological tests at 101 beach, stream and Bay locations

Budget Message

FY2007 Approved Budget

Long Term Goals and Objectives

Objectives

- Commence the update to the Master Plan of Water and Sewer
- Expand Crofton and Arnold water treatment plants to meet demands and reduce dependence on Baltimore City
- Develop strategy to implement Enhanced Nutrient Removal (ENR) at county water reclamation facilities utilizing grant funding from flush fee implemented by the Governor
- Complete the upgrade of the Annapolis WRF from 10 to 13 MGD
- Increase residential recycling in the County to ensure maximum diversion from the Landfill and other disposal sites.
- Implement service enhancements in our curbside collection program including single stream recycling collection and processing, holiday schedule modifications, and no Saturday collections beginning in FY2007
- Continue implementation of the Solid Waste Strategy that minimizes reliance on the Millersville Landfill
- Implementation of public outreach and education in support of the County's "zero tolerance" policy regarding Critical Area violations
- Prepare the 2006 Critical Area Program Comprehensive Review
- Establish a Resource Conservation Program through the Department of Recreation and Parks

Outcome Indicators

| Outcome Indicators | FY2002 | FY2003 | FY2004 | FY2005 | FY2006 |
|--------------------------------------|--------|--------|--------|--------|--------|
| Public Water Supply | | | | | |
| - Millions of gallons produced | | 9,545 | 9,277 | 9,500 | 9,500 |
| - Regulatory (EPA) compliance (as %) | 100% | 100% | 100% | 100% | 100% |

Long Term Goals and Objectives

8. *Technology Management* – to provide citizens, the business community, and County employees with quality-driven, timely, convenient access to appropriate information and services through the effective and efficient use of technology.

Accomplishments

- Installed over 400 Mobile Data Computers (MDC) in patrol and detective vehicles by the end of this fiscal year providing the capability to run driver information, registration information, warrant checks, CAD information and view mug shots
- Implemented video downlink system to transmit video from Police helicopter to provide real time on-scene aerial views to best deploy emergency operations resources
- Developed a packaged GIS product on DVD that can be utilized by community associations and State agencies to begin the implementation process of watershed studies
- Expanded the e-Permit program to include mechanical permits
- Completed on-line inspection requests for building and trading permits
- Updated the County website to include case information for code compliance violations
- Completed right of way maintenance website and online permitting
- Developed and deployed an interactive website application for accessing and downloading construction record drawings as well as water and sewer utilities
- Completed an Automated Vehicle Location System pilot project with 82 vehicles
- The County was selected as one of the top 10 digital counties in the country of those with a population of more than 500,000
- In the last two years, Anne Arundel Community College was named among the top three and number one community college nationwide in its use of digital technology to help students, faculty, and the general public take advantage of its programs

Long Term Goals and Objectives

Objectives

- Complete the Development of Consolidated Property Geo database
- Complete vacant lot/holding capacity analysis to update inventory of vacant lots, housing and commercial properties
- Convert paper aerial photo archive into a digital format
- Provide development activity and information on County Website
- Initiate on-line inspection request for grading permits
- Continue E-permit expansion to include Plumbing, Electrical, Water/Sewer and Tank permits
- Automate Certificate of Occupancy approvals to streamline the process

Long Term Goals and Objectives

9. Human Services – to strengthen and build the human services delivery system of the County.

Accomplishments

- Completed the Health Department's 5 year Strategic plan for 2006-2010
- Prepared annual Report Card of Community Health Indicators, and made it available to County residents by placing it on the Health Department's website and distributing hard copies to 350 individuals
- Referred nearly 700 patients with specialized oral care needs to private dentists in the Gray Area Program, a public-private partnership that provides specialized care for reduced fees
- Provided flu vaccine to approximately 14,000 County residents at centers and through visits to the homebound; 2,000 doses were provided to County and City Fire Departments and Owensville Primary Care
- Temporarily established a Medicare Part D Assistance Center to assist confused Medicare beneficiaries in understanding the prescription drug plan choices under Medicare so they can make an informed and timely decision
- Engaged seniors in important socialization programs: 81% of Senior Activity Centers' participants were engaged in social recreational activities designed to develop new friendships, which lessen the impact of losses, reduce loneliness, and combat depression.
- Prevented premature institutionalization of over 600 vulnerable adults through the efforts of case managers that facilitated the provision of services such as personal care services, chore services, and other critical services.
- Attained the highest increase of foster parents in the state of Maryland.
 - The County Department of Social Services approved 31 new foster/adoptive homes April of 2006
 - There are 91 public foster homes in the County
- This year the County has accepted fewer Child Protective Service calls than it has in the past 6 years
- Began a Supervised Visitation Program in partnership with the Courts and a private human services agency at Anne Arundel Community College. To date, 109 visits have occurred.

Budget Message

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Long Term Goals and Objectives

- Completed Strategic Plan to implement the Family-to-Family Model in Anne Arundel County Department of Social Services
- Before and after school care is offered at 33 school sites by the Child Care enterprise fund operation managed by the Department of Recreation and Parks, including two new locations: Marley and Mayo Elementary Schools

Objectives

- Develop the County's Pandemic Flu plan in order to prepare for and respond to an outbreak
- Complete relocation of the methadone clinic
- Provide increased number of nutrition education classes translated into Spanish to meet the needs of the growing Hispanic population
- Expand hours of access for the dental and methadone maintenance programs
- Open the new Senior Center in Annapolis at the former Wiley Bates School
- Open an annex to the O'Malley Senior Center using the former Odenton Library
- Obtain a house within Anne Arundel to locate the Department of Social Services Family Visitation Center
- Partner with Anne Arundel Work Force Development in offering pre-employment training and intensive job placement and retention services
- Expand Community partnership base in the Annapolis
- Continue to support and grow Anne Arundel Community College's service learning programs that since its inception have generated close to 57,000 student volunteer hours valued at nearly \$1 million of donated services
- Continue to support Anne Arundel Community College's initiatives regarding services and outreach to the growing senior population in the county that last year helped more than 3,400 seniors age 60 or better realize their lifelong learning potential

Budget Message
Long Term Goals and Objectives

FY2007 Approved Budget

Outcome Indicators

| Outcome Indicators | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 |
|---|-------|-------|-------|-------|-------|-------|
| Infant Mortality - All Races per 1,000 Live Births ¹ | | | | | | |
| Anne Arundel Co. | | 6.9 | 7.7 | 8.3 | 8.2 | 8.1 |
| Maryland | | 8.7 | 9.0 | 9.0 | 9.1 | 9.4 |
| U.S. | | 7.6 | 7.6 | 7.8 | 7.9 | 8.1 |
| Cancer Incidence - All Types per 100,000 population ² | | | | | | |
| Anne Arundel Co. | 466.3 | 504.9 | 460.5 | N/A | N/A | N/A |
| Maryland | 476.8 | 486.0 | 444.4 | N/A | N/A | N/A |
| U.S. | 486.6 | 480.2 | 478.9 | N/A | N/A | N/A |
| Cancer Mortality - All Types per 100,000 population ² | | | | | | |
| Anne Arundel Co. | 221.5 | 217.2 | 212.6 | N/A | N/A | N/A |
| Maryland | 211.7 | 209.1 | 202.2 | N/A | N/A | N/A |
| U.S. | 200.7 | 198.6 | 195.7 | N/A | N/A | N/A |
| Cigarette Use in Last 30 Days - 12th Graders ³ | | | | | | |
| Anne Arundel Co. | | | 28.9% | 23.2% | N/A | 23.0% |
| Maryland | | | 25.5% | 19.8% | N/A | 19.8% |
| U.S. | | | 31.4% | 26.7% | N/A | 25.0% |
| Proportion of Adults Who Smoke ⁴ | | | | | | |
| Anne Arundel Co. | 26.0% | 24.8% | 28.1% | 23.7% | 23.0% | 20.1% |
| Maryland | 20.3% | 20.5% | 21.1% | 21.9% | 20.1% | 19.5% |
| U.S. | | 25.2% | | 23.2% | 22.0% | 20.9% |
| Heart Disease Mortality Rates per 100,000 population ⁵ | | | | | | |
| Anne Arundel Co. | 266.0 | 268.7 | 250.4 | 252.7 | N/A | N/A |
| Maryland | 259.2 | 261.3 | 251.3 | 238.7 | N/A | N/A |
| U.S. | 266.4 | 257.6 | 247.8 | 240.8 | N/A | N/A |

N/A = Not Available

1Source: Md. Vital Statistics Reports, NCHS, CDC

2Source: Md. Cancer Registry, SEER

3Source: Md. Adolescent Survey, Monitoring the Future Survey

4Source: Behavioral Risk Factor Surveillance System

5Source: CDC Wonder

Anne Arundel County's financial policies and guidelines provide the basic framework for the development of the FY2007 budget. These policies and guidelines provide direction for evaluating both current activities and proposals for future programs during the budget process. Many of the policies and guidelines represent long-standing principles and practices that have shaped County budgets in the past and have helped maintain the County's financial stability. The policies and guidelines are reviewed annually.

Operating Budget

1. The budget will be balanced.
2. The County will maintain a budgetary control system to insure adherence to the budget and will hold monthly meetings to review reports comparing actual revenue collections and expenditure commitments to budgeted amounts.
3. The County will devote resources for loss prevention activities to lessen losses experienced by the County's self-insurance fund.
4. The County will endeavor to fund recurring expenses with recurring revenue. One-time revenue should be utilized for PayGo capital projects or to enhance reserves.
5. Given the County's property tax revenue limitation, the County will utilize techniques to smooth year-to-year expenditures so as to avoid volatile annual total expenditure swings.
6. The County will maximize its property tax realization under the property tax revenue limitation Charter provision.
7. The County will utilize multi-year forecasts to evaluate the impact of budget decisions.
8. The County will endeavor to maintain a diversified and stable revenue system so as to minimize exposure to economic cycles.
9. The County will aggressively pursue the collection of revenue it is due.
10. The County will regularly review user charges and permit fees so as to keep them in line with actual costs.
11. The County will conservatively estimate revenues.

Capital Budget

1. The County will endeavor to maintain its current AA+/Aa1/AA+ bond ratings and continue its quest to receive a Triple A bond rating
2. The County will employ a debt affordability model so as to monitor and comply with its debt policies.
3. The guidelines utilized for the debt affordability model are as follows:

| <u>Measure</u> | <u>Guideline</u> | |
|----------------------------------|---------------------------|---|
| | <u>Tax Supported Debt</u> | <u>Tax Increment Special Taxing District Other Revenue Supported Debt</u> |
| Debt to Operating Income | 9.0% | 1.0% |
| Debt to Personal Income | 3.0% | 0.5% |
| Debt to Full Value Assessment | 1.5% | 0.25% |
| Debt per Capita | \$1,500 | \$200 |
| Percentage of Tax Supported Debt | ----- | 15% |

4. Commercial paper issued to finance the construction of capital projects shall be limited to a two-year maturity.
5. Tax supported debt issued to finance General County projects shall generally be limited to a twenty-year maturity, and have an average life of less than ten years.
6. Utility Fund and Solid Waste Fund debt shall first be revenue supported debt, but may utilize a general obligation pledge as a secondary debt service source, however these Funds shall be individually self-supporting.
7. All County debt shall have a component of annual repayment.

Fund Balance

1. The County shall maintain a Revenue Stabilization Fund that shall be equal to 10% of the previous three-year average of income tax, recordation tax and transfer tax receipts and investment income. The purpose of the fund is to provide a source of funds should revenue estimates in the current year not be achieved.
2. Before the Revenue Stabilization Fund may be accessed, every effort to reduce expenditures shall be employed.
3. If the Revenue Stabilization Fund is utilized, the Fund shall be replenished within three years.
4. The General Fund should generate a fund balance of at least \$5 million each year.
5. Undesignated fund balance shall be utilized as a source of PayGo funding or to fund the Revenue Stabilization Fund.
6. The Utility Fund shall endeavor to have a fund balance of approximately two months of operating expenses. The Solid Waste Fund shall endeavor to have a fund balance of 10% of operating revenue.

Major Changes in Financial Policies and Guidelines

- None

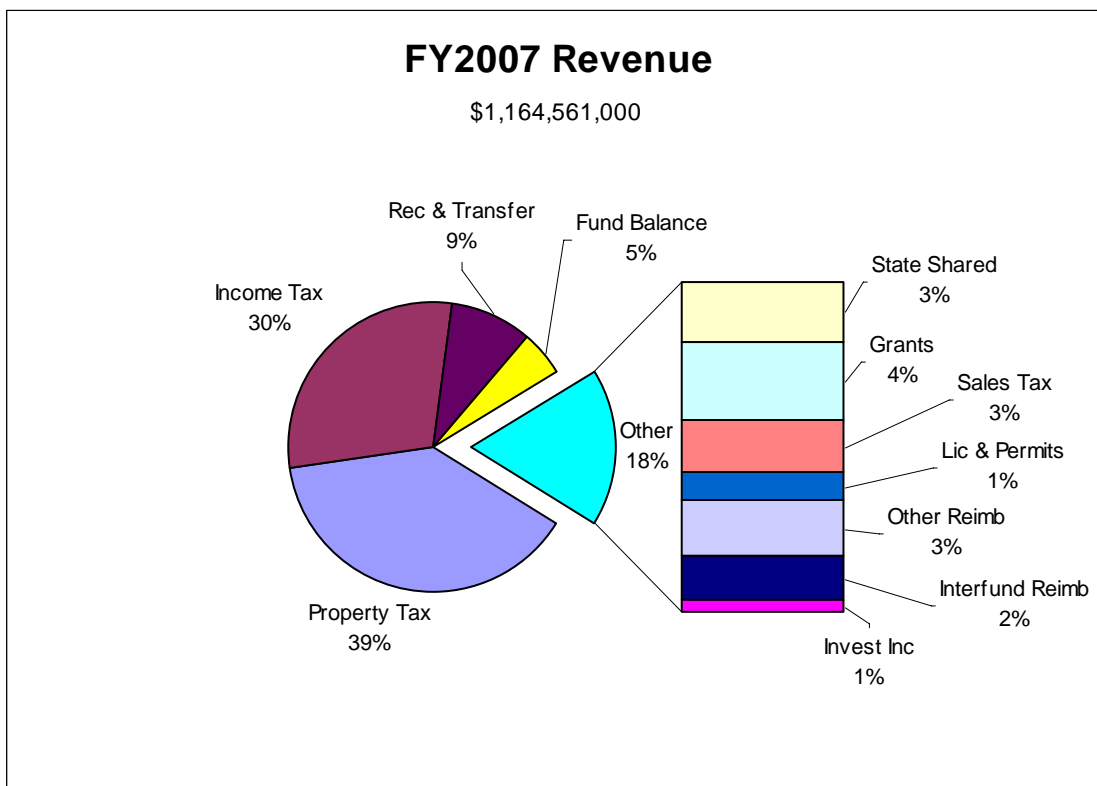
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Comparative Statement of Revenues

Fund: General Fund

| Funding Source | FY2005 Actual | FY2006 Original | FY2006 Revised | FY2007 Estimate | Inc (Dec) from Orig. |
|--------------------------------|----------------------|------------------------|-----------------------|------------------------|-----------------------------|
| Property Taxes | 400,944,486 | 418,898,000 | 425,238,000 | 450,653,000 | 31,755,000 |
| Local Income Tax | 308,536,927 | 331,786,000 | 326,300,000 | 345,500,000 | 13,714,000 |
| State Shared Revenues | 30,476,373 | 35,797,000 | 35,200,000 | 38,600,000 | 2,803,000 |
| Grants and Aid - State/Federal | 44,610,246 | 46,326,400 | 45,162,600 | 47,280,600 | 954,200 |
| Recordation and Transfer Taxes | 116,713,326 | 87,000,000 | 120,000,000 | 105,000,000 | 18,000,000 |
| Local Sales Taxes | 29,607,510 | 30,049,000 | 31,380,000 | 32,460,000 | 2,411,000 |
| Licenses and Permits | 15,400,144 | 17,055,200 | 16,014,000 | 16,252,000 | (803,200) |
| Investment Income | 3,593,495 | 3,969,000 | 5,600,000 | 6,800,000 | 2,831,000 |
| Other Reimbursements | 30,585,190 | 32,840,300 | 36,179,000 | 35,366,400 | 2,526,100 |
| Interfund Reimbursements | 21,558,824 | 22,976,400 | 26,980,000 | 27,067,000 | 4,090,600 |
| Total County Revenue | 1,002,026,521 | 1,026,697,300 | 1,068,053,600 | 1,104,979,000 | 78,281,700 |
| Fund Balance (Appropriated) | 0 | 75,884,700 | 75,884,700 | 59,582,000 | (16,302,700) |
| Total | 1,002,026,521 | 1,102,582,000 | 1,143,938,300 | 1,164,561,000 | 61,979,000 |

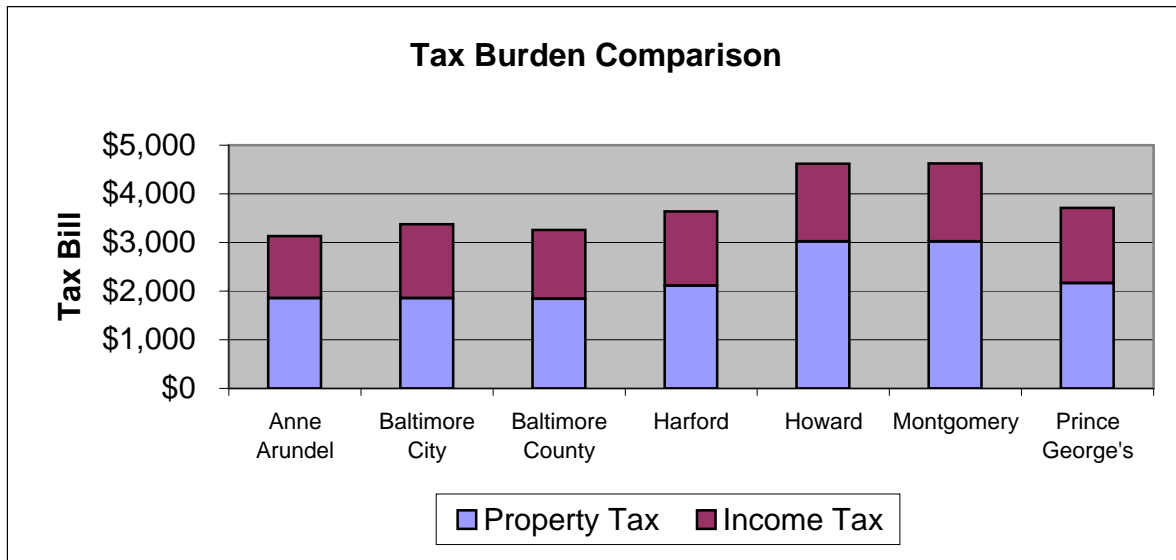
As illustrated in the chart below, Property Taxes and Income Taxes represent over two-thirds of all General Fund revenue collected by the County:



Anne Arundel County has the lowest tax burden of surrounding jurisdictions

| Tax Burden Comparison | | | | | | | |
|------------------------------|--------------|-----------|---------|------------|---------|---------|--------|
| Jurisdiction | Property Tax | | | Income Tax | | Total | |
| | Rate/\$100 | Base | Bill | Rate | Bill | Bill | % More |
| Anne Arundel | \$0.918 | \$202,000 | \$1,854 | 2.56% | \$1,280 | \$3,134 | - |
| Baltimore City | \$2.288 | \$81,000 | \$1,853 | 3.05% | \$1,525 | \$3,378 | 8% |
| Baltimore County | \$1.115 | \$165,000 | \$1,840 | 2.83% | \$1,415 | \$3,255 | 4% |
| Harford | \$1.082 | \$195,000 | \$2,110 | 3.06% | \$1,530 | \$3,640 | 16% |
| Howard | \$1.140 | \$265,000 | \$3,021 | 3.20% | \$1,600 | \$4,621 | 47% |
| Montgomery | \$0.871 | \$347,000 | \$3,022 | 3.20% | \$1,600 | \$4,622 | 47% |
| Prince George's | \$1.319 | \$164,000 | \$2,163 | 3.10% | \$1,550 | \$3,713 | 18% |

Notes:
 The "Base" for the property tax bill calculation uses the average taxable assessment in each jurisdiction
 The "Base" for the income tax bill calculation uses \$50,000 for all jurisdictions
 * includes additional countywide property tax levys for parks, fire districts, transit, storm drains, etc.



Comparative Statement of Expenditures

Fund: General Fund

| Department/Agency | FY2005 Actual | FY2006 Original | FY2006 Adjusted | FY2007 Approved | Inc (Dec) from Orig. |
|--|--------------------------|----------------------------|----------------------------|----------------------------|---------------------------------|
| Legislative Branch | | | | | |
| Legislative Branch | 2,888,765 | 3,214,700 | 3,214,700 | 3,313,700 | 99,000 |
| Executive Branch | | | | | |
| County Executive | 3,728,871 | 3,813,500 | 3,813,500 | 4,027,600 | 214,100 |
| Law | 2,409,730 | 2,677,000 | 2,677,000 | 2,984,500 | 307,500 |
| Administrative Hearings | 284,572 | 309,300 | 309,300 | 291,100 | (18,200) |
| Administrative Core Group | | | | | |
| Chief Administrative Officer | 2,920,694 | 12,994,500 | 8,391,400 | 14,520,900 | 1,526,400 |
| Central Services | 17,432,636 | 19,478,800 | 19,478,800 | 20,697,400 | 1,218,600 |
| Finance | 5,322,483 | 5,704,900 | 5,704,900 | 6,079,100 | 374,200 |
| Finance (Non-Departmental) | 98,302,586 | 142,646,100 | 150,334,900 | 131,362,500 | (11,283,600) |
| Budget | 1,024,645 | 1,056,800 | 1,056,800 | 1,105,700 | 48,900 |
| Personnel | 4,507,646 | 5,043,700 | 5,043,700 | 5,403,000 | 359,300 |
| Information Technology | 13,151,718 | 14,290,400 | 14,415,200 | 15,769,900 | 1,479,500 |
| Board of Education | 440,356,198 | 477,481,300 | 477,481,300 | 515,527,900 | 38,046,600 |
| Community College | 29,512,115 | 31,654,000 | 31,654,000 | 34,462,000 | 2,808,000 |
| Libraries | 12,770,000 | 13,188,300 | 13,188,300 | 13,661,000 | 472,700 |
| Land Use and Environment Core Group | | | | | |
| Land Use and Environment | 1,718,808 | 1,835,800 | 2,125,800 | 2,145,600 | 309,800 |
| Planning and Zoning | 6,656,909 | 8,483,900 | 8,483,900 | 8,668,000 | 184,100 |
| Inspections and Permits | 10,108,713 | 10,867,700 | 10,867,700 | 11,523,000 | 655,300 |
| Public Works | 31,298,822 | 32,738,000 | 33,738,000 | 34,565,000 | 1,827,000 |
| Human Services Core Group | | | | | |
| Aging | 10,790,171 | 11,922,300 | 11,922,300 | 11,969,100 | 46,800 |
| Recreation and Parks | 14,086,184 | 21,062,100 | 21,210,800 | 23,910,600 | 2,848,500 |
| Health | 44,719,800 | 48,244,500 | 49,254,000 | 51,998,000 | 3,753,500 |
| Social Services | 5,837,950 | 7,045,200 | 7,045,200 | 7,021,000 | (24,200) |
| Public Safety Core Group | | | | | |
| Police | 77,869,335 | 87,681,100 | 84,871,700 | 91,086,600 | 3,405,500 |
| Fire | 75,982,121 | 81,967,100 | 85,677,900 | 89,234,600 | 7,267,500 |
| Detention Facilities | 32,321,158 | 35,284,100 | 34,705,500 | 37,822,000 | 2,537,900 |
| State Agencies | | | | | |
| Circuit Court | 5,108,554 | 5,203,600 | 5,424,100 | 5,771,400 | 567,800 |
| Orphans' Court | 92,236 | 94,500 | 94,500 | 110,800 | 16,300 |
| State's Attorney | 7,124,765 | 7,598,400 | 7,633,400 | 8,086,700 | 488,300 |
| Sheriff | 6,061,638 | 6,546,200 | 6,575,400 | 6,973,200 | 427,000 |
| License Commissioners | 500,484 | 497,800 | 507,800 | 524,400 | 26,600 |
| Supervisors of Elections | 1,796,795 | 1,592,500 | 1,592,500 | 3,515,700 | 1,923,200 |
| Cooperative Extension Service | 188,601 | 202,400 | 202,400 | 243,600 | 41,200 |
| Other | | | | | |
| Ethics Commission | 138,053 | 161,500 | 166,500 | 185,500 | 24,000 |
| | <u>967,013,756</u> | <u>1,102,582,000</u> | <u>1,108,863,200</u> | <u>1,164,561,100</u> | <u>61,979,100</u> |

Comparative Statement of Revenues

Fund: Other Funds

| Funding Source | FY2005 Actual | FY2006 Original | FY2006 Revised | FY2007 Estimate | Inc (Dec) from Orig. |
|---|--------------------------|----------------------------|---------------------------|----------------------------|---------------------------------|
| Enterprise Funds | | | | | |
| Utility Operations | 66,756,100 | 77,935,100 | 72,192,800 | 74,737,800 | (3,197,300) |
| Utility Debt Service | 29,043,700 | 34,471,800 | 35,440,100 | 37,276,000 | 2,804,200 |
| Maryland City Alt. Min. Tax | 1,625,000 | 1,924,500 | 1,810,500 | 1,812,600 | (111,900) |
| Solid Waste | 40,089,700 | 44,713,000 | 45,837,100 | 46,778,900 | 2,065,900 |
| Solid Waste Financial Assur. | 776,700 | 431,600 | 431,600 | 485,800 | 54,200 |
| Child Care | 2,427,800 | 2,810,300 | 2,566,800 | 2,892,400 | 82,100 |
| Internal Service Funds | | | | | |
| Print Shop | 1,376,500 | 1,313,600 | 1,226,100 | 0 | (1,313,600) |
| Self-Insurance | 16,781,100 | 14,940,000 | 16,327,500 | 16,200,000 | 1,260,000 |
| Health Insurance | 55,600,089 | 64,087,700 | 64,087,700 | 68,489,900 | 4,402,200 |
| Central Garage - Operations | 10,130,000 | 12,298,200 | 12,775,100 | 13,346,100 | 1,047,900 |
| Central Garage - Replacement | 7,288,500 | 9,210,500 | 8,907,400 | 8,071,800 | (1,138,700) |
| Fiduciary and Special Debt Service Funds | | | | | |
| Pension | 6,008,756 | 7,154,800 | 7,154,800 | 7,293,900 | 139,100 |
| IPA Debt Service | 173,507 | 416,000 | 481,000 | 350,000 | (66,000) |
| Special Revenue Funds | | | | | |
| Whitmore Garage | 359,400 | 362,000 | 380,000 | 378,000 | 16,000 |
| Developer Street Light | 362,700 | 1,000,000 | 1,000,000 | 1,000,000 | 0 |
| Forfeit & Asset Seizure | 362,490 | 320,000 | 320,000 | 510,700 | 190,700 |
| Visitor & Conference | 820,823 | 840,000 | 875,000 | 910,000 | 70,000 |
| Economic Development | 820,823 | 840,000 | 875,000 | 910,000 | 70,000 |
| Incentive Loan | 0 | 250,000 | 250,000 | 250,000 | 0 |
| Piney Orchard WW Service | 512,300 | 600,000 | 600,000 | 715,000 | 115,000 |
| Systems Reform Init. | 2,868,062 | 3,064,800 | 2,693,500 | 2,926,200 | (138,600) |
| Laurel Impact Fee | 439,896 | 400,000 | 400,000 | 400,000 | 0 |
| Inmate Benefit | 1,035,012 | 870,000 | 1,152,000 | 1,080,000 | 210,000 |
| Reforestation | 2,032,046 | 1,100,000 | 1,300,000 | 1,500,000 | 400,000 |
| Workforce Development | 1,980,100 | 2,400,000 | 2,400,000 | 1,800,000 | (600,000) |
| Community Development | 0 | 6,629,400 | 6,629,400 | 6,324,400 | (305,000) |
| Tax Increment Financing and Special Tax District Funds | | | | | |
| Nursery Road Tax Increment | 3,240,813 | 3,771,000 | 3,714,000 | 4,112,000 | 341,000 |
| West County Tax Increment | 1,321,738 | 1,535,000 | 1,706,000 | 2,402,000 | 867,000 |
| Farmington Village Spcl Tax | 458,178 | 469,400 | 559,100 | 555,300 | 85,900 |
| Park Place Tax Increment | 21,224 | 18,000 | 41,000 | 50,000 | 32,000 |
| Arundel Mills Tax Increment | 3,338,671 | 3,500,000 | 3,445,000 | 3,715,000 | 215,000 |
| Parole Tax Increment | 2,890,261 | 3,644,000 | 3,639,000 | 4,936,000 | 1,292,000 |
| Nat'l Business Park Tax Dist | 0 | 0 | 0 | 0 | 0 |
| Dorchester Special Tax Dist | 673,624 | 1,068,600 | 1,090,600 | 1,123,600 | 55,000 |
| | <u>261,615,613</u> | <u>304,389,300</u> | <u>302,308,100</u> | <u>313,333,400</u> | <u>8,944,100</u> |

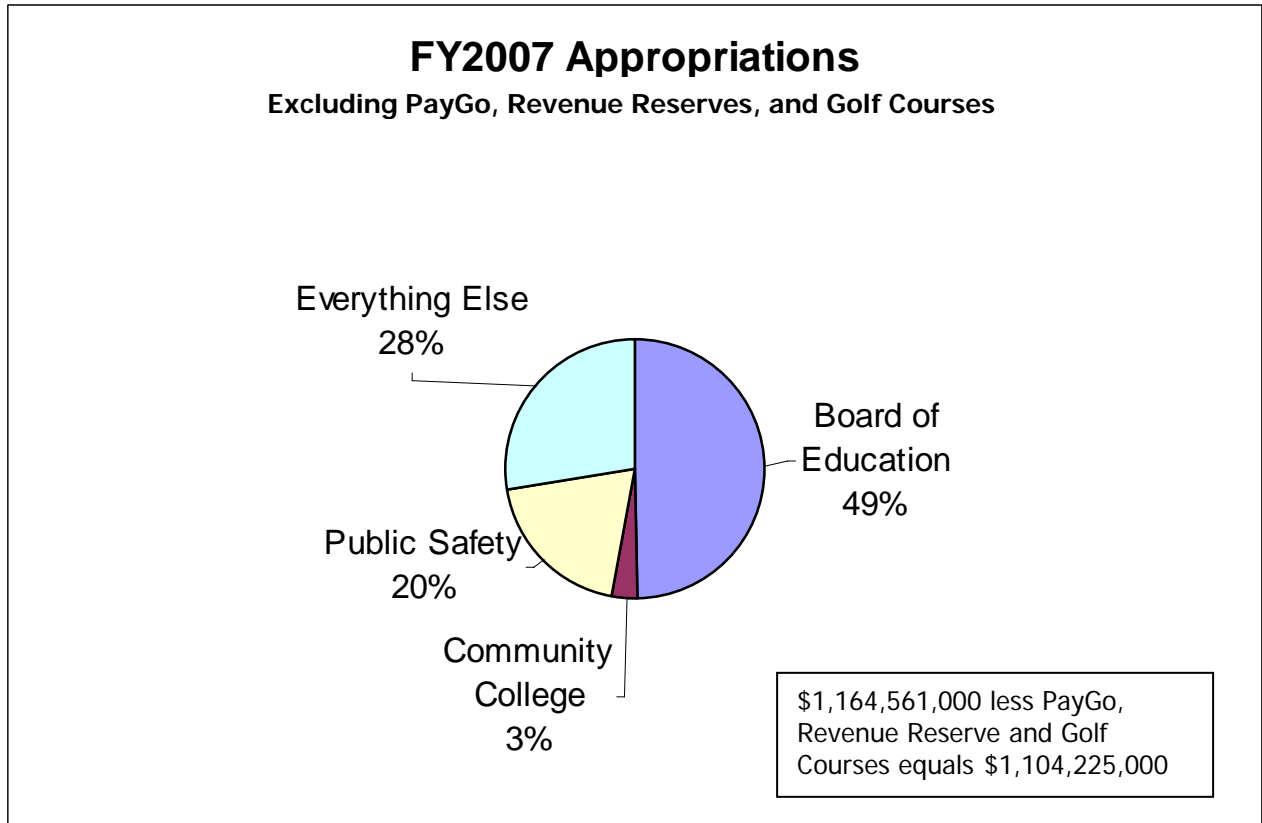
Comparative Statement of Expenditures

Fund: Other Funds

| | FY2005 Actual | FY2006 Original | FY2006 Adjusted | FY2007 Approved | Inc (Dec) from Orig. |
|---|--------------------------|----------------------------|----------------------------|----------------------------|---------------------------------|
| Enterprise Funds | | | | | |
| Utility Operations | 71,554,390 | 74,876,500 | 74,976,500 | 77,894,300 | 3,017,800 |
| Utility Debt Service | 29,097,820 | 29,404,900 | 29,404,900 | 30,652,400 | 1,247,500 |
| Maryland City Alt. Min. Tax | 1,625,043 | 1,810,500 | 1,810,500 | 1,812,600 | 2,100 |
| Solid Waste | 40,583,803 | 44,269,800 | 44,269,800 | 46,284,100 | 2,014,300 |
| Solid Waste Financial Assur. | 0 | 0 | 0 | 0 | 0 |
| Child Care | 2,354,606 | 2,947,100 | 2,947,100 | 3,025,600 | 78,500 |
| Internal Service Funds | | | | | |
| Print Shop | 1,296,936 | 1,238,000 | 1,238,000 | 0 | (1,238,000) |
| Self-Insurance | 14,566,010 | 15,102,600 | 15,102,600 | 16,237,500 | 1,134,900 |
| Health Insurance | 55,599,468 | 64,087,700 | 64,087,700 | 68,489,900 | 4,402,200 |
| Central Garage - Operations | 10,497,417 | 12,366,700 | 12,366,700 | 13,346,100 | 979,400 |
| Central Garage - Replacement | 7,347,590 | 8,024,000 | 8,324,000 | 8,210,600 | 186,600 |
| Fiduciary and Special Debt Service Funds | | | | | |
| Pension | 46,197,561 | 7,154,800 | 7,154,800 | 7,293,900 | 139,100 |
| IPA Debt Service | 498,007 | 594,300 | 594,300 | 1,800,000 | 1,205,700 |
| Special Revenue Funds | | | | | |
| Whitmore Garage | 326,867 | 362,000 | 382,000 | 378,000 | 16,000 |
| Developer Street Light | 385,031 | 1,000,000 | 1,000,000 | 1,000,000 | 0 |
| Forfeit & Asset Seizure | 313,564 | 494,900 | 494,900 | 510,700 | 15,800 |
| Visitor & Conference | 820,000 | 840,000 | 900,000 | 910,000 | 70,000 |
| Economic Development | 820,000 | 840,000 | 900,000 | 910,000 | 70,000 |
| Incentive Loan | 0 | 250,000 | 250,000 | 250,000 | 0 |
| Piney Orchard WW Service | 512,331 | 600,000 | 600,000 | 715,000 | 115,000 |
| Systems Reform Init. | 2,977,799 | 3,064,800 | 3,280,800 | 3,176,200 | 111,400 |
| Laurel Impact Fee | 396,180 | 400,000 | 400,000 | 322,000 | (78,000) |
| Inmate Benefit | 800,347 | 870,000 | 1,020,000 | 1,080,000 | 210,000 |
| Reforestation | 814,935 | 666,200 | 1,066,200 | 1,594,600 | 928,400 |
| Workforce Development | 1,980,055 | 2,400,000 | 2,400,000 | 1,800,000 | (600,000) |
| Community Development | 0 | 6,629,400 | 6,629,400 | 6,324,400 | (305,000) |
| Tax Increment Financing and Special Tax District Funds | | | | | |
| Nursery Road Tax Increment | 3,114,000 | 3,771,000 | 3,842,000 | 4,112,000 | 341,000 |
| West County Tax Increment | 1,093,000 | 1,535,000 | 2,965,000 | 2,402,000 | 867,000 |
| Farmington Village Spcl Tax | 506,643 | 559,100 | 559,100 | 555,300 | (3,800) |
| Park Place Tax Increment | 0 | 18,000 | 18,000 | 50,000 | 32,000 |
| Arundel Mills Tax Increment | 3,187,000 | 3,500,000 | 4,113,600 | 3,715,000 | 215,000 |
| Parole Tax Increment | 2,842,000 | 3,644,000 | 4,263,400 | 4,936,000 | 1,292,000 |
| Nat'l Business Park Tax Dist | 0 | 0 | 0 | 0 | 0 |
| Dorchester Special Tax Dist | 799,473 | 1,090,600 | 1,090,600 | 1,123,600 | 33,000 |
| | <u>302,907,874</u> | <u>294,411,900</u> | <u>298,451,900</u> | <u>310,911,800</u> | <u>16,499,900</u> |

Position Summary

| Fund | FY2005 | FY2006 | FY2006 | FY2007 | Inc (Dec) |
|--|-----------------|-----------------|-----------------|-----------------|------------------|
| Department/Agency | Approved | Approved | Adjusted | Approved | from Adj. |
| General Fund | | | | | |
| Legislative Branch | | | | | |
| Legislative Branch | 40 | 40 | 40 | 40 | 0 |
| Executive Branch | | | | | |
| County Executive | 22 | 22 | 22 | 21 | (1) |
| Law | 30 | 31 | 33 | 33 | 0 |
| Administrative Hearings | 2 | 2 | 2 | 2 | 0 |
| Administrative Core Group | | | | | |
| Chief Administrative Officer | 9 | 9 | 9 | 9 | 0 |
| Central Services | 127 | 128 | 128 | 132 | 4 |
| Finance | 76 | 77 | 77 | 78 | 1 |
| Finance (Non-Departmental) | 0 | | | | 0 |
| Budget | 8 | 8 | 8 | 8 | 0 |
| Personnel | 42 | 43 | 43 | 44 | 1 |
| Information Technology | 83 | 83 | 83 | 87 | 4 |
| Land Use and Environment Core Group | | | | | |
| Land Use and Environment | 17 | 17 | 17 | 19 | 2 |
| Planning and Zoning | 81 | 81 | 81 | 81 | 0 |
| Inspections and Permits | 132 | 144 | 144 | 148 | 4 |
| Public Works | 295 | 299 | 299 | 304 | 5 |
| Human Services Core Group | | | | | |
| Aging | 84 | 84 | 84 | 90 | 6 |
| Recreation and Parks | 99 | 102 | 102 | 110 | 8 |
| Health | 64 | 66 | 71 | 72 | 1 |
| Social Services | 13 | 13 | 13 | 13 | 0 |
| Public Safety Core Group | | | | | |
| Police | 904 | 921 | 921 | 923 | 2 |
| Fire | 721 | 833 | 833 | 833 | 0 |
| Detention Facilities | 408 | 409 | 409 | 415 | 6 |
| State Agencies | | | | | |
| Circuit Court | 58 | 58 | 61 | 61 | 0 |
| Orphans' Court | 3 | 3 | 3 | 3 | 0 |
| State's Attorney | 101 | 103 | 104 | 105 | 1 |
| Sheriff | 99 | 100 | 100 | 101 | 1 |
| License Commissioners | 24 | 24 | 24 | 24 | 0 |
| Supervisors of Elections | 4 | 4 | 4 | 4 | 0 |
| Other | | | | | |
| Ethics Commission | 2 | 2 | 2 | 2 | 0 |
| General Fund Total | 3,548 | 3,706 | 3,717 | 3,762 | 45 |
| Other Funds | | | | | |
| Utility Operations | 348 | 348 | 348 | 348 | 0 |
| Solid Waste Operations | 83 | 84 | 84 | 85 | 1 |
| Child Care | 7 | 7 | 7 | 8 | 1 |
| Print Shop | 7 | 5 | 5 | 0 | (5) |
| Self Insurance | 14 | 14 | 14 | 14 | 0 |
| Central Garage - Operations | 71 | 71 | 71 | 68 | (3) |
| Reforestation Agency | 1 | 1 | 1 | 3 | 2 |
| All Funds Total | 4,079 | 4,236 | 4,247 | 4,288 | 41 |



| General Fund Operating Budget | | | |
|--------------------------------------|--------------------|---------------|-------------|
| <i>Review of Increases</i> | | | |
| | (\$ in millions) | | |
| | FY2007 Approved | Increase | % |
| Board of Education | \$518.1 | \$40.6 | 8.5% |
| Community College | \$34.5 | \$2.8 | 8.8% |
| Public Safety | \$218.1 | \$13.2 | 6.4% |
| Everything Else | \$393.9 | \$5.4 | 1.4% |
| Total | \$1,164.6 | \$62.0 | 5.6% |

Life Long Learning

Board of Education

- County Contribution to the Board of Education budget increases by \$40.6 million, an 8.5% increase
- Combined with other funding sources like state grants, total funding for the Board of Education increases by \$65 million
- This increased funding is sufficient to fully fund every teacher, teacher aide and every non-classroom position requested to support those new teachers; a total of 284 new positions (see detail chart on opposite page):
 - 191.5 new teachers
 - 50.5 new teacher aides
 - 42.0 other positions
- In addition to these new positions, the increase funding is sufficient to pay for:
 - The entire \$31.9 million request for COLA, merit and longevity step increases, and health insurance less \$132,350 cut by the County Council
 - An increase of \$4.8 million for electricity, fuel and other utilities costs
 - An increase about \$1 million in transportation costs
- Funds to cover costs related to Charter schools (\$2.4 million) and to support planning for a math / science magnet program at Meade High School (\$200,000) are included in the CAO Contingency account

Community College

- County Contribution to the Community College budget increases by \$2.8 million, an 8.8% increase
- Fully funds the Community College's base operating budget request including:
 - All built-in cost increases
 - Pay increases for all staff consistent with those provided to County employees
- Funds approximately half of the College's supplemental funding requests, or about \$600,000

Library

- County Contribution to the Library operating budget increases by \$473,000, a 4% increase

FY 2007 New Position Detail

| Description | Total | New Teachers | New Teacher Aides | Other |
|--|----------------------|----------------------|---------------------|---------------------|
| Full Day Kindergarten | 83.50 | 59.50 | 24.00 | |
| Title I - Grant Replacement | 33.50 | 16.00 | 16.50 | 1.00 |
| IB @ Meade | 2.00 | 2.00 | | |
| Reading - Middle and High School | 18.00 | 17.00 | | 1.00 |
| Reading - Elementary | 10.00 | 10.00 | | |
| Math - Middle and High School | 6.00 | 6.00 | | |
| Math - Elementary | 2.00 | 1.00 | | 1.00 |
| Middle School Class Size Reduction | 38.00 | 38.00 | | |
| Mentor Teachers | 11.00 | 11.00 | | |
| Alternative MSA Teacher | 1.00 | 1.00 | | |
| AVID Teachers | 7.00 | 7.00 | | |
| Volunteer Program | 1.00 | 1.00 | | |
| Custodians | 7.00 | | | 7.00 |
| Functional Skills Classes | 6.00 | 3.00 | 3.00 | |
| ESOL | 10.00 | 6.00 | | 4.00 |
| ED Teacher Specialist | 1.00 | 1.00 | | |
| IEP Clerks | 5.00 | | | 5.00 |
| On-line Campus | 1.50 | 1.00 | | 0.50 |
| AYP Specialist @ North County HS | 1.00 | 1.00 | | |
| PPW @ North County HS | 1.00 | | | 1.00 |
| Poverty Secondary Equity Program | 16.00 | 10.00 | 6.00 | |
| Literacy Specialist & Technician | 2.00 | | 1.00 | 1.00 |
| Staff Hired in FY2006 | 20.50 | | | 20.50 |
| FY2007 Positions | <u>284.00</u> | <u>191.50</u> | <u>50.50</u> | <u>42.00</u> |
| Title I Grant Positions Funded at County Expense | (33.50) | (16.00) | (16.50) | (1.00) |
| Net New Positions | 250.50 | 175.50 | 34.00 | 41.00 |

Public Safety

- Police Department budget increases by \$3.4 million, a 4% increase including two new positions
- Fire Department budget increases by \$7.3 million, a 9% increase
- The Detention Facilities budget increases by \$2.5 million, a 7% increase including six new positions
- The Office of the Sheriff budget increases by \$427,000, 7% increase including one new position
- The State's Attorney budget increases \$488,000, a 6% increase including one new position
- The Circuit Court budget increases \$568,000, an 11% increase including one new position

General County Government

- All other budgets increased by \$3.4 million, a 1% increase
- Provides funding to maintain existing levels of service in all agencies
- Provides additional staff in the following departments:
 - Central Services (3 new facilities positions)
 - Finance (1 financial reporting manager)
 - Information Systems (3 systems positions & 1 communications officer)
 - Inspections & Permits (3 inspectors and 1 engineer)
 - Public Works (4 road operations & maintenance workers and 1 secretary)
 - Health (1 program mgr, 1 environmental sanitarian and 1 supervisor)
 - Aging (2 administrative and 2 program positions)
 - Recreation & Parks (10 new positions, primarily due to new facilities)
 - 3 park rangers, 2 facility superintendents, 1 park maintenance supervisor, 1 sports complex supervisor, 1 maintenance worker and 2 office workers

Highlights of the Approved FY07 Capital Budget

Capital Budget and Program Summary

Life Long Learning

Board of Education

- Fully funds the \$13 million FY2007 request to address the Board of Education's Maintenance Backlog
- Provides an additional \$8.4 million in County funding in FY2007 to cover lack of state funding which enables the completion of construction of:
 - Arundel HS Science Lab & Addition (\$3,067,000)
 - Gambrills Area ES (\$4,844,000)
- Fully funds cost increases of nearly 50% on six major capital projects totaling \$50,561,000 in the program:
 - Tracey's Elementary (\$5,398,000)
 - Pasadena Elementary (\$7,292,000)
 - Gambrills Elementary (\$7,349,000)
 - Lake Shore ES (\$5,533,000)
 - Arundel HS Science Lab & Addition (\$6,944,000)
 - Severna Park Middle (\$18,045,000)
- Fully funds All Day K and Pre-K project totaling over \$25 million in compliance with state mandate
- FY2007 Budget fully funds feasibility studies to replace/modernize the following schools with total project costs of \$39.9 million funded in the program:
 - Southgate Elementary
 - Overlook Elementary

Board of Education (continued)

- FY 2007 Budget fully funds the design for the following schools with total project costs of \$102 million funded in the program:
 - Lake Shore Elementary
 - Freetown Elementary
- Funds recurring projects totaling \$22.6 million in FY2007
 - Textbook Program
 - Systemic Replacements
 - Student Safety
 - School Furniture Replacement
 - Vehicle Replacement
 - Walls & Partitions

Community College

- Increases the Campus Improvements project funding by over 50% to \$700,000 per year
- FY 2007 Budget provides funds for the new Deferred Maintenance program, and to address deteriorated walkways and to resurface roads and parking lots at the Community College.

Library

- Increases annual Library Materials funding by \$400,000 to a total of \$3 million per year

Highlights of the Approved FY07 Capital Budget

Capital Budget and Program Summary

Public Safety

Fire

- Funding for the construction of the Jessup Fire Station addition
- Provides an additional \$300,000 for a large capacity water storage tank in south county, where fire hydrants are not available
- Provides \$418,000 for the acceleration of the Fire Burn Bldg Renovation from FY08 to FY07
- Includes an additional \$495,000 for the completion of construction for the West Annapolis Fire Station addition
- FY2007 Budget provides \$7.5 million in construction funding to complete the Marley Neck Replacement and the new Annapolis Neck fire stations

Police

- Fully funds the cost increase of \$1.85 million to complete the construction on the Police Headquarters renovation project
- Provides \$7.2 million to replace the Eastern District Police Station in FY08-09
- Provides funding to complete plan to outfit all patrol officers with Mobile Data Computers by the end of FY07
- Provides funding to complete the final phase of the 800 MHz replacement and upgrade project providing a ten tower system providing improved communication coverage

Detention Facilities

- Continues to fund a \$250,000 annual maintenance project to allow for planned, cost effective improvements

Highlights of the Approved FY07 Capital Budget

Capital Budget and Program Summary

General County

- Provide \$5 million in one-time funding to continue the effort to improve roads in the County as initiated in the FY2006 Budget
- Provides funding for the County to promote the expansion of Route 198 between Interstate 295 and Route 32 to accommodate increases in population and employment in and around Fort Meade, Russett and Odenton
- Provides the final year of construction funding for the new North Arundel Aquatic Center
- Continues to fund the phased development of hiker-biker trails throughout the County, including funding in:
 - FY07 to extend the W B & A Trail to Conway Road
 - FY07 to extend the Broadneck Trail to Bay Dale Drive
 - FY08 to acquire additional right of way for future development of the South Shore and Broadneck Trails
- Provides design funding for the development of Harman's Park with construction funding programmed in FY2008
- Funds the design of a new boat ramp at the Harry & Jeannette Weinberg property in Pasadena with construction funding programmed in FY2008
- Provides an additional \$600,000 to address deferred park renovation projects
- Provides \$2 million in one-time funding and an additional \$400,000 on an annual basis to address County facilities infrastructure requirements
- Provides additional grant funding in the amount of \$500,000 to the Baltimore Washington Medical Center capital campaign
- Provides additional grant funding in the amount of \$1 million for the expansion of the Anne Arundel Medical Center

FY2007 DEBT AFFORDABILITY

| | <u>FY2007</u> | <u>FY2008</u> | <u>FY2009</u> | <u>FY2010</u> | <u>FY2011</u> | <u>FY2012</u> |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| New Authority, Normal | \$90,000,000 | \$90,000,000 | \$90,000,000 | \$90,000,000 | \$90,000,000 | \$90,000,000 |
| New Authority, IPA | \$0 | \$3,000,000 | \$3,000,000 | \$3,000,000 | \$3,000,000 | \$3,000,000 |
| Not used in FY06 | \$8,200,000 | | | | | |
| Total New Authority | \$98,200,000 | \$93,000,000 | \$93,000,000 | \$93,000,000 | \$93,000,000 | \$93,000,000 |
| Debt Service as % of Revenues (9%) | 7.1% | 7.4% | 7.7% | 7.9% | 8.0% | 8.1% |
| Debt as % of Estimate Full Value (1.5%) | 1.21% | 1.21% | 1.19% | 1.16% | 1.15% | 1.15% |
| Debt Per Capita (\$1,500) | \$1,276 | \$1,356 | \$1,412 | \$1,462 | \$1,505 | \$1,540 |
| Debt to Personal Income (3.0%) | 2.7% | 2.7% | 2.7% | 2.7% | 2.6% | 2.6% |
| <hr style="border-top: 1px dashed black;"/> | | | | | | |
| Debt Service | \$78,265,033 | \$85,154,056 | \$92,322,885 | \$97,859,772 | \$103,103,919 | \$109,266,948 |
| Debt, at end of fiscal year | \$660,558,647 | \$706,253,789 | \$739,890,304 | \$770,488,618 | \$797,969,732 | \$821,270,947 |
| General Fund Revenues | \$1,105,000,000 | \$1,149,000,000 | \$1,195,000,000 | \$1,243,000,000 | \$1,293,000,000 | \$1,345,000,000 |
| Est. Full Value (\$000) | \$54,389,000 | \$58,196,000 | \$62,270,000 | \$66,629,000 | \$69,294,000 | \$71,719,000 |
| Population | 517,706 | 520,812 | 523,937 | 527,081 | 530,243 | 533,425 |
| Total Personal Income (\$000) | \$24,806,000 | \$26,096,000 | \$27,453,000 | \$28,881,000 | \$30,383,000 | \$31,963,000 |

**BONDS & PAYGO AFFORDABILITY
 COMPARED WITH
 USE OF BONDS & PAYGO IN PROPOSED BUDGET**

Bonds Affordability

| | <u>FY2007</u> | <u>FY2008</u> | <u>FY2009</u> | <u>FY2010</u> | <u>FY2011</u> | <u>FY2012</u> |
|--|---------------------|-------------------|------------------|------------------|---------------------|---------------|
| Affordable New Authority | 98,200,000 | 93,000,000 | 93,000,000 | 93,000,000 | 93,000,000 | 93,000,000 |
| Use of New Bond Authority | 77,667,150 | 108,121,895 | 92,479,851 | 94,862,643 | 74,755,257 | 93,094,552 |
| Amount Over (Under) Affordability | (20,532,850) | 15,121,895 | (520,149) | 1,862,643 | (18,244,743) | 94,552 |

PayGo Affordability

| | | | | | | |
|--|------------|------------------|------------------|------------------|------------------|------------------|
| Recurring Revenues for PayGo | 25,000,000 | 25,000,000 | 25,000,000 | 25,000,000 | 25,000,000 | 25,000,000 |
| "One-Time" Revenue | 39,056,450 | | | | | |
| Adjusted Affordability | 64,056,450 | 25,000,000 | 25,000,000 | 25,000,000 | 25,000,000 | 25,000,000 |
| Use of PayGo | 64,056,450 | 24,540,000 | 29,043,286 | 26,346,279 | 27,070,000 | 26,977,976 |
| Amount Over (Under) Affordability | 0 | (460,000) | 4,043,286 | 1,346,279 | 2,070,000 | 1,977,976 |

Bonds & PayGo Affordability (Combined)

| | | | | | | |
|--|---------------------|-------------------|------------------|------------------|---------------------|------------------|
| Bonds & PayGo Affordability | 162,256,450 | 118,000,000 | 118,000,000 | 118,000,000 | 118,000,000 | 118,000,000 |
| Use of Bonds & PayGo | 141,723,600 | 132,661,895 | 121,523,137 | 121,208,922 | 101,825,257 | 120,072,528 |
| Amount Over (Under) Affordability | (20,532,850) | 14,661,895 | 3,523,137 | 3,208,922 | (16,174,743) | 2,072,528 |

Project Class Summary

Council Approved

| <i>Project Class</i> | <i>Total</i> | <i>Prior</i> | <i>FY2007</i> | <i>FY2008</i> | <i>FY2009</i> | <i>FY2010</i> | <i>FY2011</i> | <i>FY2012</i> |
|--|-----------------|-----------------|---------------|---------------|---------------|---------------|---------------|---------------|
| General County | \$214,527,386 | \$134,751,386 | \$16,557,000 | \$13,874,000 | \$12,355,000 | \$12,330,000 | \$12,330,000 | \$12,330,000 |
| Community Development | \$2,050,000 | \$2,050,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fire & Police | \$136,266,349 | \$87,270,349 | \$17,513,000 | \$3,495,000 | \$11,938,000 | \$5,350,000 | \$5,350,000 | \$5,350,000 |
| Recreation & Parks | \$146,514,499 | \$111,377,499 | \$10,137,000 | \$12,700,000 | \$4,400,000 | \$2,750,000 | \$2,400,000 | \$2,750,000 |
| Roads & Bridges | \$326,678,749 | \$183,756,749 | \$31,827,000 | \$22,062,000 | \$21,697,000 | \$24,202,000 | \$25,159,000 | \$17,975,000 |
| Traffic Control | \$7,778,949 | \$3,068,949 | \$410,000 | \$860,000 | \$860,000 | \$860,000 | \$860,000 | \$860,000 |
| Storm Drains | \$46,116,670 | \$21,122,670 | \$5,194,000 | \$4,050,000 | \$4,050,000 | \$3,900,000 | \$3,900,000 | \$3,900,000 |
| Waterway Improvement | \$48,494,034 | \$26,327,034 | \$8,028,000 | \$4,747,000 | \$3,365,000 | \$2,827,000 | \$1,600,000 | \$1,600,000 |
| School Off-Site | \$7,348,127 | \$2,848,127 | \$750,000 | \$750,000 | \$750,000 | \$750,000 | \$750,000 | \$750,000 |
| Board of Education | \$1,027,336,618 | \$506,361,768 | \$104,878,850 | \$101,041,000 | \$93,384,000 | \$70,102,000 | \$60,343,000 | \$91,226,000 |
| Community College | \$91,410,880 | \$43,964,497 | \$2,536,000 | \$14,928,790 | \$9,448,987 | \$8,747,565 | \$7,974,513 | \$3,810,528 |
| Library | \$51,056,484 | \$30,956,484 | \$3,350,000 | \$3,350,000 | \$3,350,000 | \$3,350,000 | \$3,350,000 | \$3,350,000 |
| <i>Sub-Total General County</i> | \$2,105,578,745 | \$1,153,855,512 | \$201,180,850 | \$181,857,790 | \$165,597,987 | \$135,168,565 | \$124,016,513 | \$143,901,528 |
| Waste Management | \$32,136,849 | \$23,966,849 | \$880,000 | \$740,000 | \$5,050,000 | \$500,000 | \$500,000 | \$500,000 |
| <i>Sub-Total Solid Waste</i> | \$32,136,849 | \$23,966,849 | \$880,000 | \$740,000 | \$5,050,000 | \$500,000 | \$500,000 | \$500,000 |
| Wastewater | \$456,414,897 | \$221,071,897 | \$35,230,000 | \$78,726,000 | \$57,007,000 | \$42,530,000 | \$11,025,000 | \$10,825,000 |
| Water | \$351,502,727 | \$146,476,427 | \$48,304,000 | \$44,084,300 | \$41,203,000 | \$10,905,000 | \$15,713,000 | \$44,817,000 |
| <i>Sub-Total Utility</i> | \$807,917,624 | \$367,548,324 | \$83,534,000 | \$122,810,300 | \$98,210,000 | \$53,435,000 | \$26,738,000 | \$55,642,000 |
| <i>Grand-Total:</i> | \$2,945,633,218 | \$1,545,370,685 | \$285,594,850 | \$305,408,090 | \$268,857,987 | \$189,103,565 | \$151,254,513 | \$200,043,528 |

Funding Source Summary

Council Approved

| Project | Project Title | Total | Prior | FY2007 | FY2008 | FY2009 | FY2010 | FY2011 | FY2012 |
|-------------------------|---------------------------|------------------------|----------------------|---------------------|----------------------|---------------------|---------------------|---------------------|---------------------|
| General County | | | | | | | | | |
| Bonds | | | | | | | | | |
| | General County Bonds | \$1,021,140,055 | \$495,158,707 | \$77,667,150 | \$105,121,895 | \$89,479,851 | \$91,862,643 | \$71,755,257 | \$90,094,552 |
| | Revenue Bonds | \$24,530,000 | \$26,000,000 | (\$1,470,000) | \$0 | \$0 | \$0 | \$0 | \$0 |
| | IPA Bonds | \$29,607,000 | \$14,607,000 | \$0 | \$3,000,000 | \$3,000,000 | \$3,000,000 | \$3,000,000 | \$3,000,000 |
| | Bond Anticipation Note | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Bonds | \$1,075,277,055 | \$535,765,707 | \$76,197,150 | \$108,121,895 | \$92,479,851 | \$94,862,643 | \$74,755,257 | \$93,094,552 |
| PayGo | | | | | | | | | |
| | WasteWater PayGo | \$700,000 | \$0 | \$700,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Solid Wst Mgmt PayGo | \$200,000 | \$0 | \$200,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | General Fund PayGo | \$431,623,136 | \$233,589,145 | \$64,056,450 | \$24,540,000 | \$29,043,286 | \$26,346,279 | \$27,070,000 | \$26,977,976 |
| | Bd of Ed PayGo | \$6,592,000 | \$6,100,000 | \$492,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Community College Pay Go | \$2,963,497 | \$2,963,497 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | PayGo | \$442,078,633 | \$242,652,642 | \$65,448,450 | \$24,540,000 | \$29,043,286 | \$26,346,279 | \$27,070,000 | \$26,977,976 |
| Impact Fees | | | | | | | | | |
| | Hwy Impact Fees Dist 1 | \$14,017,500 | \$13,337,500 | \$80,000 | \$0 | \$600,000 | \$0 | \$0 | \$0 |
| | Hwy Impact Fees Dist 2 | \$4,194,000 | \$3,901,000 | \$293,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Hwy Impact Fees Dist 3 | \$6,934,750 | \$5,749,000 | \$635,750 | \$550,000 | \$0 | \$0 | \$0 | \$0 |
| | Hwy Impact Fees Dist 4 | \$14,978,900 | \$9,609,900 | \$5,097,000 | \$272,000 | \$0 | \$0 | \$0 | \$0 |
| | Hwy Impact Fees Dist 5 | \$4,585,000 | \$3,737,000 | \$498,000 | \$350,000 | \$0 | \$0 | \$0 | \$0 |
| | Impact Fees - Ed | \$2,250,000 | \$750,000 | \$250,000 | \$250,000 | \$250,000 | \$250,000 | \$250,000 | \$250,000 |
| | Ed Impact Fees Dist 1 | \$29,765,000 | \$20,076,000 | \$4,689,000 | \$2,500,000 | \$2,500,000 | \$0 | \$0 | \$0 |
| | Ed Impact Fees Dist 2 | \$3,501,000 | \$2,679,000 | \$572,000 | \$250,000 | \$0 | \$0 | \$0 | \$0 |
| | Ed Impact Fees Dist 3 | \$3,244,000 | \$2,994,000 | \$0 | \$250,000 | \$0 | \$0 | \$0 | \$0 |
| | Ed Impact Fees Dist 4 | \$2,548,000 | \$2,248,000 | \$50,000 | \$250,000 | \$0 | \$0 | \$0 | \$0 |
| | Ed Impact Fees Dist 5 | \$2,154,000 | \$1,754,000 | \$400,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Ed Impact Fees Dist 6 | \$12,377,000 | \$12,377,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Ed Impact Fees Dist 7 | \$4,439,000 | \$4,043,000 | \$46,000 | \$350,000 | \$0 | \$0 | \$0 | \$0 |
| | Public Safety Impact Fees | \$3,236,000 | \$1,856,000 | \$580,000 | \$400,000 | \$400,000 | \$0 | \$0 | \$0 |
| | Impact Fees | \$108,224,150 | \$85,111,400 | \$13,190,750 | \$5,422,000 | \$3,750,000 | \$250,000 | \$250,000 | \$250,000 |
| Grants & Aid | | | | | | | | | |
| | Grants and Aid-CP Fed | \$2,881,000 | \$2,881,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Federal Aviation Auth | \$1,033,369 | \$1,033,369 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Fed Bridge Repair Prgm | \$7,741,000 | \$2,097,000 | \$114,000 | \$2,250,000 | \$1,037,000 | \$1,351,000 | \$892,000 | \$0 |
| | Other Fed Grants | \$18,391,000 | \$10,941,000 | \$6,450,000 | \$0 | \$1,000,000 | \$0 | \$0 | \$0 |
| | Grants and Aid - CP St | \$73,000 | \$73,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | POS - Acquisition | \$21,651,182 | \$11,801,182 | \$3,850,000 | \$4,000,000 | \$500,000 | \$500,000 | \$500,000 | \$500,000 |

Funding Source Summary

Council Approved

| <i>Project</i> | <i>Project Title</i> | <i>Total</i> | <i>Prior</i> | <i>FY2007</i> | <i>FY2008</i> | <i>FY2009</i> | <i>FY2010</i> | <i>FY2011</i> | <i>FY2012</i> |
|----------------|-----------------------------|------------------------|------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| | POS - Development | \$23,139,100 | \$13,992,600 | \$4,521,500 | \$4,625,000 | \$0 | \$0 | \$0 | \$0 |
| | MDE Erosion & Water Qlty | \$2,429,000 | \$587,000 | \$291,000 | \$530,000 | \$407,000 | \$614,000 | \$0 | \$0 |
| | MD Waterway Improvement | \$7,821,000 | \$4,889,000 | \$2,136,000 | \$796,000 | \$0 | \$0 | \$0 | \$0 |
| | Maryland Higher Education | \$30,988,644 | \$15,512,000 | \$0 | \$5,571,895 | \$2,762,850 | \$3,494,643 | \$2,947,256 | \$700,000 |
| | Inter-Agency Committee | \$224,408,000 | \$103,883,000 | \$23,725,000 | \$23,671,000 | \$32,288,000 | \$5,445,000 | \$15,297,000 | \$20,099,000 |
| | Other State Grants | \$55,634,111 | \$52,272,111 | \$1,362,000 | \$400,000 | \$400,000 | \$400,000 | \$400,000 | \$400,000 |
| | Grants & Aid | \$396,190,406 | \$219,962,262 | \$42,449,500 | \$41,843,895 | \$38,394,850 | \$11,804,643 | \$20,036,256 | \$21,699,000 |
| | Other | | | | | | | | |
| | Developer Contribution | \$572,000 | \$237,000 | \$335,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Developer Contribution | \$5,275,266 | \$5,074,266 | \$151,000 | \$25,000 | \$25,000 | \$0 | \$0 | \$0 |
| | Other Funding Sources | \$9,305,045 | \$6,476,045 | \$1,729,000 | \$225,000 | \$225,000 | \$225,000 | \$225,000 | \$200,000 |
| | Forfeiture | \$180,000 | \$180,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Insurance Recoveries | \$100,000 | \$100,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Miscellaneous | \$104,000 | \$104,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Project Reimbursement | \$750,000 | \$750,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Proceeds from Sale | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Bonds Previously Issued | \$245,190 | \$245,190 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | City of Annapolis | \$268,000 | \$268,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | PayGo Surplus | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Cable Fees | \$15,080,000 | \$5,000,000 | \$1,680,000 | \$1,680,000 | \$1,680,000 | \$1,680,000 | \$1,680,000 | \$1,680,000 |
| | Other BOE Agreements | \$7,047,000 | \$7,047,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | School Waiver Fees | \$3,173,000 | \$3,173,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | BOE Developer Contributions | \$8,935,000 | \$8,935,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Dorchester Tax District | \$16,000,000 | \$16,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Natl. Bus Park Tax Dist | \$14,174,000 | \$14,174,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Nursery Road TIF Bonds | \$2,600,000 | \$2,600,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Other | \$83,808,501 | \$70,363,501 | \$3,895,000 | \$1,930,000 | \$1,930,000 | \$1,905,000 | \$1,905,000 | \$1,880,000 |
| | General County | \$2,105,578,745 | \$1,153,855,512 | \$201,180,850 | \$181,857,790 | \$165,597,987 | \$135,168,565 | \$124,016,513 | \$143,901,528 |

Funding Source Summary

Council Approved

| Project | Project Title | Total | Prior | FY2007 | FY2008 | FY2009 | FY2010 | FY2011 | FY2012 |
|-------------------------|-------------------------|-----------------|-----------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Solid Waste | | | | | | | | | |
| Bonds | | | | | | | | | |
| | Solid Waste Bonds | \$16,664,000 | \$11,494,000 | \$380,000 | \$240,000 | \$4,550,000 | \$0 | \$0 | \$0 |
| | Bonds | \$16,664,000 | \$11,494,000 | \$380,000 | \$240,000 | \$4,550,000 | \$0 | \$0 | \$0 |
| PayGo | | | | | | | | | |
| | Solid Wst Mgmt PayGo | \$14,722,849 | \$11,722,849 | \$500,000 | \$500,000 | \$500,000 | \$500,000 | \$500,000 | \$500,000 |
| | PayGo | \$14,722,849 | \$11,722,849 | \$500,000 | \$500,000 | \$500,000 | \$500,000 | \$500,000 | \$500,000 |
| Other | | | | | | | | | |
| | Project Reimbursement | \$750,000 | \$750,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Other | \$750,000 | \$750,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Solid Waste | \$32,136,849 | \$23,966,849 | \$880,000 | \$740,000 | \$5,050,000 | \$500,000 | \$500,000 | \$500,000 |
| Utility | | | | | | | | | |
| Bonds | | | | | | | | | |
| | General County Bonds | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Water Bonds | \$290,968,445 | \$116,670,145 | \$42,624,000 | \$39,001,300 | \$36,195,000 | \$6,000,000 | \$10,707,000 | \$39,771,000 |
| | WasteWater Bonds | \$258,807,910 | \$168,612,910 | \$25,423,000 | \$40,904,000 | \$13,271,000 | \$4,397,000 | \$3,100,000 | \$3,100,000 |
| | Bonds | \$549,776,355 | \$285,283,055 | \$68,047,000 | \$79,905,300 | \$49,466,000 | \$10,397,000 | \$13,807,000 | \$42,871,000 |
| PayGo | | | | | | | | | |
| | WasteWater PayGo | \$86,108,133 | \$42,458,133 | \$8,225,000 | \$7,125,000 | \$7,125,000 | \$7,125,000 | \$7,125,000 | \$6,925,000 |
| | Water PayGo | \$65,134,282 | \$29,856,282 | \$6,230,000 | \$5,883,000 | \$5,808,000 | \$5,705,000 | \$5,806,000 | \$5,846,000 |
| | PayGo | \$151,242,415 | \$72,314,415 | \$14,455,000 | \$13,008,000 | \$12,933,000 | \$12,830,000 | \$12,931,000 | \$12,771,000 |
| Grants & Aid | | | | | | | | | |
| | Other State Grants | \$97,310,500 | \$1,394,500 | \$0 | \$29,897,000 | \$35,811,000 | \$30,208,000 | \$0 | \$0 |
| | Grants & Aid | \$97,310,500 | \$1,394,500 | \$0 | \$29,897,000 | \$35,811,000 | \$30,208,000 | \$0 | \$0 |
| Other | | | | | | | | | |
| | Developer Contribution | \$4,203,566 | \$4,203,566 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Other Funding Sources | \$532,000 | \$0 | \$532,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Project Reimbursement | \$2,000,000 | \$1,500,000 | \$500,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | City of Annapolis | \$1,618,000 | \$1,618,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | User Connections | \$1,234,788 | \$1,234,788 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Other | \$9,588,354 | \$8,556,354 | \$1,032,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Utility | \$807,917,624 | \$367,548,324 | \$83,534,000 | \$122,810,300 | \$98,210,000 | \$53,435,000 | \$26,738,000 | \$55,642,000 |
| | Grand-Total: | \$2,945,633,218 | \$1,545,370,685 | \$285,594,850 | \$305,408,090 | \$268,857,987 | \$189,103,565 | \$151,254,513 | \$200,043,528 |

Budget Message

Planning Advisory Board Comparison

FY2007 Approved Budget

| | <u>FY2007</u> | <u>FY2008</u> | <u>FY2009</u> | <u>FY2010</u> | <u>FY2011</u> | <u>FY2012</u> | <u>Total</u> |
|---------------------------|---------------|---------------|---------------|---------------|---------------|---------------|--------------|
| PAB Recommendation | 155,552,384 | 147,707,000 | 144,505,000 | 143,258,000 | 140,905,000 | 131,433,000 | 863,360,384 |
| County Executive Proposed | 202,897,000 | 178,458,000 | 163,698,000 | 133,269,000 | 122,117,000 | 142,002,000 | 942,441,000 |
| County Exec More (Less): | 47,344,616 | 30,751,000 | 19,193,000 | (9,989,000) | (18,788,000) | 10,569,000 | 79,080,616 |

Projects Where The County Executive Proposes More Than Recommended By The PAB

| Project Title | PAB | County Exec | Variance | Comment |
|---------------------------------|-------------|-------------|--------------------|--|
| 800 MHz Radio System | 33,530,000 | 35,230,000 | 1,700,000 | PAB Recommendation does not fully fund this project. |
| Information Technology Enhance | 29,600,000 | 38,600,000 | 9,000,000 | PAB Recommendation does not fully fund this project. |
| All Day K and Pre K | 15,100,000 | 25,100,000 | 10,000,000 | PAB Recommendation does not fund this project |
| Southgate ES | 16,037,000 | 23,531,000 | 7,494,000 | PAB Recommendation does not fully fund this project. |
| Overlook ES | 12,282,000 | 16,373,000 | 4,091,000 | PAB Recommendation does not fully fund this project. |
| Textbooks | 23,000,000 | 101,000,000 | 78,000,000 | PAB Recommendation does not fund this project |
| Freetown ES | 50,000 | 23,505,000 | 23,455,000 | PAB Recommendation does not fund this project |
| Security Related Upgrades 07 | 3,500,000 | 6,000,000 | 2,500,000 | PAB Recommendation does not fully fund this project. |
| Building Systems Renov 08 | 58,800,000 | 60,000,000 | 1,200,000 | PAB Recommendation does not fully fund this project. |
| Maintenance Backlog 07 | 18,000,000 | 28,000,000 | 10,000,000 | PAB Recommendation does not fully fund this project. |
| School Bus Replacement | 300,000 | 1,800,000 | 1,500,000 | PAB Recommendation does not fund this project |
| Rt 198 Widening | 0 | 4,500,000 | 4,500,000 | PAB Recommendation does not fund this project |
| Campus Improvements | 4,090,000 | 5,590,000 | 1,500,000 | PAB Recommendation does not include supplemental funding |
| South Shore Trail | 5,265,000 | 7,015,000 | 1,750,000 | PAB Recommendation does not include supplemental funding |
| WB & A Trail | 4,997,000 | 5,997,000 | 1,000,000 | PAB Recommendation does not include supplemental funding |
| Park Renovation | 1,100,000 | 1,700,000 | 600,000 | PAB Recommendation does not include supplemental funding |
| Harmans Park | 884,000 | 2,584,000 | 1,700,000 | PAB Recommendation does not include supplemental funding |
| Broadneck Peninsula Trail | 2,012,000 | 3,712,000 | 1,700,000 | PAB Recommendation does not include supplemental funding |
| Harry & Jeannette Weinberg Park | 2,430,000 | 4,430,000 | 2,000,000 | PAB Recommendation does not include supplemental funding |
| Fort Smallwood Park | 1,000,000 | 2,350,000 | 1,350,000 | PAB Recommendation does not include supplemental funding |
| Anne Arundel Medical Center | 2,000,000 | 3,000,000 | 1,000,000 | PAB Recommendation does not include supplemental funding |
| Baltimore Washington Med Cntr | 2,450,000 | 2,950,000 | 500,000 | PAB Recommendation does not include supplemental funding |
| County Facilities & Systems Upg | 2,250,000 | 4,250,000 | 2,000,000 | PAB Recommendation does not include supplemental funding |
| Facility Renov/Reloc | 3,777,567 | 3,819,567 | 42,000 | PAB Recommendation does not include supplemental funding |
| Jessup Fire Station Addition | 0 | 1,600,000 | 1,600,000 | PAB Recommendation does not fund this project |
| Road Reconstruction | 112,313,576 | 117,313,576 | 5,000,000 | PAB Recommendation does not fully fund this project. |
| Careers Bldg Renov | 14,235,840 | 16,876,343 | 2,640,503 | PAB Recommendation does not fully fund this project. |
| Administration Bldg Renov | 1,712,000 | 3,240,071 | 1,528,071 | PAB Recommendation does not fully fund this project. |
| Johnson Building Renovations | 1,506,000 | 2,855,512 | 1,349,512 | PAB Recommendation does not fully fund this project. |
| Deale/Tracey's Park Renov | 0 | 500,000 | 500,000 | PAB Recommendation does not fund this project |
| Library Materials Account | 15,600,000 | 18,000,000 | 2,400,000 | PAB Recommendation does not include supplemental funding |
| | | | <u>183,600,086</u> | |

Budget Message

Planning Advisory Board Comparison

FY2007 Approved Budget

Projects Where The County Executive Proposes Less Than Recommended By The PAB

| Project Title | PAB | County Exec | Variance | Comment |
|---------------------------------|------------|-------------|--------------|--|
| Academic Furniture Renewal | 1,800,000 | 0 | (1,800,000) | PAB Recommendation funds this project |
| Arundel Mills Bus Stop | 105,000 | 0 | (105,000) | PAB Recommendation funds this project |
| Deferred Maintenance | 9,658,550 | 0 | (9,658,550) | PAB Recommendation funds this project |
| HCAAT Structural Floor Repairs | 100,000 | 0 | (100,000) | PAB Recommendation funds this project |
| Math Building Renovation | 281,420 | 0 | (281,420) | PAB Recommendation funds this project |
| West Campus Data Center | 1,372,500 | 0 | (1,372,500) | PAB Recommendation funds this project |
| Traff Imp/RingRdRelocModsPhs2 | 3,000,000 | 0 | (3,000,000) | PAB Recommendation funds this project |
| Administrative Svs Bldg | 7,611,000 | 7,161,000 | (450,000) | PAB Recommendation funds this project |
| Main Campus Utility & Topo Sur | 125,000 | 0 | (125,000) | PAB Recommendation funds this project |
| Traff Imp/RingRdRelocModsPhs1 | 2,000,000 | 0 | (2,000,000) | PAB Recommendation funds this project |
| London Town Partnership Collec | 25,000 | 0 | (25,000) | PAB Recommendation funds this project |
| Library Renovations | 2,400,000 | 2,100,000 | (300,000) | PAB Recommendation funds this project |
| School Outdoor Facilities | 2,230,919 | 2,055,919 | (175,000) | PAB Recommendation funds this project |
| Compass Pointe Golf Course | 26,000,000 | 24,780,000 | (1,220,000) | PAB Recommendation does not include de-appropriation |
| Southern MS - Addition | 16,427,000 | 16,232,000 | (195,000) | PAB Recommendation does not include de-appropriation |
| Glendale ES - Replacement | 14,778,000 | 14,353,000 | (425,000) | PAB Recommendation does not include de-appropriation |
| Severn Fire Station | 3,833,700 | 3,683,700 | (150,000) | PAB Recommendation does not include de-appropriation |
| New Southern Dist PS | 5,068,000 | 4,958,000 | (110,000) | PAB Recommendation does not include de-appropriation |
| Marley Fire Station Replacement | 5,008,000 | 4,800,000 | (208,000) | PAB Recommendation does not include de-appropriation |
| Route 50 Sound Barriers | 1,005,000 | 900,000 | (105,000) | PAB Recommendation does not include de-appropriation |
| New Eastern PS | 8,021,000 | 7,233,000 | (788,000) | PAB Recommendation does not include de-appropriation |
| Lake Marion Pond Conversion | 1,773,000 | 0 | (1,773,000) | PAB Recommendation funds this project |
| Barrensdale Stream Restor | 642,000 | 0 | (642,000) | PAB Recommendation funds this project |
| Provinces Pk Pond Conv | 509,000 | 0 | (509,000) | PAB Recommendation funds this project |
| Old Sanitary Comm Bldg | 2,000,000 | 60,000 | (1,940,000) | PAB Recommendation funds this project |
| Science Lab Modernization | 22,183,000 | 17,683,000 | (4,500,000) | PAB Recommendation funds this project |
| Benfield ES | 23,104,000 | 13,792,000 | (9,312,000) | PAB Recommendation funds this project |
| Point Pleasant ES | 31,669,000 | 19,112,000 | (12,557,000) | PAB Recommendation funds this project |
| J Albert Adams | 14,213,000 | 8,399,000 | (5,814,000) | PAB Recommendation funds this project |
| Alternative Education Facility | 1,000,000 | 500,000 | (500,000) | PAB Recommendation funds this project |
| Seven Oaks | 16,866,000 | 16,166,000 | (700,000) | PAB Recommendation recent legislation to reduce appropriation in this project. |
| Marley ES - Replacement | 16,335,000 | 15,660,000 | (675,000) | PAB Recommendation recent legislation to reduce appropriation in this project. |
| Mayo ES | 13,472,000 | 12,872,000 | (600,000) | PAB Recommendation recent legislation to reduce appropriation in this project. |
| Arnold ES | 16,445,000 | 1,901,000 | (14,544,000) | PAB Recommendation funds this project |
| North Glen ES | 14,314,000 | 1,664,000 | (12,650,000) | PAB Recommendation funds this project |
| Germantown ES | 2,350,000 | 140,000 | (2,210,000) | PAB Recommendation funds this project |
| Walls & Partitions 07 | 18,000,000 | 9,000,000 | (9,000,000) | PAB Recommendation funds this project |
| Auditorium Seating | 3,000,000 | 0 | (3,000,000) | PAB Recommendation funds this project |
| Quiet Waters Park Renov | 2,858,000 | 1,858,000 | (1,000,000) | PAB Recommendation recent legislation to reduce appropriation in this project. |

(104,519,470)

County Executive Proposes More (Less) Than PAB:

79,080,616

NOTE: For the Solid Waste Management and Utility Funds there are no differences.

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Office of the Budget
Anne Arundel County, Maryland
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