

Anne Arundel County

BRAC/Growth at Fort Meade Working Plan



Wednesday, April 30, 2008
(Updated April 2011)

Anne Arundel County

BRAC/Growth at Fort Meade
Working Plan
As of April 2011

| Action | Timeline | | | | | | | | | | | | | | Funding Source | Responsible Agency | Priority and/or Status | |
|--|----------|------|------|------|------|------|------|------|------|------|------|------|------|------|----------------|--------------------|---------------------------------|--------|
| | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | | | | |
| LAND USE | | | | | | | | | | | | | | | | | | |
| REVISE AND UPDATE ANNE ARUNDEL COUNTY'S GENERAL DEVELOPMENT PLAN (GDP) | | | | | | | | | | | | | | | | | | |
| 1) Ensure revised GDP considers and accounts for impacts associated with BRAC 2005 generated employment and household growth. | | | ▲ | | | | | | | | | | | | | County | OPZ | HIGH |
| 2) Ensure revised GDP reinforces, supports and advances designated Anne Arundel County Growth Areas: Parole, Glen Burnie, Odenton | | | ▲ | | | | | | | | | | | | | County | OPZ, DPW | HIGH |
| 3) Identify opportunities for mixed use development near BWI Airport, particularly in the vicinity of the BWI Amtrak station and designate specific sites for mixed land use in the GDP, as determined by planning analysis. | | | → | | | | | | | | | | | | | County | OPZ, DPW, MAA | HIGH |
| 4) Commence Comprehensive Rezoning process to bring zoning into compliance with any changes in land use due to revised GDP | | | | | | | | | | | | | | | | County | OPZ | HIGH |
| 5) Address issue of overabundance of over 55 housing | | | | | | | | | | | | | | | | County | OPZ, AACPS, BOE, County Council | MEDIUM |

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| | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | | | | | | | |
| PROMOTE REVITALIZATION OF OLDER COMMUNITIES | | | | | | | | | | | | | | | | | | | | | |
| 6) Work marketing package for redevelopment & revitalization focusing on Priority Funding Areas in West County and near Fort Meade | | | | | | | | | | | | | | | | | | | | | |
| a. Develops rights and responsibilities agreement | | | | ▲ | | | | | | | | | | | | | | Public/Private Partnership | OPZ, DPW, AAEDC | MEDIUM | |
| b. Planning, engineering, right of way, construction Odenton Infrastructure | | | | ▲ | | | | | | | | | | | | | | Public/Private Partnership | OPZ, DPW, AAEDC | MEDIUM | |
| c. Full development of industrial, office, service, real estate | | | | | | | | | | | | | | | | | | Public/Partnership | OPZ, DPW, AAEDC | MEDIUM | |
| d. Apply for and receive BRAC Zone Designation for Odenton Town Center | | ▲ | | | | | | | | | | | | | | | | | | | |

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| | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | | | | | | | |
| TRANSPORTATION, TRANSIT, AND INFRASTRUCTURE | | | | | | | | | | | | | | | | | | | | | |
| TRANSPORTATION AND TRANSIT | | | | | | | | | | | | | | | | | | | | | |
| 1) Support acceleration of the multi-lane reconstruction of MD 175 from I-295 to MD 170. | PARTIAL ENGINEERING BEGINNING FY 2010. AN ADDITIONAL \$32.6M IS NEEDED BY SHA TO COMPLETE ENGINEERING. | | | | | | | | | | | | | | | | | | | | |
| a. Feasibility Study alternatives retained for detailed study completed in summer 2007 | ▲ | | | | | | | | | | | | | | | | | FHWA, SHA, County | OPZ, DPW, SHA, FGGM | HIGH | |
| b. Complete Draft environmental impact statement, hold location/design public hearing summer 2008 | | ▲ | | | | | | | | | | | | | | | | FHWA, SHA | SHA, FGGM | HIGH | |
| c. Alternatives ID'D for detailed Study | | ▲ | | | | | | | | | | | | | | | | FHWA, SHA | OPZ, DPW, SHA, FGGM | HIGH | |
| d. Identify SHA Preferred ALTERNATIVE | | | | | ▲ | PREFERRED ALT 6 LANES MD 295 - MD 32 4 LANES THROUGH TOWN CENTER TO MD 175 | | | | | | | | | | | FHWA, SHA | SHA, OPZ, DPW, FGGM | HIGH | | |
| e. Final Environmental Document/Location/Design Approval | | | | | ▲ | NEPA SIGN OFF SPRING 2011 FINAL DESIGN FUNDED TO 30% PLANS | | | | | | | | | | | FHWA, SHA | SHA, OPZ, DPW, FGGM | HIGH | | |
| f. Construction | | | | | | | | | | | | | | | | | | FHWA, SHA | SHA, OPZ, DPW, FGGM | HIGH | |
| g. Widen MD-175 between MD-295 & Rockenback Rd. from 2 to 5 lanes | | | | | | | | | | | | | | | | | | Developer | SHA | HIGH | |
| 2) Feasibility Study for MD 175 Phase II from MD 170 to School Lane | | | | ▲ | FUTURE DEVELOPMENT ALONG THIS SECTION OF MD 175 IS INTENDED TO CREATE AN URBAN TOWN CENTER. THIS STUDY IDENTIFIES RIGHT OF WAY NEEDS ASSOCIATED WITH A ROADWAY TYPICAL SECTION OF THIS NATURE | | | | | | | | | | | | | | County | OPZ | HIGH |

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| 3) Support multi-lane reconstruction of MD 198 from MD 32 to B-W Parkway (4.5M County funds for planning.) | | | | | | | | | | | | | | | | | | | | |
| A. Informational Workshop | | ▲ | | | | | | | | | | | | | | | | SHA | SHA, OPZ, DPW | HIGH |
| b. Environmental Assessment | | 60% COMPLETE. AA COUNTY FUNDING ASSESSMENT | | | | ▶ | | | | | | | | | | | | County (\$4.5M) | SHA, OPZ, DPW | HIGH |
| c. Hold location/design public hearing summer 2009 | | | ▲ | | | | | | | | | | | | | | | FHWA, SHA | SHA, OPZ, DPW | HIGH |
| 4) Expedite completion of (Odenton) Town Center Boulevard from Morgan Road (near Odenton MARC Train Station) to at least MD 174 (Reece Road) and preferably to Disney Road and Ridge Road | | | | | | | | | | | | | | | | | | County, Public-Private Partnership | County, SHA, OPZ, DPW, FGGM | HIGH |
| 5) Complete Odenton town Center Transportation Study | | | | | | | | | | | | | | | | | | | | |
| 6) Identify funding for and expedite construction of West Town Center Avenue (Odenton Avenue), ensuring that the south end of the road aligns with the MD 175 ramps to and from MD 32 | | | | | | | | | | | | | | | | | | County, Public-Private Partnership | County, SHA, OPZ, DPW, FGGM | HIGH |

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| | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | | | | |
| 7) Support widening of MD 295 from MD 100 to I-195 (Included in CTP) | CONSTRUCTION FUNDING PROVIDED STATE CONSOLIDATED TRANSPORTATION PLAN (CTP), FOR WIDENING 4 - 6 LANES FORM I-695 TO I-95. PLANNING FUNDS IN CTP FOR WIDENING FROM I-95 TO MD 100 | | | | | | | | | | | | | | | | | |
| a. Planning Feasibility Study | | | | | → | | | | | | | | | | | FHWA, SHA | SHA, OPZ, DPW, FGGM | HIGH |
| b. DEIS Location, Design, Approval | | | | | → | | | | | | | | | | | FHWA, SHA | SHA, OPZ, DPW, FGGM | HIGH |
| c. Engineering, Design, Construction | | | | | | → | | | | | | | | | | FHWA, SHA, Public-Private | SHA, OPZ, DPW, FGGM | HIGH |
| 8) Support improvements to MD 3 from US 50 to MD 32. | IN CTP-PLANNING UNDERWAY | | | | | | | | | | | | | | | FHWA, SHA Public-Private Partnerships | SHA, OPZ, DPW, FGGM | HIGH |
| 9) Conduct Highway Corridor Studies in and around Fort Meade to identify near term impacts and improvements (OEA Funded) | Corridors to be evaluated: MD 175 (West of MD 295); MD 174 (Reece Road, north of MD 175 to MD 170); MD 713 (Ridge Road, north of MD 175 to MD 176); MD 170 (Telegraph Rd., north of MD 175 to MD 100); MD 100 (I-97 to 176); MD 170 (Telegraph Rd., North of MD 175 to MD 100); MD 100 (I-97 to I-95); MD 32 (I-97 to I-95); Odenton Town Center Blvd. | | | | | | | | | | | | | | | | | AWARDED |
| a. Develop plans, specifications, estimated costs for up to ten "hot spot" locations | | | COMPLETE JAN 31, 2010 | | | | | | | | | | | | | OEA | AA County, OPZ, DPW, Howard County OPZ, Laurel, FGGM | HIGH |
| b. Identify funding (local and state) to execute improvements as determined by highway corridor studies. | | | 30% DESIGN PLANS SUBMITTED TO SHA AND COUNTY FOR FUNDING | | | | | | | | | | | | | County, State | AA County, OPZ, DPW, Howard County OPZ, Laurel, FGGM, SHA | HIGH |
| c. Design road improvements to preserve reasonable access to residential communities through the use of roundabouts and other traffic controls | | | 30% DESIGN COMPLETE | | | | | | | | | | | | | County, State | AA County, OPZ, DPW, Howard County OPZ, Laurel, FGGM, SHA | HIGH |

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| 10) Support widening MD 32 in AA County from MD-295 to I-97 so it remains the main east-west artery through the Odenton/Fort Meade area | | NSA ENVIRONMENTAL IMPACT STATEMENT REQUESTS SHA PLANNING STUDY | | | | | | | | | | | | | | FHWA, SHA | SHA, OPZ, DPW, FGGM | HIGH | | | |
| 11) Explore feasibility of new roads that will improve the grid pattern of roads, in the area around Fort Meade, that might relieve burdens on roads and intersections operating at levels beyond their planned capacities and provide options for alternative routes when existing roadways are blocked due to accidents or road construction | | | | | IN PROGRESS | | | | | | | | | | | | | | County, State | County, SHA, OPZ, DPW, FGGM | MEDIUM |
| 12) Milestone Parkway connecting Arundel Mills and Arundel Preserve to Clark Rd.. and Rt. 175 | | ▲ | | | | | | | | | | | | | | Private | OPZ, I&P | HIGH | | | |
| 13) Re-prioritize bridge repair and replacement projects taking into consideration the substantially increased loads some bridges will see over the next decade or so and how critical each bridge is in moving traffic through the area | | IN PROGRESS | | | | | | | | | | | | | | County, State | County, SHA, OPZ, FGGM | HIGH | | | |
| 14) Increase MARC train service in the Odenton, Fort Meade and BWI Corridor. | TWO NEW MARC STOPS SCHEDULED TO SUPPORT DISA | | | | | | | | | | | | | | MDOT | OPZ, MDOT, FGGM | HIGH | | | | |
| a. MARC Bi-Level rail cars. | 13 BI-LEVEL RAIL CARS PURCHASED. EXPECTED TO IN SERVICE 2011 | | | | | | | | | | | | | | MDOT | OPZ, MDOT, FGGM | HIGH | | | | |
| b. Identify short term projects identified in MARC Investment Plan | | | | | | | | | | | | | | | | | | | | | |

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| | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | | | | | | |
| 15) Partner with Fort Meade and Howard County to develop Fort Meade Central Maryland Transit Facility (MOU signed 2006) | | | | | | | | | | | | | | | | | FED, State, AA, How., FTA, MTA | OPZ (How. & AA), FGGM | HIGH | |
| a. Environmental Assessment | | | | | | | | | | | | | | | | | State, AA, How., FTA, MTA | OPZ (How. & AA), FGGM | HIGH | |
| b. Design and construction | | | | | | | | | | | | | | | | | FED, State, AA, How., MTA | OPZ (How. & AA), FGGM | HIGH | |
| 16) Expand Odenton MARC Station (MDOT managed transportation public-private partnership program with Osprey development team) | | | | | | | | | | | | | | | | | | Public-Private Partnership | OPZ, MDOT, FGGM | HIGH |
| 17) Feasibility study to extend support of the Green Line Metro to Fort Meade (County to contribute land and expand transit connectivity between Washington/Ft. Meade and Baltimore) | | | | | | | | | | | | | | | | | | FTA, MTA | OPZ, MTA, FGGM | MEDIUM |
| 18) Review Light Rail Expansion plans including feasibility of extending from BWI to Ft. Meade | | | | | | | | | | | | | | | | | | MTA, County | OPZ, MTA | HIGH |
| 19) Educate public officials and citizens to the needs and requirements of the county's transportation and infrastructure system | | | | | | | | | | | | | | | | | | | | |
| a. Brief Election Officials on Key Issues (Local, State, Federal) | | | | | | | | | | | | | | | | | | N/A | AA County Cabinet | HIGH |

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| | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | | | | |
| 20) Conduct Transit and Ride Share Study (OEA funded) | STUDY IN PROGRESS | | | | | | | | | | | | | | | | | AWARDED |
| a. Identify trip patterns, evaluate available and amendable transit services. | | | ▲ | | | | | | | | | | | | | OEA | OPZ, DPW, FGGM | HIGH |
| b. Identify new near-term transit options, locate potential modal transfer points, and promote transit and rideshare use to meet on post transit needs. | | | ▲ | | | | | | | | | | | | | OEA | OPZ, DPW, FGGM | HIGH |
| c. Enhance coordination with major agencies re-assigned to Ft. Meade and existing tenants such as NSA to facilitate joint planning | | | ESTABLISHED REGIONAL RIDE SHARE COORDINATION CENTER SEPT. 2010 WITH FT. MEADE, NSA, DISA, DMA, ANNE ARUNDEL COUNTY, HOWARD COUNTY, AND THE STATE OF MD. OVER 1,000 DISA PERSONNEL INDICATE DEFINITE INTEREST IN RIDE SHARE EFFORTS | | | | | | | | | | | | Federal, County, State | OPZ, FGGM TENANTS | HIGH | |
| 21) Capital funds for medium duty buses with AVL and Smart Card Readers. | | | | | | | | | | | | | | | | County, MTA | OPZ, MDOT, FGGM | HIGH |
| a. Local matching funds secured for (AA County was awarded "stimulus" funding for 2 medium duty buses) purchase of vehicles with favorable response from the MTA. | | | | | ▲ | | | | | | | | | | | County, State, MTA | OPZ, MTA, FGGM | HIGH |
| 22) Support implementation of enhanced mass transit program between Fort Meade and surrounding counties, including Baltimore City and Annapolis. | | | ADDRESSED IN REGIONAL TDM MOU | | | | | | | | | | | | County, State, MTA | OPZ, MTA, FGGM | HIGH | |
| a. ID Status of funding to develop mass transit | → | | | | | | | | | | | | | | | MTA | MTA, OPZ, DPW, FGGM | HIGH |
| 23) Evaluate BRAC related needs/ impact for Tipton Airfield and BWI Thurgood Marshall Airport, and freight movements, including the Port of Baltimore. | | | | → | | | | | | | | | | | | County, State, FAA | MTA, OPZ, FAA, FGGM | MEDIUM |

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| | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | | | | |
| 24) Design and construct improved intersections at Rockenbach Rd./MD175 and Disney Rd./MD 175 | | | | | | | | | | | | | | | | SHA | SHA, OPZ | HIGH |
| a. Project design completion 2010 | | | | ▲ | | | | | | | | | | | | | | |
| b. Construction start Fall 2010, completion 12/2011 | | | | UTILITY RELOCATION BEGAN SUMMER 2010. CONSTRUCTION COMMENCES APRIL 2011, COMPLETE AUG. 2012 | | | | | | | | | | | | | | |
| INFRASTRUCTURE | | | | | | | | | | | | | | | | | | |
| 25) Continue update to water and sewer master plans to ensure demand, supply, resources, and capacity of water and sewer remains adequate for projected BRAC growth | | | | IN PROGRESS-ESTABLISHED NEW SEWER DISTRICT FOR OTC. WATER EXTENSION ICW CONSTRUCTION OF ODENTON TOWN CENTER | | | | | | | | | | | County | DPW, FGGM | HIGH | |
| 26) Waste Water Strategic Plan | | | | | | | | | | | | | | | | | | |
| a. Develop wastewater flow projections through 2030 and to build out. | ▲ | | | | | | | | | | | | | | | County | DPW, FGGM | HIGH |
| b. Evaluate water reclamation facility (WRF) capacity vs. expandability | ▲ | | | | | | | | | | | | | | | County | DPW, FGGM | HIGH |
| c. Identify treatment plant conveyance system expansion needs | ▲ | | | | | | | | | | | | | | | County | DPW, FGGM | HIGH |
| POWER | | | | | | | | | | | | | | | | | | |
| 27) Assist BGE in locating new substations, expanding existing substations, or siting of gate stations if necessary | IN PROGRESS | | | | | | | | | | | | | | | County | OPZ, DPW, FGGM | MEDIUM |
| 28) Establish and enforce standards for management of rights-of-way to ensure adequate space for gas and electric utilities | IN PROGRESS | | | | | | | | | | | | | | | County | OPZ, DPW, FGGM | HIGH |

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| 29) Inform developers to notify BGE of projects requiring new electric and gas services as early in the development process as possible | IN PROGRESS | | | | | | | | | | | | | | County | OPZ, DPW, FGGM | HIGH | |
| | | | | | | | | | | | | | | | | | | |
| 30) Inform developers that they should apply for service at www.bge.com and should refer to the construction handbooks available on-line for more information | IN PROGRESS | | | | | | | | | | | | | | County | OPZ, DPW, FGGM | HIGH | |
| | | | | | | | | | | | | | | | | | | |
| EDUCATION AND WORKFORCE | | | | | | | | | | | | | | | | | | |
| SCHOOL CAPACITY | | | | | | | | | | | | | | | | | | |
| 1) Continuously review educational facilities master plan to assess facility needs and enrollment projections | IN PROGRESS | | | | | | | | | | | | | | County, State | AACPS | HIGH | |
| | | | | | | | | | | | | | | | | | | |
| 2) Continue to analyze potential school sites and strategies such as capacity analysis, room use, of existing relocatable units, purchasing additional relocatable units, renovations, permanent/modular additions, and capital construction in order to prioritize school construction needs and funding | IN PROGRESS | | | | | | | | | | | | | | County, State | AACPS | HIGH | |
| | | | | | | | | | | | | | | | | | | |
| 3) Develop and Implement capital improvement programs to address current and future facilities and infrastructure requirements | IN PROGRESS | | | | | | | | | | | | | | County, State | AA County, AACPS | HIGH | |
| | | | | | | | | | | | | | | | | | | |

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| CURRICULUM | | | | | | | | | | | | | | | | | | | |
| 4) Science, Technology, Engineering & Math (STEM) and World Languages | | | | | | | | | | | | | | | | | | | |
| a. Hire STEM coordinator to initiate, market, and coordinate curriculum development and program implementation | ▲ | | | | | | | | | | | | | | | | County | AACPS | HIGH |
| 5) Build capacity at AACC in science technology, engineering mathematics and Cyber Security (STEM) to meet the needs of corporations, businesses and government entities, prepare teachers in these fields and increase the number for graduates. | | | ▲ | | | | | | | | | | | | | | County, State, Public/Private | AACC, AACPS | HIGH |
| | | | | | | | | | | | | | | | | | | | |
| 6) Expand world language curriculum at AACC and AACPS. | | | ▲ | | | | | | | | | | | | | | County, State, Public/Private | AACC, AACPS | HIGH |
| 7) Develop marketing materials and marketing displays to use in all outreach activities | IN PROGRESS | | | | | | | | | | | | | | | | Public/Private Partnership, County | AACPS, AACC | MEDIUM |
| 8) Support transition of students and families from other school systems sending families to Fort Meade with comparison and analysis of school performance, graduation requirements, and teacher certification requirements. | IN PROGRESS | | | | | | | | | | | | | | | | County | AACPS | MEDIUM |
| | | | | | | | | | | | | | | | | | | | |
| 9) Educate Anne Arundel County students, parents, guardians on job fields, security clearances, and career choices | IN PROGRESS | | | | | | | | | | | | | | | | Public/Private Partnership, County | AACP, AACPS, AACC | HIGH |

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| 15) Identify the myriad of workforce and education needs related to BRAC, NSA, and Government contractors and design programming to meet those needs. | IN PROGRESS | | | | | | | | | | | | | | County, State, Federal, Public/Private | AACC, DISA, NSA, AAWDC, DLLR, MSDE, AACPS, MHEC, Government Contractor's | HIGH |
| a. Assess BRAC, NSA, and government contractor's education and training needs for all segments of the workforce | | | | ▲ | | | | | | | | | | | | | |
| b. Inventory existing curricular resources at Anne Arundel County Public Schools (AACPS), AACC and four year colleges and universities. Design new program options to address unmet needs. | | | | ▲ | | | | | | | | | | | | | |
| c. Enhance existing programming efforts at AACPS and AACC in support of BRAC, NSA and related industries | | | | ▲ | | | | | | | | | | | | | |
| d. Support education thru public/private partners workforce development through articulated program pathways from AACPS, to AACC, to four-year colleges and universities and expand/ create career pathways into government and industry | | | | ▲ | | | | | | | | | | | | | |

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| 16) Develop a joint Regional STEM Center at AACC at Arundel Mills, a Regional Higher Education Center and a Collaborative Workforce Outreach Center. | | | ▲ | | | | | | | | | | | | | County, State, Public/Private Partnership | AACC, AACPS, MSDE, MHEC, FMA | HIGH |
| a. Collaborate with colleges and universities to expand educational offerings through the Regional Higher Education Center. | | | | ▲ | ON GOING | | | | | | | | | | | County, State, Public/Private Partnership | AACC, MHEC, FMA | HIGH |
| b. Expand alternative certification strategies (e.g. Resident Teacher Certification) to increase the number of secondary teachers in critical need areas, including STEM. | | | | ▲ | ON GOING | | | | | | | | | | | County, State, Public/Private Partnership | AACPS, AACC, AAWDC, FMA, Chambers of Commerce | HIGH |
| c. Establish business and industry work-based learning opportunities for trades, secondary and postsecondary students and faculty. | | | | ▲ | ON GOING | | | | | | | | | | | County, State, Public/Private Partnership | AAEDC, SBDC, MSDE, AACC, AAWDC | HIGH |
| d. Develop a Workforce Outreach clearinghouse of related resources including educational and employment opportunities. | | IN PROGRESS | | | | | | | | | | | | | | County, State, Public/Private Partnership | AACC | HIGH |

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|---|----------|---|------|------|---------------------|------|------|------|------|------|------|------|------|------|----------------|--|---|--------------------------|--|---|------|
| | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | | | | | | | |
| 17) Design strategies that facilitate successful partnerships between education, business/industry, military, and all sectors of government (county, state, federal). | | IN PROGRESS - FORT MEADE ALLIANCE (FMA) SECURITY CLEARANCE K-12 CURRICULUM DEVELOPED AND IN PLACE FOR FY2009-10 (PROJECT SCOPE) | | | | | | | | | | | | | | County, State, Federal, Public/Private Partnership | AACC, AACPS, AAWDC, Chambers Of Commerce, FMA | 2011 HIGH 2020 MEDIUM | | | |
| a. Develop a comprehensive marketing plan to increase knowledge of security clearances, training opportunities, and employment options and contract opportunities for businesses. | | | | | FMA "PROJECT SCOPE" | | | | | | | | | | | | | | County, State, Federal, Public/Private Partnership | AAWDC, Chambers of Commerce, FMA, AACC, AACPS | HIGH |
| 18) Identify existing and new revenue streams to support facilities, infrastructure and innovative program designs that respond to BRAC, NSA, government contractors and workforce needs. | | IN PROGRESS | | | | | | | | | | | | | | County, State, Federal, Public/Private Partnership | AACC, AACPS, AAWDC, SBDC | HIGH | | | |
| a. Work with county, state, private and federal agencies in securing funding in support of BRAC, NSA, STEM and workforce initiatives. | | ON GOING | | | | | | | | | | | | | | County, State, Federal, Public/Private Partnership | AACC, AACPS, AAWDC, SBDC | HIGH | | | |
| b. Explore collaborative grant and funding opportunities with Anne Arundel County, AACPS and AACC. | | ON GOING | | | | | | | | | | | | | | County, State, Federal, Public/Private Partnership | AACC, AACPS, AAWDC, SBDC | HIGH | | | |

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| | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | | | | | |
| ECONOMIC DEVELOPMENT | | | | | | | | | | | | | | | | | | | |
| 19) Connect with BRAC tenants, defense contractors, construction and other support/secondary businesses interacting at Fort Meade/NSA to identify and respond to workforce training needs. | | | | | | | | | | | | | | | | | County, State, Federal, Public/Private | AACC, AAWDC, FMRGMS, DLLR | HIGH |
| <p>IN PROGRESS-EXISTING AA COUNTY DEFENCE CONTRACTORS THAT HAVE OR WILL BE EXPANDING DUE TO BRAC: ARINC, CIENA CORP, HARRIS IT, PRAXIS ENGINEERING, ALION SCIENCE & TECHNOLOGY, BAE SYSTEMS, BOEING (VA), BOOZE ALLEN HAMILTON, SAIC, CSC, L3 COMMUNICATIONS, LOCKHEAD MARTIN, MITRE, NORTHROP GRUMMAN MISSIONS SYSTEMS</p> <p>DEFENCE CONTRACTORS ESTABLISHED A PRESENCE IN ANNE ARUNDEL COUNTY: PRAEMITTAS GROUP, STANLEY ASSOCIATES, INFOTEK, ITT GLOBAL TRAINING, MISTRAL GROUP, SOTECH, 301 TECHNOLOGIES, COMPUTER ASSOCIATES, KEYW CORP., DIGITAL MANAGEMENT INC., ZEPHYR TECHNOLOGIES</p> | | | | | | | | | | | | | | | | | | | |
| 20) Expand as necessary current business service functions, create dedicated resources for BRAC specific needs/positions | | | | | | | | | | | | | | | | | County, State, Federal, Public/Private | AAEDC, AAWDC, DLLR, DBED, AACC | HIGH |
| 21) Provide spousal/dependent employment and related assistance for relocating family workers | | | | | | | | | | | | | | | | | County, State, Federal, Public/Private | AAEDC, AAWDC, SBDC, DLLR, FWA, AACC | HIGH |

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| | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | | | | | |
| HOUSING | | | | | | | | | | | | | | | | | | | |
| 1) Conduct Regional Housing Study (OEA Funded) | COMPLETE FINAL REPORT POSTED ON WWW.AACOUNTY.ORG/BRAC/RESOURCES/20091021_HOUSING_MARKET.PDF | | | | | | | | | | | | | | | | | | AWARDED |
| a. Total estimated employment generating a demand for housing associated with BRAC and non-BRAC related growth in employment within the 45-minute drive shed of FGGM | | | ▲ | | | | | | | | | | | | | OEA, County | OPZ, ACDS Inc. | HIGH | |
| b. Evaluate housing demand by income quartile with availability by housing cost quartile and TAZ. Includes desegregating into housing type by ownership/rental | | | ▲ | | | | | | | | | | | | | OEA, County | OPZ, ACDS Inc. | HIGH | |
| c. Evaluate and reconcile overlap in study area | | | ▲ | | | | | | | | | | | | | OEA, County | OPZ, ACDS Inc. | HIGH | |
| d. Identify and evaluate relative effectiveness of strategies and programs of jurisdictions in study area. Requires the development of definition for "work force housing" throughout the study area including the 45-minute drive shed | | | ▲ | | | | | | | | | | | | | OEA, County | OPZ, ACDS Inc. | HIGH | |
| e. Identify gaps in availability and impediments to addressing the gap(s) and identify transferable strategies and/or programs to overcome the impediments with recommendations for further evaluation as appropriate | | | ▲ | | | | | | | | | | | | | OEA, County | OPZ, ACDS Inc. | HIGH | |





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| | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | | | | |
| AFFORDABILITY OF HOUSING | | | | | | | | | | | | | | | | | | |
| 1) Consider-Evaluate shared equity home ownership | | | → | | | | | | | | | | | | | Public/Private Partnership | OPZ, I&P | HIGH |
| 2) Consider-Evaluate Community Project Development | | | → | | | | | | | | | | | | | Public/Private Partnership | OPZ, I&P | HIGH |
| 3) Perform periodic demographic and psycho graphic analysis of the incoming workforce will aid in preparing for their housing needs. | | | TO BE DETERMINED | | | | | | | | | | | | Public/Private Partnership | OPZ, I&P | HIGH | |

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| | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | | | | | | |
| PUBLIC SAFETY | | | | | | | | | | | | | | | | | | | | |
| PUBLIC SAFETY | | | | | | | | | | | | | | | | | | | | |
| 1) Police and Fire | IN PROGRESS | | | | | | | | | | | | | | | | | | | |
| a) Perform a comprehensive study of BRAC growth and demands it will place on Public Safety services sectors. | | |  | A REGIONAL EMERGENCY MANAGEMENT COMMITTEE HAS RECEIVED FUNDING TO CONDUCT A REGIONAL BRAC PUBLIC SAFETY IMPACT STUDY OVER THE NEXT 12 - 18 MONTHS. | | | | | | | | | | | | | | To be determined | Police, Fire | MEDIUM |
| <i>i. Determine Safety Needs</i> | | | |  | | | | | | | | | | | | | | To be determined | Police, Fire | MEDIUM |
| <i>ii. Determine facilities and safety needs</i> | | | |  | | | | | | | | | | | | | | To be determined | Police, Fire | MEDIUM |
| <i>iii. Identify Operating and Capital Budget Needs</i> | | | |  | | | | | | | | | | | | | | To be determined | Police, Fire | MEDIUM |
| <i>iv. Identify Alternative Funding Strategies</i> | | | |  | | | | | | | | | | | | | | To be determined | Police, Fire | MEDIUM |

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| | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | | | | |
| HEALTH SERVICES | | | | | | | | | | | | | | | | | | |
| 1) Health Department | | | | | | | | | | | | | | | | | | |
| a) Data and needs analysis of demographics | | | | | | | | | | | | | | | | | To be determined | |
| b) Determine facilities and safety needs | | | | | | | | | | | | | | | | | To be determined | |
| c) Identify Operating and Capital Budget Needs | | | | | | | | | | | | | | | | | To be determined | |
| d) Identify Alternative Funding Strategies | | | | | | | | | | | | | | | | | To be determined | |
| 2) Community Health Services | | | | | | | | | | | | | | | | | | |
| a) Review demographic information and adequately plan for private sector health service personnel and infrastructure | | | | | | | | | | | | | | | | | | |
| <i>i. Perform a comprehensive study of the status of health services with recommendations for the future</i> | | | | | | | | | | | | | | | | | To be determined | |
| b) Assess future health care needs for the projected increase in population | | | | | | | | | | | | | | | | | | |
| <i>i. Conduct formal BRAC demand study for hospital service areas</i> | | | | | | | | | | | | | | | | | To be determined | |



GLOSSARY

ANNE ARUNDEL COUNTY BRAC/GROWTH AT FORT MEADE WORKING PLAN

| | |
|----------|--|
| AACC | Anne Arundel Community College |
| ACDS INC | Anne Arundel Community Development Services INC |
| AACPS | Anne Arundel County Public Schools |
| AAEDC | Anne Arundel Economic Development Corporation |
| AAWDC | Anne Arundel Work Force Development Corporation |
| ALS | Advanced Life Services |
| BOE | Board of Education |
| DBED | Maryland Department of Business and Economic Development |
| DLLR | Maryland Department of Licensing and Regulation |
| DPW | Department of Public Works |
| EMS | Emergency Medical Service |
| FHWA | Federal Highway Administration |
| FTA | Federal Transit Administration |
| FGGM | Fort George G. Meade |
| FMRGMC | Fort Meade Regional Growth Management Committee |
| GWIB | Governor's Workforce Investment Board |
| I&P | Inspections & Permits |
| MDOT | Maryland Department of Transportation |
| MHEC | Maryland Higher Education Commission |
| MTA | Maryland Transit Authority |
| OEA | Office of Economic Adjustment |
| OPZ | Office of Planning and Zoning |
| PLS | Pulmonary Life Services |
| SBSCS | Small Business Development Center |
| SHA | State Highway Administration |